

# **Quarterly Disclosure Report**

# For the Nine Months Ended March 31, 2018

(Unaudited)

**Contacts:** Francis P. Anderson

Vice President of Finance

and Treasurer

Baylor Scott & White Health

254-215-9272

Francis.Anderson@BSWHealth.org

Peter J. McCanna President and

Interim Chief Financial Officer Baylor Scott & White Health

214-820-7506

Peter.McCanna@BSWHealth.org

www.BaylorScottandWhite.com

### **BAYLOR SCOTT & WHITE HEALTH**

NOTICE realting to:

BAYLOR HEALTH CARE SYSTEM
TAXABLE NOTES
SERIES 2000

TARRANT COUNTY CULTURAL EDUCATION
FACILITIES FINANCE CORPORATION
HOSPITAL REVENUE BONDS
(BAYLOR HEALTH CARE SYSTEM PROJECT)
SERIES 2011A

TARRANT COUNTY CULTURAL EDUCATION
FACILITIES FINANCE CORPORATION
HOSPITAL REVENUE BONDS
(BAYLOR HEALTH CARE SYSTEM PROJECT)
SERIES 2011B
7 MONTH WINDOW VRDB

TARRANT COUNTY CULTURAL EDUCATION
FACILITIES FINANCE CORPORATION
HOSPITAL REVENUE BONDS
(BAYLOR HEALTH CARE SYSTEM PROJECT)
SERIES 2011C

TARRANT COUNTY CULTURAL EDUCATION
FACILITIES FINANCE CORPORATION
HOSPITAL REVENUE BONDS
(BAYLOR HEALTH CARE SYSTEM PROJECT)
SERIES 2013A

TARRANT COUNTY CULTURAL EDUCATION
FACILITIES FINANCE CORPORATION
HOSPITAL REVENUE BONDS
(BAYLOR HEALTH CARE SYSTEM PROJECT)
SERIES 2013B
7 MONTH WINDOW VRDB

TARRANT COUNTY CULTURAL EDUCATION
FACILITIES FINANCE CORPORATION
TAXABLE HOSPITAL REVENUE BONDS
(BAYLOR HEALTH CARE SYSTEM PROJECT)
SERIES 2013C

TARRANT COUNTY CULTURAL EDUCATION
FACILITIES FINANCE CORPORATION
HOSPITAL REVENUE BONDS
(SCOTT & WHITE HEALTHCARE PROJECT)
SERIES 2013A

TARRANT COUNTY CULTURAL EDUCATION
FACILITIES FINANCE CORPORATION
HOSPITAL REVENUE BONDS
(SCOTT & WHITE HEALTHCARE PROJECT)
SERIES 2013C

BAYLOR SCOTT & WHITE HOLDINGS TAXABLE BONDS SERIES 2015 BAYLOR SCOTT & WHITE HOLDINGS TAXABLE BONDS SERIES 2016

TARRANT COUNTY CULTURAL EDUCATION
FACILITIES FINANCE CORPORATION
HOSPITAL REVENUE BONDS
(BAYLOR SCOTT & WHITE HEALTHCARE PROJECT)
SERIES 2016A

BAYLOR SCOTT & WHITE HOLDINGS TAXABLE COMMERCIAL PAPER NOTES SERIES A

## CUSIP No's.:

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## **ATTENTION**

This document is marked with a dated date of March 31, 2018 and reflects information only as of that dated date. Readers are cautioned not to assume that any information has been updated beyond the dated date except as to any portion of the document that expressly states that it constitutes an update concerning specific recent events occurring after the dated date of the document. Any information contained in the portion of the document indicated to concern recent events speaks only as of its date. We expressly disclaim any duty to provide an update of any information contained in this document.

The information contained in this document may include "forward looking statements" by using forward-looking words such as "may," "will," "should," "expects," "believes," "anticipates," "estimates," or others. You are cautioned that forward-looking statements are subject to a variety of uncertainties that could cause actual results to differ from the projected results. Those risks and uncertainties include general economic and business conditions, receipt of funding grants, and various other factors which are beyond our control.

Because we cannot predict all factors that may affect future decisions, actions, events, or financial circumstances, what actually happens may be different from what we include in forward-looking statements.

## **ORGANIZATION**

## **Baylor Scott & White Health System**

Baylor Scott & White Holdings (BSW Holdings), a Texas nonprofit corporation, and its controlled affiliates (collectively, the "System" or "BSWH") were created from the combination of two Texas health care systems, Baylor Health Care System (BHCS) and its controlled affiliates (the "North Texas Division") and Scott & White Healthcare (S&W) and its controlled affiliates (the "Central Texas Division"). BSW Holdings and Baylor Scott & White Health (BSW Health), a Texas nonprofit corporation, were created by BHCS and S&W in connection with their combination. BSW Holdings is the sole member of BHCS, S&W, and BSW Health and has control and substantial reserved powers over all BHCS and S&W controlled affiliates.

The System includes two flagship hospitals, Baylor University Medical Center (BUMC) and Scott & White Memorial Hospital, now doing business as Scott & White Medical Center - Temple ("Memorial" or "SWMH") along with twenty-two other hospitals (see "BSWH Adult and Pediatric Licensed Beds" table) located in north and central Texas, excluding joint venture hospitals noted below.

The System includes five foundations and one research institute which are the Baylor Health Care System Foundation, Scott & White Healthcare Foundation, Irving Healthcare Foundation, All Saints Health Foundation, Scott & White Healthcare Foundation Brenham, and Baylor Scott & White Health Research Institute.

The System also includes Baylor Scott & White Quality Alliance (BSWQA). BSWQA is an accountable care organization functioning as a clinically integrated health network of employed physicians, independent physicians, hospitals, and other providers of care who are committed to delivering high quality, cost-effective, value-based care.

The System also includes Scott & White Clinic (the "Clinic"), HealthTexas Provider Network (HTPN), Hillcrest Family Health Center, and Hillcrest Physician Services. The Clinic, a Texas nonprofit corporation, operates clinics located throughout the central Texas area, in addition to the main campus in Temple, Texas. HTPN is a Texas nonprofit corporation that owns and operates primary care and specialty practices in the Dallas-Fort Worth metroplex and north Texas. Hillcrest Family Health Center and Hillcrest Physician Services operate clinics in the greater Waco area.

The System operates Scott and White Health Plan and its subsidiary, Insurance Company of Scott and White (collectively referred to as the "Health Plan" or "SWHP"), which provides health insurance benefits to approximately 233,000 members through a variety of commercial, Medicaid, Medicare, Part D, Pharmacy Benefits Management, and Administrative Services Only products and services.

The System's combined financial statements also include partnerships through Texas Health Ventures Group, LLC (THVG JV) with ten short-stay surgery hospitals and twenty-six ambulatory surgery centers, BIR JV, LLP (BIR JV) with three rehabilitation hospitals and sixty-six clinics, EBD JV, LLP (EBD JV) with eight emergency medical centers, ESWCT, LLC that operates one emergency medical center, BTDI JV, LLP (BTDI JV) with thirty-five imaging centers, and THVG Bariatric, LLC (THVGB), which has provided bariatric services.

The System is committed to medical education in support of its mission of exemplary care, education, and research. The Texas A&M College of Medicine and the System have established Clinical Training Programs, for which medical students complete clinical rotations at BUMC and Memorial. Central Texas Veterans Health Care System is a major clinical partner in Temple and helps to train the System's residents and medical students. Because of this affiliation, the System's trainees are able to better identify the needs of veterans and their families. Nursing education is conducted through programs and affiliations with numerous schools of nursing including Baylor University School of Nursing, Dallas County Community College District, Texas A&M University-Corpus Christi, Texas Woman's University, University of Mary Hardin-Baylor, and the University of Texas at Arlington. A number of these students remain with the System as employees following their training and education.

## **Obligated Group**

BSW Holdings and certain of its affiliates issue and secure debt ("Master Debt") under a Master Indenture of Trust and Security Agreement, dated as of February 1, 2014, as supplemented and amended (the "Master Indenture"), among BSW Holdings, the affiliates from time to time obligated thereunder (the "Obligated Affiliates"), and The Bank of New York Mellon Trust Company, National Association, as trustee. The following entities are currently Obligated Affiliates:

- BSW Holdings
- BSW Health
- BHCS, a Texas nonprofit corporation
- S&W, a Texas nonprofit corporation
- BUMC, a Texas nonprofit corporation
- Baylor All Saints Medical Center, a Texas nonprofit corporation, doing business as Baylor Scott & White All Saints Medical Center Fort Worth
- Baylor Regional Medical Center at Grapevine, a Texas nonprofit corporation, doing business as Baylor Scott & White Medical Center Grapevine
- Baylor Medical Center at Waxahachie, a Texas nonprofit corporation, doing business as Baylor Scott & White Medical Center Waxahachie
- Baylor Regional Medical Center at Plano, a Texas nonprofit corporation, doing business as Baylor Scott & White Medical Center Plano
- Memorial, a Texas nonprofit corporation, also doing business as Baylor Scott & White McLane Children's Medical Center
- Scott & White Clinic, a Texas nonprofit corporation

- Scott & White Hospital Round Rock, a Texas nonprofit corporation, doing business as Baylor Scott & White Medical Center – Round Rock and Baylor Scott & White Medical Center – Lakeway
- Scott & White Continuing Care Hospital, a Texas nonprofit corporation, doing business as Baylor Scott & White Continuing Care Hospital
- Hillcrest Baptist Medical Center, a Texas nonprofit corporation, doing business as Baylor Scott & White Medical Center Hillcrest
- Baylor Medical Centers at Garland and McKinney, a Texas nonprofit corporation, doing business as Baylor Scott & White Medical Center McKinney
- Scott & White Hospital College Station, a Texas nonprofit corporation, doing business as Baylor Scott & White Medical Center College Station

BSW Holdings is currently the Combined Group Representative under the Master Indenture. There are currently no Designated Affiliates under the Master Indenture.

The combined System's credit ratings are Aa3 (Stable Outlook) by Moody's Investors Service and AA- (Stable Outlook) by S&P Global Ratings.

