U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
WASHINGTON, DC 20410-0001

OFFICE OF ADMINISTRATION

AUG 10 2017

Mr. Austin R. Evers
Executive Director
American Oversight
1030 15th Street, NW, Suite B255
Washington, DC 20005

RE: Freedom of Information Act Request
FOIA Control No.: 17-FI-HQ-00877
FOIA Appeal Control No.: 17-A-HQ-00041

Dear Mr. Evers:

This letter is in response to your appeal dated June 9, 2017, and your original FOIA request dated March 17, 2017. You appealed the Department's May 23, 2017, response to you, stating that the redactions made concerning the employee's prior employment related to real estate and the educational institutions should be disclosed.

Lindsey A. Allen, Assistant General Counsel for Ethics and Appeals Law, Office of General Counsel, notified you by letters dated June 29, 2017, and July 18, 2017, that your FOIA appeal was being remanded to the FOIA Branch to provide you with any additional documents pertaining to your March 17, 2017, FOIA request.

Your appeal is granted in full at no cost to you. Enclosed are copies of the amended resume in which the employee's prior employment related to real estate and the educational institutions are being disclosed.

For your information, your FOIA request, including your identity and any information made available, is releasable to the public under subsequent FOIA requests. In responding to these requests, the Department does not release personal information, such as home address, telephone number, or Social Security number, all of which are protected from disclosure under FOIA Exemption 6.

If you have questions regarding your request, please contact Mrs. Sandra J. Wright at (202) 402-5510. Thank you for your interest in the Department's programs and policies.

Sincerely,

Deborah R. Snowden
Deputy Chief FOIA Officer
Office of the Executive Secretariat

Enclosures

Beach Head Information

Last Name	First Name	Middle	Position Title	Authority	EOD
Alexander	Mason	N	Special Assistant	Temp Sched C	1/20/2017
Barton	Victoria	L.	Special Assistant	Temp Sched C	1/20/2017
Bass	Deanna	D.	Senior Advisor	Limited SES	1/20/2017
Beckles	Angela	L.	Special Assistant	Temp Sched C	1/20/2017
Bowes	Robert	B.	Senior Advisor	Temp Sched C	1/20/2017
Byrd	David	J.	Senior Advisor	Temp Sched C	1/20/2017
Coffey	Alexander	N	Special Assistant	Temp Sched C	1/20/2017
Dubin	Susan	J.	Senior Advisor	Temp Sched C	1/20/2017
Fitzpatrick	Nora	S.	Senior Advisor (SGE)	SGE (Unpaid)	1/20/2017
Greenwood	Sheila	M.	Senior Advisor	Limited SES	1/26/2017
Gribbin	Anne	H.	Special Assistant	Temp Sched C	1/20/2017
Gruson	Barbara	K.	Special Assistant	Temp Sched C	1/20/2017
Holderfield	Stephanie	A.	Special Assistant	Temp Sched C	1/20/2017
Holmes	Gregory	A.	Special Assistant	Temp Sched C	1/20/2017
Hughes	Andrew	D.	White House Liaison	Temp Sched C	1/20/2017
Kasper	Maren	M.	Senior White House Advisor	Limited SES	1/20/2017
McCall	Jonathan	A.	Special Assistant	Temp Sched C	1/20/2017
Nason	Michael	C.	Senior Advisor	Temp Sched C	1/23/2017
Patton	Lynne	M.	Senior Advisor	Limited SES	1/24/2017
Petty	Timothy	J.	Senior Advisor	Temp Sched C	1/20/2017
Russell	William	O.	Senior Advisor	Temp Sched C	1/20/2017
Singleton	Shermichael	V.	Senior Advisor	Limited SES	1/25/2017
Solivan	Elvis	N	Special Assistant	Temp Sched C	1/20/2017
Youngblood	Richard	A.	Special Assistant	Temp Sched C	1/20/2017
Browning	Austin		Special Assistant	Temp Sched C	4/03/2017
Williams	Raphael		Press Secretary	Temp Sched C	4/03/2017
Carson	Benjamin	S	Secretary	Temp Sched C	3/02/2017

[redacted]

Mason Alexander

(b)(6)

MA

Executive Summary

I am professional skilled in strategic scheduling, event management logistics, public affairs and project management. Positions held in the non-profit and for profit organizations. Proven ability to work and function in high stress, fast paced environment autonomously or as a team manager. Demonstrated competency in managing highly sensitive and complex situations at all levels.

Strategic Planning • Budget Development & Oversight • Project Administration • Corporate Relations • Technical Production and Direction • Sales • Logistics & Operations Management • Sponsorship Development & Management • Vendor Relations & Negotiations • Team Building • Marketing Plan Implementation • Customer Service

Experience

Donald J. Trump for President (b)(6) **2016**
Site Lead / Press Lead

- Served as point of contact for communications for press at event locations
- Organized and prepared press area at locations for setup and arrival of local, national and world press.
- Assisted in general setup and flow of functions at events
- Assist local PD, Secret Service, and Private Security Team to insure their requirements were met on our part
- Assisted Event Lead to insure smooth event

The O'Rourke Group (Contracted for Services Annually: 2008-2011: (b)(6) / 2012-2016: (b)(6) **2009-Current**
Regional Finance Director in the State of Florida for:
Gov. Mitt Romney for President (2011-2012), Gov. Rick Scott for Governor (2012-2014), Commissioner Adam Putnam-*Florida Grown* (2014-2016) Sheriff John Rutherford for Congress (2016) Randy Fine for State Representative (2016)

- Schedule and handle logistics for meetings with top-level business leaders.
- Develop and create event materials: banners, invitations and visual signage.
- Develop, forecast and implement regional budget of $100k-$1M for state level event fundraising
- Management of event logistics including vendor contract negotiations, venue selection, recruitment and scheduling of volunteer interns and event marketing.
- Served as the primary point of contact for communications and handled inquiries, correspondence and requests.
- Coordinated, organized and maintained daily schedules in addition to personal and business calendars.

RE/MAX Goldstar – *Orlando, FL (Yearly Salary* (b)(6)
2004-2009
Office Manager

- Recruitment and hiring of office support staff
- Developed marketing material recognized by Head Quarters office for innovation
- Responsible for payroll and agent commission calculations
- In charge of accounts payable and accounts receivable function
- Performed delinquent account collections
- Responsible for office procurement

Cramer & Cramer / Susan Schellhammer & Associates – *Orlando, FL (Salary* (b)(6)) **2000-2004**
Executive Assistant to CEO/Owner

- Functioned as an extension of the CEO by anticipating and proactively addressing needs.
- Served as the primary point of contact for communications and handled inquiries, correspondence and requests.
- Coordinated, organized and maintained daily schedules in addition to personal and business calendars.
- Prepared and drafted correspondence, agendas, reports, summaries and presentations.
- Responsible for accounts payable and accounts receivable functions.

Education

Tallahassee Community College – Tallahassee, FL
AA & AS in Communications

***References**
Available Upon Request

Victoria L. Barton

(b)(6)

Professional Experience

58th Presidential Inaugural Committee – *Public Liaison Office, Millennial Outreach* **December 2016-Present**

- Coordinated and managed multiple National Youth and Millennial groups across the Nation to ensure a strong youth presence at the 58th Presidential Inauguration
- Collaborated with the Digital Team and the Communications Team to promote Youth engagement and excitement leading up the Presidential Inauguration through various outlets including press and social media.
- Collaborated with the Deputy Communications Director to secure social media information and ensure the Inaugural social media feed was successfully promoting our message
- Successfully placed a group of 2,500 students from the Close Up Foundation in prime seats for the Inaugural Parade and prime location for the Swearing In Ceremony
- Provided information and direction to stakeholder groups pertaining to the events and schedule of the 58th Presidential Inaugural Committee
- Staffed multiple Inaugural events including the Leadership Luncheon in which I was responsible for successfully ensuring all Governors and their families were pleased
- Serve as the main communication avenue for any Youth or Millennials influencers across the nation.

Donald J. Trump for President, Inc. - *Ohio Millennial Outreach Director* **August 2016-November 2016**

- Planned, managed, and executed National Millennial Policy Speech for President Trump.
  - Over 600 millennial attendees with two days of advanced planning
  - Researched and proposed best location for the Millennial Policy Speech.
  - Oversaw all aspects of planning and execution
  - Negotiated contracts with the venue and vendors
  - Over 100k views on Facebook live, CNBC, and YouTube
- Accumulated list of over 4,000 active millennials in Ohio
- Oversaw, managed, and organized 28 active "Youth for Trump" chapters in Ohio
- Oversaw, managed, and organized "Youth for Trump" for weekly grassroots activism
  - Doors knocked: 169,145
  - Calls made: 12,648
- Staffed surrogate visits in Ohio(Lara Trump, Don Jr. Trump, Eric Trump, Lynne Patton, Katrina Pierson, Dr.Carson)
  - Researched and proposed best locations for any events or rallies
  - Oversaw all aspects of planning and scheduling
  - Negotiated contracts with the venue and vendors when necessary
- Organized students/millennials for special projects requested by Ohio Communications Team
- Created and managed the official Youth for Trump and Women For Trump Facebook pages
- Created and managed the @OhioforDJT twitter page
- Worked to ensure a millennial presence for all events and rallies in Ohio

Donald J. Trump for President, Inc. – *Election Day Operations* **November 2016**

- Managed, organized, and assigned hundreds of poll observers and poll watchers for 88 counties in Ohio.
- Coordinated with the National Campaign as well as the local and state party leaders across the state to ensure all Election Day Operations ran smoothly
- Successfully organized hundreds of volunteers for Election Day Operations
- Recruited millennials and students to volunteer in the Legal War Room and Poll Flushing War Room

Donald J. Trump for President, Inc. - *Field Representative* **March 2016-August 2016**

- Organized recruitment and events for volunteers and supporters
- Managed field staff
- Ensured achievement of field goals through motivation of trained organizers
- Supervised on-the-ground volunteer canvassing and other activities
- Researched regions in order to design and executed all field operations

JMJ Development, Inc. - *Office Manager* **August 2014-February 2016**

- Serve as the point person for maintenance, mailing, shopping, supplies, equipment, bills, and errands
- Organize and schedule meetings and appointments
- Organize office operations and procedures
- Manage relationships with vendors, service providers, landlord, ensuring that all items are invoiced and paid on time

Amerigold Suites- *Property Manager* **February 2012- December 2012**

- Set and collect rent, handle safety and pet deposits
- Fill vacancies with proper marketing, handle leases, complaints, emergencies, evictions
- Responsible for overviewing maintenance and appearance of property

Parkway Tavern- *Bartender/ Bar Manager* **November 2013-January 2015**

- Organize promotional activities, schedule parties, and take reservations
- Oversee accurate cash-up procedures and ensure necessary paperwork is complete
- Resolve customer complaints regarding food or bar service

Glass Lounge - *Floor Manager/Event Organizer* **August 2010-October 2013**

- Oversaw staff, and guarantee first-rate customer service
- Executed, controlled and reviewed all processes related to stock control, cash handling, and purchasing and other important procedures in a bar
- Organized all talent and events including talents such as: Dallas Cowboys, Kevin Hart, Shaquille O'Neal

Shamoun & Norman LLP - *Administrative Assistant* **May 2010-August 2010**

- Ensuring meetings are effectively organized and minuted
- Maintaining effective records and administration
- Upholding the legal requirements of governing documents, charity law, company law etc (where relevant)

Language Skills

• Fluent French • Proficient Spanish • Proficient Russian •

Education

Collin College 2015
Associate of Arts, Business Field of Study

References

Ambassador Sada Cumber
First US Special Envoy to the Organization of Islamic Conference
(b)(6)

Bob Paduchik
Ohio State Director, *Donald J. Trump for President, Inc.*
(b)(6)

Rob Secaur
Ohio State Director, *Republican National Committee*
(b)(6)

Rob Scott
Ohio Deputy State Director, *Donald J. Trump for President, Inc.*
(b)(6)

Stephanie Milligan
Battleground States Director, *Donald J. Trump for President, Inc.*
(b)(6)

Stuart Jolly
Former National Political Director, *Donald J. Trump for President, Inc.*
(b)(6)

DEANA BASS

(b)(6)

CO-FOUNDER AND PARTNER OF BASS PUBLIC AFFAIRS

Deana Bass is widely recognized as a strategic communicator, an advocate for underserved communities, and a solutionist. Her successful 20+ year career in business, public service, and communications reflects inspirational and results driven service in a wide range of areas, including:

- National Press Secretary to Dr. Ben Carson's 2016 Presidential Campaign
- Communication Advisor to Republican Members of the U.S. House of Representatives
- Media Literacy Advocate for Underserved Youth
- Academic Advisor and Mentor
- National Media Surrogate

AREAS OF EXPERTISE

- Communications
- Crisis Communications
- Cross-cultural Competencies
- Media Training
- Marketing
- Minority Coalition Building
- Public Speaking
- Public Relations

SELECTED PROFESSIONAL EXPERIENCE

Bass Public Affairs, Alexandria, VA **2007–Present**
Co-Founder and Partner of a public relations firm that advocates for conservative issues and principles

- Develops and implements multi-platform marketing and public relations strategies
- Specializes in strategic communications that help clients promote altruistic missions and build sustainable coalitions
- Creates compelling electronic and print collateral to share client message with target audiences
- Builds coalitions with diverse faith, community, and business organizations to advance a client's message with a broad base of stakeholders
- Serves as a national spokesperson through specialty and mainstream media to raise awareness for client issues

Key Achievements

- Served as the National Press Secretary to Dr. Ben Carson's 2016 Presidential campaign
- Created a national conference dedicated to training Christian communicators: Growthcomms.com
- Taught media literacy to over one-thousand students in low-income rural and inner-city communities
- Implemented social media campaign to increase traffic and participation in nation's largest annual Medicaid managed care conference
- Dramatically improved the image of over half a dozen high-profile business leaders, faith leaders, and public servants in the face of national media criticism

Citizens United, Washington D.C. **January 2008–June 2008**
Production Manager

- Designed and managed production plans ensuring that production staff stayed within budget of feature length documentary film projects
- Managed production staff hours, expenses, and overall budget, as well as the daily duties of the production staff
- Secured clip licensing and clearance of footage from national networks

Key Achievements

- Successfully managed the production of Blocking the Path to 911
- Increased the efficiency of production staff by identifying network of production crew
- Conducted interviews of key conservative leaders, including Reagan Housing and Urban Development Secretary Jack Kemp, Reagan Spokesperson Marlin Fitzwater, Reagan Chief of Staff Ed Meese, Former New Jersey Governor Tom Kean and Eagan Biographer Douglas Brinkley

SELECTED PROFESSIONAL EXPERIENCE (Continued)

The Gloucester Institute, Washington, D.C. **April 2006–October 2007**
Executive Director

- Implemented the Gloucester Institute's strategic plan to build a policy and leadership training center for African American college students and emerging leaders
- Developed and implemented regional and national communication strategies to promote the institute
- Oversaw the development of the Gloucester Institute website
- Wrote, produced, and edited Gloucester's development and marketing videos for donor solicitation
- Designed creative marketing publications, including brochures, view books, and newsletters

Key Achievements

- Introduced the Gloucester Institute to its first class of students participating in the Emerging Leaders Program
- Helped organize the first Moton Forum with college student leaders

Republican National Committee (RNC), Washington, D.C. **February 2005–April 2006**
Director of African American Coalitions

- Advised RNC Chairmen Ken Mehlman on party image and growth within the African American community
- Served as Chairman Mehlman's liaison to national African American leaders and organizations
- Developed and implemented national African American coalition building strategy
- Trained RNC field staff and state party staff in grassroots coalition building and campaign strategy
- Established and managed the political mobilization of RNC National African American Advisory Board

Key Achievements

- Advanced coalition building in the African American community by taking key steps to build bridges and open communication
- Facilitated meetings between Chairman Mehlman and the leadership of key national groups such as the National Urban League, the NAACP, and the African Methodist Episcopal Church
- Implemented strategy for the RNC's first Minority Candidate Campaign College
- Assisted in drafting remarks that would make Ken Mehlman the highest ranking Republican official to acknowledge and apologize for the southern strategy
- Established relationships with national and regional reporters covering urban issues

House Republican Conference, Washington, D.C. **April 2003–February 2005**
Director of Coalitions

- Served as senior staff advising Republican House Members on grassroots coalition strategy with special focus on non-traditional Republican communities
- Served as senior advisor to the Republican Conference on minority issues
- Wrote opinion editorials and speeches for use by Republican leaders in Congress
- Developed national outreach programs to attract college students to the Republican Party
- Planned and implemented first Republican Outreach Director Fly-In, training district staff from over 100 offices in communications and coalition building

Key Achievements

- Established the Romualdo Pacheco Scholars Program and the Joseph H. Rainy Scholars; programs were designed to increase diversity among GOP interns
- Established and managed the House Republican Conference Job and Intern Bank
- Established relationships with national and regional reporters covering urban issues

U.S. Representative, Howard P. McKeon, Washington, DC **March 2002–April 2003**
Press Secretary, Spokesperson, and Media Liaison

- Developed and implemented communications and public relations strategies
- Wrote press releases, opinion editorials, speeches, and talking points
- Designed and wrote constituent newsletters which were distributed to more than 600,000 residents

ADDITIONAL COMMUNICATIONS EXPERIENCE

Freelance, Atlanta, GA
Writer and Producer — **January 1999–March 2002**

- Produced, wrote and edited recruitment, development and promotional videos

Newnan Times-Herald, Newnan, GA
Weekend Staff Writer — **December 1999–February 2000**

- Provided the full gamut of weekend news coverage, writing both human interest as well as straight news articles for city newspaper with circulation of 12,000

WRBL Morning News, Columbus, GA
Producer — **July 1998–November 1998**

- Directed staff in combining the elements from the nightly newscast and late night wires to construct a fresh morning news program.

