

# Corporate-Style Charter Schools in Connecticut

## Financial Data: FY 2011 and FY 2016

### Executive Summary

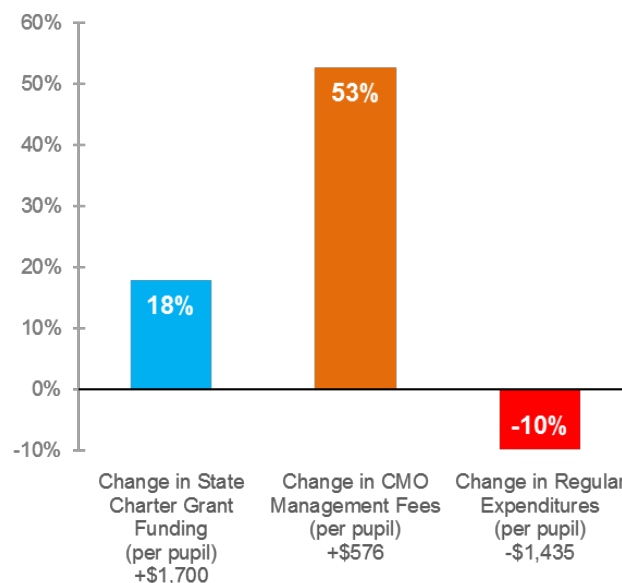
Charter school **Management Organizations (CMOs)** are defined in the Connecticut General Statutes as non-profit companies that contract with charter schools to provide whole-school management (C.G.S. 10-66aa). Charter schools and CMOs are considered non-profits because of their tax-free IRS status and legal structures. Yet, some CMOs receive more in revenues than they spend, which creates a surplus similar to a “profit.” In addition, CMOs receive publicly-funded grant monies (i.e. Connecticut State Charter Grant) with no transparency on how the state’s grant monies are spent. All revenues go into one pot and are expended without regard to the source of the revenue.

Questions surface from this review of financial data for the two CMOs (Achievement First, Inc. and Domus Kids, Inc.) that were paid management fees in both FY 2011 and FY 2016 (other CMOs and schools in this analysis do not have FY 2011 data).<sup>1,2</sup> The most striking finding is a per-pupil increase in management fees but a per-pupil decrease in student expenditures.

As shown in Figure 1, from FY 2011 to FY 2016, the State Charter Grant increased by 18 percent per pupil (an increase of \$1,700, raising the grant from \$9,300 in FY 2011 to \$11,000 in FY 2016); however, per-pupil **regular expenditures**<sup>3</sup> declined by 10 percent (\$1,435) while per-pupil **management fees**<sup>4</sup> increased by 53 percent (\$576).

Per-pupil state grant funding increased, which should result in higher per-pupil expenditures but this did not happen. It is possible that increasing enrollments (from 2,679 to 4,091) for these charter schools led to greater economies of scale; however, this was not the case for management fees.<sup>5</sup> Per-pupil management fees increased dramatically at all the corporate-style charter schools managed by Achievement First, Inc. and Domus Kids, Inc. Trailblazers Academy and Stamford Academy had the largest increase – more than doubling their management fees. Increasing economies of scale should result in both lower per-pupil expenditures and lower per-pupil management fees; however, only per-pupil expenditures declined.

Figure 1: Change in Expenditures & Management Fees Per Pupil  
FY 2011 to FY 2016: Achievement First & Domus



<sup>1</sup> ED001 data obtained from the Connecticut State Dept. of Education on 12oct2016. Data for FY 2016 is unaudited.

<sup>2</sup> Comparison is limited to those six charter schools that were paid management fees and were open in FY 2011 and FY 2016; other CMOs and schools in this analysis had not yet been established in FY2011.

<sup>3</sup> ED001 line 214. Regular expenditures are defined as, “... activities that provide pupils with learning experiences to prepare them for activities as citizens, family members and vocational workers. These activities contrast with those designed to improve or overcome physical, mental, social and/or emotional handicaps.” Regular expenditures include basic education services provided by both charters and non-charters such as instruction, support services, administration, facilities maintenance, etc. In addition, line 214 includes special education services and home-school-home transportation services.

<sup>4</sup> ED001 line 407

<sup>5</sup> Only Trailblazers had a decline in enrollment going from 162 to 125.

Total state grant funding for Achievement First and Domus increased from nearly \$25 million in FY 2011, to \$45 million in FY 2016. If the increase in management fees had been proportionate to the increase in state grant funding, then management fees in FY 2016 would have been about \$5.3 million. Instead, Achievement First and Domus collected a combined \$6.8 million – a disproportionately higher \$1.5 million in management fees.

Figure 2 shows the disproportionate increase in management fees as a percentage of the State Charter Grant. In FY 2011, total management fees for Achievement First and Domus were **12 percent** (\$2,919,258) of their combined State Charter Grant (\$24,914,700) and by FY 2016 this increased to **15 percent** (\$6,812,607) of their combined State Charter Grant (\$45,001,000). While the total dollar amount of their State Charter Grant increased by 81 percent, total management fees increased by **133 percent** – more than double.

In FY 2016, there were four CMOs operating in Connecticut: Achievement First, Inc., Domus Kids, Inc., Great Oaks Foundation, Inc., and Our Piece of the Pie, Inc. As Figure 3 shows in FY 2016, there was a dramatic difference in management fees charged by CMOs ranging from 5 percent of Path Academy’s State Charter Grant to 59 percent of Trailblazers Academy’s State Charter Grant. In total, management fees at Domus equaled 51% of its State Charter Grant and 13% at Achievement First. Note that there are 15 state charter schools that do not have a management fee.

Figure 2: Change in State Charter Grant Dollars Given to Achievement First & Domus FY 2011 to FY 2016

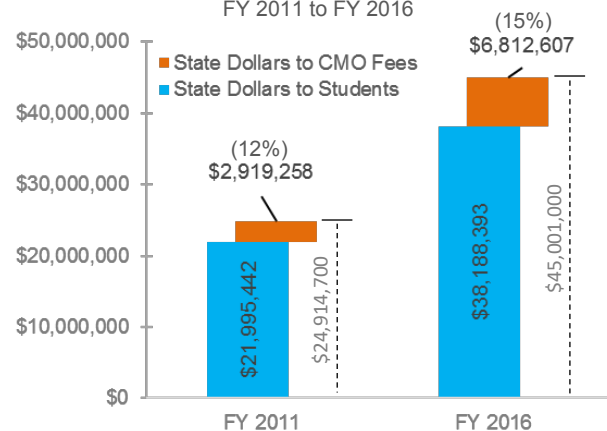
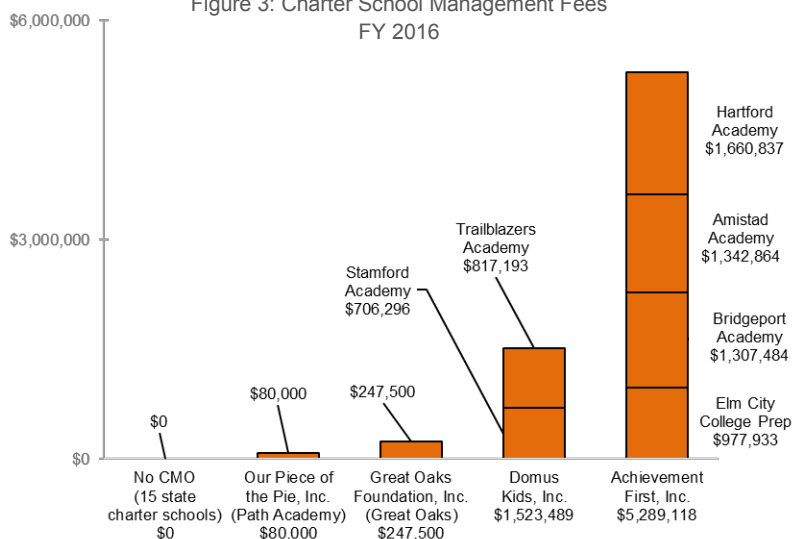


Figure 3: Charter School Management Fees FY 2016



to 59 percent of Trailblazers Academy’s State Charter Grant. In total, management fees at Domus equaled 51% of its State Charter Grant and 13% at Achievement First. Note that there are 15 state charter schools that do not have a management fee.

