

**C. Would the Initiative have a beneficial impact on jobs and the economy in the City of Inglewood?**

Based on their analysis<sup>3</sup> of the widely adopted IMPLAN economic impact model, HR&A projected that the Initiative would create approximately 22,600 full- and part-time jobs during construction in the City of Inglewood. Construction of the Stadium Alternative is projected to generate a total combined direct, indirect, and induced economic output of \$3.8 billion within the Inglewood economy. The direct impact consists of the economic effects of hard construction costs at the project site, while the indirect impact consists of the economic effects of construction contractor and subcontractor purchases of goods and services and other professional services associated with the construction process. The induced economic impact is that which results from household spending by direct and indirect employees during project construction. The “multiplier effect” is accounted for by adding together indirect and induced economic impacts.

Once the project is completed, the Stadium Alternative is projected to directly create approximately 10,465 full- and part-time jobs associated with project operations within the City, and a total annual economic output (direct, indirect, and induced) of \$911 million within the Inglewood economy.

By comparison, the Stadium Alternative would generate 15,751 more construction jobs in the City of Inglewood than the Existing Project, and operation of the Stadium Alternative would generate 8,534 more jobs in the City of Inglewood than the Existing Project.

Moreover, as noted by KMA, the analysis of total job creation (direct, indirect, and induced) may underestimate the number of jobs that would be created within the City of Inglewood because it does not take into consideration the Initiative’s local-hire requirements. Specifically, Section 16.2 of the Amended and Restated Development Agreement (enacted by the Initiative), mandates a 35% local hire goal of post-construction jobs, a local hire goal of at least 15% of the apprentice positions for the construction trades, and requires the landowner/project operator to identify and solicit qualified Inglewood residents to fill senior management positions, such as the on-site general manager, leasing coordinator or marketing coordinator. The landowner must also require that all construction contractors have a goal to achieve participation by minority/disadvantaged business enterprises of 30% and not less than 18%. Additionally, the landowner must fund at least five job fairs six months before commencing construction activities on the site for the Stadium Alternative, 90 days before the Stadium Opens, and 90 days before the opening of the Hybrid Retail Center. If these efforts are successful, local worker hiring could exceed the projections resulting from the general IMPLAN analysis.

**D. Would sufficient infrastructure capacity be available to both meet existing needs and serve the proposed development, and would the Initiative ensure funding is available for any needed improvements?**

**1. Traffic / Transportation**

There is sufficient transportation infrastructure to meet the needs of the proposed development. The area is well served by the existing street network, which includes wide boulevards leading from the freeways

<sup>3</sup> HR&A accounted for the unique attributes of professional sports stadia by discounting revenue associated with player salaries, and by accounting for the so-called displacement effect present in the region as a whole. HR&A’s analysis is thus in keeping with academic research on the true economic effects of professional sports stadia.