Department of the Treasury Internal Revenue Service

## Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) $\Delta$ Do not enter social security numbers on this form as it may be made public. $\Delta$ Information about Form 990 and its instructions is at www.irs.gov/form990.
A For the 2014 calendar year, or tax year beginning
2014, and ending


## Part II Signature Block

Under penalties of perjury, I declare that I have examined this roturn, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preper (other thannefficer) is beged on all information of which preparer has any knowledge.


For Paperwork Reduction Act Notice, see the separate instructions.

## Part III Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III . . . . . . . . . . . . . . . . . . . . . . . . X

1 Briefly describe the organization's mission:

| FREEDOM PARTNERS CHAMBER OF COMMERCE ADVANCES ITS MEMBERS' COMMON BUSINESS INTERESTS BY |
| :--- |
| PROMOTING ECONOMIC FREEDOM AND IMPROVING BUSINESS CONDITIONS IN THE UNITED STATES, THEREBY |
| INCREASING OPPORTUNITY, INNOVATION, AND PROSPERITY FOR ALL AMERICANS. |
| $(S E E ~ S C H E D U L E ~ O) ~$ |

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O.
3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule O.
4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section $501(\mathrm{c})(3)$ and $501(\mathrm{c})(4)$ organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code: $\quad$ ) (Expenses \$___ including grants of $\$ \ldots$ ) (Revenue \$___
SUPPORTED BROAD-BASED COALITIONS TO ADVANCE FREE MARKETS AND A FREE
SOCIETY.
$\square$
$\qquad$ 4
$\qquad$
$\qquad$
 GOVERNMENY IN A FREE SOCIETY.
$\qquad$
$\qquad$
$\qquad$
$\qquad$
)

CONDUCTED RESEARCH AND POLLING ON VARIOUS POLICIES AND PROPOSALS
AFFECTING THE COMMON BUSINESS INTERESTS OF ITS MEMBERS TO
EFFECTIVELY PRESENT THE AMERICAN PUBLIC AND POLICY MAKERS WITH
REASONED ALTERNATIVES AND POSITIVE POLICY SUGGESTIONS THAT WILL

MEMBERS.

4d Other program services (Describe in Schedule O.)
(Expenses \$ including grants of \$
) (Revenue \$
)

## 4e Total program service expenses

1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A.
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II.
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V.
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI
b Did the organization report an amount for investments-other securities in Part X , line 12 that is $5 \%$ or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII
c Did the organization report an amount for investments-program related in Part $X$, line 13 that is $5 \%$ or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.
d Did the organization report an amount for other assets in Part X, line 15 that is $5 \%$ or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII.
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E.
14a Did the organization maintain an office, employees, or agents outside of the United States?
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV
16 Did the organization report on Part IX, column (A), line 3, more than $\$ 5,000$ of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV
17 Did the organization report a total of more than $\$ 15,000$ of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions),
18 Did the organization report more than $\$ 15,000$ total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II
19 Did the organization report more than $\$ 15,000$ of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

|  | Yes | No |
| :--- | :--- | :--- |
| 1 |  | $X$ |
| 2 | $X$ |  |
| 3 | $X$ |  |
| 4 |  |  |
|  |  |  |
| 5 | $X$ |  |
|  |  |  |
| 6 |  | $X$ |
| 7 |  | $X$ |
| 8 |  | $X$ |
|  |  |  |

21 Did the organization report more than $\$ 5,000$ of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II.
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III.
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $\$ 100,000$ as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines $24 b$ through 24d and complete Schedule K. If "No," go to line 25a.
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?.
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I
26 Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a $35 \%$ controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III.
28
Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):
a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV
b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV
c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV.
29 Did the organization receive more than $\$ 25,000$ in non-cash contributions? If "Yes," complete Schedule M.
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M
31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule $N$, Part 1.
32 Did the organization sell, exchange, dispose of, or transfer more than $25 \%$ of its net assets? If "Yes," complete Schedule N, Part II
33 Did the organization own 100\% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I
34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes" to line $35 a$, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2
Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2
37 Did the organization conduct more than $5 \%$ of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule $R$,
Part VI
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O

|  | Yes | No |
| :---: | :---: | :---: |
| 21 | X |  |
| 22 |  | X |
| 23 | X |  |
| 24a |  | X |
| 24b |  |  |
| 24c |  |  |
| 24d |  |  |
| 25a |  |  |
| 25b |  |  |
| 26 |  | X |
| 27 |  | X |
| 28a |  | X |
| 28b |  | X |
| 28c |  | X |
| 29 | X |  |
| 30 |  | X |
| 31 |  | X |
| 32 |  | X |
| 33 | X |  |
| 34 | X |  |
| 35a | X |  |
| 35b | X |  |
| 36 |  |  |
| 37 |  | X |
| 38 | X |  |

## Part V

Statements Regarding Other IRS Filings and Tax Compliance
Check if Schedule O contains a response or note to any line in this Part V

1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable
b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return
b If at least one is reported on line $2 \mathbf{a}$, did the organization file all required federal employment tax returns? Note. If the sum of lines $1 a$ and $2 a$ is greater than 250 , you may be required to $e$-file (see instructions)
3a Did the organization have unrelated business gross income of $\$ 1,000$ or more during the year?
b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?
b If "Yes," enter the name of the foreign country:
See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?
c If "Yes" to line 5 a or 5 b, did the organization file Form 8886-T?
6 a Does the organization have annual gross receipts that are normally greater than $\$ 100,000$, and did the organization solicit any contributions that were not tax deductible as charitable contributions?
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?
7 Organizations that may receive deductible contributions under section 170(c).
a Did the organization receive a payment in excess of $\$ 75$ made partly as a contribution and partly for goods and services provided to the payor?
b If "Yes," did the organization notify the donor of the value of the goods or services provided?
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?
d If "Yes," indicate the number of Forms 8282 filed during the year

e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? .
9 Sponsoring organizations maintaining donor advised funds.
a Did the sponsoring organization make any taxable distributions under section 4966 ?
.
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?
10 Section 501(c)(7) organizations. Enter:
a Initiation fees and capital contributions included on Part VIII, line 12
10a
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities
10b