In summary, findings from this brief review of finances for corporate-style charter schools call for state government and stakeholders to take a closer look at revenue sources and expenditures of corporate-style charter schools. This would be prudent in good economic times


and is especially important now as the state estimates a budget deficit of \$1.5 billion for FY 2018 starting July 1<sup>st</sup>, 2017.<sup>6</sup>


### Follow Up Questions


1. Why have per-pupil management fees skyrocketed while per-pupil regular expenditures declined?
2. Why is there such a large variation in management fees among corporate-style charter schools?
3. Why does the state continue to pay charter schools to add more classrooms when there is a statewide decline in K-12 enrollment resulting in school closures and excess capacity?

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<sup>6</sup> The Connecticut Mirror, 04Jan2017, at <http://ctmirror.org/2017/01/04/malloy-upbeat-yet-warns-of-labor-concessions-smaller-government/>

	A	B	C	D	E	F	G	H	I	J	K	L	M	
1	Management Company	District ID	Corporate-Style Charter School District <sup>1</sup> (sorted by District Name)	Change FY2011 to FY2016										
				Change in % per pupil State Charter Grant (from \$9,300 to \$11,000)	Change in % Enrollment	Change in Enrollment	Change in CMO Management Fees as Percentage of State Grant	Change in % CMO Management Fees	Change in \$ CMO Management Fees	Change in % CMO per pupil Management Fees (ppMF)	Change in \$ CMO per pupil Management Fees (ppMF)	Change in % per pupil Regular Expenditures (ppRE)	Change in \$ per pupil Regular Expenditures (ppRE)	
2														
3	Achievement First	285	Achievement First Bridgeport Academy District	18%	148%	606	17%	244%	\$927,114	39%	\$358	-24%	-\$3,205	
4	Achievement First	288	Achievement First Hartford Academy District	18%	79%	470	42%	201%	\$1,109,347	68%	\$632	16%	\$1,954	
5	Achievement First	279	Amistad Academy District	18%	28%	224	18%	78%	\$587,704	39%	\$366	-22%	-\$3,016	
6	Achievement First	289	Elm City College Preparatory School District	18%	24%	135	26%	85%	\$449,393	49%	\$461	12%	\$1,590	
7	Domus Kids, Inc.	282	Stamford Academy District	18%	10%	14	104%	166%	\$440,982	141%	\$2,775	-15%	-\$3,671	
8	Domus Kids, Inc.	278	Trailblazers Academy District	18%	-23%	-37	104%	86%	\$378,809	142%	\$3,831	16%	\$4,479	
9														
10			Achievement First (weighted):	18%	60%	1,435	26%	139%	\$3,073,558	49%	\$456	-7%	-\$922	
11			Domus Kids, Inc. (weighted):	18%	-8%	-23	98%	116%	\$819,791	135% <sup>2</sup>	\$3,191	-1%	-\$172	
12														
13			Total:	18%	53%	1,412	29%	133%	\$3,893,349	53%	\$576	-10%	-\$1,435	
14			Maximum:		148%	606	104%	244%	\$1,109,347	142%	\$3,831	16%	\$4,479	
15			Median:		26%	180	34%	126%	\$518,549	59%	\$546	-2%	-\$713	
16			Minimum:		-23%	-37	17%	78%	\$378,809	39%	\$358	-24%	-\$3,671	
17														
18	Notes:													
19	1) These six charter schools were open in FY 2011 and FY 2016 and paid management fees.			Each state-funded charter school had an increase of 18% in per pupil funding from the State Charter Grant.	As a whole, corporate-style charter schools increased management fees from 11.7% to 15.1% of their State Charter Grant, which is an increase of 29%. Individual charter schools may have had higher or lower increase.			As a whole, corporate-style charter schools increased management fees by 53% per pupil. Individual charter schools may have had higher or lower increases.			As a whole, corporate-style charter schools decreased regular expenditures by 10% per pupil. Individual charter schools may have had different changes.			
20	2) The combined change (135%) for both Domus schools is less than the individual													
21	changes (141% and 142%) for each school because:													
22	Academy accounted for the majority of the increase in management fees (numerator)													
23	and,													
24	enrollment (denominator), and													
25	denominators (enrollments) are small.													
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28	<div>Rodriguez</div> <div>Data</div> <div>Solutions</div> <div>LLC</div> <div></div>													
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35	Calculations by Orlando J. Rodriguez (www.rodriguezdatasolutions.com)													
36	January 3rd, 2017													

	A	B	C	N	O	P	Q	R	S	T	U	V	W
1	Management Company	District ID	Corporate-Style Charter School District <sup>1</sup> (sorted by District Name)	FY 2011					FY 2016 (unaudited)				
2				Enrollment	CMO Management Fees	CMO Management Fees as Percentage of State Charter Grant	CMO per pupil Management Fees (ppMF)	per pupil Regular Expenditures (ppRE)	Enrollment	CMO Management Fees	CMO Management Fees as Percentage of State Charter Grant	CMO per pupil Management Fees (ppMF)	per pupil Regular Expenditures (ppRE)
3	Achievement First	285	Achievement First Bridgeport Academy District	409	\$380,370	10.0%	\$930	\$13,569	1,015	\$1,307,484	11.7%	\$1,288	\$10,365
4	Achievement First	288	Achievement First Hartford Academy District	593	\$551,490	10.0%	\$930	\$11,999	1,063	\$1,660,837	14.2%	\$1,562	\$13,953
5	Achievement First	279	Amistad Academy District	812	\$755,160	10.0%	\$930	\$13,993	1,036	\$1,342,864	11.8%	\$1,296	\$10,977
6	Achievement First	289	Elm City College Preparatory School District	568	\$528,540	10.0%	\$931	\$13,799	703	\$977,933	12.6%	\$1,391	\$15,390
7	Domus Kids, Inc.	282	Stamford Academy District	135	\$265,314	21.1%	\$1,965	\$24,884	149	\$706,296	43.1%	\$4,740	\$21,213
8	Domus Kids, Inc.	278	Trailblazers Academy District	162	\$438,384	29.1%	\$2,706	\$27,331	125	\$817,193	59.4%	\$6,538	\$31,810
9													
10			Achievement First (weighted):	2,382	\$2,215,560	10.0%	\$930	\$13,377	3,817	\$5,289,118	12.6%	\$1,386	\$12,455
11			Domus Kids, Inc. (weighted):	297	\$703,698	25.5%	\$2,369	\$26,219	274	\$1,523,489	50.5%	\$5,560	\$26,047
12													
13			Total:	2,679	\$2,919,258	11.7%	\$1,090	\$14,801	4,091	\$6,812,607	15.1%	\$1,665	\$13,366
14			Maximum:	812	\$755,160	29.1%	\$2,706	\$27,331	1,063	\$1,660,837	59.4%	\$6,538	\$31,810
15			Median:	489	\$483,462	10.0%	\$930	\$13,896	859	\$1,142,709	13.4%	\$1,477	\$14,671
16			Minimum:	135	\$265,314	10.0%	\$930	\$11,999	125	\$706,296	11.7%	\$1,288	\$10,365
17													
18	Notes:												
19	1) These six charter schools were open in FY 2011 and FY 2016 and paid management fees.												
20	2) The combined change (135%) for both Domus schools is less than the individual												
21	changes (141% and 142%) for each school because:		a) Stamford										
22	Academy accounted for the majority of the increase in management fees (numerator)												
23	and,		b)Trailblazers had a decline in										
24	enrollment (denominator), and		c) the										
25	denominators (enrollments) are small.												
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27													
28	<div>Rodriguez</div> <div>Data</div> <div>Solutions</div> <div>LLC</div> <div></div>												
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36	January 3rd, 2017												