Fox 2000, Los Angeles, CA
Intern, Assistant to Vice President Talent Development — **May 1998–July 1998**

- Read scripts and wrote coverage for review by Vice President of Talent Development

The Athens Messenger, Athens, OH
Education Staff Writer — **September 1996–May 1998**

- Provided news coverage based on issues facing the Athens County School System

EDUCATION

Bachelor of Arts, Communications and International Relations
Salem College, Winston-Salem, North Carolina

Master of Fine Arts, Film Production
Ohio University, Athens, Ohio

PROFESSIONAL AFFILIATIONS AND MEMBERSHIPS

- Member, National Press Club (press.org)
- Member, National Association of Black Journalists (nabj.org)
- Member, Jane Austen Society of North America (jasna.org)
- Board Member, Brewing Culture (brewingculture.com)
- Volunteer, Higher Achievement Mentoring Program, 2008–2011
- Founding Member, African American Congressional Staffers Association, 2005
- Trustee, Salem Academy and College Board of Trustees, 2004–2012
- Member, Association of Governing Boards of Universities and Colleges, 2004–2012

RELEVANT PRESENTATIONS

- "Communicating Your Success Story", MHPA2016, 2016
- "What Women Want", Bass Public Affairs event during GOP Cleveland Convention, 2016
- "The Truth About Progressives and Socialism"
  - Florida Federation of Republican Women, 2015
  - Texas Federation of Republican Women, 2015
  - Mississippi Federation of Republican Women, 2015
- "The History of the African American Vote and Why Republicans Will Not Earn It Back", Republican National Committee Winter Meeting, Cincinnati, Ohio, 2005

AWARDS AND HONORS

- Distinguished Young Alumnae Award (2005)
- Rondthaler Presidents Prize for Literature (1995)
- Elisabeth Oesterlein Award (1995)
- Sara Fulcher Leadership Award (1992)
- McConnell Tucker Journalism Medal (1991)

Angela L. Beckles

(b)(6)

Qualifications

- Magisterial District Chair for Prince William County (PWC) Republican Party – 3 years, Precinct Captain – 6 years
- **Masterful Team Builder** – Recruited volunteers for every election cycle in PWC, to man 12 precincts in Magisterial District. Recruited volunteers for Election Day Get Out The Vote (GOTV) phone banks. Recruited High School Seniors to man precincts for every election cycle since 2010, in my precincts.
- **Powerful Organizer** – Brought together women to assist with receiving wives of Republican Gubernatorial candidates for the state of Virginia since 2011. Recruited hostess team for special events involving receiving and serving guests or VIPs

Work Experience

Team Trump Prince Willian County Field Director

Recruited and trained volunteers to canvas PWC neighborhoods in order to survey voters for 2016 Presidential elections.

Trained volunteers to use Trump Talk application which surveyed Virginians by phone for the 2016 Presidential Elections.

Recruited and retrained volunteers in the last two weeks of campaigning for GOTV by canvasing PWC neighborhoods as well as utilizing Trump Talk for GOTV throughout Virginia.

Hosted Donald Trump Jr. at Heritage Baptist Church in Woodbridge, VA as surrogate for DJT Presidential Campaign.

SALARY HISTORY FOR PAST 5 YEARS (b - Wife, Mother and Community Volunteer.

(b)(6) DJT Presidential Campaign)

Suggested Salary G13 Step 1

Librarian – Heritage Christian School, 2010 – 2016

- Responsible for the library activities for students and teachers.
- Assist students with assignment materials and testing at Jr. High and high school levels.
- Weekly reading to younger students, grade levels 1st – 4th.
- Assist with regular function of library.

Computer Teacher – Heritage Christian School, 2010 – Present

- Teach basic computer instruction to very young students, grades 1st – 3rd, in Microsoft programs. Very limited instruction on internet searches and browsing.

Previous Employment History

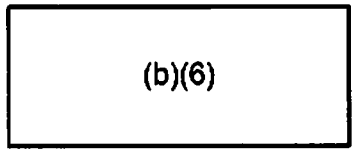
- Account Executive/Staff Writer – Coulee Parenting Magazine, 2004 -2007
- Account Executive/Staff Writer – Milwaukee Community Journal, 1990-1995

Education

Lockyear Business College
A.A. Degree Computer Science Indianapolis, IN 1985

Financial Institutions and Housing Finance Executive

Robert B. Bowes



Professional Experience:

02/2016 to 11/2016 **Campaign Consultant/Staff** **Donald J. Trump for President, Inc.**

- General Election Field Director in NC and PA. Reporting to Regional Field Director.
- Strike Force Team lead in NH, SC, TX, OH, WI, WV, and NJ. Reported to National Field Director.
- MD State Field Director directing paid and volunteer staff, running three offices, events, voter outreach, and GOTV contributing to primary win with 55% of the vote.
- Economic Policy Contributor on Banking, Housing Finance, Fed and Treasury matters.
- Finance Event Sourcing of $1 million events post-convention in VA and TX.
- Elected as Trump delegate to RNC Convention representing MD 8th CD.

11/2001 to 1/2014 **Fannie Mae, Washington, DC** **Director, Counterparty Risk**

- Responsible for protecting taxpayers and shareholders on $90 Billion of Financial Institution Counterparty Risk Obligations and Exposures
- Head of settlement and workout teams in collection of $50 Billion for shareholders and taxpayers managing exposures to banks, mortgage servicers, mortgage, title and bond insurers, and housing agencies. Successfully closed complex multi-party negotiations to win multi-billion recoveries from Countrywide, Bank of America, AIG, Lehman, mortgage insurers, bond insurers, banks, title insurers and broker dealers to maximize credit loss and risk sharing recoveries during the period from 2006 to 2014.
- A key leader on the joint GSE and Regulatory team, I redesigned eligibility and financial strength standards for the bank and mortgage insurance industries including the PMIERS and non-bank capital and governance standards.
- Developed and managed mortgage insurance industry-wide forecasting methods and teams to successfully manage counterparty risk exposure and counterparty financial condition for use in repayment negotiations and ability to pay determinations. Forecasting results and risk mitigation plans presented quarterly to regulators and U.S. Treasury and used in eligibility determinations.
- As a member of a variety of working groups, I contributed to working teams from U.S. Treasury, Federal Reserve, FHFA, FDIC, insurer executive management teams, and insurance regulators. Presenting to senior management and regulators, I detailed exposures and mitigation strategies as well as proposals for a wide variety of settlement transactions.
- From 2005 to 2010 under direction of our EVP and Chief Risk Officer, I administered the firm's Corporate Credit Risk, Market Risk, and Loan Loss Allowance Committees.

02/1999 to 08/2000 **Treasurer and National Finance Director** **Buchanan for President 2000**

- Lead fundraising efforts and financial management of dynamic presidential campaign raising $26 million via direct mail and events.
- Managed ballot access and delegate strategy in the takeover the Reform Party USA leading the convention efforts on behalf of Buchanan for President. Member of the convention Credentials Committee and Rules Committee as Executive Committee Member, Reform Party USA

10/1997 to 2/1999 **Bowes Bank and Insurance Fund, Bethesda MD** **Fund Manager**

- CEO of Bowes Bank and Insurance Fund – a no load equity mutual fund registered with the SEC
- Launched and managed this investment company investing in financial institution equities.

8/1996 to 10/1997 **Hovde Capital, LLC, Washington D.C.** **Chief Financial Officer**

- CFO of two banks, one savings bank, one broker-dealer, investment advisor and for several investment partnerships. Investor relations. Developed portfolio reporting and accounting system integrated with internal, regulatory and investor disclosures for this bank merger and investment management, firm.

6/1992 to 8/1997 **Fund Commission Services, New York, NY** **President**

- Arranged capital raising and securitizations for mutual fund companies Prudential, Fidelity, SunAmerica, Oppenheimer, Keystone, Hyperion and Pilgrim fund families.

03/1995 to 08/1996 **Treasurer and National Finance Director** **Buchanan for President 96**

- Lead fundraising efforts and financial management of dynamic presidential campaign raising $25 million via direct mail and events. Lead ballot access and State ground games in IA, NH, AK, and LA

10/1985 to 6/1992 **Chase Manhattan Bank, New York, NY** **Vice President**

- Financial Institutions Banker and Corporate Finance and Merger Advisor.
- As one of Chase's industry subject matter experts, I provided merger and corporate finance structure advice and funding solutions to our bank, insurance and mutual fund industry clients.
- Pioneered insurance and mutual fund asset securitizations for insurer and mutual fund companies. For client capital enhancing strategies, I identified product level cash flow streams that could be sold or securitized. Deal with Travelers in 1989 generated the banks first seven figure advisory fees.
- Credit trained for Chase North America Corporate Finance Financial Institutions Division

Clients included Prudential, MassMutual, Aetna, New England Mutual, AIG, Equitable/Allianz, Travelers, John Hancock, Oppenheimer, Keystone Funds, Fidelity Investments, Eaton Vance, and Liberty Mutual.

Education: **Indiana University** **Bachelor's Degree in Finance, 1983**

Boards:

St. Bartholomew's School	**Bethesda Maryland**
Bradley Boulevard Citizens Association	**Bethesda Maryland**
Old Georgetown Club	**Bethesda Maryland**

DAVID L BYRD

(b)(6)

SUMMARY

Politically savvy, results driven, operations and administration executive with over 27 years of experience. Innovative problem-solver with a reputation for strategic planning and complex public policy and communications initiatives. An extraordinary thought leader and communicator with proven capabilities in: grassroots outreach expertise to local clergy and school districts; public/private partnerships; operations and administration leadership at the county, state, and federal levels; public infrastructure; economic development policy, promotion, and implementation; fiscal oversight; and certified professional coach.

PROFESSIONAL EXPERIENCE

BYRD'S EYE, LLC **2011 to present**
CEO/Founder
Consulting firm that offers services in government relations, political consulting, professional coaching, organizational development, and program management. Byrd's Eye's focus is on the Federal Government, Capitol Hill, and other state and local governments offering strategic communication and project management expertise to navigate the halls of government and level the playing field for clients. Previous federal government experience at HHS (ASPE, ACF, and FOH) EEOC, SSA, and Dept. of Education.

- Byrd's Eye currently serves as: SAT Prep and Substitute Teacher in DC Charter Schools; and Certified Life Skills Coach, DC Coalition for the Homeless and DC Department of Corrections.

- Byrd's Eye served as a DC Health Benefit Exchange Authority Consultant (Oct. '13 – June '15) to promote the Affordable Care Act. Specifically, Byrd's Eye, as a grants manager and auditor, supervised a sophisticated outreach program developed by the DC Chamber of Commerce, the Greater Washington Hispanic Chamber, and the Restaurant Association of Metro DC to inform, encourage, and enroll small businesses and individuals to DC Health Link through more than 400 education events, symposiums, health fairs, community forums and enrollment sessions. During the campaign, these three organizations identified more than 1,200 small businesses that qualified for options and incentives through DC Health Link.

- At FOH (Feb-Oct '13), Byrd's Eye worked in both the Clinical and PSC side of the business delivering executive coaching to federal executives and identifying and closing new business accounts. Byrd's Eye worked on these agency accounts: HHS/CIO, OSDBU, OWH; DHS/USCIS; IRS; VA; USPS; and SSA. Byrd's Eye also received a Certificate of Appreciation from FOH Director and Deputy Assistant Secretary for Program Support for its role in assisting FOH reacquire VA business account.

PRINCE GEORGE'S COUNTY, MD, OFFICE OF THE COUNTY EXECUTIVE **2006 to 2011**
Deputy Chief Administrative Officer
As Deputy Chief Administrative Officer for Government Operations, Environmental Services, Economic Development, Internal Support Services, and Public Infrastructure served as the county chief operations officer for daily delivery of front line services which included: transportation and public works; trash pickup and waste removal; permitting, land use and development; and procurement, contracting, and acquisition.

Managed 13 county agencies, 1,523 employees, and a total budget of $296 million. Monitored three regional independent government entities (WSSC, WMATA, and MNCPPC). Served as principal County representative on DCWater, Economic Development Corporation, Workforce Services Investment Corporation, Greater Washington Initiative, and Solid Waste Advisory Commission boards. Notable accomplishments include:

- Managed and coordinated County deliverables on major economic development projects: National Harbor, largest hotel/convention center on East Coast; Brandywine Crossing, first major economic development project in South County; and Woodmore Town Center featuring Wegman's grocery store.
- Planned, managed, and coordinated three major commercial real estate tax increment financing proposals worth $37.6 million through to County Council approval.
- Coordinated County's successful BRAC zone application and designation award.
- Coordinated county communications strategy with regional utilities during emergency events.
- Led county's ongoing participation in the planning and design of Purple Line routes and boundaries through Prince George's and Montgomery counties.
- Led the successful implementation of E-Timesheet countywide switching from paper timesheets to the employee filing of electronic timesheets
- Organized the opening of the Africa Trade Office, first U.S. sponsored county government trade office. Guided this office through the planning and execution of trade missions to Nigeria and Cameroon.
- Led a successful 15-day India trade mission that covered five cities, held 50 meetings with Indian company executives, and identified trade opportunities for Prince George's County businesses valued from $250,000 to $30 million. Bowie State University participated in this trade mission.

BYRD'S EYE, LLC **2003 to 2006**
CEO/Founder
Federal and state government relations consulting firm that offered business development advocacy to government, academia, corporate, and political entities. Firm used strategic communication, political entrepreneurship and analysis, as well as directed and specific project management, to navigate the halls of government and level the playing field for its clients. Acquired $3 million in federal earmarks for Midwestern University client.