### Awards and Distinctions

The System is recognized as one of the leading health care delivery systems across the United States, having received the following recognitions, among others:

- U.S. News & World Report According to U.S. News & World Report's "Best Hospitals" and "Best Hospitals for Common Care" 2017-2018 ratings, 13 Baylor Scott & White Health hospitals received recognition. This includes four nationally ranked hospitals and two hospitals in the Texas Top Ten, the most of any health system in Texas.
- Becker's Hospital Review Listed among the 150 Top Places to Work in Healthcare.
- Fortune and Great Place to Work Listed among the Best Work Places in Health Care by Fortune and the Great Place to Work Institute for the second year in a row.
- Eighty-four HTPN practices and fifty-two S&W clinics have received the National Committee for Quality Assurance ("NCQA") Patient-Centered Medical Home Recognition for using evidence-based, patient-centered processes that focus on highly coordinated care and long-term, participative relationships.
- Press Ganey 11 hospitals earned the Press Ganey Guardian of Excellence Award, which recognizes top-performing health care facilities that have consistently rated in the 95<sup>th</sup> percentile or above for patient experience based on one year of data. Additionally, 3 hospitals earned the Pinnacle of Excellence Award.

### **BUMC**

- *U.S. News & World Report* BUMC is ranked as the No. 2 hospital in the Dallas metro area, as well as No. 3 in Texas, and was nationally recognized for the 25<sup>th</sup> consecutive year.
- *U.S. News & World Report* Named as one of the top 50 hospitals nationally in two medical specialties: Ear, Nose & Throat and Gastroenterology & GI Surgery, and high performing in Cancer, Diabetes & Endocrinology, Geriatrics, Neurology and Neurosurgery, Nephrology, Orthopedics, and Pulmonology.
- *The Joint Commission* Reaccredited with a Gold Seal of Approval<sup>TM</sup> for the Ventricular Assist Device Program, the nation's first such accredited program.
- *National Research Corporation* For the 22<sup>nd</sup> consecutive year, awarded the Consumer Choice Award for Best Overall Quality, Best Doctors, Best Nurses, and Best Image/Reputation among hospitals in North Texas.

### **SWMH**

- *U.S. News & World Report* Ranked among top 10 hospitals in Texas; nationally ranked in Ear, Nose and Throat care; high performing in two specialties Gastroenterology & GI Surgery, and Pulmonology; high performing in four common procedures or conditions heart failure, colon cancer surgery, COPD (chronic obstructive pulmonary disease), and knee replacement.
- Becker's Hospital Review 100 Hospitals and Health Systems with Great Oncology Programs in U.S. for Glenda Tanner Vasicek Cancer Center.
- American Heart Association/American Stroke Association Get with the Guidelines®–Stroke GOLD PLUS Target; Stroke Elite Plus Quality Achievement Award.
- American Heart Association Mission: Lifeline® STEMI Receiving Center GOLD Plus Achievement Award Hospital.
- American Heart Association Mission: Lifeline® NSTEMI Bronze Achievement Award.
- *The Joint Commission* The Gold Seal of Approval; Accredited Programs in Hospital, Nursing Care Center, Home Care; Advanced Certification in Stroke (Primary Stroke Center) and Ventricular Assist Device.

## **BSWQA**

• *NCQA ACO Accredition: Level 2* – Verifies BSWQA has the infrastructure to support value-based delivery and the accountability.

- *NCQA Patient-Centered Medical Home Recognition* 146 practices representing 655 providers.
- Becker's Hospital Review Named to Becker's Top 110 ACOs to Know in 2017.

#### **SWHP**

- Scott and White Health Plan is consistently rated one of the top health plans in the state of Texas by NCQA. Based on the 2017-2018 NCQA review, Scott and White Health Plan was rated number 1 in Texas for its commercial HMO and number 2 overall for Medicare products. (Note: SWHP is the number 1 *accredited* Medicare health plan in Texas; but including all health plans, *accredited* and *non-accredited*, SWHP is number 2). The commercial HMO received a rating of 4 out of 5 in NCQA's Private Health Insurance Plan ratings, while the Medicare plan was rated 4.5 out of 5 in NCQA's Medicare Health Insurance Plan Ratings.
- Scott and White Health Plan's SeniorCare (Cost) HMO received an overall 4.5 out of 5 stars from the Centers for Medicare & Medicaid Services for 2018. The Vital Traditions Medicare Advantage HMO received an overall 3.5 out of 5 stars. Medicare evaluates plans based on a 5-star rating system. Star ratings are calculated each year and may change from one year to the next.

### KEY OPERATING AND FINANCIAL INDICATORS

The information contained in this document represents the financial condition and results of operations of BSWH for fiscal years ending June 30, 2017 and 2016, and the nine months ended March 31, 2018 and 2017.

BSWH Key Operating and Financial Indicators						
(\$ Thousands)						
	Year !	Ende d		Nine Mo	onths En	ded
	June	e <b>30</b> ,		Ma	arch 31,	
	<u>2016</u>		<u>2017</u>	<u>2017</u>		2018
Total Operating Revenue	\$ 8,366,215	\$	9,084,476	\$ 6,743,895	\$	7,114,981
Operating Margin	5.9%		3.2%	5.1%		6.9%
Adjusted EBITDA <sup>(1)</sup>	\$ 978,920	\$	888,767	\$ 774,436	\$	997,577
Cash and Investments	\$ 5,074,653	\$	5,268,661	\$ 5,176,249	\$	5,686,141
Days in Patient Accounts Receivable (2)	40.7		38.5	40.2		36.7

- (1) Adjusted Earnings Before Interest, Taxes, Depreciation and Amortization (EBITDA) is defined as revenue in excess of expenses plus depreciation, amortization, taxes, interest, excluding unrealized gains/losses on investments, unrealized gains/losses on interest rate swaps, and loss on extinguishment of debt.
- (2) Days in Patient Accounts Receivable is defined as net patient receivables divided by average daily net patient care revenue. Average daily net patient revenue is defined as net patient care revenue (less patient related bad debt) divided by the number of days in in the period.

# FINANCIAL OPERATIONS SUMMARY

BSWH Summary Combined Balance Sheets							
(\$ Thousands)							
		June	<b>30</b> ,		Marc	h 31,	
		<u>2016</u>		<u>2017</u>	<u>2017</u>		<u>2018</u>
ASSETS							
Current assets	\$	2,968,997	\$	2,840,871	\$ 2,919,715	\$	2,897,382
Long-term investments		3,169,764		3,562,260	3,440,767		3,960,006
Assets whose use is limited		275,970		324,526	290,547		301,043
Property and equipement, net		3,555,627		3,525,384	3,572,604		3,672,748
Other assets		818,528		893,565	882,292		1,120,350
Total assets	\$	10,788,886	\$	11,146,606	\$ 11,105,925	\$	11,951,529
LIABILITIES AND NET ASSETS							
Current liabilities	\$	1,346,930	\$	1,422,380	\$ 1,255,057	\$	1,576,387
Long-term debt and capital lease obligations, less current maturities		3,219,130		3,171,837	3,233,601		3,150,747
Other long-term liabilities		721,229		670,301	667,041		670,979
Total liabilities	-	5,287,289		5,264,518	 5,155,699		5,398,113
Noncontrolling interests - redeemable		471,566		443,128	496,089		411,598
Net assets		5,030,031		5,438,960	 5,454,137		6,141,818
Total liabilities and net assets	\$	10,788,886	\$	11,146,606	\$ 11,105,925	\$	11,951,529

BSWH Summary Combined Statements of Operations						
(\$ Thousands)						
	Year l	Ende	d	Nine Mon	ths E	nded
	June	30,		Mar	ch 31,	
	<u>2016</u>		<u>2017</u>	<u>2017</u>		<u>2018</u>
Total operating revenue	\$ 8,366,215	\$	9,084,476	\$ 6,743,895	\$	7,114,981
Total operating expenses	7,872,067		8,792,603	6,401,608		6,621,432
Income from operations	 494,148		291,873	342,287		493,549
Non-operating (losses) gains and income tax expense	(241,066)		338,582	285,366		234,352
Excess of revenues over expenses	\$ 253,082	\$	630,455	\$ 627,653	\$	727,901

BSWH Summary Financial Information						
(\$ Thousands)						
	Year	Ended		Nine Mo	nths End	led
	Jun	e 30,		Mar	ch 31,	
	<u>2016</u>		<u>2017</u>	<u>2017</u>		<u>2018</u>
CASH FLOW						
Cash flow from operating activities	\$ 987,167	\$	750,189	\$ 477,537	\$	906,315
Adjusted operating cash flow (1)	\$ 958,074	\$	793,144	\$ 709,512	\$	866,136
Adjusted EBITDA (2)	\$ 978,920	\$	888,767	\$ 774,436	\$	997,577
Capital expenditures for property and equipment	\$ 354,855	\$	406,207	\$ 272,878	\$	370,704
Total capitalization (3)	\$ 7,820,986	\$	8,164,839	\$ 8,246,764	\$	8,880,389
FINANCIAL RATIOS						
Operating margin	5.9%		3.2%	5.1%		6.9%
Adjusted operating cash flow as a percentage of total revenue (1)	11.5%		8.7%	10.5%		12.2%
Adjusted EBITDA margin (4)	11.7%		9.8%	11.5%		14.0%
Debt to capitalization (5)	42.4%		40.0%	40.4%		38.7%
Debt to cash flow (6)	4.1x		4.4x	3.8x		2.9x

<sup>(1)</sup> Adjusted operating cash flow is defined as income from operations plus depreciation and amortization plus interest expense. Adjusted operating cash flow as a percentage of total revenue is calculated by dividing the adjusted operating cash flow by total operating revenue.

<sup>(2)</sup> Adjusted EBITDA is defined as revenue in excess of expenses plus depreciation, amortization, taxes, interest, excluding unrealized gains/losses on investments, unrealized gains/losses on interest rate swaps and loss on extinguishment of debt.

<sup>(3)</sup> Total capitalization is defined as long-term debt (including long-term debt subject to remarketing arrangements and commercial paper) net of current maturities plus unrestricted net assets

<sup>(4)</sup> Adjusted EBITDA margin is defined as Adjusted EBITDA divided by total operating revenue.

<sup>(5)</sup> Debt to capitalization is defined as long-term debt (including long-term debt subject to remarketing arrangements and commercial paper net of current maturities) divided by total capitalization.

<sup>(6)</sup> Debt to cash flow is defined as long-term debt (including long-term debt subject to remarketing arrangements amd commercial paper plus current maturities) divided by (excess of revenues over expenses, plus depreciation and amortization, excluding unrealized gains/losses on investments, and unrealized gains/losses on interest rate swaps divided by number of days in the period times 365).