	A	B	C	D	E	F	G	H	I	J
1	District ID	Charter School District (sorted by District Name) <sup>1</sup>	Change				2010 to 2011			
2			Change in Enrollment	Change in CMO Payments as Percentage of Total Expenses	Change in per pupil Total Expenditures (ppTE)	Change in per pupil Regular Expenditures (ppRE)	Enrollment	CMO Payments as Percentage of Total Expenses	per pupil Total Expenditures (ppTE)	per pupil Regular Expenditures (ppRE)
3	285	Achievement First Bridgeport Academy District	606	132%	-40%	-24%	409	5.2%	\$18,026	\$13,569
4	288	Achievement First Hartford Academy District	470	57%	7%	16%	593	7.1%	\$13,045	\$11,999
5	279	Amistad Academy District	224	299%	-65%	-22%	812	2.9%	\$32,256	\$13,993
6	268	Common Ground High School District	30	0%	240%	14%	155	0.0%	\$15,354	\$14,859
7	289	Elm City College Preparatory School District	135	31%	14%	12%	568	6.8%	\$13,630	\$13,799
8	272	Explorations Charter School District	10	0%	48%	48%	80	0.0%	\$14,175	\$14,056
9	286	Highville Charter School District	160	-100%	56%	9%	300	0.9%	\$10,810	\$10,810
10	264	Integrated Day Charter School District	0	0%	23%	28%	330	0.0%	\$10,795	\$9,943
11	265	Interdistrict School For Arts And Communication District	90	0%	10%	11%	180	0.0%	\$12,595	\$12,209
12	261	Jumoke Academy District	302	0%	19%	12%	432	0.0%	\$11,122	\$10,877
13	280	New Beginnings Family Academy District	137	0%	85%	85%	360	0.0%	\$10,851	\$10,827
14	263	Odyssey Community School District	147	0%	10%	5%	180	0.0%	\$10,598	\$10,347
15	283	Park City Prep Charter School District	110	0%	12%	12%	250	0.0%	\$9,932	\$9,932
16	270	Side By Side Charter School District	3	0%	27%	9%	233	0.0%	\$11,040	\$11,040
17	282	Stamford Academy District	14	183%	-15%	-15%	135	7.9%	\$24,884	\$24,884
18	269	The Bridge Academy District	9	0%	34%	14%	270	0.0%	\$11,337	\$10,856
19	278	Trailblazers Academy District	-37	108%	16%	16%	162	9.9%	\$27,331	\$27,331
20										
21		Total:	2,410	73%	-7%	4%	5,449	3.3%	\$16,177	\$12,892
22		Maximum:	606	299%	240%	85%	812	9.9%	\$32,256	\$27,331
23		Median:	110	0%	16%	12%	270	0.0%	\$12,595	\$11,999
24		Minimum:	-37	-100%	-65%	-24%	80	0.0%	\$9,932	\$9,932
25	Notes:									
26	1) These 17 charter schools were open in FY 2011 and FY 2016.									
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34	Calculations by Orlando J. Rodriguez (www.rodriquezdatasolutions.com)									
35	January 3rd, 2017									

As a whole, charter schools increased regular expenditures by 4.4% per pupil. Individual charter schools may have had different changes.

Charters FY 2011 to FY 2016						
	A	B	K	L	M	N
1	District ID	Charter School District (sorted by District Name) <sup>1</sup>	2015 to 2016 (unaudited)			
2			Enrollment	CMO Payments as Percentage of Total Expenses	per pupil Total Expenditures (ppTE)	per pupil Regular Expenditures (ppRE)
3	285	Achievement First Bridgeport Academy District	1015	11.9%	\$10,785	\$10,365
4	288	Achievement First Hartford Academy District	1063	11.2%	\$13,953	\$13,953
5	279	Amistad Academy District	1036	11.5%	\$11,268	\$10,977
6	268	Common Ground High School District	185	0.0%	\$52,198	\$16,968
7	289	Elm City College Preparatory School District	703	8.9%	\$15,561	\$15,390
8	272	Explorations Charter School District	90	0.0%	\$20,952	\$20,849
9	286	Highville Charter School District	460	0.0%	\$16,900	\$11,825
10	264	Integrated Day Charter School District	330	0.0%	\$13,260	\$12,741
11	265	Interdistrict School For Arts And Communication District	270	0.0%	\$13,801	\$13,556
12	261	Jumoke Academy District	734	0.0%	\$13,227	\$12,140
13	280	New Beginnings Family Academy District	497	0.0%	\$20,038	\$20,038
14	263	Odyssey Community School District	327	0.0%	\$11,665	\$10,907
15	283	Park City Prep Charter School District	360	0.0%	\$11,135	\$11,135
16	270	Side By Side Charter School District	236	0.0%	\$14,074	\$12,012
17	282	Stamford Academy District	149	22.3%	\$21,213	\$21,213
18	269	The Bridge Academy District	279	0.0%	\$15,184	\$12,354
19	278	Trailblazers Academy District	125	20.6%	\$31,810	\$31,810
20						
21		Total:	7,859	5.8%	\$15,014	\$13,453
22		Maximum:	1,063	22.3%	\$52,198	\$31,810
23		Median:	330	0.0%	\$14,074	\$12,741
24		Minimum:	90	0.0%	\$10,785	\$10,365
25	Notes:					
26	1) These 17 charter schools were open in FY 2011 and FY 2016.					
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28	<div>Rodriguez Data Solutions LLC</div> 					
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33						
34	Calculations by Orlando J. Rodriguez (www.rodriguezdatasolutions.com)					
35	January 3rd, 2017					