STATE OF MARYLAND, OFFICE OF THE LT. GOVERNOR **2003**
Chief of Staff
Directed daily operations and administration of Lt. Governor's office and championed the Lt. Governor's personnel, policy, and political agenda. Served as the Lt. Governor's principal advisor and provided strategic planning, development, and execution of the Lt. Governor's portfolio. Also served as a member of the Governor's senior staff. Managed a 10 person staff.

- Recruited $3 billion international firm to locate U.S. headquarters in Maryland.
- Developed minority business development reform initiative, which was signed into law April 2004.
- Coordinated state government and local business participation of delivering a NCAA marquee game to Washington metro area over the Labor Day weekend 2004.
- Built framework for largest Africa trade mission in Maryland state government history.

U.S. SOCIAL SECURITY ADMINISTRATION, OFFICE OF COMMUNICATIONS **2002 to 2003**
Associate Commissioner, Office of External Affairs
Managed Social Security Administration's strategic relationships with national, state, and local advocacy organizations by communicating agency messages through a targeted public affairs/public information program. These key messages, such as solvency, reform, and work incentive programs, were directed through conferences, meetings, exhibits, and a web site. A $3.7 million budget with a 43 person staff.

- Created framework for roll out of President's Social Security Reform Initiative.
- Redesigned division web site for effective marketing to advocacy groups.
- Eliminated overtime abuse.
- Cut costs 18 percent ($70,000) on a major annual training conference.
- Developed "brown bag" lunches with community leaders.

NEW JERSEY DEPARTMENT OF STATE, OFFICE OF THE SECRETARY **2000 to 2002**
Executive on Loan
Assisted Secretary of State in oversight of gubernatorial initiatives on egovernment and procurement reform. Served as acting director of a gubernatorial commission on procurement reform. Responsible for monitoring the commission's mission, timetable, and deliverables. A $2 million budget with a staff of four.

NEW JERSEY COMMERCE & ECONOMIC GROWTH COMMISSION **1998 to 2000**
Director, Office of Small Business
Oversight of state's small business programs. Monitored state agencies, boards and commissions, colleges and universities in their procurement practices with the small business community. Served as small business' advocate in resolving government regulatory problems. Managed $1.8 million budget and staff of eight.

- Spearheaded New Jersey's federal contract with US Small Business Administration to deliver technical services at no cost to small businesses and entrepreneurs.
- Generated $250,000 annually through small business registration and certification fees.
- Upgraded office computer infrastructure in order to provide small businesses with the capability to register online in early 2000. Annual cost savings of $50,000 and 50 percent revenue increase.

PREVIOUS EXPERIENCE

Associate Commissioner, NJ Department of Commerce and Economic Development, Trenton, NJ (1996-1998).
Special Assistant to the Governor for Economic Development, State of New Jersey, Office of the Governor, Trenton, NJ (1994-1996)
Director, Special Programs, Stephens Engineering Company, Inc., Lanham, MD (1993-1994).
Capitol Hill Researcher, US House of Representatives, Joint Economic Committee (1993).
Director, Division of Intergovernmental Affairs, Administration for Children and Families, U.S. Department of Health and Human Services, Washington, DC (1992-1993).
Special Assistant, Office of Assistant Secretary for Planning and Evaluation, U.S. Department of Health and Human Services, Washington, DC (1991-1992).
Consultant to the Assistant Secretary for Postsecondary Education, US Department of Education, White House Initiative on Historically Black Colleges and Universities (HBCUs), Washington, DC (1991).
Liaison Director, Republican National Committee, Washington, DC. Recruited and trained candidates for political office and developed programs to increase voter participation (1989-1990).
Public Information Officer, Ewing Township Public Schools, Ewing Township, NJ (1988-1989).
Director of Customer Relations, *communications briefings*, a nationally renowned publishing company focusing on communication management, Pitman, NJ (1987-1988).

BOARDS

Prince George's County, MD, Solid Waste Advisory Commission, 2009-2010.
Prince George's County, MD, Workforce Services Investment Corporation, 2009-2010.
Greater Washington Initiative, Washington, DC, 2009-2010.
Prince George's County, MD, Economic Development Corporation, 2006-2010.
District of Columbia Water and Sewer Authority, Washington, DC, 2006-2010.
Washington Metropolitan Council of Governments, 2006-2010.

EDUCATION

Leadership Prince George's, Prince George's County, MD, 2007/08.
Harvard University, John F. Kennedy School of Government, *Essentials of Decision Making* (2002).
Harvard University, John F. Kennedy School of Government, *Strategies of Persuasion* (2002).
University of Pennsylvania, Wharton School, Wharton Breakfast Series (2002).
NJ Executive Leadership Program, NJ Department of Personnel, Trenton, NJ, (2000).
MAPR, Rowan University, Glassboro, NJ, Corporate Public Relations (1986).
B.A., Ohio Wesleyan University, Delaware, OH, English and Journalism (1981).

ALEXANDER COFFEY

DEPENDABLE. COMPETENT. DEDICATED.

(b)(6)

Education	University of Florida, Gainesville, Florida, Bachelor of Arts
Positions	Florida Director, Youth For Trump (General) State of Florida Staff, Coalitions Coordinator (General) Southeast Florida Field Office Broker (General) Donald Trump Jr's Staffer, Body Man, Driver, Florida Coordinator (General, Oct 29th) Eric Trump's Staffer, Body Man, Driver, Florida Coordinator (General, Nov 1st, Nov 6th) Staffer, Body Man for Phil Bryant, Governor of Mississippi (General, Nov 4th) South Florida Regional Deputy Field Director (Primary) Broward County, Florida Co-Chair (Primary) Staffer, Body Man, Driver for Pam Bondi and Blaise Ingoglia for Mar-A-Lago Event (Primary, March 20th) Florida University Coalition for Trump Plan Detail Originator (Primary) Campaign Coordinator for the successful Republican Bruce Roberts for Fort Lauderdale City Commission race to unseat Democrat Christine Teel Commercial Real Estate Broker at NAI Global Fort Lauderdale Appointed to the Fort Lauderdale City Commission Advisory Board Property manager for multi-use and residential buildings in Gainesville and Fort Lauderdale
Awards	Alexander Coffey Day Dedicated in Fort Lauderdale Recognizing Community Efforts
Relationship Building	***Florida University Coalition Strategy For Trump*** – What became part of the National Youth for Trump movement started in the primary with a plan to target 11 major universities in Florida. The strategy was wide-ranging, and ended up including events with Donald Trump Jr and Eric Trump. The events included many variables that non-vetted large crowds hold. ***All American Tailgate Oct 29th*** – Donald Trump Jr's appearance with Kai & Tristan in Jacksonville, FL for the Florida/Georgia Football Tailgate and then flying to Tallahassee for the Florida State/Clemson Game. With three days to plan these events, they were successful seeing that we interacted with approximately five thousand people, received positive press, and finished the day on schedule. ***Florida GOTV Push Nov 1st*** – Eric Trump's Body Man & Staffer as we flew between Jacksonville, Daytona, Winter Park, & Orlando. On schedule and enabled positive media ***Florida GOTV Push Nov 6th*** — Eric Trump's Body Man, Staffer, and Driver between a Miami megachurch, Fort Lauderdale Boat Show, and two regional field offices. On-time-positive media. ***FTLS4.com*** – Created a high school student-led Not For Profit Organization in partnership with the City of Fort Lauderdale, Parks and Recreation, Marine Industries of South Florida, Cardinal Gibbons H.S. and Saint Thomas Aquinas H.S. to promote an involved and well informed community ***Black Tie Event*** – Hosted, fundraised, and organized our first black tie cocktail reception for 150 people at the UF President's House recognizing some of our most esteemed alumni by building a relationship with the University of Florida Alumni Association and the fraternity. ***Undertook the creation of a public relations campaign with highlights including:*** The Thanksgiving Project - Provides hundreds of turkeys yearly for families associated with the Boys & Girls Club (150+Attendees Yearly) Christmas For The Kids – Provided presents for hundreds of Gainesville families during the holiday season (150+ Attendees Yearly)
Organization Building	Re-founded a 112 year old organization at the University of Florida Vice President --oversaw 12 committees of a 160 member organization Alumni Relations Chairman -- laid foundation for a 3,000 member alumni base Property Manager -- coordinated $500,000+ worth of projects
Desired Role in Administration	1) To advance the Trump Administration's Agenda 2) Promote the right programs and Projects in HUD that enable Americans to succeed and in turn, through this success, broaden our base in areas where folks traditionally do not vote Republican 3) Use my knowledge of focused revitalization practices in Fort Lauderdale to enable communities to succeed and achieve the American Dream much like Dr. Ben Carson has
Additional Roles	Millennial Engagement, Real Estate Acquisitions and Management, Environmental Politics & Business Incentives (Florida), wherever needed

ALEXANDER COFFEY

DEPENDABLE. COMPETENT. DEDICATED.

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This week marks the culmination of a year's worth of time that I've worked on the Florida Trump Campaign. What started off for me in the primary as belief in a message that would put America First once again, has turned into a movement believed in by so many across this great country. In the process, I've spent a great deal of time with the Trump family, working mostly with the eldest Trump sons as they traveled to meet the folks across our state. As we traveled, sometimes in my Ford F-150, other times flying, I was able to see the behind the scenes personalities of these men. What was apparent is the love they have for this country. Despite the risks involved with being on the trail, they put themselves out there, interacting with thousands of people along the way. The caring, smart, and business minded Trump family as well as the folks I've met & worked with along the way have forever changed me, strengthening my hope for America's future. We have come a long way since the primary, however, it's safe to say the real work is just beginning.

Through this campaign cycle I found myself having to constantly adapt to additional roles. I was first brought on to Co-Chair Broward County, Florida. Shortly thereafter I became the Deputy Southeast Regional Field Director because of my roots, connections, and past experience in campaigning in a region including the counties of Martin, Palm Beach, Broward, Miami Dade, and parts of Monroe. During my time working with the Regional Field Director John Pughe, we came up with the idea of creating a Field Director position that encompassed Florida's most influential universities. Shortly thereafter I wrote up a detailed plan and presented it to the State Director.

After a successful win for us in the primary, I was asked to direct the millennial outreach efforts I outlined previously for eleven of Florida's universities. On top of that role, I was asked to take on additional roles, including being the broker who attained real estate for a large portion of our field offices in the southeast. With the support of Brian Jack to make football tailgates throughout the state a key part of our strategy and hiring of David Blair as the National Youth For Trump Director, we were able to coordinate efforts to create a number of student-focused plans for Florida that included Donald Trump Jr. Personally, I was able to build a close to 22,000 student coalition that we could communicate to in Florida, bolstering the National Director's efforts in the state. As time went on, I was asked to undertake additional aspects of the campaign, including being the staffer, body man, driver, and Florida ground coordinator for Eric Trump, Donald Trump Jr., The Governor of Mississippi Phil Bryant, Diamond and Silk, Attorney General Pam Bondi, and Republican Party of Florida's Blaise Ingoglia.

The culmination of a year on the campaign trail may have arrived, but it is my desire to continue working to make the ideas put forth in the campaign a reality. As someone with a business background centered in real estate, who has been appointed to advise the City of Fort Lauderdale, and has proven record when it comes to adapting to a number of roles, it is my hope to continue working to make Donald Trump's administration a success.

Thank you for your time and consideration,

Alexander Coffey

Susan J. Dubin

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Experience:

1/11-1/17 ***United States Senate-U.S. Senator Daniel R. Coats (R-IN)***
Executive Assistant/Director of Scheduling

Personal Assistant to Senator responsible for coordinating all administrative activities, with other Senators and Congressional offices; government agencies-U.S. and foreign, constituents and other major decision makers including state officials, corporate CEO's, state leaders and institutions and constituents. Prioritize requests and liaise with White House, Senate and House leadership, Cabinet Secretaries. Serves as representative of the Senator when responding to requests from these individuals and organizations.

Screen and select telephone call response, prioritizing daily personal correspondence via postal and electronic mail, initiate and compose responses as directed by the Senator and or chief of staff.

Regularly communicate with and maintain contacts to the Indiana community to coordinate with state officials, legislative staff and citizens groups regarding the Senator's calendar and legislative agenda.

1/10-12/10 ***Liberty Partners, LLP***
Executive Assistant to Senator Connie Mack

2/05-12/09 ***King & Spalding, LLP***
Executive Assistant to Senator Connie Mack and Senator Daniel Coats

2/01-2/05 ***Shaw Pittman LLP***
Executive Assistant to Senator Connie Mack

Responsibilities include: working independently with executives to assist and coordinate client meeting and requests; construct & manage daily schedule; arrange all travel; complete all related business expense reports. Serves as independent liaison between Senator Mack and board committees/executive staff.
Create drafts and edit all correspondence, handle press inquiries

3/97-1/01 ***United States Senate- U.S. Senator Connie Mack (R-FL)***
Executive Assistant

Responsibilities include: Assist the legislative and press staff
Coordinate and manage daily senatorial schedules, communications, constituent requests
Draft and edit personal correspondence

12/89-3/97 ***Friends of Connie Mack***
Finance Director/ Deputy Finance Director

Planned, organized and executed major campaign fundraisers and political events including managing statewide finance committee. Coordinating and supervising Vice-Presidential fundraising event
Administered the direct mail fundraising program

1970-83 ***Various Positions in the Medical Field***

Registered nurse in New York/Florida hospital intensive care units; Medical practice office management and office based nursing in the fields of surgery and urology. Managed surgical medical practice.

Education:

University of Tampa Bachelor of Science in Nursing	Tampa, Florida 1986
Gordon Keller School of Nursing Tampa General Hospital Diploma in Nursing, Registered Nurse	Tampa, Florida 1970

NORA FITZPATRICK

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WORK EXPERIENCE

Federal Reserve Bank of New York New York, NY

Chief of Staff & Senior Administrative Officer, Communications & Outreach Group, 2/2001-present

-Reporting directly to member of the Bank's Management Committee and serves as the Chief of Staff for a 50-person team responsible for all the Bank's external efforts including release of operational data for the central bank's monetary policy execution.

-Responsible for current and past Federal Reserve System working groups on employment, municipal finance, banking regulatory issues and housing with direct reporting lines to the Bank President, Management Committee and Federal Reserve System Committees.

-Recently conceived and managed a cross-industry convening *Evolution of Work* to determine how the American worker, the economy at large, and economic statistics and research have been impacted via moves towards "gig economy".

***State of New York,** New York, NY a leave assignment from the Federal Reserve Bank of New York

Senior Advisor, Office of the Lt. Governor Richard Ravitch 12/2010-1/2011

-As part of a secondment assignment from the Federal Reserve, served as senior advisor for Lt. Governor Richard Ravitch on fiscal issues. Role included serving as key lead of fiscal working group responsible for composing a 5-year fiscal plan to balance state budget deficit.

-Represented the State of New York with external stakeholders including private sector, labor, state agencies, state legislature, and local governments on economic and fiscal issues.

Related Capital Company, New York, NY

Analyst, Capital Markets Group 2/2000-2/2001

-Developed analytics for equity investments including transactions with low-income housing tax credit origination and syndication.

-Managed relationships with investment partners including for-profit developers, nonprofit developers, and housing agencies across the United States.

Fortress Investment Group, New York, NY

Analyst, Structured Finance Group 8/1999-2/2000

-Provided analytical support and data analysis for structured finance team in private equity group.

-Managed and created daily reports, investment presentations and risk analytics.

The Wharton School, Philadelphia, PA

Research Assistant in the Real Estate Department 9/1995-5/1999

-Worked and supported the Department Chairperson Susan M. Wachter on housing finance topics for entire undergraduate studies period.

-Provided research assistant for case studies and papers on topics in housing and consumer finance.

Mayor's Office of the City of Jersey City, Jersey City, NJ

Aide 7/1994-5/1998

-Served as aide to policy advisors in Office of the Mayor during Republican Mayor Bret Schundler administration.