11 Section 501(c)(12) organizations. Enter:
a Gross income from members or shareholders
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)

| $11 a$ |  |
| :---: | :---: |
| $11 b$ |  |

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year
13 Section 501(c)(29) qualified nonprofit health insurance issuers.
a Is the organization licensed to issue qualified health plans in more than one state?.
Note. See the instructions for additional information the organization must report on Schedule O.
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans
c Enter the amount of reserves on hand
14 a Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule 0

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through $7 b$ below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

## Section A. Governing Body and Management

1a Enter the number of voting members of the governing body at the end of the tax year
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.
b Enter the number of voting members included in line 1a, above, who are independent
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? . .
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? . . . . . .
5 Did the organization become aware during the year of a significant diversion of the organization's assets?. . . .
6 Did the organization have members or stockholders?
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:
a The governing body?.
b Each committee with authority to act on behalf of the governing body?
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O.
Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

10a Did the organization have local chapters, branches, or affiliates?
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? . . .
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? .
b Describe in Schedule O the process, if any, used by the organization to review this Form 990.
12a Did the organization have a written conflict of interest policy? If "No," go to line 13
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done
13 Did the organization have a written whistleblower policy?.
14 Did the organization have a written document retention and destruction policy?.
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?
a The organization's CEO, Executive Director, or top management official . . . . *See.Schedule Ofor detail
b Other officers or key employees of the organization
If "Yes" to line 15 a or 15b, describe the process in Schedule O (see instructions).
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? .
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

|  | Yes | No |
| :---: | :---: | :---: |
| $10 a$ |  | $X$ |
| $10 b$ |  |  |
| $11 a$ | $X$ |  |
| $12 a$ | $X$ |  |
| $12 b$ | $X$ |  |
| $12 c$ | $X$ |  |
| 13 | $X$ |  |
| 14 | $X$ |  |
|  |  |  |
| $15 a$ |  | $X$ |
| $15 b$ |  | $X$ |
|  |  |  |
| $16 a$ |  | $X$ |
|  |  |  |
| $16 b$ |  |  |

## Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed
18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.


19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records:

$$
\text { JULIE STRAUSS } 2200 \text { WILSON BLVD STE 102-533 ARLINGTON, VA 22201-3324 703-888-2527 }
$$

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

## Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $\$ 100,000$ from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than $\$ 100,000$ of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than $\$ 10,000$ of reportable compensation from the organization and any related organizations.
List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.


Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)


2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $\$ 150,000$ ? If "Yes," complete Schedule $J$ for such individual.

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person


## Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $\$ 100,000$ of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) <br> Name and business address | (B) <br> Description of services | (C) Compensation |
| :---: | :---: | :---: |
| DEMETER ANALYTICS SERVICES, INC ARLINGTON, VA 22201 | PROFESSIONAL | 11,000,000. |
| LUNTZ GLOBAL LLC MANASSAS, VA 20110 | MARKET RESEARCH | 1,496,879. |
| ARENA COMMUNICATIONS LLC SALT LAKE CITY, UT 84104 | DIRECT MAIL | 1,350,741. |
| AEGIS STRATEGY LLC ARLINGTON, VA 22201 | CONSULTING | 1,286,184. |
| ZMD LLC WASHINGTON, DC 20004 | EVENTS | 1,228,026. |
| 2 Total number of independent contractors (including but not limited to more than \$100,000 in compensation from the organization | listed above) who received |  |

Part VIII Statement of Revenue
Check if Schedule O contains a response or note to any line in this Part VIII.


## JSA

## Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).
Check if Schedule O contains a response or note to any line in this Part IX

## Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.

| 1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 . . . . | 87,631,900. |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2 Grants and other assistance to domestic individuals. See Part IV, line 22 . | 0 |  |  |  |
| 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 | 0 |  |  |  |
| 4 Benefits paid to or for members | 0 |  |  |  |
| 5 Compensation of current officers, directors, trustees, and key employees | 2,245,476. |  |  |  |
| 6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). | 0 |  |  |  |
| 7 Other salaries and wages | 9,320,335. |  |  |  |
| 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) | 196,114. |  |  |  |
| 9 Other employee benefits | 779,486. |  |  |  |
| 10 Payroll taxes | 732,270. |  |  |  |
| 11 Fees for services (non-employees): <br> a Management | 0 |  |  |  |
| b Legal | 1,675,694. |  |  |  |
| c Accounting | 88,191. |  |  |  |
| d Lobbying | 739,725. |  |  |  |
| Professional fundraising services. See Part IV, line 17. | 0 |  |  |  |
|  | 0 | 0 |  |  |
| Other. (If line 11 g amount exceeds $10 \%$ of line 25 , column <br> (A) amount, list line 11 g expenses on Schedule O.). ATC. . 1 . | 13,187,097. |  |  |  |
| 12 Advertising and promotion | 7,459. |  |  |  |
| 13 Office expenses . . . . . | 726,470. |  |  |  |
| 14 Information technology | 0 |  |  |  |
| 15 Royalties. | 0 |  |  |  |
| 16 Occupancy | 1,540,207. |  |  |  |
| 17 Travel . | 3,087,144. |  |  |  |
| 18 Payments of travel or entertainment expenses for any federal, state, or local public officials | 0 | ) |  |  |
| 19 Conferences, conventions, and meetings | 988,095. |  |  |  |
| 20 Interest | 0 |  |  |  |
| 21 Payments to affiliates. | 0 |  |  |  |
| 22 Depreciation, depletion, and amortization | 393,223. |  |  |  |
| 23 Insurance | 34,513. |  |  |  |
| 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24 e amount exceeds $10 \%$ of line 25 , column (A) amount, list line 24 e expenses on Schedule O.) |  |  |  |  |
| a PUBLIC EDUCATION | 5,270,762. |  |  |  |
| bLICENSE_EEES | 678,344. |  |  |  |
| cREGISTRATION/PROCESSING FEES | 13,220. |  |  |  |
|  | 7,500. |  |  |  |
| e All other expenses | 50,243. |  |  |  |
| 25 Total functional expenses. Add lines 1 through 24e | 129,393,468. |  |  |  |
| 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here $\square$ if following SOP 98-2 (ASC 958-720). | 0 | 0 |  |  |