	A	B	C	D	E	F	G	H	I	J	K	L
1	District ID	Municipality	Charter School District (sorted by ppTE - high to low)									
2				CEA Calculations								
3				Per Pupil State Charter Grant <sup>C</sup>	ppTE Rank	ppRE Rank	per pupil Total Expenditures (ppTE)	per pupil Regular Expenditures (ppRE)	CMO per pupil Management Fees (ppMF)	CMO Management Fees as Percentage of Regular Expenses	CMO Management Fees as Percentage of Total Expenses	CMO Management Fees as Percentage of Charter Grant
4	268	New Haven	Common Ground High School District	\$11,000	1	7	\$52,198	\$16,968	\$0	0.0%	0.0%	0.0%
5	278	Stamford	Trailblazers Academy District	\$11,000	2	1	\$31,810	\$31,810	\$6,538	20.6%	20.6%	59.4%
6	282	Stamford	Stamford Academy District	\$11,000	3	2	\$21,213	\$21,213	\$4,740	22.3%	22.3%	43.1%
7	272	Winsted	Explorations Charter School District	\$11,000	4	3	\$20,952	\$20,849	\$0	0.0%	0.0%	0.0%
8	291	New Haven	Elm City Montessori School District <sup>A</sup>	\$2,708	5	4	\$20,789	\$20,789	\$0	0.0%	0.0%	0.0%
9	280	Bridgeport	New Beginnings Family Academy District	\$11,000	6	5	\$20,038	\$20,038	\$0	0.0%	0.0%	0.0%
10	294	Bridgeport	Great Oaks Charter School District	\$11,000	7	6	\$17,555	\$17,555	\$1,100	6.3%	6.3%	10.0%
11	286	Hamden	Highville Charter School District	\$11,000	8	18	\$16,900	\$11,825	\$0	0.0%	0.0%	0.0%
12	289	New Haven	Elm City College Preparatory School District	\$11,000	9	8	\$15,561	\$15,390	\$1,391	9.0%	8.9%	12.6%
13	269	Bridgeport	The Bridge Academy District	\$11,000	10	15	\$15,184	\$12,354	\$0	0.0%	0.0%	0.0%
14	295	New Haven	Booker T. Washington Academy District	\$11,000	11	9	\$14,233	\$14,233	\$0	0.0%	0.0%	0.0%
15	290	Waterbury	Brass City Charter School District	\$11,000	12	10	\$14,075	\$14,075	\$0	0.0%	0.0%	0.0%
16	270	Norwalk	Side By Side Charter School District	\$11,000	13	17	\$14,074	\$12,012	\$0	0.0%	0.0%	0.0%
17	288	Hartford	Achievement First Hartford Academy District	\$11,000	14	11	\$13,953	\$13,953	\$1,562	11.2%	11.2%	14.2%
18	265	New London	Interdistrict School For Arts And Communication District	\$11,000	15	13	\$13,801	\$13,556	\$0	0.0%	0.0%	0.0%
19	293	Windham	Path Academy Windham District	\$11,000	16	12	\$13,621	\$13,572	\$556	4.1%	4.1%	5.1%
20	264	Norwich	Integrated Day Charter School District	\$11,000	17	14	\$13,260	\$12,741	\$0	0.0%	0.0%	0.0%
21	261	Hartford	Jumoke Academy District	\$11,000	18	16	\$13,227	\$12,140	\$0	0.0%	0.0%	0.0%
22	296	Stamford	Stamford Charter School for Excellence District	\$11,000	19	19	\$11,678	\$11,617	\$0	0.0%	0.0%	0.0%
23	263	Manchester	Odyssey Community School District	\$11,000	20	22	\$11,665	\$10,907	\$0	0.0%	0.0%	0.0%
24	279	New Haven	Amistad Academy District	\$11,000	21	21	\$11,268	\$10,977	\$1,296	11.8%	11.5%	11.8%
25	283	Bridgeport	Park City Prep Charter School District	\$11,000	22	20	\$11,135	\$11,135	\$0	0.0%	0.0%	0.0%
26	285	Bridgeport	Achievement First Bridgeport Academy District	\$11,000	23	23	\$10,785	\$10,365	\$1,288	12.4%	11.9%	11.7%
27	297	Bridgeport	Capital Preparatory Harbor School District	\$11,000	24	24	\$9,430	\$9,430	\$0	0.0%	0.0%	0.0%
28												
29			Total <sup>E</sup> :				\$14,805	\$13,441	\$793	5.9%	5.4%	7.2%
30			Maximum <sup>E</sup> :				\$52,198	\$31,810	\$6,538	22.3%	22.3%	59.4%
31			Median <sup>E</sup> :				\$14,074	\$13,556	\$0	0.0%	0.0%	0.0%
32			Minimum <sup>E</sup> :				\$9,430	\$9,430	\$0	0.0%	0.0%	0.0%
33	Notes:											
34	A) Elm City Montessori School is locally funded and received only \$306,000 from the state for FY 2016. Student enrollment is from SDE at <a href="http://edsight.ct.gov/SASPortal/main.do">http://edsight.ct.gov/SASPortal/main.do</a> downloaded 10nov2016.											
35	B) The first two payments are based on projected enrollment and the last two are based on actual approved enrollment with the sum total of payments adjusted to equal the actual approved enrollment. The State Board of Education approves the charter school enrollment each year for payment purposes. For Elm City Montesorri, the enrollment is from the CSDE at <a href="http://edsight.ct.gov/SASPortal/main.do">http://edsight.ct.gov/SASPortal/main.do</a> downloaded 10nov2016.											
36	C) Connecticut General Statute 10-66ee(d); revised to January 1st, 2015; downloaded 10nov2016											
37	D) Connecticut General Statute 10-66ee(e); revised to January 1st, 2015; downloaded 10nov2016											
38	E) Does not include Elm City Montessori School District											
39	F) Unaudited FY 2016 data received from the CT State Department of Education on 12oct2016.											

As a whole, charter schools had regular expenditures of \$13,441 per pupil in FY 2016. Individual charter schools may have had different expenditures.



	A	B	C	M	N	O	P	Q	R	S	T
1	District ID	Municipality	Charter School District (sorted by ppTE - high to low)	Unaudited 2015 to							
2											
3				2015-2016 Enrollment based on \$11,000 per pupil <sup>B</sup>	Percent State Charter Grant Spent (not carried over)	State Charter Grant Funding (Line 307)	State Charter Grant Spent (Line 312)	State Charter Grant Carryover to 2016- 2017 <sup>D</sup> (Line 310 + 311)	State Charter Grant Refunded (Line 314)	Federal Title I (Line 113)	Other Federal Grants (Line 124)
4	268	New Haven	Common Ground High School District	185	100%	\$2,035,000	\$2,035,000	\$0	\$0	\$ 61,877	\$0
5	278	Stamford	Trailblazers Academy District	125	100%	\$1,375,000	\$1,375,000	\$0	\$0	\$ 48,849	\$0
6	282	Stamford	Stamford Academy District	149	100%	\$1,639,000	\$1,639,000	\$0	\$0	\$ 51,211	\$0
7	272	Winsted	Explorations Charter School District	90	0%	\$990,000	\$0	\$0	\$990,000	\$ 12,161	\$7,473
8	291	New Haven	Elm City Montessori School District <sup>A</sup>	113	100%	\$306,000	\$306,000	\$0	\$0	\$ 6,387	\$485,520
9	280	Bridgeport	New Beginnings Family Academy District	497	85%	\$5,467,000	\$4,646,950	\$820,050	\$0	\$ 249,808	\$26,111
10	294	Bridgeport	Great Oaks Charter School District	225	93%	\$2,475,000	\$2,305,501	\$169,499	\$0	\$ 70,132	\$773,690
11	286	Hamden	Highville Charter School District	460	100%	\$5,060,000	\$5,060,000	\$0	\$0	\$ 156,797	\$0
12	289	New Haven	Elm City College Preparatory School District	703	100%	\$7,733,000	\$7,733,000	\$0	\$0	\$ 319,905	\$26,267
13	269	Bridgeport	The Bridge Academy District	279	100%	\$3,069,000	\$3,069,000	\$0	\$0	\$ 121,745	\$4,335
14	295	New Haven	Booker T. Washington Academy District	180	100%	\$1,980,000	\$1,980,000	\$0	\$0	\$ 103,073	\$0
15	290	Waterbury	Brass City Charter School District	182	92%	\$2,002,000	\$1,834,814	\$167,186	\$0	\$ 71,360	\$2,579
16	270	Norwalk	Side By Side Charter School District	236	98%	\$2,596,000	\$2,554,083	\$41,917	\$0	\$ 46,832	\$2,154
17	288	Hartford	Achievement First Hartford Academy District	1,063	88%	\$11,693,000	\$10,234,901	\$1,458,099	\$0	\$ 621,012	\$0
18	265	New London	Interdistrict School For Arts And Communication District	270	88%	\$2,970,000	\$2,628,300	\$341,700	\$0	\$ 79,389	\$0
19	293	Windham	Path Academy Windham District	144	95%	\$1,584,000	\$1,507,274	\$76,726	\$0	\$ 59,030	\$148,006
20	264	Norwich	Integrated Day Charter School District	330	98%	\$3,630,000	\$3,542,910	\$87,090	\$0	\$ 68,347	\$0
21	261	Hartford	Jumoke Academy District	734	100%	\$8,074,000	\$8,074,000	\$0	\$0	\$ 313,149	\$0
22	296	Stamford	Stamford Charter School for Excellence District	164	100%	\$1,804,000	\$1,804,000	\$0	\$0	\$ 21,932	\$0
23	263	Manchester	Odyssey Community School District	327	92%	\$3,597,000	\$3,322,349	\$274,651	\$0	\$ 82,609	\$0
24	279	New Haven	Amistad Academy District	1,036	90%	\$11,396,000	\$10,220,262	\$1,175,738	\$0	\$ 490,394	\$6,800
25	283	Bridgeport	Park City Prep Charter School District	360	90%	\$3,960,000	\$3,548,582	\$411,418	\$0	\$ 127,561	\$747
26	285	Bridgeport	Achievement First Bridgeport Academy District	1,015	85%	\$11,165,000	\$9,513,322	\$1,651,678	\$0	\$ 392,057	\$25,287
27	297	Bridgeport	Capital Preparatory Harbor School District	249	82%	\$2,739,000	\$2,244,403	\$410,850	\$83,747	\$ 53,937	\$0
28											
29			Total <sup>E</sup> :	9,003	91.8%	\$ 99,033,000	\$ 90,872,651	\$ 7,086,602	\$ 1,073,747	\$ 3,623,167	\$ 1,023,449
30			Maximum <sup>E</sup> :								
31			Median <sup>E</sup> :								
32			Minimum <sup>E</sup> :								
33	Notes:										
34	A) Elm City Montessori School is locally funded and received only \$306,000 from the state for FY 2016. Student enrollment is from SDE at <a href="http://edsight.ct.gov/SASPortal/main.do">http://edsight.ct.gov/SASPortal/main.do</a> downloaded 10nov2016.										
35	B) The first two payments are based on projected enrollment and the last two are based on actual approved enrollment with the sum total of payments adjusted to equal the actual approved enrollment. The State Board of Education approves the charter school enrollment each year for payment purposes. For Elm City Montesorri, the enrollment is from the CSDE at <a href="http://edsight.ct.gov/SASPortal/main.do">http://edsight.ct.gov/SASPortal/main.do</a> downloaded 10nov2016.										
36	C) Connecticut General Statute 10-66ee(d); revised to January 1st, 2015; downloaded 10nov2016										
37	D) Connecticut General Statute 10-66ee(e); revised to January 1st, 2015; downloaded 10nov2016										
38	E) Does not include Elm City Montessori School District										
39	F) Unaudited FY 2016 data received from the CT State Department of Education on 12oct2016.										