-Assisted in the implementation of the city's tax lien securitization, medical savings accounts for city employees, privatization of the management of the city's water utility. Provided support for efforts to implement New Jersey's charter school legislation.

EDUCATION

New York University, New York, NY *9/2000-5/2004*

Master of Public Administration; Concentration: Public Finance

University of Pennsylvania, Philadelphia, PA *9/1995-5/1999*

Bachelor of Arts; Concentration: Political Science, Philosophy and Economics.

Sheila McNamara Greenwood

(b)(6)

Professional Experience

FIRST DATA CORPORATION, GLOBAL GOVERNMENT AFFAIRS — April 2015 – July 2016

- Consultant to First Data's Senior Vice President of Global Government and Public Affairs, former HUD Secretary Alphonso Jackson.
- Project comprised of complete revision of office structure, including new staff roles and responsibilities, internal reporting structures, development of a PAC, and establishment of policy positions.
- Designed and executed an updated political presence for First Data and Secretary Jackson; including press strategy, procurement and management of outside consulting firms, and corporate branding on Capitol Hill and with relevant trade associations.

PRUDENTIAL FINANCIAL, FEDERAL GOVERNMENT RELATIONS — 2011 – 2015

Vice President, Regulatory Affairs

- Principal consultant and strategist to senior executives and various business units on the internal structure, jurisdictional scope, and political environment at various federal agencies and the White House.
- Developed and implemented appropriate regulatory and political strategies on the company's behalf.
- Significant work around the Dodd-Frank Act; specifically, the non-bank Systemically Important Financial Institution (SIFI) designations, the Financial Stability Oversight Council (FSOC) actions, and the increasing role of both Treasury and the Federal Reserve on their design of regulations and capital requirements for insurers.
- Represented Prudential in the industry community, including personal volunteerism, corporate sponsorship, trade association involvement, and fundraising.

FEDERAL EXECUTIVE BRANCH — 2003 – 2009

United States Department of Housing and Urban Development

Presidential Appointee, U.S. Senate Confirmed

Assistant Secretary for Congressional and Intergovernmental Relations (CIR)

- Principal advisor to the Secretary on legislative affairs, Congressional relations, and policy matters affecting federal, state, and local governments. Legislative and regulatory issues included public housing, fair housing, national mortgage industry, the role of GSE's, FHA Modernization, RESPA, and HERA.
- Developed the Department's position on relevant legislative and regulatory matters with the White House, federal agencies, and HUD's Office of General Counsel and program offices.
- Directed and managed the CIR staff of more than 25 professional and administrative employees and developed and operated CIR's annual $2.7M budget.
- Member of the ten-person Senior Advisors group to the Secretary.

Senior Executive Service – Political Appointee

Deputy Chief of Staff

- Senior Advisor to the Secretary, overseeing policy development on all aspects of the national housing market including public housing, fair housing, the national mortgage industry, rebuilding of the Gulf Coast's post-Katrina housing stock, GSE reform, and HUD's annual budget.
- Created and directed the successful effort to redevelop the New Orleans public housing stock and its local housing authority post-Katrina.
- Regularly represented HUD's policy positions to the White House, executive branch agencies, Members of Congress, local elected officials, and interested stakeholders. Significant work with outside private interest groups.
- Developed testimony, correspondence, written press statements, and speeches for the Secretary.
- Selected by the White House to spearhead HUD's efforts on the successful nomination and Senate confirmation of Secretary Steve Preston.

United States Department of Homeland Security
Schedule C – Political Appointee
Director of Legislative Affairs, Office of the Federal Coordinator for Gulf Coast Rebuilding (OGCR)

- Primary liaison to federal, state, and local elected officials regarding the Administration's rebuilding efforts after Hurricanes Katrina and Rita in August 2005.
- Senior Advisor to the Federal Coordinator for Gulf Coast Rebuilding, Donald Powell.
- Oversaw the development and implementation of the Administration's various legislative and regulatory efforts and coordinated those efforts among Cabinet agencies, including HUD, the U.S. Army Corps of Engineers, Commerce, HHS, Labor, Treasury, Interior, as well as with White House Legislative Affairs, the Office of Management and Budget, the Homeland Security Council, the National Economic Council, and Council of Environmental Quality.
- Significant work with the Office of Management and Budget, including the development, introduction, and successful implementation of the President's supplemental budget requests to fund Gulf Coast rebuilding activities.
- Responsible for all aspects of preparing Chairman Powell for his multiple appearances as a witness before Congressional committees, including background information, writing testimony, and witness preparation.

United States Department of Labor
Schedule C – Political Appointee
Senior Legislative Officer, Office of Congressional and Intergovernmental Affairs (OCIA)

- OCIA representative to Capitol Hill for the Employment Standards Administration (ESA), the largest agency within DOL. The ESA jurisdiction included laws and regulations governing employment standards and practices, including workers' compensation programs, wages and working conditions, and worker's rights as union members.
- Legislative lead on Capitol Hill for the DOL rule that successfully updated the Fair Labor Standards Act's (FLSA) regulations providing exemptions from overtime for executive, administrative, and professional employees; otherwise known as "FLSA Part 541."
- Prepared talking points, briefing books, status memos, and position papers for use by the Secretary of Labor and the White House.

CITIGROUP 2001 – 2003
Vice President and Director of Political Relations, Federal Government Relations Division

- Directed, managed, and budgeted approximately $1M in annual combined political giving.
- Responsible for Citigroup's political outreach to Members of Congress, political and campaign committees, and other financial services related companies and trade associations.
- Legislative outreach to Capitol Hill on Sarbanes-Oxley legislation, corporate governance, and consumer banking.

NATIONAL ASSOCIATION OF PROFESSIONAL INSURANCE AGENTS 1997-2001
Assistant Vice President of Government Affairs

- Developed and implemented legislative policy and Hill strategy representing over 15,000 independent insurance agents nationwide.
- Managed Government Affairs Department including staff, department budget, national grassroots program, PAC functions, and outside counsel.

Senior Government Affairs Representative

- Lead federal lobbyist on insurance issues like Gramm-Leach-Bliley Act, crop insurance, optional federal charter.

AMERICAN WIND ENERGY ASSOCIATION 1996 – 1997
Assistant Director, Government and Public Affairs

- Principal lobbyist to House, Senate, and executive branch for energy trade association.

INDEPENDENT PETROLEUM ASSOCIATION OF AMERICA 1992 – 1995
Legislative Assistant, Government Affairs Department

- Lobbying responsibilities included public lands, offshore drilling, and regulatory affairs issues.

Education

University of Louisiana at Lafayette
B.A. in English with a Minor in History, Dean's List

Annie Gribbin

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Experience

September – December 2016. Intern at the Heritage Foundation.

August 2016. Volunteer at the Republican National Convention; runner for the platform committee.

Summer 2016. Intern at the House Energy and Commerce Committee. Compiled information on government agencies, created infographics and visuals for congressional hearings, attended and took notes on hearings, edited memoranda and mailings, and organized a monstrous backlog of paperwork.

Summer 2015. Assistant in the Development Office of the Basilica of the National Shrine of the Immaculate Conception. Handled and arranged sensitive financial information of donors and filled orders for enrollments, memberships, etc. Constantly interacted with donors and dealt with public relations.

Summer 2014. Intern assistant to principal of Liberty Consulting. Attended and reported on meetings of interest groups. Conducted in-person survey of leaders of public policy groups.

Summer 2013. Paid intern at the D.C. office of Eagle Forum, a national membership organization. In addition to routine office tasks, duties included writing for the office blog, attending and reporting on Congressional hearings, and arranging a press conference.

Education

Thomas Aquinas College (2012-2016). Graduated and received the B.A. in May 2016. The College is entirely a Great Books Program, based on small seminars in which the masterworks of the western classical tradition are evaluated and discussed.

Activities

Musical theater as a member of the Victorian Lyric Opera Company. College drama troupe; produced and directed an independent production of *The Tempest*. Brown belt in judo. Extensive experience in activist outreach on various college campuses in Southern California.

References

Lauren Reiss
Donor Relations Manager
National Shrine of the Immaculate Conception
400 Michigan Avenue, N.E.
Washington, D.C. 20017
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Rob Kuhlman
Senior Project Coordinator
The Heritage Foundation
214 Massachusetts Avenue, NE
Washington, DC 20002
rob.kuhlman@heritage.org
(b)(6)

BARBARA K. GRUSON

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DONALD J. TRUMP FOR PRESIDENT, Inc. *HQ Voter Outreach Manager* **March-November 2016**

- Facilitated and organized training sessions of hundreds of volunteers at the nation's top Call Center in Trump Tower, carried out supervision, call monitoring and coaching
- Ensured that due procedures and quality standards were adhered to; submitted regular reports to upper management and sought new ideas and strategies to improve performance of volunteers
- Collected volunteer feedback and voter data and made process changes to exceed satisfaction goals
- Built volunteer loyalty through strong interpersonal and communication skills and the ability to work effectively with a wide range of constituencies with diverse cultural, economic and social backgrounds

DOUGLAS ELLIMAN *Associate Broker* **2010-Present**

- Assisted 100s of home buyers, renters and investors in finding appropriate properties, negotiated contracts for said properties and followed transactions through to closing
- Social Media and marketing specialist: compiled social media postings for Facebook, Instagram and Twitter, email blasts and newsletter articles
- Skilled in talent recruiting, financial management and customer relations; High-energy, results-oriented leader with an entrepreneurial attitude

CITI HABITATS *Licensed Real Estate Agent* **2007-2010**

THE TWILIGHT LODGE, Catskills *General Manager/Owner* **2012-Present**

- Improved overall sales volume by 80% in several months through solid marketing and stellar customer service
- Developed and managed an effective online advertising campaign and website with online booking engine
- Used social media to build a brand, create buzz and engage with consumers in a natural manner

PROPERTY MANAGER *316 East 80th Street and 245 East 81st Street* **2007-Present**

- Collected rental payments, performed collections activities, and initiated tenant eviction process as required
- Inspected properties as specified and ensured compliance with all building codes and fire safety standards; maintained service logs and service contractor agreements
- Responded to all tenant inquiries, maintenance issues, and other general requests
- Prepared all renewal, recertification, rent increase, and late rent notices
- Completed all move in and move out inspections. Prepared all scopes of work for vacant units
- Great knowledge of contracting, DHCR and Certificate of Occupancy process and associated local, state, federal, and other regulations

Community Service/Affiliations

- Broadcaster on local NYC Hungarian news channel and several voiceovers
- Fundraising for the NY Hungarian House, Hungarian American Memorial Committee, and Hungarian Knights of Malta

Education/Licenses

- Licensed Associate Real Estate Broker
- Property Management Certificate, The Real Estate Institute of New York
- The New School, Restaurant Management Certificate
- The Bronx High School of Science
- Fluent in English and Hungarian/Dual citizen with American and EU passport
- Notary Public

www.Facebook.com/BarbaraGruson www.Instagram.com/BarbaraGruson
www.Twitter.com/BarbaraGruson www.linkedin.com/in/BarbaraGruson

STEPHANIE HOLDERFIELD

(b)(6)

~ General Deputy Assistant Secretary | Deputy Assistant Secretary ~
Housing and Urbana Development - Community Planning and Development
Area of Focus: Federal Government

QUALIFICATIONS PROFILE

Strategic, performance-focused, and results-driven professional, offering broad-based knowledge and experience in brand development, political campaign management, staff and volunteer supervision, and public service. Armed with exceptional leadership, interpersonal, and problem-solving skills. Adept at coordinating events, projects, and programs; supervising diverse individuals; and driving optimum results within fast-paced environments. Core Competencies include:

Project Management | Event Coordination | Branding and Marketing Strategies | Creative Development
Social Media and Search Engine Marketing | Government Relations | Cross-functional Collaboration

RELEVANT EXPERIENCE

413 Consulting Group, *Mahomet, IL*
Owner 2014–Present

- Offer professional consultancy in areas of political campaigns, marketing, advertising, public relations, and advocacy.
- Modify and enhance messaging of diverse clients including small businesses and campaign groups for notable personalities, such as Donald J. Trump for President, Inc. and Dr. Ben Carson for President (Carson America Inc).
- Conduct research on latest trends as well as keenly review and assess client requirements and needs to formulate customized tactical plans, strategies, solutions to optimize marketing efforts of different clients

Notable Clients include:

❑ Donald J. Trump, President Inc., *Hamilton County, OH* (2016)

Field Director, *Deployment to Ohio*

- Administered the command center at the Hamilton County Board of Elections during the general election GOTV efforts in Ohio, which involved supervising 35 volunteers, 109 observers, and 90 flushers at polling locations
- Coordinated major events for presidential candidates and surrogates by supervising volunteer staff, delegating tasks to the Advance Team's drivers for motorcade, and organizing VIP entrance to various events
- Acted as surrogate aide for the Advancement Team, responsible for scheduling the pickup of surrogates to and from airport and venue
- Served as events speaker on behalf of Mr. Donald Trump in recruiting volunteers; identifying leadership; and facilitating networking in the community
- Obtained 350K voter contacts by reviewing daily goals and leading volunteers on a daily basis

Illinois State Director

- Demonstrated leadership development skills in hiring volunteer staff; forming the Coalition Leaders Team; and identifying the Illinois State Leadership Team
- Rendered assistance on fundraising events in Bolingbrook, Illinois to secure funds and endorsements
- Held full responsibility in opening and overseeing the state headquarters and its day-to-day floor operations
- Efficiently recruited 1,678 volunteers for the Trump Talk call system to call multiple states and team deployment Drove efforts to allocate promotional materials for the presidential candidate

Platform Committee Member and Illinois Floor Whip, *Republican National Convention*

- Played an integral role as floor leader in Illinois, accountable for maintaining contact with delegates; administering the Illinois Republican Party; and working on the Trump Campaign

❑ Dr. Ben Carson for President, *Various Locations* (2015–2016)

Illinois State Director

- Strategically developed and implemented a statewide plan to promote the presidential candidate, as well as a public relations plan in Illinois
- Assumed accountability in guiding and placing 108 delegates and alternates
- Fulfilled a wide array of tasks in support to the candidate by preparing biography packet, organizing line-by-line events, supporting secret service and playing pivotal role with the national team
- Took full charge of overseeing volunteers, securing endorsements, and planning bus tour throughout Illinois
- Actively participated in multistate campaign effort for the presidential candidate in Iowa and South Carolina
- Achieved ballot access by consolidating and securing 20K petition signatures

Government of Champaign County, *Champaign County, IL*
Elected Official, District 1 2010–2012

- Chaired the Labor Committee and actively participated to the Negotiation Team in dealing with bargaining and non-bargaining employees regarding their rights, privileges, and benefits
- Provided leadership to the Health and Welfare Committee, administering county government initiative rollouts as well as key negotiations, thus obtaining more than $2M cost savings and quicker project turnaround time
- Supervised the Veterans Administration Committee, which involved enforcing the county policy, as well as overseeing the opening of Champaign County office to deliver appropriate services to displaced veterans
- Worked for the Legislative Committee, in charge of analyzing and addressing a wide range of local county issues, in coordination with the House of Representatives and the Senate
- Made substantial contribution in the conceptualization and implementation of various road projects, including the Olympia Drive Project

Green Street Realty, *Champaign, IL*

STEPHANIE HOLDERFIELD

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Real Estate Broker 1994-2016

- Assumed accountability in providing growth solutions and initiatives to numerous clients
- Capitalized on industry expertise in performing strategic planning, media planning, buying and negotiating, creative oversight, branding, real estate analysis, and project management efficiently

Notable Accomplishment:

- Succeeded in maximizing clients' sales and revenue through multiple marketing channels which encompassed direct mail, outdoor, local and regional advertising, trade shows, public relations, corporate partnerships, as well as online and social media marketing

OTHER EXPERIENCE

Bridle Brook Assisted Living and Memory Care, *Mahomet, IL and Bickford Senior Living, Champaign IL* 2011-2013
Marketing Director, Community Relations Director

EDUCATION

Bachelor of Arts in Media and Communications: *In Progress (Expected Graduation Date: December 2018)*
Eastern Illinois University, *Charleston, IL.*

Dental Assistant Program
Parkland College, *Champaign, IL*

CREDENTIALS

Five-Star Foreclosure Agent
Licensed Real Estate Broker
Licensed Life Insurance Producer
Notary Public

PROFESSIONAL TRAINING

Lincoln Series Fellowship Program
Public Speaking Realtor Institute

AWARDS

President's Club Award | Coldwell Banker
Affiliates C.H.O.I.C.E Award, 2002 | Champaign County Realtor
Association Excellence of Service | East Central Illinois Homebuilders

COMMUNITY INVOLVEMENT

Partnership for Homeownership IDHA Program	
Champaign County Association of Realtors	Board of Director
Champaign County Board of Realtors Committee Appointments	Multiple Listing Chair | Government Affairs Chair | Education Chair Member, Grievances | Member, Professional Standards | Member, Networking/Outreach | Member, Contracts and Negotiations Designations/Education Chair | RPAC Chair | Contracts Committee Member
Champaign County Farm Bureau	Legislative Committee
Women's Business Council Board of Directors	Home Showcase Chair
Family Services of Champaign County	Board of Director
Center for Women in Transition	Board of Director
Illinois Lincoln Excellence in Public Service Series	Board of Governors
Alzheimer's Association	Team Leader
American Cancer Society	Team Leader
Life Services Network	Member
Champaign West Rotary	Member
Senior Resources	Member

Gregory Holmes

(b)(6)

Summary of Expertise

- ✓ 15 years of progressive Executive leadership experience in government, private industry, program and human capital management.
- ✓ Project Executive experienced in economic and real estate development, planning and strategic corporate sourcing of large-scale government and commercial operations.
- ✓ Strong senior leader with excellent interpersonal, communication, written and business development skills needed to think clearly and achieve dynamic goals.