1 Cash-non-interest-bearing
Savings and temporary cash investments
3 Pledges and grants receivable, net $\qquad$
Accounts receivable, net
5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L
6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L
7 Notes and loans receivable, net
8 Inventories for sale or use
9 Prepaid expenses and deferred charges
10 a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D
b Less: accumulated depreciation
11 Investments - publicly traded securities


13 Investments - program-related. See Part IV, line 11
14 Intangible assets
15 Other assets. See Part IV, line 11
16 Total assets. Add lines 1 through 15 (must equal line 34)
17 Accounts payable and accrued expenses.
18 Grants payable
19 Deferred revenue
20 Tax-exempt bond liabilities
21 Escrow or custodial account liability. Complete Part IV of Schedule D
22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L
23 Secured mortgages and notes payable to unrelated third parties
24 Unsecured notes and loans payable to unrelated third parties
25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part $X$ of Schedule D
26 Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here $\rightarrow \mid x$ and complete lines 27 through 29, and lines 33 and 34.
27 Unrestricted net assets
28 Temporarily restricted net assets
29 Permanently restricted net assets ts. Organizations that do not follow SFAS 117 (ASC 958), check here $\rightarrow \square$ and complete lines 30 through 34.
30 Capital stock or trust principal, or current funds
31 Paid-in or capital surplus, or land, building, or equipment fund
32 Retained earnings, endowment, accumulated income, or other funds
33 Total net assets or fund balances
34 Total liabilities and net assets/fund balances.


## Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI
1 Total revenue (must equal Part VIII, column (A), line 12) . . . . . . . . . . . . . . . . . . . . . . . $\quad 1 \quad 126,378,889$.
2 Total expenses (must equal Part IX, column (A), line 25) . . . . . . . . . . . . . . . . . . . . . . . 2 2 129, 393, 468.
3 Revenue less expenses. Subtract line 2 from line 1
4 Net assets or fund balances at beginning of year (must equal Part $X$, line 33, column (A))
5 Net unrealized gains (losses) on investments
$3 \quad-3,014,579$.

6 Donated services and use of facilities
5 22,568.

Investment expenses

| $\mathbf{6}$ | $-12,200,719$. |
| :--- | ---: |
| 7 | 0 |
| $\mathbf{8}$ | 0 |
| $\mathbf{9}$ | $-8,658,104$. |

9 Other changes in net assets or fund balances (explain in Schedule O)
$-8,658,104$.
10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))

14,837,415.

## Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII $\qquad$
1 Accounting method used to prepare the Form 990: $\square$ Cash $\quad \mathrm{X}$ Accrual $\square$ Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:


Separate basis X Consolidated basis $\quad \square$ Both consolidated and separate basis
b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:Separate basis $\square$ Consolidated basis $\square$ Both consolidated and separate basis
c If "Yes" to line $2 a$ or $2 b$, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.


## SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Political Campaign and Lobbying Activities 

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501 (c) (other than section 501 (c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy
Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.


## Name of organization <br> Employer identification number

FREEDOM PARTNERS CHAMBER OF COMMERCE, INC.

## 45-3732750

## Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1 Provide a description of the organization's direct and indirect political campaign activities in Part IV.
2 Political expenditures . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . \$ $\qquad$
3 Volunteer hours
Part I-B Complete if the organization is exempt under section 501(c)(3).
1 Enter the amount of any excise tax incurred by the organization under section 4955. . . . . . \$ \$
2 Enter the amount of any excise tax incurred by organization managers under section 4955 . . \$
3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? . . . . . . . . . . . . . . . . . . $\quad$ Yes $\quad$. $\quad$ No
4a Was a correction made?
Yes
No
b If "Yes," describe in Part IV.

## Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1 Enter the amount directly expended by the filing organization for section 527 exempt function
$\qquad$
$\qquad$ 5,270,762.
2 Enter the amount of the filing organization's funds contributed to other organizations for section
527 exempt function activities . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . \$
$\qquad$ 1,578,289.

3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b. . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . \$ \$ 6,849,051.
4 Did the filing organization file Form 1120-POL for this year?.

| X | Yes $\quad \square$ |
| :--- | :--- | :--- | :--- |

5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

| (a) Name |  | (b) Address | (c) EIN | (d) Amount paid from <br> filing organization's <br> funds. If none, enter -0-. | (e) Amount of political <br> contributions received and <br> promptly and directly <br> delivered to a separate <br> political organization. If <br> none, enter -0-. |
| :--- | :--- | :--- | :--- | :--- | :--- |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.
Schedule C (Form 990 or 990-EZ) 2014

## Part II-A Complete if the organization is exempt under section 501 (c)(3) and filed Form 5768 (election under

 section $501(\mathrm{~h})$ ).
4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section $501(\mathrm{~h})$ election do not have to complete all of the five columns below.
See the separate instructions for lines 2a through 2f.)

| Lobbying Expenditures During 4-Year Averaging Period |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Calendar year (or fiscal year beginning in) | (a) 2011 | (b) 2012 | (c) 2013 | (d) 2014 | (e) Total |
| 2a Lobbying nontaxable amount |  |  |  |  |  |
| b Lobbying ceiling amount ( $150 \%$ of line 2a, column (e)) |  |  |  |  |  |
| c Total lobbying expenditures |  |  |  |  |  |
| d Grassroots nontaxable amount |  |  |  |  |  |
| e Grassroots ceiling amount ( $150 \%$ of line 2d, column (e)) |  |  |  |  |  |
| f Grassroots lobbying expenditures |  |  |  |  |  |

## Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768

 (election under section $501(\mathrm{~h})$ ).|  | (a) |  | (b) |
| :---: | :---: | :---: | :---: |
| description of the lobbying activity. | Yes | No | Amount |
| 1 During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: |  |  |  |
| Volunteers? . . . . . . . . . . . . . . |  |  |  |
| b Paid staff or management (include compensation in expenses reported on lines ic through 1i)? |  |  |  |
| c Media advertisements?. |  |  |  |
| d Mailings to members, legislators, or the public? |  |  |  |
| e Publications, or published or broadcast statements? |  |  |  |
| f Grants to other organizations for lobbying purposes? |  |  |  |
| g Direct contact with legislators, their staffs, government officials, or a legislative body? |  |  |  |
| h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?. |  |  |  |
| i Other activities? |  |  |  |
| j Total. Add lines 1 c through 1 i |  |  |  |
| 2a Did the activities in line 1 cause the organization to be not described in section 501 (c)(3)? |  |  |  |
| b If "Yes," enter the amount of any tax incurred under section 4912 |  |  |  |
| c If "Yes," enter the amount of any tax incurred by organization managers under section 4912 |  |  |  |
| d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?. |  |  |  |

## Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

|  |  |  |  | Yes | No |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Were substantially all ( $90 \%$ or more) dues received nondeductible by members? |  | 1 |  | X |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less? |  | 2 |  | X |
| 3 | Did the organization agree to carry over lobbying and political expenditures from the prior year? |  | 3 |  | X |
| Part III-B |  |  |  |  |  |
| 1 | Dues, assessments and similar amounts from members | 1 | 124,946,972. |  |  |
|  | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527 (f) tax was paid). |  |  |  |  |
|  | Current year | 2a | 20,306,295. |  |  |
|  | Carryover from last year | 2b |  |  |  |
|  | Total <br> Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2 c exceeds the amount on line 3 , what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | 2c | 20,306,295. |  |  |
|  |  | 3 | 38,630,721. |  |  |
|  |  | 4 |  |  |  |
|  | Taxable amount of lobbying and political expenditures (see instructions) | 5 |  |  |  |

## Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

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SEE PAGE 4
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Schedule C (Form 990 or 990-EZ) 2014

## Part IV Supplemental Information (continued)

SCHEDULE C, PART I-A, LINE 1
FREEDOM PARTNERS CONDUCTED DIRECT AND INDIRECT "POLITICAL CAMPAIGN

ACTIVITIES" WHICH INCLUDE: ITS OWN PUBLIC EDUCATION ADVERTISING; SUPPORT

FOR AN INDEPENDENT POLITICAL ACTION COMMITTEE ("SUPERPAC") WHICH

CONDUCTED ONLY INDEPENDENT EXPENDITURES AND NOT CONTRIBUTIONS; AND THE
FULL AMOUNT OF CERTAIN GRANTS TO ANOTHER TAX-EXEMPT ORGANIZATION WHICH
CONDUCTED INDEPENDENT EXPENDITURES.

FREEDOM PARTNERS CHAMBER OF COMMERCE, INC.
Employer identification number

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

1 Total number at end of year
2 Aggregate value of contributions to (during year)
3 Aggregate value of grants from (during year) . .
4 Aggregate value at end of year.

| (a) Donor advised funds |  |
| :---: | :---: |
|  |  |
|  |  |
|  |  |

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?
 Yes $\square$ No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?
(b) Funds and other accounts

## Part II Conservation Easements.

Complete if the organization answered "Yes" to Form 990, Part IV, line 7.
1 Purpose(s) of conservation easements held by the organization (check all that apply).
Preservation of land for public use (e.g., recreation or education)
Protection of natural habitat
Preservation of open space
2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.
a Total number of conservation easements
b Total acreage restricted by conservation easements
c Number of conservation easements on a certified historic structure included in (a).
d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register .
3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year
4 Number of states where property subject to conservation easement is located
5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

|  | Held at the End of the Tax Year |
| :--- | :--- |
| 2a |  |
| 2b |  |
| 2c |  |
| 2d |  |

 Yes $\qquad$ No
6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year
-
7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year - \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? $\qquad$ Yes
 No
9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.
Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.
1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.
b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:
(i) Revenue included in Form 990, Part VIII, line 1

- \$
\$ $\qquad$
2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:
a Revenue included in Form 990, Part VIII, line 1................................ \$
b Assets included in Form 990, Part X . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . \$


## Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
a $\square$ Public exhibition
b $\quad$ Scholarly research
c Preservation for future generations
d $\square$ Loan or exchange programs
e
Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . . . . . . Yes $\quad$ No
Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? $\square$ Yes
 No
b If "Yes," explain the arrangement in Part XIII and complete the following table:
c Beginning balance

|  | Amount |
| :--- | :--- |
| 1c |  |
| 1d |  |
| 1e |  |
| 1 f |  |

2a Did the organization include an amount on Form 990, Part $X$, line 21, for escrow or custodial account liability? $\square$ Yes No
b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII.
Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.
1a Beginning of year balance
b Contributions
c Net investment earnings, gains, and losses
d Grants or scholarships
e Other expenditures for facilities and programs
f Administrative expenses
g End of year balance

| (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
a Board designated or quasi-endowment
\%
b Permanent endowment
c Temporarily restricted endowment
The percentages in lines $2 \mathrm{a}, 2 \mathrm{~b}$, and 2 c should equal $100 \%$.
3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
(i) unrelated organizations
(ii) related organizations
b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

|  | Yes | No |
| :---: | :---: | :---: |
| 3a(i) |  |  |
| 3a(ii) |  |  |
| 3b |  |  |

4 Describe in Part XIII the intended uses of the organization's endowment funds.

## Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.