	A	B	C	U	V	W	X	Y	Z
1	District ID	Municipality	Charter School District (sorted by ppTE - high to low)	2016 (FY 2016)					
2				ED001 Data <sup>F</sup>					
3				Contributions (Line 125)	In-Kind (Lines 126 + 127)	Miscellaneous Income (Line 128)	Loans (Line 130)	Other Revenue (Line 132)	Other Revenue Sources (Line 1701 DESC)
4	268	New Haven	Common Ground High School District	\$1,953,575	\$0	\$35,615	\$0	\$190,903	Special Education Fees from Other Districts
5	278	Stamford	Trailblazers Academy District	\$841,062	\$916,262	\$110,325	\$0	\$577,397	Payment from Stamford BOE-General Support
6	282	Stamford	Stamford Academy District	\$622,059	\$200,368	\$4,296	\$0	\$570,472	Payment from Stamford BOE-General Support
7	272	Winsted	Explorations Charter School District	\$13,610	\$0	\$496,081	\$6,357	\$58,606	Security Grant
8	291	New Haven	Elm City Montessori School District <sup>A</sup>	\$292,278	\$1,100,956	\$24,942	\$0	\$132,694	NHPS direct payment
9	280	Bridgeport	New Beginnings Family Academy District	\$1,096,636	\$49,440	\$10,170	\$0	\$0	
10	294	Bridgeport	Great Oaks Charter School District	\$210,000	\$280,226	\$0	\$0	\$0	
11	286	Hamden	Highville Charter School District	\$88,796	\$0	\$36,035	\$2,122,937	\$0	
12	289	New Haven	Elm City College Preparatory School District	\$2,184,372	\$0	\$120,000	\$0	\$123,997	City/State Special Ed Funding
13	269	Bridgeport	The Bridge Academy District	\$21,683	\$267,754	\$128,236	\$0	\$0	
14	295	New Haven	Booker T. Washington Academy District	\$478,142	\$0	\$0	\$0	\$0	
15	290	Waterbury	Brass City Charter School District	\$177,238	\$135,170	\$0	\$0	\$985	reimbursement
16	270	Norwalk	Side By Side Charter School District	\$0	\$125,000	\$0	\$0	\$0	
17	288	Hartford	Achievement First Hartford Academy District	\$0	\$0	\$0	\$0	\$1,600,717	City/State Special Ed Funding
18	265	New London	Interdistrict School For Arts And Communication District	\$0	\$0	\$2,954	\$0	\$706,701	Special Education Billing sending districts for services
19	293	Windham	Path Academy Windham District	\$75,000	\$0	\$0	\$0	\$156,946	Special Education Services
20	264	Norwich	Integrated Day Charter School District	\$120	\$35,016	\$113,920	\$0	\$305,506	Town of Norwich
21	261	Hartford	Jumoke Academy District	\$151,355	\$0	\$141,619	\$0	\$739,991	Special Education Reimbursements
22	296	Stamford	Stamford Charter School for Excellence District	\$0	\$79,232	\$0	\$0	\$0	
23	263	Manchester	Odyssey Community School District	\$4,065	\$339,332	\$2,869	\$0	\$56,153	PEGPETIA
24	279	New Haven	Amistad Academy District	\$0	\$0	\$0	\$0	\$294,417	City/State Special Ed Funding
25	283	Bridgeport	Park City Prep Charter School District	\$0	\$0	\$0	\$0	\$0	
26	285	Bridgeport	Achievement First Bridgeport Academy District	\$0	\$0	\$0	\$0	\$396,494	City/State Special Ed Funding
27	297	Bridgeport	Capital Preparatory Harbor School District	\$0	\$0	\$0	\$0	\$0	
28									
29			Total <sup>E</sup> :	\$ 7,917,713	\$ 2,427,800	\$ 1,202,120	\$ 2,129,294	\$ 5,779,285	
30			Maximum <sup>E</sup> :						
31			Median <sup>E</sup> :						
32			Minimum <sup>E</sup> :						
33	Notes:								
34	A) Elm City Montessori School is locally funded and received only \$306,000 from the state for FY 2016. Student enrollment is from SDE at <a href="http://edsight.ct.gov/SASPortal/main.do">http://edsight.ct.gov/SASPortal/main.do</a> downloaded 10nov2016.								
35	B) The first two payments are based on projected enrollment and the last two are based on actual approved enrollment with the sum total of payments adjusted to equal the actual approved enrollment. The State Board of Education approves the charter school enrollment each year for payment purposes. For Elm City Montesorri, the enrollment is from the CSDE at <a href="http://edsight.ct.gov/SASPortal/main.do">http://edsight.ct.gov/SASPortal/main.do</a> downloaded 10nov2016.								
36	C) Connecticut General Statute 10-66ee(d); revised to January 1st, 2015; downloaded 10nov2016								
37	D) Connecticut General Statute 10-66ee(e); revised to January 1st, 2015; downloaded 10nov2016								
38	E) Does not include Elm City Montessori School District								
39	F) Unaudited FY 2016 data received from the CT State Department of Education on 12oct2016.								