Volunteer Activities

President-elect Trump Transition Team
HUD Agency Action Team
Staff Secretary/Program Manager — **October 2016 – November 2016**

Maryland Governor Larry Hogan Appointee
Commission on African-American History & Culture
Member, Board of Directors — **July 2016 – July 2017**

Professional Experience

AED Inc. — **December 2016 – Present**
Senior Business Advisor to the Founder/CEO
Annual Base Salary: (b)(6)

- Sr. Advisor to the CEO of a minority-owned Mechanical, Electrical, Plumbing(MEP) engineering design firm with locations in 5 states and specializing in infrastructure design, storm-water and construction management.
- Responsible for advising the CEO related to Corporate restructuring; Finances, Operations, Business Development and Administration.
- Lead and manage business expansion into Baltimore, Md and Birmingham, AL markets. Secure new contract awards and respond to RFP's.
- Develop dynamic strategic marketing and branding campaign to corporate and federal agencies that leverage our company certifications
- Advise and recommend to CEO strategic partnerships, alliances and acquisitions that led to exponential company growth.

Parris Construction Group — **April 2016 - Present**
Partner/COO
Annual Base Salary: (b)(6)

- Develop corporate marketing and branding strategy for women-owned real estate development firm that focuses on multifamily and mix-use projects.

- Lead the effort to identify funding and develop relationships with community stakeholders to develop new multifamily developments in distressed communities in the Washington/Baltimore region.
- Manage day-to-day operations to implement the strategic vision and effectively leverage corporate resources and capabilities.

Maryland Transit Administration **June 2015 – February 2016**
Appointee, Maryland Governor Larry Hogan
Director, Office of Government Affairs **Base Salary:** (b)(6)

- Responsible for advancing the Administration's legislative policies and transit goals related to improving the State of Maryland's transit system.
- Directed public engagement campaigns with businesses, residents and other stakeholders and collaborated with Department of Housing and Community Development in an effort to improve the infrastructure and quality of life for residents of inner city Baltimore.
- Worked with state and county elected officials to develop 21st century transit polices as part of an overall Maryland Department of Transportation mission to implement BaltimoreLink and the $2.5 billion Purple Line Light Rail.
- Supervised a staff, whose responsibilities included business development, policy and planning, public information act requests, identifying useless regulations and legislative affairs.
- Transit liaison between the Governor's Legislative Office, Maryland Department of Transportation and State Legislators.

Proven Management **November 2014 – June 2015**
Director, Business Development **Base Salary:** (b)(6)

- Responsible for engaging and developing Federal and private sector relationships to provide superior logistics planning and leadership for a minority-woman owned firm.
- Developed and implemented sales strategies and leveraged opportunities to increase sales by 20% and improved client retention.
- Worked to forecast the overall planning, human capital and logistics strategy to successfully compete for large Federal logistics projects throughout the country.
- Engaged strategic, new partnerships and relationships, with industry leaders that led to company sales growth.
- Responsible for responding to RFP's, directing corporate sales and developing revenue generating efforts to increase the company's bottom-line.
- Responsible for engaging and building relationships Nationally with Federal, State and Local elected officials to advocate for small, women and minority owned businesses.
- Developed scope of work, bid packages, cost and budgeting plan for the renovation and employee relocation projects.

Project Director ***(Independent Contractor)*** **Salary:** (b)(6)

American Nurses Association, Silver Spring, MD July 2014 - November 2014

- Appointed Facilities Project Manager and Space Planner for the 65,000 sq ft building relocation, renovation and refurbishment project for 290 personal.
- Provided advice/guidance to owner, property manager and Montgomery County officials.
- Collaborated with the architect to design and refurbish space to meet client requirements.
- Developed scope of work, bid packages, cost and budgeting plan for the renovation/employee relocation project.
- Presented reports and project updates to executive/senior level personal.

CB Harris Company, Washington, DC June 2013 - July 2014

- Contracted Business Developer for a Certified Business Enterprise (CBE) who oversees expansion of sales and marketing plans and secures new projects in Project Management and Logistics industry.
- Appointed Project Director and Owners' Representative for Marriott Marquis Hotel owner to manage all Furniture, Fixtures &Equipment(FF&E).
- As Project Director and hotel owner representative; provided oversight of multiple high level projects to maximize resources, timeline and operations for $30 million FF&E management and installation contract for 21-story hotel and 1400 hotel guestrooms and offices.
- Provided the leadership and managed a staff of 30 to successfully coordinate receiving, delivery, and installation of assets and inventory of new FF&E for the hotel public space, restaurants, offices and guestrooms.

The Kane Company

Sr. Project Manager/Business Development Manager **Base Salary:** (b)(6) July 2010 - June 2013

- Planned/directed hotel renovation projects for all logistics, administration, installation and coordination related to hotel furnishings, fixtures and equipment (FF&E).
- Directed physical transition of 4,000 DISA military and civilian personnel from across the country to new headquarters building.
- Conducted space management, allocation assignments/move services for 4,000 Feds.
- Managed and coordinated labor, logistics and transportation for the de-commissioning for 300,000 sq ft commercial building and 3,000 workstations for the National Guard Bureau.
- Worked with sales team to respond to request for proposals and develop real-time client engagement system.
- Grew new revenue streams from indirect and non-traditional opportunities to expand company brand and market share.

Education

Physical Therapy/Business	University of Maryland 1992 - 1995
Associates of Arts Degree	Montgomery College 1989 – 1991
Gonzaga College HS	Washington DC 1987

Community Activities

2014 – Volunteer Larry Hogan for Governor
2010 – Volunteer for Charles Lollar for Congress
2003-2010 - Launched a self-supported mentorship program to engage young boys and their parents to reach new heights.
2007-2009 - Launched Fatherhood Initiative in distressed communities to get more fathers involved in our local community and schools.
2007-2010 - Youth Football Commissioner, Metro American Youth Football League.

ANDREW HUGHES

(b)(6)

EDUCATION

Texas Tech University **December 2007**
B.A. Public Relations, Minor in History, Cum Laude

SIGNIFICANT PROFESSIONAL EXPERIENCE

The University of Texas System; Washington, DC **March 2016-Present**
Special Projects Coordinator for Federal Relations
Job Description: Manage special projects related to UT System for the Executive Vice Chancellor for federal relations.

- Track legislation relevant to higher education for UT System's 14 institutions.
- Research funding opportunities associated with the Department of Defense. National Institutes of Health and the National Science Foundation for the Executive Vice Chancellor and two Associate Vice Chancellors.
- Manage all social media and website content for the federal relations department.
- Compile press releases relevant to the office and the Archer Center.
- Plan and manage special OFR and Archer Center events and conferences, including the annual Research and Policy Conference and Annual Campus Coordinator Conference held in Washington, DC.

Dr. Ben Carson Presidential Campaign; Alexandria, VA **September 2015-March 2016**
Deputy National Field Director
Job Description: Served as the Deputy to the National Field Director to manage field staff and execute the campaign's strategy.

- Managed the movement and care of Dr. Ben Carson.
- Assisted the National Field Director with the management of 150 staff members
- Coordinated security logistics for the campaign as the primary liaison to the United States Secret service.
- Crafted highly vaunted social media efforts.
- Coordinated deployment efforts to the first four primary states.

The University of Texas System; Washington, DC **May 2014-September 2015**
Administrative Associate
Job Description: Assistant to the Vice Chancellor for Federal Relations at the University of Texas System

- Maintained the UT System Neuroscience and DoD office websites.
- Created the UT System Neuroscience neUroTransmitter Blog.
- Managed the schedules for the Vice Chancellor and two Associate Vice Chancellors for UT System.
- Responsible for the office Twitter newsfeed and posting research highlights of UT's 15 campuses.

Winston Water Cooler; Dallas, TX **October 2012-January 2014**
Marketing Director/Account Manager
Job Description: Implemented the primary marketing and public relations efforts of the company and managed customer accounts.

- Closed high-value sales to clients in local, regional, and national markets
- Managed new business acquisition and customer growth using web-site and social media
- Created the company's main web-site, compiled press releases and worked with sales associates to grow market share in specific areas.
- Implemented the development of an e-commerce web-store.

Pepco Sales and Marketing; Irving, TX **February 2012-September 2012**
Product Manager/ Sales and Marketing Development
Job Description: Managed company accounts and implemented business development strategies to new customer target markets for several manufacturers.

- Account management of wholesale distributors in the DFW and Austin business markets.
- Represented large manufacturers on behalf of the company.
- Assisted the company's CEO in representing one of the largest faucet lines in America.

Morrison Supply Company; Fort Worth, TX **January 2008-November 2011**
Account Manager, Outside Sales
Job Description: Served as an account liaison for several key clients while continually bringing in new business for the company.
- Responsible for cold calling target clients and acquiring new business.
- Managed inventory in several areas of the company and was charged with acquiring a government contract.
- Created the company's social media presence.

United States Senator John Cornyn (TX); Lubbock, TX **Fall 2007**
Intern
Job Description: Provided legislative research and constituent support to both the local and Washington, DC offices.
- Compiled daily press clippings for West Texas.
- Responded to constituent calls, mail and assisted with casework.
- Provided legislative research support to staff and helped with special projects and assignments as tasked.

Texas Tech University President's Office; Lubbock, TX **Summer 2006-Fall 2007**
Student Assistant
Job Description: Served as an assistant to the Texas Tech University President John Whitmore.
- Updated Operating and Policy Procedure protocol for office staff.
- Promoted the President's Congressional Internship program to Texas Tech University students.
- Drafted bereavement and congratulatory letters for President John Whitmore.

United States Congress; Washington, D.C. **Spring 2006**
Intern, Rep. Kay Granger (TX-12)
Job Description: Provided legislative research and constituent support to professional staff members.
- Researched federal legislation and drafted letters and summary reports for Congressional staff.
- Produced correspondence briefing for the Congresswoman.
- Researched and briefed the Congresswoman on key issues including H5N1 Avian Influenza and its threats to the Dallas-Fort Worth Metroplex.

Relevant Experience for Desired Job

Donald J. Trump Presidential Campaign; Washington, DC **October 2016-November 2016**
Northern Virginia Field Coordinator
Job Description: Coordinated volunteer efforts in northern Virginia.
- Recruited, managed and coordinated volunteer efforts in Northern Virginia.

Donald J. Trump Presidential Campaign; Washington, DC **May 2016-October 2016**
Strike Team Member and Chief Delegation Whip
Job Description: Assisted the campaign at the Republican National Convention and coordinated volunteer efforts in northern Virginia.
- Served the campaign as a Whip to the Hawaii Delegation at the Republican National Convention.
- Assisted the campaign as a Deputy Rules Committee Whip researching delegates.
- Recruited, managed and coordinated volunteer efforts in Alexandria, VA.

Jodey Arrington for Congress (TX-19); Washington, DC **April 2016-November 2016**
Volunteer Policy Advisor
Job Description: Served Congressman-elect Jodey Arrington as a policy advisor.
- Researched and briefed Congressman-elect Jodey Arrington on multiple policy issues.
- Served as a professional volunteer for the campaign.

References
- Dr.Ben Carson, former presidential candidate
- Congressman-elect Jodey Arrington (TX-19)
- William H. Shute, Executive Vice Chancellor for The University of Texas System

MAREN M. KASPER

(b)(6)

Education:

NEW YORK UNIVERSITY — New York, NY
Leonard N. Stern School of Business, The Langone Program
Master of Business Administration, May 2009
Specialization in Finance and Marketing

CORNELL UNIVERSITY — Ithaca, NY
Bachelor of Science, Applied Economics Management, May 2004

Experience:

ROOFSTOCK, INC. — Oakland, CA
2016 Present — Director

- Oversee all corporate accounting for Roofstock, an online single-family rental marketplace primarily focused on workforce and Section 8 housing. Responsibilities include budgeting, preparing monthly/quarterly/annual financial packages, developing accounting practices, managing vendors, and maintaining the company cap table.
- Launched the company's first 506(c) private placement real estate fund. Drafted legal documents, built financial models/projections, led marketing to investors, and managed funding and asset management operations for the product launch.
- Secure partnerships with conventional and non-conventional mortgage lenders to facilitate financing for site transactions.
- Create quarterly board meeting slides, monthly KPIs and fundraising materials (raised $20mm in Series B financing in Oct. 2016).
- Closed a $30mm transaction, the largest since the company's inception, with an international buyer entering the U.S. market.
- Coordinated Roofstock site launch and implemented marketing/PR strategy, which included coverage in the Wall Street Journal and TechCrunch. Developed relevant marketing materials, including investor presentations, PR briefs, market reports, and consumer email campaigns.

DWELL FINANCE, A B2R Division (Owned by The Blackstone Group) — San Francisco, CA
2015-2016 — Investment Associate

- Re-launched Dwell legacy fund (under B2R/Blackstone umbrella) as one of the first fintech residential real estate lending platforms.
- Integral to originating >$100MM in loans in first six months of operation having brought over 50 borrowers through the credit approval process and facilitated initial and subsequent fundings.
- Wrote underwriting guidelines for borrower and property diligence and implemented processes to ensure adherence to guidelines.
- Facilitated relationships and back-end due diligence to secure warehouse financing.
- Performed in-depth market analysis for top 50 US MSAs understanding market trends and developing NTM forecasts.