### MANAGEMENT DISCUSSION AND ANALYSIS

## **Net Operating Income**

The System's operating margin for the first nine months of fiscal year 2018 was \$493.5 million or 6.9% of total operating revenue, compared to \$342.3 million or 5.1% for the first nine months of fiscal year 2017. Adjusted EBITDA was \$997.6 million or 14.0% of total operating revenue for the first nine months of fiscal year 2018 versus \$774.4 million or 11.5% for the first nine months of fiscal year 2017.

## **Total Operating Revenue**

The combined total operating revenue increased \$371.1 million or 5.5% to \$7,115.0 million for the first nine months of fiscal year 2018 compared to \$6,743.9 million for the first nine months of fiscal year 2017.

Net patient care revenue, net of patient related bad debt expense, increased \$331.7 million or 5.7% to \$6,120.5 million for the first nine months of fiscal year 2018 compared to \$5,788.8 million for the first nine months of fiscal year 2017. The increase in net patient care revenue reflects higher volumes for fiscal year 2018.

Premium revenue decreased \$60.9 million or -9.0% to \$612.6 million for the first nine months of fiscal year 2018 compared to \$673.5 million for the first nine months of fiscal year 2017. Premium revenue decreased for fiscal year 2018 due to the decision to exit the Individual ACA public exchange market and losing approximately 42,500 members related to this product on January 1, 2017. Premium revenue has also decreased due to Commercial group membership decreasing by over 7,000 members year over year, partially offset by premium rate increases given to that product line.

Net assets released from restrictions for operations increased \$5.1 million or 11.2% to \$50.6 million for the first nine months of fiscal year 2018 compared to \$45.5 million for the first nine months of fiscal year 2017.

## **Total Operating Expenses**

Combined operating expenses for the first nine months of fiscal year 2018 were \$6,621.4 million, an increase of \$219.8 million or 3.4% compared to \$6,401.6 million for the first nine months of fiscal year 2017.

Salaries, wages, and employee benefits increased \$108.3 million or 3.4% to \$3,341.3 million for the first nine months of fiscal year 2018 compared to \$3,233.0 million for the first nine months of fiscal year 2017, representing approximately 47.0% and 47.9% of total operating

revenue for the first nine months of fiscal years 2018 and 2017, respectively. Salaries, wages, and employee benefits represented approximately 50.5% of total operating expenses for the first nine months of fiscal years 2018 and 2017, respectively.

Supplies and other operating expenses increased \$149.5 million or 5.9% for the first nine months of fiscal year 2018 to \$2,696.7 million compared to \$2,547.2 million for the first nine months of fiscal year 2017, and represented approximately 37.9% and 37.8% of total operating revenue for the first nine months of fiscal years 2018 and 2017, respectively. Supplies and other operating expenses represented approximately 40.7% and 39.8% of total operating expenses for the first nine months of fiscal years 2018 and 2017, respectively.

Medical claims decreased \$37.3 million or -14.8% for the first nine months of fiscal year 2018 to \$214.9 million compared to \$252.2 million for the first nine months of fiscal year 2017. Medical claims decreased when compared to fiscal year 2017 as a result of exiting the Individual ACA public exchange market and losing approximately 42,500 members related to this product on January 1, 2017. In addition, Commercial membership losses have decreased medical cost spending to non-affiliated providers year over year.

Depreciation and amortization decreased \$0.3 million or -0.1% to \$282.1 for the first nine months of fiscal year 2018 compared to \$282.4 million for the first nine months of fiscal year 2017.

Interest expense increased \$5.7 million or 6.7% to \$90.5 million for the first nine months of fiscal year 2018 compared to \$84.8 million for the first nine months of fiscal year 2017.

BSWH Operating Expenses				
(\$ Thousands)				
	Year E	ande d	Nine Mon	ths Ended
	June	30,	Marc	h 31,
	<u>2016</u>	<u>2017</u>	<u>2017</u>	<u>2018</u>
Salaries, wages, and employee benefits	\$ 4,028,300	\$ 4,367,194	\$ 3,232,972	\$ 3,341,303
Supplies	1,442,096	1,582,408	1,181,331	1,198,365
Other operating expenses	1,636,765	1,893,278	1,365,884	1,498,270
Medical claims	303,670	357,860	252,169	214,913
(Gains) losses on fixed asset sales and disposals, net	(2,690)	2,649	2,027	(4,006)
Impairment losses	-	87,943	-	-
Depreciation and amortization	365,738	385,528	282,376	282,075
Interest expense	 98,188	115,743	84,849	90,512
Total operating expenses	\$ 7,872,067	\$ 8,792,603	\$ 6,401,608	\$ 6,621,432

## **Full-Time Equivalents**

Full-time equivalents (FTEs) are the number of total hours worked in a given period divided by the maximum number of compensable hours in a period as defined by law. The following table displays FTEs for employees of BSWH, which include physicians, advanced practice providers, and other employees.

BSWH Employees	Obligated Affiliates	SWHP	Other Entities	March 31, 2018 Total
Physician FTEs	972	-	851	1,823
Advanced practice provider FTEs	434	-	296	730
oint venture FTEs <sup>(1)</sup>	-	-	5,515	5,515
Other employee FTEs	26,519	485	10,180	37,184
Total FTEs	27,925	485	16,842	45,252

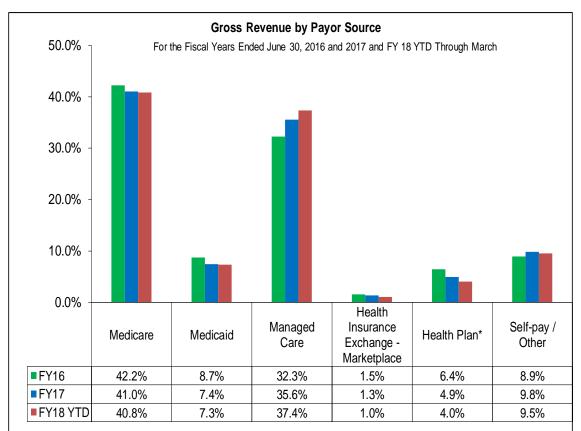
## **Nonoperating Gains (Losses)**

The System recorded unrestricted unrealized gains on investments of \$68.7 million for the first nine months of fiscal year 2018 compared to unrestricted unrealized gains on investments of \$116.6 million for the first nine months of fiscal year 2017. Unrestricted investment income and realized gains on investments were \$111.3 million for the first nine months of fiscal year 2018 compared to unrestricted investment income and realized gains on investments of \$92.1 million for the first nine months of fiscal year 2017, representing an increase of \$19.2 million or 20.8%. The System recorded unrealized gains in its interest rate swap portfolio of \$45.7 million for the first nine months of fiscal year 2018 compared to unrealized gains of \$120.7 million for the first nine months of fiscal year 2017 due to interest rate fluctuations.

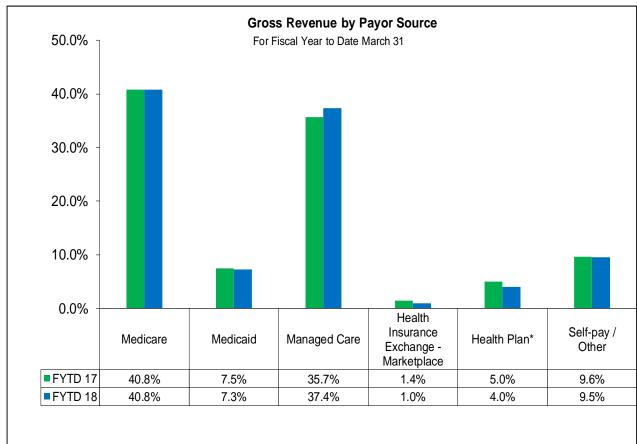
## **Utilization Statistics**

BSWH derives its patient revenue from managed care companies, Medicare, Medicaid, commercial insurers, self paying patients, and other sources.

The following graph approximates the percentages of gross patient revenue by payor which includes intercompany activity related to the insured patients of the Health Plan.



\*Health Plan excludes SeniorCare, RightCare, and HIE products offered by SWHP which are in their natural classification. For FY16 payor mix is for combined hospitals and clinic operations only, excluding HealthTexas and joint ventures. FY17 and FY18 payor mix is for BSWH excluding THVGB, EBD JV, and ESWCT, LLC.



\*Health Plan excludes SeniorCare, RightCare and HIE products offered by SWHP which are in their natural classification. FY17 and FY18 payor mix is for BSWH excluding THVGB, EBD JV, and ESWCT, LLC.

	Year En	ded	Nine Month	s Ended
_	June 3	0,	March	31,
	2016	2017	2017	2018
Licensed Beds	5,676	5,371	5,385	5,091
Inpatient Admissions (1)	208,789	235,112	176,535	178,626
Patient Days	1,041,162	1,127,959	853,477	835,303
Occupancy	69.3%	74.1%	74.4%	68.5%
Average Length of Stay (Days)	5.0	4.8	4.8	4.6
Average Daily Census	2,845	3,090	3,115	3,049
Discharges	208,624	235,103	176,458	180,887
Emergency Room Visits	805,270	857,198	645,097	664,291
Inpatient Surgical Cases	58,513	65,310	48,985	49,047
Outpatient Surgical Cases	197,003	191,865	144,351	149,217
Outpatient Registrations	3,596,884	3,851,015	2,881,841	2,986,069
Clinic Visits (IP & OP)	2,953,076	3,072,119	2,291,078	2,427,557
Patient Encounters	2,912,997	3,603,664	2,677,292	2,812,258
Relative Value Units (2)	13,280,343	15,563,238	11,514,606	12,189,723
Deliveries	31,368	31,781	24,155	24,110
Gross Outpatient Revenue as a Percent of Total Gross Patient Revenues	60.1%	59.4%	59.2%	61.0%
(1) Admissions include adult, pediatric, and special care nursery.				
2) Relative value units represent amounts for BSWH.				