	A	B	C	AA	AB	AC	AD	AE
1	District ID	Municipality	Charter School District (sorted by ppTE - high to low)					
2								
3				Total Expenditures from All Revenue Sources (Line 199)	Regular Expenditures = Regular + Special Ed + Home School Transportation Expenses (Line 214)	Land + Buildings + Construction + Debt (Sum Lines 215 to 221)	Payments To Charter School Management Organizations - CMOs (Line 407)	Charter School Management Organization - CMO (406.01 DESC) Line
4	268	New Haven	Common Ground High School District	\$9,656,667	\$3,139,036	\$6,517,631	\$0	
5	278	Stamford	Trailblazers Academy District	\$3,976,265	\$3,976,265	\$0	\$817,193	Domus Kids, Inc.
6	282	Stamford	Stamford Academy District	\$3,160,715	\$3,160,715	\$0	\$706,296	Domus Kids, Inc.
7	272	Winsted	Explorations Charter School District	\$1,885,715	\$1,876,449	\$9,266	\$0	
8	291	New Haven	Elm City Montessori School District <sup>A</sup>	\$2,349,107	\$2,349,107	\$0	\$0	
9	280	Bridgeport	New Beginnings Family Academy District	\$9,958,763	\$9,958,763	\$0	\$0	
10	294	Bridgeport	Great Oaks Charter School District	\$3,949,798	\$3,949,798	\$0	\$247,500	Great Oaks Foundation, Inc.
11	286	Hamden	Highville Charter School District	\$7,774,208	\$5,439,270	\$2,334,938	\$0	
12	289	New Haven	Elm City College Preparatory School District	\$10,939,530	\$10,818,821	\$120,709	\$977,933	Achievement First
13	269	Bridgeport	The Bridge Academy District	\$4,236,408	\$3,446,678	\$789,730	\$0	
14	295	New Haven	Booker T. Washington Academy District	\$2,562,016	\$2,562,016	\$0	\$0	
15	290	Waterbury	Brass City Charter School District	\$2,561,565	\$2,561,565	\$0	\$0	
16	270	Norwalk	Side By Side Charter School District	\$3,321,501	\$2,834,732	\$486,769	\$0	
17	288	Hartford	Achievement First Hartford Academy District	\$14,831,706	\$14,831,706	\$0	\$1,660,837	Achievement First
18	265	New London	Interdistrict School For Arts And Communication District	\$3,726,265	\$3,660,226	\$66,039	\$0	
19	293	Windham	Path Academy Windham District	\$1,961,454	\$1,954,314	\$7,140	\$80,000	Our Piece of the Pie, Inc.
20	264	Norwich	Integrated Day Charter School District	\$4,375,887	\$4,204,628	\$171,259	\$0	
21	261	Hartford	Jumoke Academy District	\$9,708,704	\$8,911,117	\$797,587	\$0	
22	296	Stamford	Stamford Charter School for Excellence District	\$1,915,224	\$1,905,224	\$10,000	\$0	
23	263	Manchester	Odyssey Community School District	\$3,814,400	\$3,566,443	\$247,957	\$0	
24	279	New Haven	Amistad Academy District	\$11,673,593	\$11,371,782	\$301,811	\$1,342,864	Achievement First
25	283	Bridgeport	Park City Prep Charter School District	\$4,008,709	\$4,008,709	\$0	\$0	
26	285	Bridgeport	Achievement First Bridgeport Academy District	\$10,946,338	\$10,520,065	\$426,273	\$1,307,484	Achievement First
27	297	Bridgeport	Capital Preparatory Harbor School District	\$2,348,164	\$2,348,164	\$0	\$0	
28								
29			Total <sup>E</sup> :	\$ 133,293,595	\$ 121,006,486	\$ 12,287,109	\$ 7,140,107	
30			Maximum <sup>E</sup> :					
31			Median <sup>E</sup> :					
32			Minimum <sup>E</sup> :					
33	Notes:							
34	A) Elm City Montessori School is locally funded and received only \$306,000 from the state for FY 2016. Student enrollment is from SDE at <a href="http://edsight.ct.gov/SASPortal/main.do">http://edsight.ct.gov/SASPortal/main.do</a> downloaded 10nov2016.							
35	B) The first two payments are based on projected enrollment and the last two are based on actual approved enrollment with the sum total of payments adjusted to equal the actual approved enrollment. The State Board of Education approves the charter school enrollment each year for payment purposes. For Elm City Montesorri, the enrollment is from the CSDE at <a href="http://edsight.ct.gov/SASPortal/main.do">http://edsight.ct.gov/SASPortal/main.do</a> downloaded 10nov2016.							
36	C) Connecticut General Statute 10-66ee(d); revised to January 1st, 2015; downloaded 10nov2016							
37	D) Connecticut General Statute 10-66ee(e); revised to January 1st, 2015; downloaded 10nov2016							
38	E) Does not include Elm City Montessori School District							
39	F) Unaudited FY 2016 data received from the CT State Department of Education on 12oct2016.							

	A	B	C	D	E	F	G	H	I	J	K	L
1	District ID	Municipality	Charter School District (sorted by ppTE - high to low)									
2				CEA Calculations								
3				Per Pupil State Charter Grant <sup>A</sup>	ppTE Rank	ppRE Rank	per pupil Total Expenditures (ppTE)	per pupil Regular Expenditures (ppRE)	CMO per pupil Management Fees (ppMF)	CMO Management Fees as Percentage of Regular Expenses	CMO Management Fees as Percentage of Total Expenses	CMO Management Fees as Percentage of Charter Grant
4	279	New Haven	Amistad Academy District	\$9,300	1	5	\$32,256	\$13,993	\$930	6.6%	2.9%	10.0%
5	278	Stamford	Trailblazers Academy District	\$9,300	2	1	\$27,331	\$27,331	\$2,706	9.9%	9.9%	29.1%
6	282	Stamford	Stamford Academy District	\$9,300	3	2	\$24,884	\$24,884	\$1,965	7.9%	7.9%	21.1%
7	285	Bridgeport	Achievement First Bridgeport Academy District	\$9,300	4	7	\$18,026	\$13,569	\$930	6.9%	5.2%	10.0%
8	268	New Haven	Common Ground High School District	\$9,300	5	3	\$15,354	\$14,859	\$0	0.0%	0.0%	0.0%
9	272	Winsted	Explorations Charter School District	\$9,300	6	4	\$14,175	\$14,056	\$0	0.0%	0.0%	0.0%
10	289	New Haven	Elm City College Preparatory School District	\$9,300	7	6	\$13,630	\$13,799	\$931	6.7%	6.8%	10.0%
11	288	Hartford	Achievement First Hartford Academy District	\$9,300	8	9	\$13,045	\$11,999	\$930	7.8%	7.1%	10.0%
12	265	New London	Interdistrict School For Arts And Communication District	\$9,300	9	8	\$12,595	\$12,209	\$0	0.0%	0.0%	0.0%
13	269	Bridgeport	The Bridge Academy District	\$9,300	10	12	\$11,337	\$10,856	\$0	0.0%	0.0%	0.0%
14	261	Hartford	Jumoke Academy District	\$9,300	11	11	\$11,122	\$10,877	\$0	0.0%	0.0%	0.0%
15	270	Norwalk	Side By Side Charter School District	\$9,300	12	10	\$11,040	\$11,040	\$0	0.0%	0.0%	0.0%
16	280	Bridgeport	New Beginnings Family Academy District	\$9,300	13	13	\$10,851	\$10,827	\$0	0.0%	0.0%	0.0%
17	286	Hamden	Highville Charter School District	\$9,300	14	14	\$10,810	\$10,810	\$100	0.9%	0.9%	1.1%
18	264	Norwich	Integrated Day Charter School District	\$9,300	15	16	\$10,795	\$9,943	\$0	0.0%	0.0%	0.0%
19	263	Manchester	Odyssey Community School District	\$9,300	16	15	\$10,598	\$10,347	\$0	0.0%	0.0%	0.0%
20	283	Bridgeport	Park City Prep Charter School District	\$9,300	17	17	\$9,932	\$9,932	\$0	0.0%	0.0%	0.0%
21												
22			Total:				\$16,177	\$12,892	\$541	4.2%	3.3%	5.8%
23			Maximum:				\$32,256	\$27,331	\$2,706	9.9%	9.9%	29.1%
24			Median:				\$12,595	\$11,999	\$0	0.0%	0.0%	0.0%
25			Minimum:				\$9,932	\$9,932	\$0	0.0%	0.0%	0.0%
26	Notes:											
27	A) Connecticut General Statute 10-66ee; PA 09-6											
28	B) The first two payments are based on projected enrollment and the last two are based on actual approved enrollment with the sum total of payments adjusted to equal the actual approved enrollment. The State Board of Education approves the charter school enrollment each year for payment purposes.											
29	C) Connecticut General Statute 10-66ee(e); revised to January 1st, 2015; downloaded 10nov2016											
30	D) FY 2011 data received from the CT State Department of Education on 12oct2016.											