WELLS FARGO SECURITIES
2013-2015 — Equity Research Associate; Broadlines and eCommerce / Specialty Retail and Apparel — San Francisco, CA

- Built and manage financial models for covered broadlines and eComm companies ($800B+ of market cap under coverage); differentiate models by detailing information gathered via proprietary sources and supported by channel checks.
- Interacted with a multitude of clients from large institutional investors to hedge funds, communicating our investment thesis and in-depth analysis on the global retail landscape.
- Conducted due diligence and prepared sales "teach-in" materials for companies participating in the IPO process, most recently participated in the Alibaba and Wayfair IPOs.
- Collaborated with start-ups to better understand consumer trends, new business models and emerging retail-related companies

2009-2013 — Equity Research Associate; Specialty Retail and Apparel — New York, NY

- Instrumental in authoring initiation reports on 18 specialty retailers and apparel manufacturers from scratch.
- Built and maintained a grassroots, detailed apparel pricing study analyzing cross channel for MSRP and promotional rates.
- Closely monitored private companies within the sector, providing detailed brand analysis as well as revenue estimates.
- #1 WSJ Broad Line & Apparel Stock Picking team, 2010; #3 WSJ Clothing & Accessories Stock Picking team, 2011.

COLGATE PALMOLIVE COMPANY — New York, NY
2008-2009 — Associate Brand Manager

- Managed all aspects of the brand's P&L from gross sales of $200 million through net operating profit. Executed key strategic initiatives to drive market share while delivering profit growth of 450bps (2009).
- Collaborated with major retailers (Wal-Mart, Target, Costco, Family Dollar, etc) to develop joint business strategies for driving category growth, innovation and margin.
- Modeled the financial projections and all other aspects of a brand re-launch by developing the packaging design, product formulation, consumer claims, and an integrated marketing campaign.

2006-2008 — Account Business Manager

- Lead contact responsible for client interaction between Colgate large retailers: Wakefern Corporation (ShopRite retail outlets) and Ahold USA to implement joint business planning for maximum profitability and growth.

Chicago, IL
2004-2005 — NESTLE USA

Additional:

Previously series 7, 63, 86 and 87 licensed
Avid half & full marathon runner
Co-Founder Cornell University AKPsi Alumni Advisory Board

JONATHAN ANDREW MCCALL

• Address: (b)(6) (b)(6) (b)(6) (b)(6) • Phone: (b)(6)

SUMMARY

A highly-motivated self-starter with excellent analytical, organizational and communication skills. Over 8 years of experience in working directly with individuals in the private and public sector. Demonstrates strong leadership and is an effective team player with proven results.

EDUCATION

George Mason University School of Public Policy: Arlington, Virginia August 2013 – August 2015

- Master of Public Policy
- Emphasis: National Security

Houston Baptist University: Houston, Texas August 2008 - May 2012

- Bachelor of Arts
- Major: Government Minor: Communications

OTHER EDUCATION

Harris County Sheriff's Office Academy: Houston, Texas October 2008- July 2013

- County Corrections Course
- Mental Health Officer Course
- Texas Commission on Law Enforcement
  - 469 Hours Completed

PROFESSIONAL EXPERIENCE

Governor Greg Abbott Campaign: Houston, Texas February 2016- Present

Southeast Texas Regional Director

- Organize individuals on behalf of Governor Abbott's campaign
- Supervise field representatives and volunteers
- Provide logistical support for events attended by Gov. Abbott in the region

Carson America: Des Moines, Iowa November 2015- February 2016

Iowa Field Director

- Organize individuals on behalf of Dr. Ben Carson's Presidential Campaign
- Provide logistical support for campaign events around the state
- Provided support to the State's Director and Deputy Director

United States Senate: Washington, D.C. January 2014- September 2015

Staff Assistant, Office of Senator Ted Cruz – Texas

- Provided research on a variety of policy issues for the Senator and his staff
- Handled all constituent correspondence and interaction with office visitors
- Drafted letters on the Senator's position
- Attended committee hearings on behalf of the Senator
- Conducted meetings with lobbyists from various industries on behalf of the Senator

United States House of Representatives: Washington, D.C. August 2013- December 2013

Congressional Intern, Office of Congressman Bill Flores - Texas District 17

- Handled all constituent correspondence
- Researched various policy issues for staff and provide a summary of facts
- Lead tours of the U.S. Capitol Building with constituent groups

Harris County Sheriff's Office: Houston, Texas September 2008 - August 2013

Detention Officer

- Assigned to the Sheriff's Mental Health Unit
- Ensured Care, Custody, and Control of pre-trial and convicted inmates
- Provided security checks for high risk, lockdown inmates
- Provided security escorts for courts and hospitals when necessary

Allen Samuels Chevrolet: Houston, Texas June 2007 - September 2008

Internet Sales Consultant

- Contacted customers via internet leads and follow-up phone calls
- Reported directly to General Manager regarding sales per month

MICHAEL NASON

(b)(6)

Professional Summary

I have been a Management specialist dedicated to developing strategies and communications to reach and engage target audiences. As a Chief of Staff and president I have had broad background in operations, project and risk management. Enthusiastic team player dedicated to process improvements and staff development.

Skills

- Media relations
- Branding expert
- Strategic management
- Print media expertise
- Talented public speaker
- Strong written and verbal communication skills
- Executive-level presentations
- Calm under pressure
- Strong interpersonal skills
- Crisis and emergency communications
- Multi-operations management
- Project management

Work History

Executive Producer "Hour of Power" 07/1973 to 09/2006
Crystal Cathedral Ministries - Garden Grove California

Produced over 1500 weekly one hour television programs. Was the Chief of Staff to Dr. Robert Schuller. Managed an annual media budget of 65 million dollars per year ,opened and staffed Hour of Power offices in six countries and was media strategist for all of the ministries public relations.

- Designed and implemented strategic business plan objectives.
- Wrote press materials and made presentations to media representatives.
- Consulted with advertising agencies to arrange promotional campaigns in all types of media.
- Managed all internal, external and crisis communications.
- Represented the organization to customers, the public, government officials and other external sources.
- Collaborated with external PR firms, as well as internal sales and marketing managers, to determine branding, product positioning and media messages.
- Supplied marketing expertise to all company departments.
- Developed innovative marketing and PR strategies.
- Handled media purchasing from all media outlets.
- Conducted market and public opinion research related to company\'s reputation and positioning among key stakeholder audiences.
- Served as the point of contact for speaking engagements and product award submissions each year.

Owner and President 01/2006 to Current
The Nason Group - Orange County California

- Designed and implemented strategic business plan objectives.
- Member of Executive Management Team.
- Built strategic alliances with community groups that resulted in support of legal and governmental efforts.
- Make presentations to media representatives.
- Arrange Legal round table conference on public issue for government officials.
- Gathered and analyzed data for studies and reports and made recommendations based on findings.

Director of Advance and Senior Advisor 01/2015 to 05/2016
Carson America - Alexandria Virginia

- Collaborated with members of our staff, public agencies and private organizations to hold forums and events during the campaign. .
- Supervised and trained seven advance staff members
- contributed in campaign strategy meetings
- Cultivated close working relationships with the secret service.
- Supervised logistics for Presidential Debates on behalf of Dr. Carson.
- coordinated all travel arrangements with scheduling.
- coordinated Dr. Carson's trip to Jordan and visit to refugee camp.
- Produced the Detroit event for Dr. Carson's Presidential announcement

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- Produced the Detroit event for Dr. Carson's Presidential announcement

LYNNE M. PATTON

(b)(6)

EXPERIENCE

DONALD J. TRUMP CAMPAIGN, New York NY — June 2015 - Present
Senior Advisor & Family Liaison, Minority Engagement

- Senior Advisor to Donald J. Trump & family on Minority Engagement
- Served as principal speaker on the Trump Women's Tour with Lara Trump, Omarosa Manigault & Katrina Pierson
- Traveled extensively with Donald J. Trump and the Trump Women's Tour on behalf of the Coalitions division
- Attended meetings with the President-Elect and African-American & Hispanic community leaders
- Developed strategy and talking points for meetings with African-American & Hispanic community leaders
- Provided advice & input for 10-point Urban Renewal Plan & comprehensive Addiction & Recovery platform
- Liaised with policy divisions and communications on various messaging, projects & strategy development
- Served as Senior Liaison between the Trump family and grassroots supporters of the campaign

REPUBLICAN NATIONAL CONVENTION, Cleveland, OH — July 2016
Keynote Speaker

- Invited by the RNC & Donald J. Trump to be keynote speaker at the 2016 Republican National Convention
- Delivered prime time speech at 9:30PM on Wednesday evening (3rd night of RNC) in front of 24 million (+) viewers

THE TRUMP FAMILY, New York, NY — 2012 - Present
Senior Aide & Chief of Staff

- Oversees all primary family aides, except Rhona Graff (DJT).
- Serves as principal contact between the Trump family & all corporate partners, heads of state, high-end donors, family, etc.
- Charged with all internal operations and secondary staff for the 25th floor corporate divisions.
- Responsible for all business and personal obligations for the Trump Family, specifically for Donald Trump Jr, Ivanka Trump, Eric Trump, Lara Trump & Tiffany Trump.

ERIC TRUMP, New York, NY — 2009 - Present
Primary Aide

- Responsible for coordinating & overseeing all aspects of Eric Trump's business, charity & personal obligations, including all calendar appointments, media appearances, travel, expenses, purchases, event coordination, contacts/engagement, as well as home & spousal responsibilities.

THE ERIC TRUMP FOUNDATION, New York, NY — 2009 - Present
Vice President

- Works in tandem with Executive Director & President to oversee all operations, high-net worth relationships, vendor & corporate partnerships, event planning, develop viable partnerships & research projects, strategic outreach & social media
- Responsible for celebrity acquisition & securing high-net worth donations
- Interfaces with high-net worth donors and all principal supporters

AMERICAN RED CROSS/FEDERAL EMERGENCY MANAGEMENT AGENCY, New York, NY — 2005
Mass Disaster Shelter Supervisor, Hurricane Katrina Relief Efforts

- Primary liaison between ARC and the Federal Emergency Management Agency to coordinate recovery operations and effective distribution of state & federal resources for mass care. Effectively placed three (3) mass capacity shelters residents in FEMA housing.
- Provided leadership, supervision & emergency preparedness for large population sheltering operations composed of multiple diverse work teams, including volunteers & employees

EDUCATION

QUNNIPIAC LAW SCHOOL, Hamden, CT — 1996-1998

UNIVERSITY OF MIAMI, Coral Gables, FL — 1996

YALE UNIVERSITY, New Haven, CT — 1991

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TIMOTHY J. PETTY

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EDUCATION

Seton Hall University School of Law — Newark, NJ
Juris Doctor, *magna cum laude* — May 2011
GPA: 3.847, Top 5%
Honors: Order of the Coif, Chancellor Scholar
Journal & Publication: *Seton Hall Law Review*, Submissions Editor, Comment, 41 Seton Hall L. Rev. 427
Research: Research Assistant to Professor John Kip Cornwell

The College of New Jersey — Ewing, NJ
Bachelor of Science, *magna cum laude*, in Criminology and Justice Studies — May 2008
Minor in Spanish

EXPERIENCE

Gibbons P.C. — Newark, NJ & Washington, DC
Associate Attorney — October 2012 to Present

- Serve as a deputy general counsel to the President-Elect's Transition Team and handle important compliance, ethics, and other significant time-sensitive legal issues.
- Worked on large commercial litigation matters, including class action defense, consumer fraud, land use, shareholder dispute, and civil RICO cases, as well as contract issues and regulatory matters.
- Wrote extensive memoranda analyzing complex legal questions, drafted dispositive motions, including motions to dismiss and motions for summary judgment, and handled various aspects of discovery.
- Prepared for and took depositions of plaintiffs in defense of a civil action against a municipality.
- Authored numerous published posts for the Gibbons Business Litigation Alert with a focus on developments in case law affecting class action defense.

The Honorable Dorothea O'C. Wefing — Jersey City, NJ
Supreme Court of New Jersey — September 2011 to August 2012
Judicial Law Clerk

- Researched and authored memoranda addressing petitions for certification on both civil and criminal law issues and on issues to be heard during oral arguments.
- Drafted comprehensive bench memoranda and provided disposition recommendations on novel issues to be decided by the Court.

United States Attorney's Office for the District of New Jersey — Newark, NJ
Legal Extern — February 2011 to April 2011

- Worked directly with Assistant U.S. Attorneys on complex cases involving money laundering, conspiracy, organized crime, and immigration, including a high-profile bribery case before the Third Circuit.
- Wrote legal memoranda, prepared search warrants, and attended trials and other proceedings in federal court.
- Advised Assistant U.S. Attorneys and federal agents on a complicated issue involving extraterritorial jurisdiction.

Ventantonio & Wildenhain P.C. — Warren, NJ
Law Clerk — May 2010 to January 2011

- Drafted pleadings, summary judgment motions, discovery, letters to clients, and research memoranda in several civil litigation cases in differing areas of law, such as public entity, employment, property damage recovery, and personal injury defense.

The Honorable Jaynee LaVecchia, Associate Justice — Morristown, NJ
Supreme Court of New Jersey — Summer 2009
Judicial Extern

- Authored memoranda analyzing petitions for certification and significant legal issues before the Court.

William O. Russell III

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PROFESSIONAL EXPERIENCE

SARASOTA HOUSING AUTHORITY **2005 – PRESENT**
President & CEO
Lead agency with a $16 million annual budget and staff of 30 which provides housing for over 2,000 families. Took over a HUD-designated "troubled" agency at the beginning of a rare federal receivership and quickly transformed agency in to a consistent high performer in all areas. Transformed the troubled Section 8 voucher program from an assessment score of 39 to a perfect score of 100, culminating in the take-over of the county's voucher program. Initiated and garnered broad coalition of local support for and now directing a major $100 million redevelopment of 288 distressed public housing units on 40 acres into a mixed-income community with over 550 units of housing. The first three phases totaling 226 apartments is fully occupied and the next three redevelopment deals are in the works. Created a new 501c3 which now owns 67 affordable rental units.

U. S. DEPARTMENT OF HOUSING & URBAN DEVELOPMENT, WASHINGTON, DC **2002 – 2005**
Deputy Assistant Secretary, Public Housing & Voucher Programs, 2003-2005
Senior Advisor to the Assistant Secretary, 2002 - 2003
Directed $18 billion in HUD affordable housing programs, including Section 8 Vouchers. Public Housing Operations, and Occupancy and Management. Managed annual procurement budget of $25 million and staff of over 100 employees throughout the country. Engaged with key White House, OMB, HUD, congressional and industry officials to develop, institute, and implemented annual budgets and policies. Drafted legislative and regulatory reforms. Testified before Congress. Represented HUD PIH on Capitol Hill. Served as Senior Advisor to the Assistant Secretary, advising on all intergovernmental, policy and budget matters.

CITY OF NEW YORK, OFFICE OF THE MAYOR, WASHINGTON, DC **1999-2002**
Legislative Representative
Represented the City's interests on housing and community development policies in Washington. Identified and monitored legislative and regulatory proposals affecting the City. Developed Mayor Giuliani's annual Federal Agenda and end-of-session wrap-up report. Advised and coordinated with the City's numerous housing-related agencies on legislative developments and proposals. Active within various coalitions on housing issues affecting the City.

PRICEWATERHOUSECOOPERS, WASHINGTON, DC
Management Consultant **1996 – 1999**
Provided consulting services to federal agencies. Advised U.S. Postal Service (USPS) on new product development. Conducted financial, operational and competitive analysis for mail transportation methods. Performed comparative analysis of laws and regulations for USPS and dozens of other foreign postal administrations. Received over 120 hours of "continuing education" in areas such as software training, public speaking, financial modeling and analysis, and industry best practices.

BRISTOL-MYERS SQUIBB CO., WASHINGTON, DC
Government Affairs Consultant **1995 – 1996**
Produced analytical reports on economic and political profiles of legislative districts and their state and Federal representatives in New York. Work performed during graduate studies.