	Year En	ded	Nine Month	s Ended
	June 30	0,	March	31,
_	2016	2017	2017	2018
Licensed Beds	3,707	3,413	3,427	3,436
Inpatient Admissions (1)	150,002	156,579	117,287	120,961
Patient Days	767,866	786,564	595,201	588,659
Occupancy	73.0%	73.1%	73.3%	71.1%
Average Length of Stay (Days)	5.1	5.0	5.1	4.9
Average Daily Census	2,098	2,155	2,172	2,149
Discharges	149,886	156,669	117,276	121,005
Emergency Room Visits	477,537	452,124	338,782	354,053
Inpatient Surgical Cases	37,797	39,732	29,720	29,274
Outpatient Surgical Cases	62,875	63,913	47,919	49,388
Outpatient Registrations	2,747,436	2,837,938	2,122,473	2,195,431
Clinic Visits (IP & OP)	2,650,531	2,755,984	2,053,681	2,187,846
Relative Value Units (2)	6,429,132	6,857,230	5,076,435	5,420,667
Deliveries	22,865	22,419	16,960	17,277
Gross Outpatient Revenue as a Percent of Total Gross Patient Revenues	53.7%	53.8%	53.5%	54.9%
(1) Admissions include adult, pediatric, and special care nursery.				
(2) Relative value units represent amounts for BSWH.				

Operating Data - Non-Obligated Affiliates Subtotal				
	Year En	ded	Nine Month	s Ended
	June 3	0,	March	31,
	2016	2017	2017	2018
Licensed Beds	1,969	1,958	1,958	1,655
Inpatient Admissions (1)	58,787	78,533	59,248	57,665
Patient Days	273,296	341,395	258,276	246,644
Occupancy	60.8%	76.5%	76.9%	62.9%
Average Length of Stay (Days)	4.7	4.4	4.4	4.1
Average Daily Census	747	935	943	900
Discharges	58,738	78,434	59,182	59,882
Emergency Room Visits	327,733	405,074	306,315	310,238
Inpatient Surgical Cases	20,716	25,578	19,265	19,773
Outpatient Surgical Cases	134,128	127,952	96,432	99,829
Outpatient Registrations	849,448	1,013,077	759,368	790,638
Clinic Visits (IP & OP)	302,545	316,135	237,397	239,711
Patient Encounters	2,912,997	3,603,664	2,677,292	2,812,258
Relative Value Units (2)	6,851,211	8,706,008	6,438,171	6,769,056
Deliveries	8,503	9,362	7,195	6,833
Gross Outpatient Revenue as a Percent of Total Gross Patient Revenues	70.0%	66.7%	66.6%	69.1%
(1) Admissions include adult, pediatric, and special care nursery.				
(2) Relative value units represent amounts for BSWH.				
As statistical definitions are redefined and aligned related to the merger, prior quarter statistics may be	updated accordingly for c	omparative purposes.		

BSWH Adult and Pediatric Licensed Beds - March 31, 2018	
	Licensed Beds
Baylor University Medical Center	914
Scott & White Medical Center - Temple	576
Baylor Scott & White All Saints Medical Center - Fort Worth	538
Baylor Scott & White Medical Center - Grapevine	302
Baylor Scott & White Medical Center - Hillcrest	236
Baylor Scott & White Medical Center - Plano	160
Baylor Scott & White Medical Center - McKinney	143
Baylor Scott & White Medical Center - College Station	119
Baylor Scott & White Medical Center - Lakeway (2)	106
Baylor Scott & White Medical Center - Waxahachie	129
Baylor Scott & White Medical Center - Round Rock	101
Baylor Scott & White McLane Children's Medical Center (1)	64
Baylor Scott & White Continuing Care Hospital	48
Obligated Affiliates Subtotal	3,436
Texas Health Ventures Group (10 hospitals)	310
Baylor Scott & White Medical Center - Irving	293
Baylor Scott & White Medical Center - Carrollton	216
BIR JV, LLP (3 hospitals)	178
Baylor Scott & White Medical Center - Centennial	118
The Heart Hospital Baylor Plano	116
Baylor Scott & White Medical Center - Lake Pointe	112
EBD JV, LLP (8 emergency medical centers)	64
Baylor Jack and Jane Hamilton Heart and Vascular Hospital	60
Baylor Scott & White Medical Center - Brenham	60
Baylor Scott & White Medical Center - Marble Falls	46
Baylor Scott & White Medical Center - Llano	27
Baylor Scott & White Medical Center - Taylor	25
The Heart Hospital Baylor Denton	22
ESWCT, LLC (1 emergency medical center)	8
Non-Obligated Alliliates Subtotal	1,655
Total	5,091
(1) Baylor Scott & White McLane Children's Medical Center is operated as part of Scott & White	
Medical Center - Temple.	
(2) Baylor Scott & White Medical Center - Lakeway is operated as part of Baylor Scott & White Medical Center - Round Rock.	
Source: Texas Department of Health, April 2, 2018	

## Liquidity

Unrestricted cash and investments of \$4.9 billion at March 31, 2018 increased \$406.5 million as compared to unrestricted cash and investments of \$4.5 billion at June 30, 2017 after capital expenditures of \$403.2 million and net gains on trading investments of \$182.6 million. Unrestricted days cash on hand increased to 210.9 days at March 31, 2018 from 194.2 days at June 30, 2017. Including restricted funds, days cash on hand totaled 245.8 days at March 31, 2018 compared to 228.7 days at June 30, 2017. The debt to capitalization ratio decreased to 38.7% at March 31, 2018 from 40.0% at June 30, 2017 and total assets increased 7.2% to \$12.0 billion at March 31, 2018 from \$11.1 billion at June 30, 2017.

BSWH Cash and Investments						
(\$ Thousands)						
	June	e 30,		Mar	ch 31,	
	<u>2016</u>		<u>2017</u>	<u>2017</u>		2018
Cash and cash equivalents (1)	\$ 1,527,749	\$	1,189,606	\$ 1,347,710	\$	1,341,273
Short-term investments (2)	101,170		192,269	97,225		83,819
Long-term investments (3)	 3,445,734		3,886,786	 3,731,314		4,261,049
Total cash and investments	5,074,653		5,268,661	5,176,249		5,686,141
Less: restricted cash and investments (4)	731,111		795,601	761,165		806,525
Total unrestricted cash and investments	\$ 4,343,542	\$	4,473,060	\$ 4,415,084	\$	4,879,616
Average daily operating expenses (less depreciation and impairment losses)	\$ 20,509	\$	22,792	\$ 22,333	\$	23,136
Average daily operating expenses (less depreciation)	\$ 20,509	\$	23,033	\$ 22,333	\$	23,136
Unrestricted days cash on hand (excluding impairment losses) (5)	211.8		196.3	197.7		210.9
Unrestricted days cash on hand (6)	211.8		194.2	197.7		210.9
Days cash on hand <sup>(7)</sup>	247.4		228.7	231.8		245.8

<sup>(1)</sup> Cash and cash equivalents are composed of assets that may be immediately converted to cash.

<sup>(2)</sup> Short-term investments are assets that are convertible to cash in one year or less.

<sup>(3)</sup> Long-term investments are comprised of U.S. small, mid and large capitalization stocks, international stocks, intermediate term fixed income securities, hedge funds, real estate, and private equity.

<sup>(4)</sup> Restricted cash and investments is the sum of the restricted long-term investments, assets restricted by donors, assets held by bond trustees, and assets required to meet self-insurance obligations.

<sup>(5)</sup> Unrestricted days cash on hand (excluding impairment losses) is calculated as unrestricted cash and investments divided by average daily operating expense (less depreciation and impairment losses).

<sup>(6)</sup> Unresticted days cash on hand is calculated as unrestricted cash and investments divided by average daily operating expenses (less depreciation).

<sup>(7)</sup> Days cash on hand includes restricted funds.

Baylor Scott & White Health		
Self Liquidity Report		
(\$ Thousands)		
	ľ	March 31,
		2018
Daily Liquidity		
Money Market Funds - Aaa-rated	\$	34,779
Checking and deposit accounts at P-1 rated bank		681,495
Short-term investment funds at P-1 rated bank		23,585
Subtotal Daily Liquidity (Cash & Securities)		739,859
\$400 Million General Purpose LOC (undrawn amount) (1)		320,600
Subtotal Daily Liquidity	\$	1,060,459
Weekly Liquidity		
Fixed Income: Publicly Traded Fixed Income Securities rated at least Aa3		345,464
Fixed Income: Publicly Traded Fixed Income Securities rate below Aa3		667,515
Fixed Income: Other Cash & Cash Equivalents		101,907
Equities: Exchange Traded Equity (ownership of shares of stock)		178,051
Equities: Equity Funds		641,133
Subtotal Weekly Liquidity		1,934,070
Total Daily and Weekly Liquidity	\$	2,994,529
Longer Term Liquidity		
Funds, vehicles, investments that allow withdrawals with one month notice		
or longer	\$	1,189,174
(1) Baylor Scott & White Holdings \$400MM line of credit expires January 14, 2019.		
The table above sets forth those assets that would reasonably be available to BSWH to satisfy a liquidity event. The	table does not i	include
assets held by affiliates of BSWH that would not be reasonably available to BSWH to satisfy a liquidity event, inclu-		
five foundations as described further in this report, THVG, Texas Heart Hospital of the Southwest, LLP (THHSW) as	•	•
and Vascular Center, LLP (BHVC), among others.	-	

## NET ASSETS OF THE FOUNDATIONS

The System operates five philanthropic foundations which include Baylor Health Care System Foundation, Scott & White Healthcare Foundation, All Saints Health Foundation, Irving Healthcare Foundation, and Scott & White Healthcare Foundation Brenham. The cumulative net assets of these five entities are as follows:

June	30,	Marc	h 31,
<u>2016</u>	<u>2017</u>	<u>2017</u>	<u>2018</u>
\$ 128,727	\$ 147,833	\$ 135,438	\$ 146,303
254,828	269,588	265,783	289,703
258,394	260,838	259,813	271,788
\$ 641,949	\$ 678,259	\$ 661,034	\$ 707,794
	2016 \$ 128,727 254,828 258,394	\$ 128,727	2016       2017       2017         \$ 128,727       \$ 147,833       \$ 135,438         254,828       269,588       265,783         258,394       260,838       259,813