Investments - Other Securities.
Complete if the organization answered "Yes" to Form 990, Part IV, line 11b. See Form 990, Part X, line 12.
(a) Description of security or category (including name of security)
(1) Financial derivatives
(2) Closely-held equity interests
(3) Other
(A) INVESTMENT IN SUBSIDIARY
(B)
(C)
(D)
(E)
(F)
(G)
(H)

Total. (Column (b) must equal Form 990, Part $X$, col. (B) line 12.)

## Part VIII Investments - Program Related.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Description of investment | (b) Book value | (c) Method of valuation: <br> Cost or end-of-year market value |
| :--- | :---: | :---: |
| $(1)$ |  |  |
| $(2)$ |  |  |
| $(3)$ |  |  |
| $(4)$ |  |  |
| $(5)$ |  |  |
| $(6)$ |  |  |
| $(7)$ |  |  |
| $(8)$ |  |  |
| $(9)$ |  |  |
| Total. (Column (b) must equal Form 990, Part $X$, col. (B) line 13.) |  |  |

Part IX Other Assets.
Complete if the organization answered "Yes" to Form 990, Part IV, line 11d. See Form 990, Part X, line 15.
(a) Description
(b) Book value
(1)
(2)
(3)
(4)
(5)
(6)
(7)
(8)
(9)

Total. (Column (b) must equal Form 990, Part $X$, col. (B) line 15.).
Part X Other Liabilities.
Complete if the organization answered "Yes" to Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

| 1. | (a) Description of liability |
| :--- | :--- |
| $(1)$ Federal income taxes | (b) Book value |
| $(2)$ |  |
| $(3)$ |  |
| $(4)$ |  |
| $(5)$ |  |
| $(6)$ |  |
| $(7)$ |  |
| $(8)$ |  |
| (9) |  |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) |  |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

## Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return. Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.

1 Total revenue, gains, and other support per audited financial statements
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:
a Net unrealized gains (losses) on investments
b Donated services and use of facilities
c Recoveries of prior year grants
d Other (Describe in Part XIII.)

|  | 1 |  |
| :---: | :---: | :---: |
| 2a |  |  |
| 2b |  |  |
| 2c |  |  |
| 2d |  |  |
|  | 2e |  |
|  | 3 |  |
| 4a |  |  |
| 4b |  |  |
|  | 4c |  |
| . | 5 |  |

e Add lines 2a through 2d
3 Subtract line 2e from line 1
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:
a Investment expenses not included on Form 990, Part VIII, line 7b
b Other (Describe in Part XIII.)
c Add lines $\mathbf{4 a}$ and $\mathbf{4 b}$
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)

## Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.

1 Total expenses and losses per audited financial statements
2 Amounts included on line 1 but not on Form 990, Part IX, line 25:
a Donated services and use of facilities
b Prior year adjustments
c Other losses
d Other (Describe in Part Xili.)

e Add lines 2a through 2d
3 Subtract line 2e from line 1
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:
a Investment expenses not included on Form 990, Part VIII, line 7b
b Other (Describe in Part XIII.)
c Add lines 4a and 4b
5 Total expenses. Add lines $3^{3}$ and $\mathbf{4 c}^{c}$. (This must equal Form 990, "Part i, line 18.).

## Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$

## SCHEDULE I

（Form 990）
Governments，and Individuals in the United States Complete if the organization answered＂Yes＂to Form 990，Part IV，line 21 or 22. $\rightarrow$ Attach to Form 990.
－Information about Schedule I（Form 990）and its instructions is at www．irs．gov／form990．
2 Describe in Part IV the organization＇s procedures for monitoring the use of grant funds in the United States．
Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments．Complete if the organization answered＂Yes＂to Form 990， Part IV，line 21，for any recipient that received more than $\$ 5,000$ ．Part II can be duplicated if additional space is needed．

> 1 (a) Name and address of organization or government
（1）AMERICAN COMMITMENT
WASHINGTON，DC 20062 （2）AMERICAN ENERGY ALLIANCE
WASHINGTON，DC 20005
（3）AMERICANS FOR
ARLINGTON，VA 22201
（4）AMERICANS FOR TAX REFORM
WASHINGTON，DC 20005

| WASHINGTON，DC 20005 |
| :--- |
| （5）CENTER FOR SHARED SERVICES TRUST |

45
52
（6）COLORADO WOMEN＇S ALLIANCE
45
$\square$

| （b）EIN | （c）IRC section if applicable | （d）Amount of cash grant | （e）Amount of non－ cash assistance | （f）Method of valuation （book，FMV，appraisal， other） | （g）Description of non－cash assistance | （h）Purpose of grant or assistance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 45－2600535 | 501 （C）（4） | 400，000． |  |  |  | GENERAL SUPPORT |
| 26－2731617 | 501 （C）（4） | 2，367，500． |  |  |  | GENERAL SUPPORT |
| 75－3148958 | 501 （C）（4） | 16，000，000． |  |  |  | GENERAL SUPPORT |
| 52－1403587 | 501 （C）（4） | 100，000． |  |  |  | GENERAL SUPPORT |
| 45－2548548 | 501 （C）（4） | 9，750，000． |  |  |  | GENERAL SUPPORT |
| 45－1474973 | 501 （C）（4） | 50，000． |  |  |  | GENERAL SUPPORT |
| 45－4856743 | 501 （C）（4） | 309，400． |  |  |  | GENERAL SUPPORT |
| 45－2324423 | 501 （C）（4） | 5，745，000． |  |  |  | GENERAL SUPPORT |
| 27－2936085 | 501 （C）（4） | 14，225，000． |  |  |  | GENERAL SUPPORT |
| 46－2650593 | 501 （C）（4） | 95，000． |  |  |  | GENERAL SUPPORT |
| 36－1254650 | 501 （C）（6） | 100，000． |  |  |  | GENERAL SUPPORT |
| 46－2520293 | 501 （C）（4） | 100，000． |  |  |  | GENERAL SUPPORT |

2 Enter total number of section 501（c）（3）and government organizations listed in the line 1 table 3 Enter total number of other organizations listed in the line 1 table．

For Paperwork Reduction Act Notice，see the Instructions for Form 990.