OFFICE OF THE MAYOR, NEW YORK, NY 1994 – 1995
Deputy Director of Correspondence
Created daily reports for Mayor Giuliani summarizing critical correspondence. Wrote correspondence to elected officials and VIP's for Mayor and Chief of Staff. Supervised writing staff and daily office functions, including editing all correspondence for the Mayor's signature.

GIULIANI FOR NEW YORK, NEW YORK, NY 1993 – 1994
Accountant
Implemented compliance with City campaign finance law and ensured qualification for public matching funds. Managed accounting of $8 million campaign budget. Monitored and reported all expenditures made by campaign to NYC Campaign Finance Board.

EDUCATION

MASTERS DEGREE IN PUBLIC ADMINISTRATION (MPA), 1996
Syracuse University, Maxwell School of Citizenship & Public Affairs, Syracuse, NY

BACHELOR OF ARTS, POLITICAL SCIENCE, 1992
Cum Laude and recipient of the John F. Kennedy Award for top political science major
Millsaps College, Jackson, MS

EXECUTIVE OFFICE OF THE PRESIDENT, PUBLIC SERVICE INTERN, 1991 (FALL SEMESTER)
The White House, Washington, DC

SEMESTER AT THE UNITED NATIONS, 1990 (FALL SEMESTER)
Drew University, Madison, NJ/New York, NY

COMMUNITY/CIVIC ENGAGEMENT

Leadership Florida, Class XXXII	**2014-2015**
Florida Association of Housing & Redevelopment Officials Board President (2009-2011)	**2007- Present**
Suncoast Workforce Board	**2011- 2014**
Coalition of Affordable Housing Providers Board of Directors	**2013 - Present**
Church Elder	**2010 - 2014**
Sarasota County Civic League Board (President 2008-2009)	**2006-2012**
Roy McBean Boys & Girls Club Advisory Board	**2009-2012**
Leadership Sarasota, Sarasota, FL	**2007-2008**
Homeowners Association Board Member, Sarasota, FL	**2006-2007**

REFERENCES AVAILABLE UPON REQUEST

Shermichael Singleton

Writer and Political Consultant

(b)(6)

Summary

Shermichael Singleton is a political consultant, writer, and political analyst. He studied Political Science at Morehouse College in Atlanta, GA and is the founder of Singleton Strategies, LLC. Singleton is no stranger to the world of presidential politics, having worked on the presidential campaigns of former U.S. Speaker of the House Newt Gingrich, former Republican presidential nominee Governor Mitt Romney, and Dr. Ben Carson. He also worked for the Republican opposition research firm, America Rising, which played a crucial role in nearly every major race during the 2014 Republican midterm victories. He is a weekly commentator on NewsOne Now on TV One and is also a political contributor to the Washington, DC-based political newspaper, The Hill.

Experience

Principal at Singleton Strategies, LLC

November 2012 - Present (4 years 1 month)

Singleton Strategies, LLC is a Republican Political Consulting firm founded by Shermichael Singleton to focus on crafting strategies to target diverse communities.

- Founded consulting firm to develop strategy for candidates on the local, state and federal level.
- Firm focuses on minority outreach and engagement.
- Firm focuses on Republican candidates running in diverse areas.
- Firm focuses on crafting strategies and messaging for political campaigns.
- Firm focuses on crafting policies for multi-cultural communities.

Public Relations at Foundation for Ethnic Understanding

July 2016 - Present (5 months)

I provide public relations services to FFEU (Foundation for Ethnic Understanding), which is lead by one of the leading rabbi's in the United States, Rabbi Marc Schneier and Hip-Hop mogul, Russell Simmons President and Chairman respectively.

The Foundation was formed to promote understanding and cooperation between and among ethnic groups and to reduce the existing tensions among diverse racial and ethnic communities.

Communications Director at Dr. Ben Carson

March 2016 - Present (9 months)

Spokesman and communications director for retired Pediatric Neurosurgeon and former Republican presidential candidate, Dr. Ben Carson.

Strategic Communications Consultant at HSH Media
February 2016 - Present (10 months)
HSH Media is the largest owned minority holdings firm of television stations in the United States. As communications director, I handle all communications on behalf of the company and our relationships with our various partnerships in broadcast television and our various clients.

Contributor at The Hill
September 2015 - Present (1 year 3 months)
I write about topics relative to politics and culture.

Contributor at Bold Global Media
November 2015 - September 2016 (11 months)
I write about politics and culture. Bold is a multimedia, viral news & cultural site founded by writer and political analyst, Carrie Sheffield.

Website: Bold.global

Contributor to the American CurrentSee at The Washington Times
October 2015 - April 2016 (7 months)
I write about topics relative to politics and culture for the American CurrentSee Magazine which is published monthly in a digital format by The Washington Times.

Coalitions Advisor at CarsonAmerica
November 2015 - February 2016 (4 months)
Advise the campaign on national coalition strategy.
- Worked with other key advisors to develop national coalitions strategy and outreach strategy
- Wrote African-American outreach strategy.
- Developed and implemented strategy in South Carolina in coordination with South Carolina State Director.
- Writer (Non-Disclosure).

Confidential at TMZ
June 2015 - September 2015 (4 months)
Worked on an upcoming show with Harvey Levin, founder of TMZ.

Finance Advisory Committee at Rand, 2016
May 2015 - June 2015 (2 months)
Developed fundraising initiative in Texas with campaign senior advisor and campaign finance chair.

Consultant at Lauren's Kids
March 2015 - April 2015 (2 months)

- Daily planning and implementation of a multi-city statewide 1,700 mile bus tour.
- Developed relationships with a variety of client stakeholders, vendors, sponsors, as well as local partners such as elected/appointed officials.

Opposition Research at America Rising PAC
February 2014 - November 2014 (10 months)

// Researched, filmed, analyzed and uploaded over hundreds of videos of targeted candidate events across Virginia.

// Transcribed and analyzed hundreds of videos for a one of a kind database used for research and ad production.

// Collected field research at courthouses and university libraries.

// Worked hand-in-hand with opposition researchers at headquarters to identify opportunities for clients to engage.

Campaign Manager at The Committee to Elect Robbie Johnson
February 2013 - May 2013 (4 months)

- Oversaw the development of, and utilized a report that held high validity (six sigma) data to develop a 3-phase campaign strategy.
- Oversaw a campaign strategy to introduce the candidate, develop policy positions and conduct voter outreach.
- Managed fundraising efforts and the production of print media.
- Wrote initial drafts of candidate survey responses to major news outlets.

Campaign Advance and Operations at Romney for President
July 2012 - November 2012 (5 months)

- Coordinated communication efforts with major news outlet such as CNN and FoxNews.
- Developed and organized large political rallies with thousands in attendance.
- Implemented daily campaign schedule.
- Coordinated candidate and campaign operations at hundreds of political rallies, campaign stops and fundraisers.

Independent Contractor and Chair of Georgia Students with Newt at Newt 2012
June 2011 - December 2011 (7 months)

- Assisted with the development of the campaign's youth outreach strategy.
- Organized and coordinated volunteers at Georgia's colleges and universities.

Legislative Aide at Georgia General Assembly (State Rep. Charlice Byrd)
January 2011 - April 2011 (4 months)

- Researched and analyzed pending legislation and assisted in the drafting of legislation.

- Wrote floor speeches and as well as speeches for public appearances.

Deputy Campaign Manager at The Committee to Elect Fenn Little for U.S. Congress
August 2010 - November 2010 (4 months)

- Assisted campaign manager with development and implementation of campaign strategy.
- Wrote speeches, talking points and memos for the candidate.
- Coordinated donor outreach efforts to achieve fundraising goals.

Deputy Campaign Manager at The Committee to Elect Dr. Deborah Honeycutt to Congress
April 2010 - August 2010 (5 months)

- Assisted campaign manager with marketing development and campaign strategy.
- Coordinated with the campaign manager to develop a strategy for achieving fundraising and advertising goals.
- Oversaw fundraising initiatives and direct mail strategy.
- Worked to develop branding, messaging and volunteer strategy.

Honors and Awards

2014 List of Rising Political Stars
eMpower Magazine
June 2014

Organizations

Bethesda Lodge 168 F.&A.M. (Freemasonry)
Lodge Historian (Former)

Skills & Expertise

Political Campaigns
Politics
Political Consulting
Public Speaking
Grassroots Organizing
Community Outreach
Fundraising
Volunteer Management
Legislative Relations
Political Communication
Research
Policy Analysis
Coalitions
Legislation
Speech Writing

Public Relations
Social Media
Policy
Political Science
Grassroots
Campaign Management

Publications

Why does the GOP continue to self-destruct?
CNBC October 4, 2016
Authors: Shermichael Singleton

Why does the GOP continue to self-destruct?
The Hill October 4, 2016
Authors: Shermichael Singleton

Are we really doing enough to stop ISIS and radical Islam?
The Hill July 26, 2016
Authors: Shermichael Singleton

A search for true leaders in a nation divided
The Hill July 1, 2016
Authors: Shermichael Singleton

Do anti-Trump Republicans really want to risk a Clinton presidency?
The Hill May 31, 2016
Authors: Shermichael Singleton

The reasons behind Trump's rise
The Hill March 18, 2016
Authors: Shermichael Singleton

A Who's Who of Who's Black on the Campaign Trail
The Root By: Lauren Victoria Burke January 30, 2016
Authors: Shermichael Singleton

These are the nearly 50 African-American campaign staffers working the 2016 presidential race.

Rahm Emanuel's Big Cover Up
Bold January 5, 2016
Authors: Shermichael Singleton

Defeating ISIS On Every Front
The Hill December 11, 2015
Authors: Shermichael Singleton

Clinton's Black Voter Problem
The Washington Times November 30, 2015
Authors: Shermichael Singleton

Crippling ISIS Financially Paves Road to Its Defeat
Bold November 29, 2015

Authors: Shermichael Singleton

Ben Carson and the rediscovery of humility
The Hill November 3, 2015
Authors: Shermichael Singleton

The inner cities' lack of opportunity
The Hill October 16, 2015
Authors: Shermichael Singleton

Hillary Clinton's Double Standard
October 14, 2014
Authors: Shermichael Singleton

Is Immigration about Sympathy or Justice?
The Hill September 24, 2015
Authors: Shermichael Singleton

The Rise of The Political Outsider
The Hill September 4, 2015
Authors: Shermichael Singleton

Black Lives Matter movement: Bad for Democrats, Good for Republicans
The Hill August 28, 2015
Authors: Shermichael Singleton

Why is Trump so popular?
The Hill August 20, 2015
Authors: Shermichael Singleton

Utilizing Political Ideologies to Market a Political Candidate
The Clute Institute for Academic Research January 2012
Authors: Shermichael Singleton

Roland Martin: "I Do Me" is No Longer Acceptable
Hip Hop Republican October 11, 2011
Authors: Shermichael Singleton

Languages

English	(Native or bilingual proficiency)
French	(Elementary proficiency)
Latin	(Limited working proficiency)

Education

Morehouse College
Bachelor of Arts (B.A.), Political Science with a concentration in Political Theory, 2008 - 2012

Shermichael Singleton

Writer and Political Consultant

shermichaels@gmail.com

LinkedIn

21 people have recommended Shermichael

"I am very pleased to recommend Mr. Shermichael Singleton for any professional employment he pursues within political consultancy. Despite his youth Shermichael's political experience is quite varied giving him above par political instincts. Quite analytical and detailed oriented, Shermichael has superb writing skills illustrated through his very thorough action reports."

– (b)(6)

"He was an excellent person to work with. He handled the campaign with drive and was outstanding over the phone and in person. He was very convincing to the public and co-workers. He is a hard worker and will do you proud."

– (b)(6), worked with Shermichael at Singleton Strategies, LLC

"Shermichael is a passionate individual, who has extensive knowledge in the methodology that is necessary to successful execute a political campaign. His wisdom in government relations makes him an excellent operative in the political arena."

– (b)(6) worked directly with Shermichael at Singleton Strategies, LLC

"Shermichael is one of the bright young stars on the political horizon. You look at his political resume and you'd swear he was much older than he was. You don't get that kind of experience at a young age unless you're trustworthy, capable, competent and results oriented. I highly recommend Shermichael and Singleton Strategies for your next winning campaign!"

– (b)(6) was with another company when working with Shermichael at Singleton Strategies, LLC

"The focus and dedication of my colleague Shermichael V. Singleton is something I have only experienced in the great ones. His work ethic is unshakable and will be his springboard into the highest levels of success, in any arena he chooses."

– (b)(6) worked directly with Shermichael at (b)(6)

"It gives me great pleasure to write this recommendation for my good friend, former colleague and someone who leads by example and exudes the definition of professionalism. Shermichael is a class act and is always positive--heck, I don't think I've ever heard him say a negative word--providing his clients with the best customer service money can buy. His broad experience, at such an early age, sets him apart from many. He is a high-energy work horse and has racked up results in every title he has ever had. His eye for detail, especially when it comes to campaign PR/Marketing needs is bar none the best. That said, Shermichael's greatest quality is his humility. He is level-headed, grounded, kind and passionate about the work that he does, day in and day out. If given the opportunity, I would hire Shermichael in a second, without any reservation or hesitations."

–(b)(6) *Advance, Romney for President*, worked directly with Shermichael at Romney for President

"Shermichael was an exceptional manager and colleague. He was instrumental in getting the voters to vote for Fenn Little. He is charismatic and a dynamic individual. He is a real go getter. He makes sure the needs of the voters are met and has an exceptional eye for detail and how to strategize a topic and apply to a particular area to attract voters. His political background is phenomenal. I would recommend for campaign manager or executive of any operations for any company. He will do you proud and be an excellent employee for any company."

–(b)(6) reported to Shermichael at The Committee to Elect Fenn Little for U.S. Congress

"Shermichael is a proactive and positive person. Working with him on some campaigns in 2010 was an honor. He is a true professional with a serious work ethic. "

–(b)(6) worked directly with Shermichael at The Committee to Elect Fenn Little for U.S. Congress

"Shermichael is a bold political strategist. He is energetic and tenacious. Shermichael believes in the candidates he represent and works tirelessly in bringing their message to the electors."

–(b)(6) worked directly with Shermichael at The Committee to Elect Dr. Deborah Honeycutt to Congress

"I got to know Mr. Shermichael Singleton during the course of his work as Deputy Campaign Manager for the Honeycutt campaign in early 2010. Shermichael brought a zeal and infectious energy that was contagious and helped to lead and mobilize a grassroots army, capturing many precints and areas that were deemed unwinnable for a Republican in previous years. From successfully navigating the first round of a very contentious primary with grace, to assisting the candidate with fundraising, outreach, speechwriting, and coalition building with like-minded conservative groups, Shermichael proved adept at managing and uniting these competing Tea-Party factions for a streamlined and efficient campaign machine."

–(b)(6) was with another company when working with Shermichael at The Committee to Elect Dr. Deborah Honeycutt to Congress

"In my opinion Shermichael is brilliant in politics at such a young age. His ability to engage and interact on multiple levels was amazing to watch. He's definitely in the Who's Who of politics. Bright future ahead!"

–(b)(6) *Major Gifts Officer, Kcam Gordon Capital Group, LLC*, was with another company when working with Shermichael at Morehouse College

"Mr. Singleton is a brilliant and knowledgeable young man. He has risen to the top as a great young political scientist who understands the issues impacting Georgians and meets those challenges by offering real solutions addressing multiple needs. He has proven his ability to engage young adults in the political process and mobilize them around conservative issues. This young man does more than participate he creates and builds."

–(b)(6) advised Shermichael at Morehouse College

"Shermichael is extremely competent and excels at efficiency and effectiveness. He prides himself in his attention to detail and ability to adapt and make quick decisions on his feet. I highly recommend him, as he will prove himself an invaluable asset."