Baylor Scott & White Health							
Combined Balance Sheets							
(\$ Thousands)							
		Jun	e 30,		Marc	h 31,	
ASSETS		<u>2016</u>		<u>2017</u>	<u>2017</u>		<u>2018</u>
CURRENT ASSETS:							
Cash and cash equivalents	\$	1,527,749	\$	1,189,606	\$ 1,347,710	\$	1,341,273
Short-term investments		101,170		192,269	97,225		83,819
THVG funds due from United Surgical Partners, Inc.		70,264		85,888	81,927		90,076
Accounts receivables:							
Patient, net		793,910		816,598	849,965		820,769
Premium		59,871		116,182	61,905		80,563
Other		190,389		185,862	172,275		97,163
Other current assets		225,644					383,719
				254,466 2,840,871	 308,708 2,919,715		2,897,382
Total current assets		2,968,997	-	2,840,871	 2,919,715		2,897,382
LONG-TERM INVESTMENTS:							
Unrestricted		2,714,623		3,091,185	2,970,149		3,454,524
Restricted		455,141		471,075	 470,618		505,482
Total long-term investments		3,169,764		3,562,260	3,440,767		3,960,006
ASSETS WHOSE USE IS LIMITED:							
Other designated assets		83,396		165,128	106,431		133,605
Self insurance reserves		94,125		98,272	101,642		116,282
Funds held by bond trustee		98,449		61,126	82,474		51,156
	-				 		
Total assets whose use is limited		275,970		324,526	 290,547	-	301,043
ASSETS HELD FOR SALE		-		16,354	-		-
PROPERTY AND EQUIPMENT, net		3,555,627		3,525,384	3,572,604		3,672,748
CONTRIBUTIONS RECEIVABLE, net		60,211		61,014	56,992		174,948
INTEREST IN NET ASSETS OF RELATED FOUNDATION		3,740		4,048	3,873		4,220
OTHER LONG-TERM ASSETS:							
Equity investment in unconsolidated entities		65,582		57 510	61 000		<i>42</i> 000
				57,548 724,201	61,989		63,992
Goodwill and intangible assets, net		673,525		734,291	748,183		860,411
Other		15,470		20,310	11,255		16,779
Total other long-term assets		754,577		812,149	821,427		941,182
Total assets	\$	10,788,886	\$	11,146,606	\$ 11,105,925	\$	11,951,529
		_	_	_	_		

Baylor Scott & White Health											
Combined Balance Sheets - continued											
(\$ Thousands)											
		Jun	e 30,			Marc	Tarch 31,				
LIABILITIES AND NET ASSETS		<u>2016</u>		<u>2017</u>		<u>2017</u>		<u>2018</u>			
CURRENT LIABILITIES:											
Current maturities of long-term debt and capital lease obligations	\$	63,416	\$	126,644	\$	68,950	\$	48,567			
Long-term debt subject to short-term remarketing arrangements	Ψ	95,000	Ψ	95,000	Ψ	95,000	ψ	95,000			
Commercial paper		-		-		-		187,704			
Trade accounts payable		266,636		303,893		235,773		268,461			
Accrued liabilities:		200,030		303,073		233,773		200,101			
Payroll related		466,195		373,398		361,764		390,601			
Third-party programs		87,865		87,195		77,779		101,008			
Medical claims payable		34,950		37,354		34,369		28,337			
Other		332,868		398,896		381,422		456,709			
Total current liabilities	-	1,346,930	-	1,422,380	-	1,255,057		1,576,387			
LONG-TERM DEBT AND CAPITAL LEASE OBLIGATIONS,											
less current maturities		3,219,130		3,171,837		3,233,601		3,150,747			
OTHER LONG-TERM LIABILITIES:											
Self insurance and other insurance liabilities		96,549		99,208		111,245		115,269			
Interest rate swap liabilities, net		357,006		265,129		261,794		227,865			
Other		267,674		305,964		294,002		327,845			
Total other long-term liabilities		721,229		670,301		667,041		670,979			
Total liabilities		5,287,289		5,264,518		5,155,699		5,398,113			
COMMITMENTS AND CONTINGENCIES											
COMMITMENTS AND CONTINGENCIES											
NONCONTROLLING INTERESTS - REDEEMABLE		471,566		443,128		496,089		411,598			
NET ASSETS:											
Unrestricted - attributable to BSWH		4,311,163		4,695,399		4,714,325		5,156,465			
Unrestricted - noncontrolling interests - nonredeemable		195,693		202,603		203,838		290,473			
Total unrestricted net assets	-	4,506,856		4,898,002		4,918,163		5,446,938			
Temporarily restricted		261,321		276,585		272,598		419,499			
Permanently restricted		261,854		264,373		263,376		275,381			
Total net assets		5,030,031		5,438,960		5,454,137		6,141,818			
Total liabilities and net assets	\$	10,788,886	\$	11,146,606	\$	11,105,925	\$	11,951,529			

Baylor Scott & White Health
Combined Statements of Operations and Change in Net Assets
(\$ Thousands)

	Year Ei June		Nine Months Ended March 31,			
	201 <u>6</u>	*	2017	2018		
OPERATING REVENUE:	<u>2010</u>	<u>2017</u>	<u> 2017</u>	<u> 2018</u>		
Net patient care revenue	\$ 7,907,699	\$ 8,664,811	\$ 6,427,305	\$ 6,657,330		
Less patient related bad debt expense	773,501	927,168	638,456	536,855		
Net patient care revenue, net of patient related bad debt expense	7,134,198	7,737,643	5,788,849	6,120,475		
Premium revenue	867,510	903,261	673,469	612,606		
Other operating revenue	303,167	378,332	236,070	331,294		
Net assets released from restrictions for operations	61,340	65,240	45,507	50,606		
Total operating revenue	8,366,215	9,084,476	6,743,895	7,114,98		
OPERATING EXPENSES:						
Salaries, wages, and employee benefits	4,028,300	4,367,194	3,232,972	3,341,30		
Supplies	1,442,096	1,582,408	1,181,331	1,198,36		
Other operating expenses	1,636,765	1,893,278	1,365,884	1,498,27		
Medical claims	303,670	357,860	252,169	214,91		
(Gains) losses on fixed asset sales and disposals, net	(2,690)	2,649	2,027	(4,006		
Impairment losses	-	87,943	-	-		
Depreciation and amortization	365,738	385,528	282,376	282,07		
Interest	98,188	115,743	84,849	90,51		
Total operating expenses	7,872,067	8,792,603	6,401,608	6,621,433		
Income from operations	494,148	291,873	342,287	493,54		
NONOPERATING GAINS (LOSSES):						
(Losses) gains on investments, net	(7,106)	271,331	204,745	182,61		
Interest rate swap activity	(167,386)	82,624	98,311	28,40		
Contributions	1,012	779	486	10		
Equity in (losses) gains of unconsolidated entities	(2,365)	(9,515)	(5,391)	36,97		
Loss from extinguishment of debt	(53,253)	-	-	(721		
Other	(348)	378	127	31-		
Total nonoperating (losses) gains	(229,446)	345,597	298,278	247,68		
REVENUE AND GAINS IN EXCESS OF EXPENSES						
AND LOSSES BEFORE TAXES	264,702	637,470	640,565	741,23		
LESS INCOME TAX EXPENSE	11,620	7,015	12,912	13,33		
REVENUE AND GAINS IN EXCESS OF EXPENSES AND LOSSES	253,082	630,455	627,653	727,90		

Baylor Scott & White Health							
Combined Statements of Operations and Changes in Net Assets - contin	nued						
(\$ Thousands)							
		Year E		I	Nine Mon		
		June 2016	e <b>30</b> ,	<u>2017</u>	2017	ch 31	., 2018
OTHER CHANGES IN UNRESTRICTED NET ASSETS:		<u>2010</u>		<u>2017</u>	<u>2017</u>		<u>2016</u>
Unrealized (losses) gains on investments, net	\$	(1,390)	\$	(1,786)	\$ 3,996	\$	(2,568)
Net assets released from restrictions for capital expenditures		24,053		25,584	17,681		6,701
Other changes in net assets attributable to noncontrolling							
interests - nonredeemable		(9,759)		(65,871)	(50,437)		15,746
Revenue and gains in excess of expenses and losses attributable to							
noncontrolling interests- redeemable		(222,826)		(206,727)	(187,576)		(189,327)
Net assets acquired		13,001		185	185		-
Other		(16,999)		9,306	 (195)		(9,517)
INCREASE IN UNRESTRICTED NET ASSETS		39,162		391,146	 411,307		548,936
CHANGES IN TEMPORARILY RESTRICTED NET ASSETS:							
Contributions		64,245		69,369	47,521		170,926
Realized gains and investment income, net		8,150		17,369	12,767		18,796
Unrealized (losses) gains on investments, net		(13,303)		18,562	13,652		11,044
Changes in value of split-interest agreements		(1,162)		386	101		253
Net assets released from restrictions for operations		(61,340)		(65,240)	(45,507)		(50,606)