## SCHEDULE I

(Form 990)
Governments, and Individuals in the United States Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. $\rightarrow$ Information about Schedule I (Form 990) and its instr
Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.
Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than $\$ 5,000$. Part II can be duplicated if additional space is needed.

$$
1 \text { (a) Name and address of organization }
$$

| (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 53-0116130 | 501 (C) (4) | 4,895,000. |  |  |  | GENERAL SUPPORT |
| 46-4660647 | 501 (C) (4) | 50,000. |  |  |  | GENERAL SUPPORT |
| 27-3120702 | 501 (C) (4) | 6,000,000. |  |  |  | GENERAL SUPPORT |
| 46-5130903 | 501 (C) (4) | 175,000. |  |  |  | GENERAL SUPPORT |
| 54-1564919 | 501 (C) (4) | 250,000. |  |  |  | GENERAL SUPPORT |
| 45-2686411 | 501 (C) (4) | 6,500,000. |  |  |  | GENERAL SUPPORT |
| 45-3763542 | 501 (C) (4) | 3,000,000. |  |  |  | GENERAL SUPPORT |
| 46-5123864 | 501 (C) (4) | 400,000. |  |  |  | GENERAL SUPPORT |
| 53-0045720 | 501 (C) (6) | 2,000,000. |  |  |  | GENERAL SUPPORT |
| 46-3507366 | 501 (C) (4) | 12,735,000. |  |  |  | GENERAL SUPPORT |
| 20-4681603 | 501 (C) (4) | 1,000,000. |  |  |  | GENERAL SUPPORT |
| 27-2244700 | 501 (C) (4) | 150,000. |  |  |  | GENERAL SUPPORT |

(1) NATIONAL RIFLE ASSOCIATION INSTITUTE FOR LE
${ }_{4}$
Part I General Information on Grants and Assistance
1 Does the organization maintain records to substantiate the am

$X$ Yes $\quad \square$ No

(h) Purpose of grant
 . . . . . . . .

## SCHEDULE I

Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.
Part I General Information on Grants and Assistance
No

,
90
orm 990,
(h) Purpose orant

| $\begin{array}{c}\text { (h) Purpose of grant } \\ \text { or assistance }\end{array}$ |
| :---: | :---: |
|  |
| ADVOCACY |
| GENERAL SUPPORT |
| GENERAL SUPPORT |


| (g) Description of |
| :---: |
| non-cash assistance |


$>\frac{26 .}{2}$ Schedule I (Form 990) (2014) - . . . . . . . .
Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part IV, line 21, for any recipient that received more than $\$ 5,000$. Part II can be duplicated if additional space is needed
1 (a) Name and address of organization
(1) CITIZENLINK
(2) COLORADO SPRINGS, CO 80920
(2) SUSAN B ANTHONY LIST, INC.
(3) CITIZENLINK
(4) COLORADO SPRINGS, CO 80920
(5)
(6)
(7)
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©
10)
(11)
(12)
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Page 2
FREEDOM PARTNERS CHAMBER OF COMMERCE, INC.

|  | (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 |  |  |  |  |  |  |
| 2 |  |  |  |  |  |  |
| 3 |  |  |  |  |  |  |
| 4 |  |  |  |  |  |  |
| 5 |  |  |  |  |  |  |
| 6 |  |  |  |  |  |  |
| 7 |  |  |  |  |  |  |
| Part IV | Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additiona information. |  |  |  |  |  |

TO SUPPORT THE ORGANIZATION, AS OUTLINED ABOVE, THE ORGANIZATION PROVIDED
GENERAL SUPPORT GRANTS TO THE ABOVE GRANTEES WHOSE ACTIVITIES ADVANCE THE
ORGANIZATION'S GOALS. ALL GRANTS WERE MADE PURSUANT TO SPECIFIC GRANT
LETTER AGREEMENTS, WHICH UNLESS OTHERWISE SPECIFIED, INCLUDED
PROHIBITIONS ON THE USE OF THE GRANT FUNDS, FOR EXAMPLE, ACTIVITIES THAT
WOULD VIOLATE FEDERAL, STATE OR LOCAL LAWS, RULES OR REGULATIONS, OR THAT
WOULD BE CONSIDERED POLITICAL OR LOBBYING ACTIVITIES UNDER FEDERAL OR
STATE LAW. THE GRANT LETTERS ALSO CONTAINED A REVIEW AND MONITORING
PROCEDURE WHICH REQUIRES REPORTS BY GRANTEE ON THE USE OF THE GRANT FUNDS

| REEDOM PARTNERS CHAMBER OF CO Schedule I (Form 990) (2014) |  |  |  |  |  | $45-3732750$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line Part III can be duplicated if additional space is needed. |  |  |  |  |  |  |
| (a) Type of grant or assistance |  | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |  |
| 1 |  |  |  |  |  |  |  |
| 2 |  |  |  |  |  |  |  |
| 3 |  |  |  |  |  |  |  |
| 4 |  |  |  |  |  |  |  |
| 5 |  |  |  |  |  |  |  |
| 6 |  |  |  |  |  |  |  |
| 7 |  |  |  |  |  |  |  |
| Part IV | Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additio information. |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |

## Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

First-class or charter travel
Travel for companions
Tax indemnification and gross-up payments
Discretionary spending account

Housing allowance or residence for personal use Payments for business use of personal residence Health or social club dues or initiation fees Personal services (e.g., maid, chauffeur, chef)
b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line $1 a$ ?