	A	B	C	M	N	O	P	Q	R	S	T
1	District ID	Municipality	Charter School District (sorted by ppTE - high to low)	2010 to 2011							
2											
3				2010-2011 Enrollment based on \$9,300 per pupil <sup>B</sup>	Percent State Charter Grant Spent (not carried over)	State Charter Grant Funding (Line 307)	State Charter Grant Spent (Line 312)	State Charter Grant Carryover to 2011- 2012 <sup>C</sup> (Line 310 + 311)	State Charter Grant Refunded (Line 314)	Federal Title I (Line 110)	Other Federal Grants (Line 124)
4	279	New Haven	Amistad Academy District	812	100%	\$7,551,600	\$7,551,600	\$0	\$0	\$392,318	\$126,427
5	278	Stamford	Trailblazers Academy District	162	100%	\$1,506,600	\$1,506,600	\$0	\$0	\$87,437	\$0
6	282	Stamford	Stamford Academy District	135	100%	\$1,255,500	\$1,255,500	\$0	\$0	\$47,796	\$507,623
7	285	Bridgeport	Achievement First Bridgeport Academy District	409	100%	\$3,803,700	\$3,803,700	\$0	\$0	\$125,295	\$163,419
8	268	New Haven	Common Ground High School District	155	100%	\$1,441,500	\$1,441,500	\$0	\$0	\$79,955	\$37,000
9	272	Winsted	Explorations Charter School District	80	100%	\$744,000	\$744,000	\$0	\$0	\$12,488	\$17,463
10	289	New Haven	Elm City College Preparatory School District	568	100%	\$5,282,400	\$5,282,400	\$0	\$0	\$328,838	\$76,870
11	288	Hartford	Achievement First Hartford Academy District	593	100%	\$5,514,900	\$5,514,900	\$0	\$0	\$320,791	\$83,956
12	265	New London	Interdistrict School For Arts And Communication District	180	93%	\$1,674,000	\$1,549,121	\$124,879	\$0	\$58,848	\$1,219
13	269	Bridgeport	The Bridge Academy District	270	98%	\$2,511,000	\$2,455,435	\$55,565	\$0	\$125,674	\$0
14	261	Hartford	Jumoke Academy District	432	95%	\$4,017,600	\$3,821,133	\$196,467	\$0	\$256,116	\$0
15	270	Norwalk	Side By Side Charter School District	233	95%	\$2,166,900	\$2,052,940	\$113,960	\$0	\$53,138	\$987
16	280	Bridgeport	New Beginnings Family Academy District	360	98%	\$3,348,000	\$3,287,808	\$60,192	\$0	\$166,104	\$14,988
17	286	Hamden	Highville Charter School District	300	99%	\$2,790,000	\$2,750,050	\$39,950	\$0	\$149,336	\$0
18	264	Norwich	Integrated Day Charter School District	330	94%	\$3,069,000	\$2,887,927	\$181,073	\$0	\$34,999	\$3,281
19	263	Manchester	Odyssey Community School District	180	88%	\$1,674,000	\$1,479,203	\$194,797	\$0	\$31,754	\$0
20	283	Bridgeport	Park City Prep Charter School District	250	90%	\$2,325,000	\$2,097,834	\$227,166	\$0	\$82,913	\$0
21											
22			Total:	5,449	97.6%	\$ 50,675,700	\$ 49,481,651	\$ 1,194,049	\$0	\$ 2,353,800	\$ 1,033,233
23			Maximum:								
24			Median:								
25			Minimum:								
26	Notes:										
27	A) Connecticut General Statute 10-66ee; PA 09-6										
28	B) The first two payments are based on projected enrollment and the last two are based on actual approved enrollment with the sum total of payments adjusted to equal the actual approved enrollment. The State Board of Education approves the charter school enrollment each year for payment purposes.										
29	C) Connecticut General Statute 10-66ee(e); revised to January 1st, 2015; downloaded 10nov2016										
30	D) FY 2011 data received from the CT State Department of Education on 12oct2016.										

	A	B	C	U	V	W	X	Y	Z
1	District ID	Municipality	Charter School District (sorted by ppTE - high to low)	1 (FY 2011)					
2				ED001 Data <sup>D</sup>					
3				Contributions (Line 125)	In-Kind (Lines 126 + 127)	Miscellaneous Income (Line 128)	Loans (Line 130)	Other Revenue (Line 132)	Other Revenue Sources (Line 1701 DESC)
4	279	New Haven	Amistad Academy District	\$2,028,330	\$116,064	\$15,263	\$0	\$243,990	Facility Rental Income
5	278	Stamford	Trailblazers Academy District	\$999,399	\$689,386	\$61,099	\$0	\$979,923	Rent in kind
6	282	Stamford	Stamford Academy District	\$595,217	\$712,874	\$3,331	\$0	\$200,368	Rent in Kind
7	285	Bridgeport	Achievement First Bridgeport Academy District	\$1,354,850	\$0	\$4,678	\$650,000	\$36,000	City of Bridgeport - Special Education Revenue
8	268	New Haven	Common Ground High School District	\$250,840	\$0	\$45,288	\$0	\$108,611	Speical Ed Fees from Other Districts
9	272	Winsted	Explorations Charter School District	\$8,312	\$0	\$349,071	\$0	\$0	
10	289	New Haven	Elm City College Preparatory School District	\$1,284,601	\$71,136	\$8,385	\$0	\$236,442	Facility Rental Income
11	288	Hartford	Achievement First Hartford Academy District	\$0	\$0	\$429	\$0	\$1,499,422	City of Hartford - Special Education Funding
12	265	New London	Interdistrict School For Arts And Communication District	\$74,688	\$0	\$5,530	\$0	\$460,939	Special Education Billing sending districts for services
13	269	Bridgeport	The Bridge Academy District	\$0	\$149,930	\$0	\$0	\$0	
14	261	Hartford	Jumoke Academy District	\$152,229	\$0	\$109,277	\$0	\$298,378	Rental Income
15	270	Norwalk	Side By Side Charter School District	\$7,065	\$151,622	\$68,447	\$0	\$0	
16	280	Bridgeport	New Beginnings Family Academy District	\$9,500	\$43,000	\$18,756	\$0	\$63,725	City of Bridgeport Reimb for Special Ed Teacher
17	286	Hamden	Highville Charter School District	\$100	\$0	\$55,597	\$0	\$25,535	Sale of Student Lunches
18	264	Norwich	Integrated Day Charter School District	\$7,216	\$18,978	\$43,555	\$0	\$286,541	LEA Special Educ reimbursements
19	263	Manchester	Odyssey Community School District	\$10,671	\$201,456	\$2,343	\$0	\$0	
20	283	Bridgeport	Park City Prep Charter School District	\$0	\$0	\$0	\$0	\$0	
21									
22			Total:	\$ 6,783,018	\$ 2,154,446	\$ 791,049	\$ 650,000	\$ 4,439,874	
23			Maximum:						
24			Median:						
25			Minimum:						
26	Notes:								
27	A) Connecticut General Statute 10-66ee; PA 09-6								
28	B) The first two payments are based on projected enrollment and the last two are based on actual approved enrollment with the sum total of payments adjusted to equal the actual approved enrollment. The State Board of Education approves the charter school enrollment each year for payment purposes.								
29	C) Connecticut General Statute 10-66ee(e); revised to January 1st, 2015; downloaded 10nov2016								
30	D) FY 2011 data received from the CT State Department of Education on 12oct2016.								