Baylor Scott & White Health		,						
Combined Statements of Cash Flows								
(\$ Thousands)								
			20			3.7		
	2016	June	e 30,	2015			ch 31,	
Cook Flour From Oranatina Astinitias	<u>2016</u>			<u>2017</u>		<u>2017</u>		<u>2018</u>
Cash Flows From Operating Activities: Increase in net assets	\$ 30	,394	\$	408,929	\$	424,106	\$	702,858
Adjustments to reconcile increase in net assets	\$ 50	1,394	Ф	400,929	Þ	424,100	ф	702,636
to net cash provided by operating activities:								
Loss from extinguishment of debt	2	,462						721
Unrealized losses (gains) on investments, net		5,109		(155,813)		(130,529)		(79,688)
Realized gains on investments, net		,634)		(105,222)		(72,811)		(85,253)
Unrealized losses (gains) on interest rate swap, net	,	,936		(111,307)		(120,742)		(45,654)
Contributions restricted for long-term purposes		2,070)		(918)		(659)		(11,556)
Patient related bad debt expense		,501		927,168		638,456		536,855
Depreciation and amortization		,738		385,528		282,376		282,075
Impairment losses	303	,730		87,943		202,370		202,073
(Gains) losses on fixed asset sales and disposal, net	(2	2,690)		2,649		2,027		(4,006)
Equity in losses (gains) of unconsolidated entities		.,365		9,515		5,391		(36,976)
Change in value of split-interest agreements		.,303		(1,304)		(536)		(1,386)
Deferred rent						. ,		
		,698)		3,444		3,368		(1,659)
Other changes attributable to noncontrolling interests		2,585		272,598		238,013		182,963
Net assets acquired	(13	,001)		(185)		(185)		-
Changes in operating assets and liabilities (net of acquisitions):	(9/2	101)		(056.746)		((02,000)		(527, 220)
Increase in net patient accounts receivable		2,121)		(956,746)		(693,989)		(526,229)
Decrease (increase) in other accounts receivable		,695		(43,212)		21,408		124,332
Decrease (increase) in other assets		,608		(35,497)		(75,935)		(225,488)
Increase (decrease) in trade accounts payable and accrued liabilities		2,075		8,786		(100,042)		35,167
Increase in other liabilities		,194		53,833		57,820		59,239
Net cash provided by operating activities	987	,167		750,189		477,537		906,315
Cash Flows From Investing Activities:								
Purchases of property and equipment, net	*	,855)		(406,207)		(272,878)		(370,704)
Cash proceeds from sales of assets		,397		3,088		1,843		18,143
Cash paid for acquisitions, net of cash received	(300	),472)		(83,875)		(82,166)		(42,317)
Increase in THVG funds due from United Surgical Partners, Inc.	,	,388)		(15,624)		(11,663)		(4,188)
Increase in trading investments		,205)		(226,306)		(62,426)		(107,217)
(Payments) receipts on interest rate swap	(68	,911)		(6,352)		4,658		(10,459)
(Increase) decrease in other than trading investments		.,457)		7,279		(344)		(12,862)
(Increase) decrease in assets whose use is limited		,245)		(48,556)		(14,577)		23,483
Net cash used in investing activities	(942	.,136)		(776,553)		(437,553)		(506,121)
Cash Flows From Financing Activities:								
Principal payments on long-term debt	(1,045	,817)		(75,424)		(65,733)		(436,002)
Proceeds from issuance of long-term debt	1,599	,512		75,443		74,902		481,913
Distributions to noncontrolling interest owners		,041)		(320,346)		(234, 144)		(346,000)
Purchases of noncontrolling interests	(20	,323)		(18,565)		(18,760)		(16,715)
Sales of noncontrolling interests		,436		25,956		22,563		56,884
Cash receipts for long-term purposes	13	,616		2,045		1,851		12,029
Annuity payments to beneficiaries		(950)		(888)		(702)		(636)
Net cash provided by (used in) financing activities	297	,433		(311,779)		(220,023)		(248,527)
Net Increase (Decrease) in Cash and Cash Equivalents	3/12	.,464		(338,143)		(180,039)		151,667
Cash and Cash Equivalents, beginning of period	1,185			1,527,749		1,527,749		1,189,606
			Ф.		Ф.		Ф.	
Cash and Cash Equivalents, end of period	\$ 1,527	,/49	\$	1,189,606	\$	1,347,710	\$	1,341,273

### **Notes to Combined Financial Statements**

### 1. ORGANIZATION

Baylor Scott & White Holdings (BSW Holdings), a Texas nonprofit corporation exempt from federal income taxation under Section 501(c)(3) of the Internal Revenue Code, and its controlled affiliates were created from the combination of two Texas healthcare systems, Baylor Health Care System (BHCS) and its affiliates, and Scott & White Healthcare (SWH) and its affiliates. BSW Holdings and Baylor Scott & White Health (BSW Health), a Texas nonprofit corporation, were created by BHCS and SWH in connection with their combination. BSW Holdings is the sole member of BHCS, SWH, and BSW Health and has control and substantial reserved powers over all BHCS and SWH controlled affiliates. BHCS and its controlled affiliates are collectively referred to as "Scott & White". BSW Holdings and its controlled affiliates are collectively referred to as the "System" or "BSWH".

The combined financial statements include the accounts of BSW Holdings, BSW Health, BHCS, SWH, Baylor University Medical Center (BUMC), Scott & White Memorial Hospital ("SWMH"), Scott & White Health Plan (the "Health Plan" or "SWHP"), five foundations, twenty-two community and specialty hospitals located throughout the Dallas and Fort Worth metroplex and the central Texas area, one wholly owned insurance subsidiary, Baylor Quality Health Alliance, LLC, an accountable care organization, four physician practice organizations (HealthTexas Provider Network, Scott & White Clinic, Hillcrest Family Health Center, and Hillcrest Physician Services), and other related entities. Investments in certain related entities with 50.0% or less ownership are accounted for using the equity method. The transactions and balances for investments in certain related entities with greater than 50.0% ownership, or where the System exercises board control, are included in the accompanying combined financial statements with related noncontrolling interests reported in the combined financial statements. These entities include five acute and specialty hospitals referenced above, along with partnerships in: Texas Health Ventures Group, LLC (THVG), providing short-stay hospital and outpatient surgery services, BIR JV, LLP, providing rehabilitation services, BTDI JV, LLP, providing imaging services, EBD JV, LLP and ESWCT, LLC, providing emergency medical services, HTPN Gastroenterology Services, LLP, providing endoscopic services and THVG Bariatric, LLC, which has provided bariatric services. All significant intercompany accounts and transactions among entities included in the combined financial statements have been eliminated.

The following summarizes significant changes in the System in 2016 - 2018:

### **THVG**

BUMC has a majority ownership of 50.1% in THVG with USP North Texas, Inc. (USP), a Texas corporation and subsidiary of United Surgical Partners, Inc. (USPI) holding the

### **Notes to Combined Financial Statements - continued**

remaining 49.9%. THVG had net patient care revenue included in the System's combined financial statements of approximately \$827,698,000 and \$725,481,000 in the first nine months of fiscal years 2018 and 2017, respectively.

THVG completed the acquisition of one outpatient center in fiscal year 2016. THVG recorded goodwill and intangible assets, net, of approximately \$12,005,000, fixed assets of approximately \$128,000, redeemable noncontrolling interests of approximately \$3,862,000, and other net liabilities of approximately \$8,271,000.

THVG completed the acquisition of one surgical hospital in fiscal year 2017. THVG recorded goodwill and intangible assets, net, of approximately, \$19,852,000, fixed assets of approximately \$517,000, noncontrolling interests of approximately \$16,674,000, and other net liabilities of approximately \$3,695,000.

In August 2017, THVG purchased a controlling interest in Texas Spine & Joint Hospital in Tyler, Texas, a 20 bed orthopedic hospital and related outpatient facilities.

## BT East Dallas JV, LLP and BT Garland JV, LLP

Effective January 1, 2016, two Texas limited liability partnerships were formed between the System and Healthcare Network Texas, Inc., a Delaware corporation and subsidiary of Tenet Healthcare Corporation (Tenet). BUMC had a majority ownership of 75% of BT East Dallas JV, LLP (BT East Dallas), with Tenet holding the remaining 25%. Baylor Medical Centers at Garland and McKinney (Garland), a Texas nonprofit corporation wholly owned by BHCS, had a majority ownership of 50.1% of BT Garland JV, LLP (Garland JV) with Tenet holding the remaining 49.9%. The purpose of these partnerships was to own, operate, and manage five community hospitals focused on delivering integrated, value-based care to communities in Rockwall, Collin, and Dallas counties. The System recorded goodwill and intangible assets, net, of approximately \$256,957,000, fixed assets of approximately \$186,930,000, redeemable noncontrolling interests of approximately \$151,286,000, and other net liabilities of approximately \$292,601,000 in 2016.

Effective June 9, 2017, BSW Holdings approved the proposed divestiture of Baylor Scott & White Medical Center – Garland (BSWMC – Garland), a hospital operated by BT Garland JV, LLP, and Baylor Scott & White Medical Center – White Rock (White Rock), a hospital operated by BT East Dallas JV, LLP, and classification as assets held for sale. Due to the proposed divestiture and their classification as held for sale, an impairment assessment was required for the long-lived assets of BSWMC – Garland and White Rock under the assets to be

### **Notes to Combined Financial Statements - continued**

disposed of by sale model. The assessment resulted in an adjustment for impairment of approximately \$70,624,000, recorded in the accompanying combined statements of operations for the year ended June 30, 2017. The remaining book value of BSWMC – Garland and White Rock was reported in assets held for sale in the accompanying combined balance sheets, as of June 30, 2017. After impairments, the remaining net book value of land, building and improvements, and major movable equipment and other was approximately \$3,900,000, \$5,427,000, and \$7,027,000, respectively, as of June 30, 2017.

On December 14, 2017, BSWH announced that a decision was made to close BSWMC – Garland, a 113 bed hospital. The last day of operations was February 28, 2018. On December 22, 2017, BSWH and Tenet signed a definitive agreement for the sale of White Rock to Pipeline Health, a California-based hospital management company. The sale was completed on March 1, 2018.

On December 31, 2017, BSWH and Tenet signed a definitive agreement to restructure ownership of three North Texas hospitals: Baylor Scott & White Medical Center – Centennial, Baylor Scott & White Medical Center – Lake Pointe, and Baylor Scott & White Medical Center – Sunnyvale. BSWH and Tenet have owned the three hospitals through the BT East Dallas partnership since January 2016. Under the definitive agreement, BSWH acquired Tenet's interest in Baylor Scott & White Medical Center – Centennial and Baylor Scott & White Medical Center – Lake Pointe, and took over as manager and operator effective March 1, 2018. Baylor Scott & White Medical Center – Sunnyvale became part of the existing THVG joint venture between Tenet's subsidiary USPI and BSWH effective March 1, 2018. BSWH continues to be majority owner in the facility, while USPI took over its operation.

## Baylor Scott & White Sports Therapy & Research at the Star Facility

In June 2016, BSWH executed lease agreements for space in the Baylor Scott & White Sports Therapy & Research at the Star facility to be constructed in Frisco, Texas. The initial construction project was completed in March 2018 and the lease obligation was recorded as a capital lease at that time.

## Lakeway

In September 2016, the System purchased Lakeway Regional Medical Center, a 106 bed multispecialty hospital now called Baylor Scott & White Medical Center - Lakeway, operated as a part of Scott & White Hospital - Round Rock.

## **Interest Rate Swaps**

Effective November 15, 2016, BSW Holdings, BHCS, and SWH entered into a swap novation transaction that novated two swaps previously between BHCS and Deutsche Bank, NA and two swaps previously between SWH and Deutsche Bank, NA so that all four swaps are now between BSW Holdings and Citibank, NA.

### **Notes to Combined Financial Statements - continued**

## **Sale of Equity Method Investment**

In July 2017, BSWH sold its equity investment in Med Fusion and ClearPoint Diagnostic Labs to Quest Diagnostics. The gain on sale of approximately \$37,322,000 was recorded in nonoperating gains (losses).