3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

$\square$Compensation committee Independent compensation consultant Form 990 of other organizations

Written employment contract Compensation survey or study Approval by the board or compensation committee
4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:
a Receive a severance payment or change-of-control payment?
b Participate in, or receive payment from, a supplemental nonqualified retirement plan?
c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.
5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:
a The organization?
b Any related organization?
If "Yes" to line 5a or 5b, describe in Part III.
6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:
a The organization?
b Any related organization? If "Yes" to line 6a or 6b, describe in Part III.
7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6 ? If "Yes," describe in Part III
8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III
9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?
Schedule J (Form 990) 2014
Part II Officers, Dir
Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.
For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.
Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

> (A) Name and Title
MARC SHORT

(B) Breakdown of W-2 and/or 1099-MISC compensation

| (i) Base |
| :---: | :---: | :---: |
| compensation |

$\begin{aligned} & \text { (ii) Bonus \& incentive } \\
& \text { compensation }\end{aligned}$ $\begin{aligned} & \text { (iii) Other } \\
& \text { reportable }\end{aligned}$
(C) Retirement and
other deferred
compensatio


Department of the Treasury Internal Revenue Service
Name of the organization

## Noncash Contributions

$>$ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. - Attach to Form 990.

Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Open To Public Inspection

FREEDOM PARTNERS CHAMBER OF COMMERCE, INC.
Employer identification number

## Part I Types of Property

|  |  | (a) <br> Check if applicable | (b) <br> Number of contributions or items contributed | (c) <br> Noncash contribution amounts reported on Form 990, Part VIII, line 1 g | (d) <br> Method of determining noncash contribution amounts |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Art - Works of art. |  |  |  |  |
| 2 | Art - Historical treasures . |  |  |  |  |
| 3 | Art - Fractional interests . |  |  |  |  |
| 4 | Books and publications |  |  |  |  |
| 5 | Clothing and household goods. |  |  |  |  |
| 6 | Cars and other vehicles . |  |  |  |  |
| 7 | Boats and planes. |  |  |  |  |
| 8 | Intellectual property |  |  |  |  |
| 9 | Securities - Publicly traded | X | 1. | 84,721. | MARKET VALUE |
| 10 | Securities - Closely held stock. |  |  |  |  |
| 11 | Securities - Partnership, LLC, or trust interests. |  |  |  |  |
| 12 | Securities - Miscellaneous. |  |  |  |  |
| 13 | Qualified conservation contribution - Historic structures |  |  |  |  |
| 14 | Qualified conservation contribution - Other . |  |  |  |  |
| 15 | Real estate - Residential |  |  |  |  |
| 16 | Real estate - Commercial |  |  |  |  |
| 17 | Real estate - Other |  |  |  |  |
| 18 | Collectibles. |  |  |  |  |
| 19 | Food inventory. |  |  |  |  |
| 20 | Drugs and medical supplies |  |  |  |  |
| 21 | Taxidermy |  |  |  |  |
| 22 | Historical artifacts |  |  |  |  |
| 23 | Scientific specimens . |  |  |  |  |
| 24 | Archeological artifacts. |  |  |  |  |
| 25 | Other ( |  |  |  |  |
| 26 | Other ( |  |  |  |  |
| 27 | Other ${ }_{\text {( }}^{\text {con }}$ - |  |  |  |  |
| 28 | Other ${ }_{\text {( }}$ |  |  |  |  |
|  | Number of Forms 8283 received which the organization completed | by the org orm 8283, | nization during the tax Part IV, Donee Acknowled | for contributions for ment | 29 |

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? .
b If "Yes," describe the arrangement in Part II.
31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?.
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?

b If "Yes," describe in Part II.
33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.
Schedule M (Form 990) (2014)

Part II Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

```
SCHEDULE M, PART I, LINE 9, COLUMN B
THE NUMBER REPRESENTS THE NUMBER OF CONTRIBUTIONS.
```



FORM 990, PART III, LINE 1

THE ORGANIZATIONAL MISSION IS TO ADVANCE ITS MEMBERS' COMMON BUSINESS

INTERESTS BY ADVANCING THE PRINCIPLES OF FREE MARKETS AND A FREE SOCIETY.

THE ORGANIZATION WORKS TO EDUCATE THE PUBLIC AND POLICYMAKERS ABOUT THE
BUSINESS AND ECONOMIC IMPACTS OF A BROAD RANGE OF POLICY ISSUES,

INCLUDING OVER-REGULATION, GOVERNMENT SPENDING, CRONYISM AND SPECIAL
INTEREST HANDOUTS. THE ORGANIZATION BELIEVES THAT BY UNITING AND

AMPLIFYING THE DIVERSE ENTREPRENEURIAL AND INNOVATIVE PERSPECTIVES OF ITS

MEMBERS, IT WILL IMPROVE BUSINESS CONDITIONS FOR ITS MEMBERS AND EXPAND

ECONOMIC OPPORTUNITY FOR ALL AMERICANS.
Name of the organization
FREEDOM PARTNERS CHAMBER OF COMMERCE, INC.

FORM 990, PART VI, SECTION A, LINE 6

THE ORGANIZATION HAS BOTH VOTING AND NON-VOTING MEMBERS. THE MEMBERSHIP BASE REPRESENTS SEVERAL HUNDRED BUSINESSES AND COVERS A DIVERSE RANGE OF INDUSTRIES AND GEOGRAPHIES.

FORM 990, PART VI, SECTION A, LINE 7A
VOTING MEMBERS HAVE THE POWER TO ELECT DIRECTORS.

FORM 990, PART VI, SECTION A, LINE 7B

VOTING MEMBERS HAVE THE FOLLOWING POWERS: (A) TO AMEND THE BYLAWS AND THE CERTIFICATE OF INCORPORATION; (B) TO APPOINT ADDITIONAL VOTING MEMBERS; (C) TO DISSOLVE THE CORPORATION; AND (D) TO ELECT DIRECTORS AND TO REMOVE DIRECTORS.

FORM 990, PART VI, SECTION B, LINE 11B

AN INDEPENDENT ACCOUNTING FIRM PREPARED AND REVIEWED THE FORM 990. A FULL DRAFT OF THE 990 ALONG WITH ALL REQUIRED SCHEDULES IS THEN PROVIDED TO INTERNAL MANAGEMENT AND LEGAL COUNSEL FOR REVIEW. ALL QUESTIONS ARE ADDRESSED AND ANY MODIFICATIONS ARE MADE, IF NECESSARY. THE FINAL FORM 990 ALONG WITH ALL REQUIRED SCHEDULES IS THEN PROVIDED TO THE BOARD.

