

January 8, 2018

President Donald J. Trump  
The White House  
Washington, DC 20500

Dear Mr. President:

Manufacturers in America are reporting record optimism about the future—and it is a direct result of the work of your administration and Congress. You have put manufacturing priorities at the top of the agenda. According to the most recent survey from the National Association of Manufacturers (NAM)—the voice for the more than 12 million men and women who make things in America—95 percent of our member manufacturers have a positive outlook for their businesses, a 20-year record high. Thanks to tax reform, manufacturers are already making plans to reinvest in their facilities and workers. Ambitious and ongoing regulatory reforms are freeing manufacturers from overreaching and job-crushing regulations. Now, we ask you to advance this important work in 2018 by continuing your tremendous leadership for manufacturers in America with a bipartisan initiative that makes American infrastructure second to none.

The infrastructure investments of the 1950s and 1960s brought tremendous economic benefits, built strong communities, improved productivity and competitiveness and allowed manufacturing to grow and put people to work in solid middle-class jobs. Today, however, as more and more of our infrastructure crumbles, it is not keeping up with modern demands for safety and innovation, nor is it giving American workers the tools they need to compete with the rest of the world. As a result, manufacturers are undercut by increased transportation costs as well as decreased productivity when water, energy or internet services are disrupted. Manufacturing, labor, agriculture, finance and government organizations sent the [attached letter](#) to the House and Senate last week to demonstrate strong support for an infrastructure initiative. But this is not simply an issue for Congress. The nation is again looking to your leadership in its pursuit of targeted, substantial infrastructure reinvestments that can create jobs, boost economic growth, save lives and help secure America's mantle of economic leadership in the world.

The NAM, as the voice for America's manufacturers, has ideas on how to get there—and how to pay for it. Last year, leaders of your administration highlighted the NAM's infrastructure blueprint, "[Building to Win](#)," which outlines a way forward. In addition to ending funding uncertainty and streamlining the permitting process, we identify other key goals:

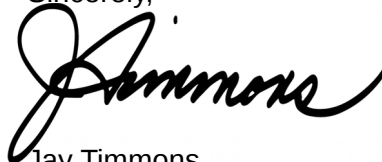
- Relieve highway bottlenecks, upgrade America's bridges and tunnels and shore up the Highway Trust Fund with a reliable, user-based, long-term funding stream.
- Spend the \$9 billion balance in the Harbor Maintenance Trust Fund to deepen ports and harbors.
- Take an expedited approach to upgrading aging locks and dams.
- Eliminate the maintenance backlog of transit and passenger rail systems and continue to allocate federal funding for the implementation of safety technologies.

- Quickly develop a plan to accelerate the implementation of NextGen air traffic management technology and modernize the passenger facility charge to pay for upgrading runways and airports.
- Incentivize continued record levels of private capital reinvestment into railroad infrastructure and enhance intermodal facilities and grade crossings.
- Promote new pipeline investments and continue to update existing energy infrastructure and advanced technologies, such as microgrids.
- Upgrade and modernize drinking and wastewater infrastructure.
- Remove obstacles to expanded development of broadband infrastructure.

As modern manufacturing evolves and becomes even more productive, manufacturers rely on complex supply chains and just-in-time principles where parts are ordered, made and delivered, sometimes within hours. Manufacturers' ability to compete and grow depends on a superior infrastructure system that is second to none. Manufacturers believe the nation must undertake an infrastructure effort that seeks to modernize our aging systems, put to work private-sector capital to increase efficiencies and deliver results, prioritize and expand public investment and make a long-term federal commitment to infrastructure not witnessed since the era of President Dwight Eisenhower.

Your administration, in concert with Congress, has already shown how our country can take on and achieve big things—especially those that help advance American manufacturing and the men and women of the manufacturing workforce, such as historic tax reform and ambitious regulatory reform. Now is the time to revolutionize the infrastructure that makes the American Dream possible and to build something great for the next generation.

Sincerely,

A handwritten signature in black ink, appearing to read "Jay Timmons". The signature is fluid and cursive, with a large initial "J" and a long, sweeping underline.

Jay Timmons  
President and CEO  
National Association of Manufacturers

Enclosure: IWG Letter, Building to Win