## **Irving Hospital Authority Contribution to Irving**

In fiscal year 2018, Irving executed lease amendments in which the Authority agreed to fund the majority of the cost to renovate a portion of the existing leased premises from the Authority and construct a new patient tower and central utility plant under the payment terms of the existing lease agreement. Estimated completion date is mid 2020 for the renovation and new construction project. These transactions were recorded as a temporarily restricted contribution receivable of approximately \$125,720,000.

### **Debt Portfolio**

On September 1, 2017, BSW Holdings placed its Series 2017A, 2017B, and 2017C revenue bonds (the "BSW Holdings Series 2017A, B and C") with various banks. Proceeds from the BSW Holdings Series 2017A, B and C revenue bonds were used to refinance the following revenue bonds via the TCCEFC conduit issuer: Hospital Revenue Bonds (Scott & White Healthcare Project) Series 2013B, Hospital Revenue Bonds (Baylor Health Care System Project) Series 2011F, Hospital Revenue Bonds (Baylor Health Care System Project) Series 2011G, and Hospital Revenue Refunding Bonds (Baylor Scott & White Health Project) Series 2015D with an aggregate outstanding balance of \$195,700,000. A loss on extinguishment of debt of approximately \$307,000 was recorded related to this transaction in September 2017.

On September 6, 2017, BSW Holdings created its Series 2017A commercial paper program (the "BSW Holdings Series 2017A CP Program"). Under the BSW Holdings Series 2017A CP Program, BSWH may issue up to \$400,000,000 of commercial paper notes of which \$188,162,000 was issued on September 6, 2017 at a discount of approximately \$282,000.

Proceeds from the issuances under the BSW Holdings Series 2017A CP Program were used to refinance various outstanding debt, with an aggregate outstanding balance of \$187,880,000. A loss on extinguishment of debt of approximately \$414,000 was recorded related to this transaction in September 2017.

On September 6, 2017, BHCS substituted its irrevocable direct-pay letter of credit supporting its Series 2011C Revenue Bonds with a new irrevocable direct-pay letter by a different issuer. Additionally, BHCS converted the Series 2011C Revenue Bonds from a weekly interest rate period to a daily interest rate period.

### **Notes to Combined Financial Statements - continued**

In addition, in fiscal year 2018, BSW Holdings has drawn approximately \$79,400,000 on its revolving line of credit.

### 2. SIGNIFICANT ACCOUNTING POLICIES

The accompanying combined financial statements of the System have been prepared in conformity with accounting principles generally accepted in the United States. The following is a summary of the significant accounting and reporting policies used in preparing the financial statements.

## **Adoption of New Accounting Pronouncements**

In August 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2014-15, "Disclosure of Uncertainties about an Entity's Ability to Continue as a Going Concern." This ASU amendment requires management to assess an entity's ability to continue as a going concern. Management should evaluate whether conditions or events, considered in the aggregate, exist that raise substantial doubt about the entity's ability to continue as a going concern within one year after the date that the financial statements are issued. The System applied the provisions of ASU 2014-15 in fiscal year 2017, which did not have a material impact on the combined financial statements.

In January 2015, FASB issued ASU 2015-01, "Simplifying Income Statement Presentation by Eliminating the Concept of Extraordinary Items." The amendments in ASU 2015-01 eliminate the concept of extraordinary items in financial statements. The System applied the provisions of ASU 2015-01 in fiscal year 2017, which did not have a material impact on the combined financial statements.

In April 2015, FASB issued ASU 2015-03, "Interest - Imputation of Interest: Simplifying the Presentation of Debt Issuance Costs." The amendments in ASU 2015-03 are intended to simplify the presentation of debt issuance costs. These amendments require that debt issuance costs related to a recognized debt liability be presented in the balance sheet as a direct deduction from the carrying amount of the related debt liability, consistent with debt discounts. The System applied the provisions of ASU 2015-03 in fiscal year 2017.

In April 2015, FASB issued ASU 2015-05, "Intangibles - Goodwill and Other - Internal-Use Software: Customer's Accounting for Fees Paid in a Cloud Computing Arrangement." The amendments in ASU 2015-05 provide guidance to customers about whether a cloud computing arrangement includes a software license. If a cloud computing arrangement includes a software license, then the customer should account for the software license element of the arrangement consistent with the acquisition of other software licenses. If a cloud computing arrangement

### **Notes to Combined Financial Statements - continued**

does not include a software license, the customer should account for the arrangement as a service contract. The System applied the provisions of ASU 2015-05 in fiscal year 2017, which did not have a material impact on the combined financial statements.

In May 2015, FASB issued ASU 2015-07, "Disclosures for Investments in Certain Entities That Calculate Net Asset Value per Share (or Its Equivalent)." This ASU removes the requirement to categorize within the fair value hierarchy all investments for which fair value is measured using the net asset value per share practical expedient. The amendments also remove the requirement to make certain disclosures for all investments that are eligible to be measured at fair value using the net asset value per share practical expedient. The System applied the provisions of ASU 2015-07 in fiscal year 2018, which did not have a material impact on the combined financial statements.

In August 2015, FASB issued ASU 2015-15, "Presentation and Subsequent Measurement of Debt Issuance Costs Associated with Line-of-Credit Arrangements (Amendments to SEC Paragraphs Pursuant to Staff Announcement at June 18, 2015 EITF Meeting)." This ASU requires an entity to defer and present debt issuance costs as an asset and subsequently amortize the deferred debt issuance costs ratably over the term of the line-of-credit arrangement, regardless of whether there are any outstanding borrowings on the line-of-credit arrangement. The System applied the provisions of ASU 2015-15 in fiscal year 2017, which did not have a material impact on the combined financial statements.

In March 2016, FASB issued ASU 2016-07, "Simplifying the Transition to the Equity Method of Accounting." This ASU eliminates the requirement that when an investment qualifies for use of the equity method, as a result of an increase in the level of ownership interest or degree of influence, an investor must adjust the investment, results of operations, and retained earnings retroactively on a step-by-step basis as if the equity method had been in effect during all previous periods that the investment had been held. The amendments require that the equity method investor add the cost of acquiring the additional interest in the investee to the current basis of the investor's previously held interest and adopt the equity method of accounting as of the date the investment becomes qualified for equity method accounting. Retroactive adjustment of the investment is no longer required. The System applied the provisions of ASU 2016-07 in fiscal year 2018, which did not have a material impact on the combined financial statements.

## **Other Accounting Pronouncements**

In May 2014, April 2016, May 2016, December 2016, and February 2017, FASB issued ASU 2014-09, "Revenue from Contracts with Customers (Topic 606)"; ASU 2016-10, "Identifying Performance Obligations and Licensing"; ASU 2016-12, "Revenue from Contracts with Customers: Narrow-Scope Improvements and Practical Expedients"; ASU 2016-20,

### **Notes to Combined Financial Statements - continued**

"Technical Corrections and Improvements to Topic 606, Revenue from Contracts with Customers"; and ASU 2017-05, "Clarifying the Scope of Asset Derecognition Guidance and Accounting for Partial Sales of Nonfinancial Assets", respectively, which supersedes the revenue recognition requirements in Accounting Standards Codification (ASC) 605, "Revenue Recognition." These ASU's address when an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. These ASU's are effective for annual reporting periods beginning after December 15, 2017, and interim periods within those years for public business entities and not-for-profit entities that have issued publicly traded debt, and December 15, 2018 for all other entities as amended by ASU 2015-14. The System is currently evaluating the impact of the ASU's and believes they will not have a material impact on total operating revenue.

In February 2015, FASB issued ASU 2015-02, "Consolidation: Amendments to the Consolidation Analysis." The amendments in ASU 2015-02 improve targeted areas of consolidation guidance for legal entities such as limited partnerships, limited liability corporations, and securitization structures (collateralized debt obligations, collateralized loan obligations, and mortgage-backed security transactions). The provisions of ASU 2015-02 are effective for fiscal years beginning after December 15, 2015, and interim periods within those years for public business entities, and December 15, 2016, and interim periods thereafter for all other entities. This ASU is not expected to have a material impact on the combined financial statements.

In May 2015, FASB issued ASU 2015-09, "Disclosures about Short-Duration Contracts." This ASU requires insurance entities to disclose, for annual reporting periods, information about the liability for unpaid claims and claim adjustment expenses. The amendments also require insurance entities to disclose information about significant changes in methodologies and assumptions used to calculate the liability for unpaid claims and claim adjustment expenses, including reasons for the change, and the effects on the financial statements. In addition, the amendments require insurance entities to disclose, for annual and interim reporting periods, a roll-forward of the liability for unpaid claims and claim adjustment expenses. For health insurance claims, the amendments require the disclosure of the total of incurred-but-not-reported liabilities, and expected development on reported claims included in the liability for unpaid claims and claim adjustment expenses. The provisions of ASU 2015-09 are effective for fiscal years beginning after December 15, 2015, and interim periods thereafter for public business entities, and December 15, 2016, and interim periods thereafter for all other entities. This ASU is not expected to have a material impact on the combined financial statements.

In July 2015, FASB issued ASU 2015-11, "Simplifying the Measurement of Inventory." This ASU requires an entity to measure inventory at the lower of cost and net realizable value. Net

### **Notes to Combined Financial Statements - continued**

realizable value is the estimated selling prices in the ordinary course of business, less reasonably predictable costs of completion, disposal, and transportation. Subsequent measurement is unchanged for inventory measured using last-in, first-out (LIFO) or the retail inventory method. The amendments do not apply to inventory that is measured using LIFO or the retail inventory method. The amendments apply to all other inventory, which includes inventory that is measured using first-in, first-out (FIFO) or average cost. The provisions of ASU 2015-11 are effective for fiscal years beginning after December 15, 2016, and interim periods within those years for public business entities, and December 15, 2016, and interim periods thereafter for all other entities. This ASU is not expected to have a material impact on the combined financial statements.