FORM 990, PART VI, SECTION B, LINE 12C

DIRECTORS, OFFICERS, AND EMPLOYEES ARE COVERED UNDER THE CONFLICT OF INTEREST POLICY. LEGAL COUNSEL MEETS PERIODICALLY TO REVIEW THE POLICY AND ANY POTENTIAL CONFLICTS, AS NEEDED.

```
FORM 990, PART VI, SECTION B, LINES 15A & B
THE ORGANIZATION'S BOARD MEETS TO REVIEW AND APPROVE EXECUTIVE
COMPENSATION ON AN ANNUAL BASIS: AS DEEMED NECESSARY, THE ORGANIZATION
MAY ENGAGE A HUMAN RESOURCES CONSULTING ORGANIZATION TO PERFORM A
COMPENSATION STUDY. THE CONSULTING ORGANIZATION WILL USE DATA FROM
COMPARABLE NON-PROFITS TO ESTABLISH A REASONABLE COMPENSATION LEVEL FOR
OFFICERS, AND EMPLOYEES. IN ADDITION, THE ORGANIZATION MAY OBTAIN
PROFESSIONAL OPINIONS OF COUNSEL AS TO WHETHER THE PROPOSED LEVELS OF
COMPENSATION WOULD BE COMPARABLE AND REFER MATERIAL TO AN INDEPENDENT
DECISION MAKER.
FORM 990, PART VI, SECTION C, LINE 19
THE ORGANIZATION MAKES ALL REQUIRED DISCLOSURES AVAILABLE TO THE PUBLIC
UNDER IRS REGULATIONS.
```

FORM 990, PART XI, LINE 9
EQUITY IN EARNING OF SUBSIDIARY $(8,658,104)$
Name of the organization
FREEDOM PARTNERS CHAMBER OF COMM
FORM 990, PART IX - OTHER FEES

$>$ Information about Schedule R (Form 990) and its instruch to Form 990.
Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33
$\xrightarrow[\text { (f) }]{\text { Direct controlling }}$ REEDOM PARTNERS Chamber of commerce AMERICAN ENTERPRISE
GROUP LLC $\frac{\text { GROUP LLC }}{}$ CHAMBER OF COMMERCE AMERICAN STRATEGIC INNOVATION LLC FREEDOM PARTNERS 더
0
0
II
$\sum_{i}^{1}$ . ChAMBER OF COMME
FREEDOM PARTNERS CHAMBER OF COMMERCE, INC.
Part I Identification of Disregarded Entities Complete
Department of the Treasury
internal Revenue Service Name of the organization
$>$ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.
Information about Schedule R (Form 990) and its instructions is at www.irs.gov/rorm990.

$$
\begin{array}{|l|l}
\hline \text { MANAGEMENT } & \text { DE } \\
\hline & \\
\hline
\end{array}
$$

| Part II | Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it one or more related tax-exempt organizations during the tax year. |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (a) <br> Name, address, and EIN of related organization | (b) <br> Primary activity | (c) Legal domicile (state or foreign country) | (d) <br> Exempt Code section | (e) <br> Public charity status (if section 501(c)(3)) | (f)Direct controllingentity | $\begin{array}{\|l\|l}  & (\mathrm{g}) \\ \begin{array}{c} \text { Section } 512(\mathrm{~b})(13) \\ \text { controlled } \\ \text { entity? } \end{array} \\ \hline \end{array}$ |  |
|  |  |  |  |  |  |  | Yes | No |
| (1) |  |  |  |  |  |  |  |  |
| (2) |  |  |  |  |  |  |  |  |
| (3) |  |  |  |  |  |  |  |  |
| (4) |  |  |  |  |  |  |  |  |
| (5) |  |  |  |  |  |  |  |  |
| (6) |  |  |  |  |  |  |  |  |
| (7) |  |  |  |  |  |  |  |  |


$(\mathbf{e})$
End-of-year assets
(d)
Total income
$\underset{\substack{\text { Legal domicile (state } \\ \text { or foreign country) }}}{ }$
(b)
Primary activity
DE
DE
DE
DE
呵
$\qquad$

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2
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45-3739538

Name, address, and EIN of related organization PROJECTS
PUBLIC
OUTREACH
45-5230496

$$
\begin{aligned}
& \hline(1) \\
& \hline(2) \\
& \hline(3) \\
& \hline
\end{aligned}
$$

(5)
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Schedule R (Form 990) 2014


0 0GLてELE－乌ぁ
Part V Transactions With Related Organizations Complete if the organization answered＂Yes＂on Form 990，Part IV，line 34， 35 b ，or 36.

\section*{| $\boldsymbol{z}$ |
| :--- |
| $\boldsymbol{y}$ |
| $\boldsymbol{y}$ |
| $\boldsymbol{y}$ |}

 ons listed in Parts II．
Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

| Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships. |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (a) <br> Name, address, and EIN of entity | (b) <br> Primary activity | (c) Legal domicile (state or foreign country) | (d) <br> Predominant income (related, unrelated, excluded from tax under sections 512-514) | (e) <br> Are all partners <br> section <br> 501 (c)(3) <br> organizations? |  | (f) Share of total income | (g) Share of end-of-year assets | (h) <br> Disproportionate <br> allocations? |  | (i)Code $V$ - UBIamount in box 20of Schedule K-1(Form 1065) | (j) General or managing partner? |  | (k) <br> Percentage ownership |
|  |  |  |  | Yes | No |  |  | Yes | No |  | Yes | No |  |
| (1) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (2) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (3) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (4) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (5) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (6) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (7) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (8) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (9) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (10) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (11) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (12) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (13) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (14) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (15) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (16) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| JSA |  |  |  |  |  |  |  |  |  |  | dule | (For | 990) 2014 | instructions).