–(b)(6) advised Shermichael at Morehouse College

"Shermichael is an extremely talented individual. Despite my own political and ideological views being firmly on the opposite end of the spectrum, Shermichael's intellectual prowess is undeniable. I am proud to call him a friend and classmate, and I am certain that he will be successful in whatever field he pursues."

–(b)(6), studied with Shermichael at Morehouse College

"Shermichael is a wonderful person and extremely hard worker. He always has a smile on his face and can bring new ideas to a discussion. I would definitely recommend Shermichael to any company interested in hiring him."

–(b)(6), advised Shermichael at Morehouse College

"Shermichael is an excellent student and classmate. I have always enjoyed class and other discussions with him because he always presents a strong well thought out argument. He is a true scholar."

–(b)(6) studied with Shermichael at Morehouse College

"Mr. ShermichaeSingleton is a unique and outstanding talent. His level of maturation and professionalism is far beyond his chronological years. I have never known anyone who knew what they wanted to do with their life as early as Shermichael. He is very politically savvy and he will be in the White House one day in some

capacity. If you ever have the blessed opportunity to meet Shermichael, your life will be better because of the meeting. If you have met him and know him, then you know what I am talking about. Shermichael is on track to be a great contributor to our nation and our world. I recommend Shermichael without hesitation. In life, I believe only those who see the invisible can do the impossible, Mr. Singleton makes the "impossible" a common state of being in his life and the lives of those around him."

—(b)(6) advised Shermichael at Morehouse College

"I had the opportunity to work with Shermichael during the 2010 elections in Atlanta. He is an honest hard working man who made a big difference in political campaigns."

—(b)(6) studied with Shermichael at Morehouse College

"Dear Sir or Madam: Shermichael Singleton is an extraordinary young man, and it is my pleasure to recommend him in his future career. As his AP English Professor, I have seen many examples of his talent and have long been impressed by his diligence and work ethic. Shermichael has outstanding creative and communicative skills. He is able to successfully complete multiple tasks by adding his unique flair. The AP program is most challenging, and Shermichael fulfilled all the requirements with the added challenge of extracurricular activities. Shermichael is an outstanding extemporaneous speaker and is dedicated to his goals. He has displayed extensive research and persuasive skills in all his courses and extracurricular activities. If your company is seeking superior candidates with a record of achievement and creativity, Shermichael is an excellent choice. He has consistently demonstrated an ability to rise to any challenge that he must face. If you have any further questions regarding Shermichael's ability or this recommendation, please do not hesitate to contact me at rshaikh@aag.ae. Respectfully,(b)(6)
(b)(6)
(b)(6)

—(b)(6) taught Shermichael at Morehouse College

"Shermichael is a studious task oriented individual. Worked with him on election campaigns in Atlanta, Ga."

—(b)(6) studied with Shermichael at Morehouse College

"I have know Shermichael for few years now, and this young man is honest and a hard worker. Anyone will be greatly benefitted by hiring him. He is bright, positive and very polite."

—(b)(6) advised Shermichael at Morehouse College

Contact Shermichael on LinkedIn

Elvis Solivan

(b)(6)

(b)(6)

EXPERIENCED GOVERNMENT ADMINISTRATOR

- Extraordinary in high level government administration and program management.
- Community Relations Expert.
- Working knowledge of federal, state and local legislation.
- Fluent Bilingual skills: English and Spanish.
- Build alliances with Federal, State and Local agencies.

PROFESSIONAL EXPERIENCE AND ACCOMPLISHMENTS

The Philadelphia Parking Authority
Philadelphia, PA
Communications Specialist
08/03/15 – Present

Monitoring incoming and outgoing telephone calls on parking regulations and policies.
Developing new and innovative solutions on providing better customer service.

Keystone Community for HOPE
King of Prussia, PA
Community Relations Liaison
03/01/15 – 07/24/15

Conducted surveys and build alliances with communities on policies that affected Montgomery County.

PA Department of Human Services
Office of Income Maintenance
Harrisburg, PA
State Director for Employment, Diversity and Job Training
02/21/12 - 02/20/15

Responsibilities include overseeing all aspects of Career Services including developing job leads. Provided support/employment services through job search working with and/or on behalf of low- and moderate-income individuals, including diverse populations; maintain documentation of client interactions and activities; determine applicant qualifications by interviewing applicants; analyzing responses and comparing qualifications to job requirements. Worked extensively with the Latino Community identifying clients' barriers to employment; provide employment coaching and serve as a resource to clients in the employment process. Developed networks, build alliances and collaborative efforts building strategic relationships with organizations, community leaders, advocacy group and other stakeholders throughout the region. Independently negotiate, mediate and/or facilitate and resolve sensitive/controversial issues with senior level management, inter-agencies and community leaders; served as the organization's spokesperson and community representative. Determined specific

employment opportunities appropriate to clients in the Latino, African American and Asian Communities.

- Assisted clients and employers with post placement issues.
- Leveraged existing Commonwealth resources with the needs of local executive and search firms to create and/or expand jobs for individuals currently pursing employment opportunities.
- Identified and analyzed problems. Developed a mastery of research on welfare to work, labor market, workforce development, recruiting trends, successful programs, incentives and options to engage employers.
- Conducted and developed Diversity and Inclusion programs for the department.
- Created, established and coordinated network initiatives such as Job Matching and Employee Recognition Events.
- Reviewed Federal, State laws and regulations that may affect other states in workforce development and the recruitment process.
- Managed employee relations issues, by determining root causes for issues and developing interventions to neutralize situations, thereby, improving the labor environment.
- Participated in Employee Grievance process.
- Coordinated with the Human Resources Department on various Job Fairs in the Latino, African American and Asian communities.
- Established outstanding relationships with the area's universities, colleges, and trade schools to entice them to hire our best candidates.
- Addressed large audiences on a national level and conducted many interviews with English and Latino media outlets on topics such as workforce development, small business, contracting with government agencies, job retention and the hiring practices.
- Met with Employers, Elected Officials and Stakeholders on promoting the "Work First Initiative".
- Administered the contracts of the "Work First Initiative", The Contractors and Partnership Program and Monitors the Keys Program.
- Developed methods and techniques of a successful candidate and the hiring process.
- Coordinated panel interviews for state employees.
- Coordinated workshops and seminars on resume writing and preparing for job interviews.
- Conducted on-site reviews of the administration and internal operations of funded programs.
- Provided technical assistance to other organizations and agencies on workforce development.
- Managed the Contractors and Partnership Program servicing over 800 vendors across the commonwealth.
- Analyzed the County Assistance Offices and giving feedback.
- Conducted numerous briefings on the "Affordable Care Act".
- Interviewed and made recommendations on the hiring of candidates.

United Way of Southeastern Pennsylvania
Philadelphia, PA
Loaned Executive
08/16/11 - 02/03/12

Responsible for the management of assigned employee campaigns for United Way. Managed relationships with local companies, assisting them with their campaigns, supporting volunteers with the companies, and serving as an ambassador for the United Way in the community. Developed and implemented campaign strategies. Ensured assigned accounts received necessary campaign materials. Collected required documentation from assigned companies; submitted all campaign reports and contributions; arranged for speakers and tours; tabulated and reported campaign results and evaluated

campaigns to make recommendations for next year. Communicated to employee groups how United Way's contributions benefit all communities.

- Managed workplace campaigns and was the community liaison for the Latino Community.
- Reviewed account histories, identify account needs, and develop strategies to meet those needs.
- Set financial and non-financial goals and monitor progress.
- Developed account plans to maximize giving.
- Assisted in cultivating new accounts.
- Assisted and motivate Employee Campaign Coordinators in planning and completing their campaigns.

ES Consulting Services, Inc.
Philadelphia, PA
Consultant
01/05/10 – 08/06/11

Responsible to identify, develop and validate the ongoing success in the areas of workforce development, government affairs, affordable housing, small business, youth development and community partnerships. Researched and investigated topics for discussions and developed an outline for talking points; Presented decisions, conclusions, findings and recommendations.

- Supported senior government executives in the development of the organization's strategy and business process.
- Assisted with the development, collection, analysis, reporting of data.
- Translated data analysis findings and research principles into written documents.
- Collaborated to improve services to citizens, business customers and other government agencies while incorporating significant budget reforms.
- Supported the public sector with a skilled approach in a number of key areas of expertise.
- Looked to reduce costs and to maximize the value from investments.
- Organized strategies to improve operations and performances to optimize roles and responsibilities.

Liberty Resources, Inc.
Philadelphia, PA
Director of Housing Advocacy
02/09/09 – 12/16/09

Responsibilities included carrying out the Liberty Resources mission of empowering persons with major disabilities to achieve their independent living goals; Directed countless housing counseling professionals who serve as advocates to help consumers achieve desired affordable housing options; Established recurring project update meetings to resolve issues and problems that arise on a daily basis, including briefing managers on new or revised regulations and discussing policy alternatives.

- Participated as a member of the agency's management team. Provided support and assistance to other members of the team as needed.
- Assisted in the development and establishment of agency plans, policies, and budgets.
- Established and maintain collaborative interagency relationships.

- Ensured that program outcomes meet or exceed contractual obligations.
- Ensured and protected all client civil liberties and rights. Ensure all staff maintains high standards of conduct in the performance of their job duties.
- Established a regular schedule of staff meetings in each program to ensure the timely sharing of information regarding clients, policy changes, events, and all matters pertinent to the daily operations of the programs. Attend and lead staff meetings as needed.
- Supervised Program Managers and Program Coordinators.
- Ensure that all staff is provided with regular opportunities for pertinent in-service training, consistent with agency priorities and mission, and within budgetary guidelines and restrictions.
- Ensured the establishment and maintenance of administrative, program, and client records in a timely, complete, and organized manner, consistent with all applicable policies, rules, regulations, and procedures.
- Assisted in the establishment of program budgets.
- Worked very closely with the Human Resources Department on employee issues such as terminations, retirements and resolving grievances.

U.S. Department of Housing and Urban Development
Philadelphia, PA
Special Assistant to the Regional Director
12/16/01 – 12/21/09

Networked and built alliances with lead organizations and partners in designated communities; served as a liaison in the community for effective coordination with HUD programs; provided program assistance for the assessment and improvement of program effectiveness and efficiency of program goals. Provided advice and assisted in developing policies and procedures; planned and coordinated events implementing and monitoring HUD initiatives.

- Assisted the Regional Director by overseeing the delivery of HUD programs and services and conducting effective evaluations in PA., DE., MD., DC., VA., and WV.
- Advised the Regional Director on social, economic and political issues.
- Directed, planned and coordinated programs designed to promote good relations between management and the HUD employees.
- Participated and made remarks at numerous Fair Housing Conferences, Seminars, and Workshops in the region.
- Conducted Spanish classes on a weekly basis to the HUD staff so they can communicate more effectively with our Latino clients.
- Coordinated "Special Emphasis Programs" such as Hispanic Heritage, Black History, Asian American Months, etc.
- Has acted as Regional Director on several occasions.
- Participated in extensive traveling missions throughout the country to promote the department's agenda on fair housing, homeownership, small business, and community development in the Latino Community.
- Planned and participated in interviews on various housing and small business issues with the Hispanic and National Medias.
- Assisted in planning and presenting annual budgets and related management plans.
- Participated in emergency disaster meetings.
- Corresponded with banks, small businesses and private corporations.

- Represented and made remarks on behalf of the Regional Director at groundbreaking ceremonies, conferences, and seminars.
- Appointed Regional Small Business and Homeless Coordinator.
- Conducted Congressional Briefings in the five state region.
- Developed and promoted Economic Development workshops, focus group sessions and major conferences.

Philadelphia Housing Authority
Philadelphia, PA
Manager of Community and Economic Development
06/08/98 – 12/09/01

Directed the work of professional staff performing economic and community development activities. Oversees a variety of activities designed to create and retain jobs through the development, analysis, promotion, and support of economic and/or community development programs. Work involved knowledge of the policies, procedures, and regulations of development programs, supervisory techniques, personnel policies, and procedures.

- Managed the Section 8 Program and Community Relations Department.
- Responsible for building effective citywide coalitions and partnerships among a diverse range of community leaders.
- Advised to the Executive Director on Community, Social, Economic and Political issues.
- Strong advocate utilizing community and economic resources to assist businesses and non-profit organizations.

STAFF TRAINING AND DEVELOPMENT

- Conducted small business conferences attracting over 5,000 participants.
- Developed customized training programs for all communities in workforce development.

ORGANIZATIONS

- Former President of the Board of Directors at the Lighthouse.
- Former Member of the National Hispanic Realtors Association.
- Former Member of the Board of Directors Hispanic Contractors Association and Enterprises.
- Founding Member of the Small Business Union.

EDUCATION

Associate of Arts, Marketing and Management,
Community College of Philadelphia

Richard Youngblood

Ohio Evangelical/Faith-Based Coalitions
Donald J. Trump for President Inc.

Richard Youngblood

(b)(6)

Professional Summary

Innovative Ohio conservative leader and manager with business experience in managing non-profits, campaigns, real estate, and mortgage lending. Strong results and process driven mentality with an empowering, participative, problem solving, and winning management style.

Skills Include:

- Self-motivated
- Driven to Win
- Ability to strategize in innovative ways.
- Developing blueprint and plan to accomplish given objective
- Creating standardizing policies and procedures to guide
- Building and leading a team
- Work tirelessly toward achieving goals
- Delivering success
- Sharing the reward with team members

PROFESSIONAL EXPERIENCE

Employer: Donald J Trump for President Inc. Columbus, Ohio (Presidential Campaign)
Dates: October 2015 Volunteer- Recruited key Ohio Delegates for Trump
August 2016- November 2016
Title: Ohio Evangelical/Faith-Based Coalitions
Duties: Develop and implement blueprint and plan to maximize Ohio Evangelical/Faith-Based voters and participation. Created a statewide Advisory Board. Engaged Pastors, Social Conservatives, the Pro-Life community, and TEA Party throughout Ohio to participate in the election process of Donald J Trump for President. Persuaded non-Trump primary leaders and individuals to join the effort for the General Election.

Employer: Concerned Veterans for America (A Non-Profit)
Dates: 2014-2016
Title: Ohio State Director
Duties: Build and developed Ohio's staff. Created a statewide winning plan. Managed a 2 million dollar budget and 15 employees. Delivered success of organizations vision and goals. (CVA's Ohio team was #1 in the country by a substantial margin).

Employer: Kent Ohio Rentals, Kent, OH (A Rental Property Company)
Dates: (1990-present)
Title: Principle
Duties: Responsible for the overall performance of the rental properties, including direct oversight of financial performance, resident services, property maintenance, marketing programs, and personnel decisions.

Employer: The Conservative Campaign Group (A Political Consulting Company)
Dates: 2004-Current
Title: Principle
Duties: Political consultant and Campaign Manager. Responsible for all aspects of campaign management including: Development and implementation of strategy, managing door to door and phone bank voter contact, creating radio ads, managing social media, newspaper ads, flyers, event literature, and fundraising. Consultant for major conservative groups throughout Ohio.

Employer: Citizens for Community Values Action (A Non-Profit)
Dates: Northeast Ohio (2012)
Title: Northeast Ohio Field Director
Responsibilities included building and managing the voter turnout operation for northeast Ohio for the 2012 presidential election. This included opening and staffing 4 offices in northeast Ohio, hiring over 400 staff members, managing door to door, and managing phone bank activities. (This effort was recognized as one of the top operations for the social conservatives in the country).

Employer: Portage Community Bank (A Community Bank)
Dates: 2008-2010
Title: Mortgage Loan Officer
Duties: Initiated customer contacts, executed loan applications, and managed the entire mortgage loan process through closing.

Additions: Developed Taxpayer Equality Act with The Heritage Foundation to eliminate wasteful government spending.

References available upon request