	A	B	C	AA	AB	AC	AD	AE
1	District ID	Municipality	Charter School District (sorted by ppTE - high to low)					
2								
3				Total Expenditures from All Revenue Sources (Line 199)	Regular Expenditures = Regular + Special Ed + Home School Transportation Expenses (Line 214)	Land + Buildings + Construction + Debt (Sum Lines 215 to 221)	Payments To Charter School Management Organizations - CMOs (Line 407)	Charter School Management Organization - CMO Line (406.01 DESC)
4	279	New Haven	Amistad Academy District	\$26,191,541	\$11,361,945	\$14,829,596	\$755,160	Achievement First Inc.
5	278	Stamford	Trailblazers Academy District	\$4,427,696	\$4,427,696	\$0	\$438,384	Domus Foundation, Inc.
6	282	Stamford	Stamford Academy District	\$3,359,333	\$3,359,333	\$0	\$265,314	Domus Foundation, Inc.
7	285	Bridgeport	Achievement First Bridgeport Academy District	\$7,372,572	\$5,549,799	\$1,822,773	\$380,370	Achievement First Inc.
8	268	New Haven	Common Ground High School District	\$2,379,935	\$2,303,104	\$76,831	\$0	
9	272	Winsted	Explorations Charter School District	\$1,133,969	\$1,124,441	\$9,528	\$0	
10	289	New Haven	Elm City College Preparatory School District	\$7,741,872	\$7,838,106	-\$96,234	\$528,540	Achievement First Inc.
11	288	Hartford	Achievement First Hartford Academy District	\$7,735,777	\$7,115,170	\$620,607	\$551,490	Achievement First Inc.
12	265	New London	Interdistrict School For Arts And Communication District	\$2,267,188	\$2,197,666	\$69,522	\$0	
13	269	Bridgeport	The Bridge Academy District	\$3,061,043	\$2,930,999	\$130,044	\$0	
14	261	Hartford	Jumoke Academy District	\$4,804,489	\$4,698,987	\$105,502	\$0	
15	270	Norwalk	Side By Side Charter School District	\$2,572,354	\$2,572,354	\$0	\$0	
16	280	Bridgeport	New Beginnings Family Academy District	\$3,906,448	\$3,897,546	\$8,902	\$0	
17	286	Hamden	Highville Charter School District	\$3,242,940	\$3,242,940	\$0	\$29,925	Pavillion Catering Services
18	264	Norwich	Integrated Day Charter School District	\$3,562,460	\$3,281,104	\$281,355	\$0	
19	263	Manchester	Odyssey Community School District	\$1,907,672	\$1,862,506	\$45,166	\$0	
20	283	Bridgeport	Park City Prep Charter School District	\$2,483,022	\$2,483,022	\$0	\$0	
21								
22			Total:	\$ 88,150,311	\$ 70,246,718	\$ 17,903,592	\$ 2,949,183	
23			Maximum:					
24			Median:					
25			Minimum:					
26	Notes:							
27	A) Connecticut General Statute 10-66ee; PA 09-6							
28	B) The first two payments are based on projected enrollment and the last two are based on actual approved enrollment with the sum total of payments adjusted to equal the actual approved enrollment. The State Board of Education approves the charter school enrollment each year for payment purposes.							
29	C) Connecticut General Statute 10-66ee(e); revised to January 1st, 2015; downloaded 10nov2016							
30	D) FY 2011 data received from the CT State Department of Education on 12oct2016.							

	A	B	C	D	E	F	G	H	I
1	Management Company	District ID	Corporate-Style Charter School District <sup>1</sup> (sorted by District Name)	ED001 FY 2010-2011					
2				Total Carryover from 2009-2010 to 2010-2011 (line 301)	Carryover to FY 2011-2012 as Percent of State Charter School Grant for FY 2010-2011	State Charter School Grant for FY 2010-2011 (line 307)	Total Carryover to FY 2011-2012	Carryover Regular Expenditures to FY 2011-2012 (line 310)	Carryover Capital to FY 2011-2012 (line 311)
3	Achievement First	285	Achievement First Bridgeport Academy District	\$0	0.0%	\$3,803,700	\$0	\$0	\$0
4	Achievement First	288	Achievement First Hartford Academy District	\$0	0.0%	\$5,514,900	\$0	\$0	\$0
5	Achievement First	279	Amistad Academy District	\$0	0.0%	\$7,551,600	\$0	\$0	\$0
6	Achievement First	289	Elm City College Preparatory School District	\$0	0.0%	\$5,282,400	\$0	\$0	\$0
7	Domus Kids, Inc.	282	Stamford Academy District	\$0	0.0%	\$1,255,500	\$0	\$0	\$0
8	Domus Kids, Inc.	278	Trailblazers Academy District	\$0	0.0%	\$1,506,600	\$0	\$0	\$0
9									
10			Achievement First:	\$0	\$0.0	\$22,152,600	\$0	\$0	\$0
11			Domus Kids, Inc.:	\$0	\$0.0	\$2,762,100	\$0	\$0	\$0
12									
13			Total:	\$0	\$0.0	\$24,914,700	\$0	\$0	\$0
14			Maximum:	\$0	\$0.0	\$7,551,600	\$0	\$0	\$0
15			Median:	\$0	\$0.0	\$4,543,050	\$0	\$0	\$0
16			Minimum:	\$0	\$0.0	\$1,255,500	\$0	\$0	\$0
17									
18	Notes:								
19	1) These six charter schools were open in FY 2011 and FY 2016 and paid management fees.								
20	<div>Rodriguez Data Solutions LLC</div> 								
21									
22									
23									
24									
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26									
27									
28									
29	Calculations by Orlando J. Rodriguez (www.rodriguezdatasolutions.com)								
30	January 9th, 2017								



	A	B	C	J	K	L	M	N	O
1	Management Company	District ID	Corporate-Style Charter School District <sup>1</sup> (sorted by District Name)	ED001 FY 2015-2016 (unaudited)					
2				Total Carryover from 2014-2015 to 2015-2016 (line 301)	Carryover to FY 2016-2017 as Percent of State Charter School Grant for FY 2015-2016	State Charter School Grant for FY 2015-2016 (line 307)	Total Carryover to FY 2016-2017	Carryover Regular Expenditures to FY 2016-2017 (line 310)	Carryover Capital to FY 2016-2017 (line 311)
3	Achievement First	285	Achievement First Bridgeport Academy District	\$0	14.8%	\$11,165,000	\$1,651,678	\$1,116,500	\$535,178
4	Achievement First	288	Achievement First Hartford Academy District	\$982,724	12.5%	\$11,693,000	\$1,458,099	\$1,169,300	\$288,799
5	Achievement First	279	Amistad Academy District	\$0	10.3%	\$11,396,000	\$1,175,738	\$1,139,600	\$36,138
6	Achievement First	289	Elm City College Preparatory School District	\$0	0.0%	\$7,733,000	\$0	\$0	\$0
7	Domus Kids, Inc.	282	Stamford Academy District	\$0	0.0%	\$1,639,000	\$0	\$0	\$0
8	Domus Kids, Inc.	278	Trailblazers Academy District	\$0	0.0%	\$1,375,000	\$0	\$0	\$0
9									
10			Achievement First:	\$982,724	10.2%	\$41,987,000	\$4,285,515	\$3,425,400	\$860,115
11			Domus Kids, Inc.:	\$0	0.0%	\$3,014,000	\$0	\$0	\$0
12									
13			Total:	\$982,724	9.5%	\$45,001,000	\$4,285,515	\$3,425,400	\$860,115
14			Maximum:	\$982,724	14.8%	\$11,693,000	\$1,651,678	\$1,169,300	\$535,178
15			Median:	\$0	5.2%	\$9,449,000	\$587,869	\$558,250	\$18,069
16			Minimum:	\$0	0.0%	\$1,375,000	\$0	\$0	\$0
17									
18	Notes:								
19	1) These six charter schools were open in FY 2011 and FY 2016 and paid management fees.								
20	<div>Rodriguez Data Solutions LLC</div> 								
21									
22									
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24									
25									
26									
27									
28									
29	Calculations by Orlando J. Rodriguez (www.rodriguezdatasolutions.com)								
30	January 9th, 2017								

Achievement First, Inc. carried forward \$4.3 million in regular expenditures from FY 2016 to FY 2017.