In September 2015, FASB issued ASU 2015-16, "Simplifying the Accounting for Measurement-Period Adjustments." This ASU requires that an acquirer recognize adjustments to estimated amounts that are identified during the measurement period and any related income effects in the reporting period in which the adjustment amounts are determined. The ASU also requires an entity to present separately on the face of the income statement, or disclose in the notes, the portion of the amount recorded in current-period earnings by line item that would have been recorded in previous reporting periods if the adjustment to the estimated amounts had been recognized as of the acquisition date. The provisions of ASU 2015-16 are effective for fiscal years beginning after December 15, 2015, and interim periods within those years for public business entities, and December 15, 2016, and interim periods thereafter for all other entities. This ASU is not expected to have a material impact on the combined financial statements.

In November 2015, FASB issued ASU 2015-17, "Balance Sheet Classification of Deferred Taxes." This ASU requires that deferred tax liabilities and assets be classified as noncurrent in a classified statement of financial position. The provisions of ASU 2015-17 are effective for fiscal years beginning after December 15, 2016, and interim periods within those years for public business entities, and December 15, 2017, and interim periods thereafter for all other entities. This ASU is not expected to have a material impact on the combined financial statements.

In January 2016, FASB issued ASU 2016-01, "Recognition and Measurement of Financial Assets and Financial Liabilities." This ASU requires equity investments to be measured at fair value with changes in fair value recognized in net income. This ASU also requires the use of the exit price notion when measuring the fair value of financial instruments for disclosure purposes. A reporting organization must present separately, in other comprehensive income, the portion of the total change in the fair value of a liability resulting from a change in the instrument-specific credit risk. The provisions of ASU 2016-01, are effective for fiscal years beginning after December 15, 2017, and interim periods within those years for public business entities, and December 15, 2018 for all other entities. The System is currently evaluating the impact of this ASU.

#### **Notes to Combined Financial Statements - continued**

In February 2016 and January 2019, FASB issued ASU 2016-02, "Leases" and ASU 2018-01, "Land Easement Practical Expedient." These ASU's require lessees to record a lease liability that represents the lessee's future lease obligation payments and a right-of-use asset that represents the lessee's right to use or control of a specified asset for the lease term. The main difference with current practice being that lessees will be required to record an asset and liability for what is now considered an operating lease. These ASU's are effective for fiscal years beginning after December 15, 2018, and interim periods within those years for public business entities and not-for-profit entities that have issued publicly traded debt, and December 15, 2019 for all other entities. The System is currently evaluating the impact of these ASU's and believes it will have a material impact on the combined financial statements.

In March 2016, FASB issued ASU 2016-05, "Effect of Derivative Contract Novations on Existing Hedge Accounting Relationships." This ASU clarifies that a change in the counterparty to a derivative instrument that has been designated as the hedging instrument does not, in and of itself, require dedesignation of that hedging relationship provided that all other hedge accounting criteria remain intact. The provisions of ASU 2016-05 are effective for fiscal years beginning after December 15, 2016, and interim periods within those years for public business entities, and December 15, 2017 for all other entities. The System is currently evaluating the impact of this ASU.

In March 2016, FASB issued ASU 2016-06, "Contingent Put and Call Options in Debt Instruments." This ASU clarifies what steps are required when assessing whether the economic characteristics and risks of call (put) options are clearly and closely related to the economic characteristics and risks of their debt hosts, which is one of the criteria for bifurcating an embedded derivative. Consequently, when a call (put) option is contingently exercisable, an entity does not have to assess whether the event that triggers the ability to exercise a call (put) option is related to interest rates or credit risks. The provisions of ASU 2016-06 are effective for fiscal years beginning after December 15, 2016, and interim periods within those years for public business entities, and December 15, 2017 for all other entities. The System is currently evaluating the impact of this ASU.

In August 2016, FASB issued ASU 2016-14, "Presentation of Financial Statements of Not-for-Profit Entities." This ASU requires not-for-profit entities to report two classes of net assets, as well as enhances disclosures on board designated funds, liquidity, and functional expenses. The provisions of ASU 2016-14 are effective for fiscal years beginning after December 15, 2017, and interim periods thereafter. The System is currently evaluating the impact of this ASU.

In August 2016, FASB issued ASU 2016-15, "Classification of Certain Cash Receipts and Cash Payments." This ASU provides cash flow statement classification guidance related to debt extinguishment costs, contingent consideration payments made after a business

### **Notes to Combined Financial Statements - continued**

combination, proceeds from the settlement of insurance claims, distributions made from equity method investees, separately identifiable cash flows, and application of the predominance principle. The provisions of ASU 2016-15 are effective for fiscal years beginning after December 15, 2017, and interim periods within those years for public business entities, and December 15, 2018, and interim periods thereafter for all other entities. The System is currently evaluating the impact of this ASU.

In October 2016, FASB issued ASU 2016-16, "Intra-Entity Transfers of Assets Other Than Inventory." This ASU requires an entity to recognize the income tax consequences of an intra-entity transfer of an asset other than inventory when the transfer occurs. The provisions of ASU 2016-16 are effective for fiscal years beginning after December 15, 2017, and interim periods within those years for public business entities, and December 15, 2018, and interim periods thereafter for all other entities. The System is currently evaluating the impact of this ASU.

In November 2016, FASB issued ASU 2016-18, "Restricted Cash: a Consensus of the FASB Emerging Issues Task Force." This ASU requires a statement of cash flows to explain the change during the period in the total of cash, cash equivalents, and amounts generally described as restricted cash or restricted cash equivalents. The provisions of ASU 2016-18 are effective for fiscal years beginning after December 15, 2017, and interim periods within those years for public business entities, and December 15, 2018, and interim periods thereafter for all other entities. The System is currently evaluating the impact of this ASU.

In January 2017, FASB issued ASU 2017-01, "Clarifying the Definition of a Business." By clarifying the definition of a business, the amendments of this ASU affect all companies and other reporting organizations that must determine whether they have acquired or sold a business. The provisions of ASU 2017-01 are effective for fiscal years beginning after December 15, 2017, and interim periods within those years for public business entities, and December 15, 2018, and interim periods within those years for all other entities. The System is currently evaluating the impact of this ASU.

In January 2017, FASB issued ASU 2017-02, "Clarifying When a Not-for-Profit Entity That Is a General Partner or a Limited Partner Should Consolidate a For-Profit Limited Partnership or Similar Entity." This ASU retains the consolidation guidance that was in Subtopic 810-20. Not-for-Profits that are general partners should continue to be presumed to control a for-profit limited partnership, regardless of the extent of their ownership interest, unless that presumption is overcome. The provisions of ASU 2017-02 are effective for fiscal years beginning after December 15, 2016, and interim periods thereafter. This ASU is not expected to have a material impact on the combined financial statements.

In January 2017, FASB issued ASU 2017-04, "Simplifying the Test for Goodwill Impairment." This ASU eliminates Step 2 from the goodwill impairment test. Step 2 measures a goodwill

#### **Notes to Combined Financial Statements - continued**

impairment loss by comparing the implied fair value of a reporting unit's goodwill with the carrying amount of that goodwill. The provisions of ASU 2017-04 are effective for fiscal years beginning after December 15, 2019, and interim periods within those years for public business entities, and December 15, 2021, and interim periods within those years for all other entities. The System is currently evaluating the impact of this ASU.

In March 2017, FASB issued ASU 2017-07, "Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost." This ASU requires that an employer report the service cost component in the same line item as other compensation costs arising from services rendered by the pertinent employees during the period. The other components of net benefit cost are required to be presented in the income statement separately from the service cost component and outside a subtotal of income from operations, if one is presented. The provisions of ASU 2017-07 are effective for fiscal years beginning after December 15, 2017, and interim periods within those years for public business entities, and December 15, 2018, and interim periods thereafter for all other entities. The System is currently evaluating the impact of this ASU.

In March 2017, FASB issued ASU 2017-08, "Premium Amortization on Purchased Callable Debt Securities." This shortens the amortization period for certain callable debt securities held at a premium and requires the premium to be amortized to the earliest call date. However, the amendments do not require an accounting change for securities held at a discount; the discount continues to be amortized to maturity. The provisions of ASU 2017-08 are effective for fiscal years beginning after December 15, 2018, and interim periods within those years for public business entities, and December 15, 2019, and interim periods thereafter for all other entities. The System is currently evaluating the impact of this ASU.

#### **Cash and Cash Equivalents**

Cash equivalents are defined as investments which have original maturities of three months or less. Cash equivalents consist primarily of securities issued by the United States government or its agencies, certificates of deposit, commercial paper, and dollar denominated foreign issuer investments.

### THVG Funds Due From United Surgical Partners, Inc.

THVG participates in a shared services accounts payable program with USPI, wherein USPI has custody of substantially all of THVG's cash, paying THVG and its facilities interest income on the net balance at prevailing market rates. Amounts held by USPI on behalf of THVG totaled approximately \$90,076,000 and \$85,888,000, at March 31, 2018 and June 30, 2017, respectively. The funds due from USPI are available on demand.

#### **Notes to Combined Financial Statements - continued**

#### **Investments**

The System has designated all of its investments as trading except for those investments held at Highground Advisors (HA) for the benefit of the BHCS Foundation, the investments of All Saints Health Foundation and the investments of the Health Plan. For all trading investments, the interest and dividends, realized gains (losses) and unrealized gains (losses) are included in gains (losses) on investments, net, in the accompanying combined statements of operations and changes in net assets. For other than trading investments, interest and dividends and realized gains (losses) are included in gains (losses) on investments, net, unless restricted by donor. Unrealized gains (losses) on other than trading investments are included in other changes in unrestricted net assets, unless restricted by donor.

Interest and dividends, realized gains (losses), and unrealized gains (losses) consisted of the following (in thousands):

Nonoperating gains
Other changes in unrestricted net assets
Changes in temporarily restricted net assets
Changes in permanently restricted net assets

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Interest and Dividends		R	ealized Gains	_	nrealized ns (Losses)	Total
\$	38,484	\$	72,814	\$	71,315	\$ 182,613
	- 6,986		- 11,810		(2,568) 11,044	(2,568) 29,840
	-		629		(103)	526
\$	45,470	\$	85,253	\$	79,688	\$ 210,411

Nine months ended March 31, 2018

Nonoperating gains
Other changes in unrestricted net assets
Changes in temporarily restricted net assets
Changes in permanently restricted net assets

;	_	nterest Dividends		ealized Gains	Unrealized Gains			Total
9	\$	26,536	\$	65,597	\$	112,612	\$	204,745
		-	'	-	·	3,996	·	3,996
		5,674		7,093	13,652			26,419
		-		121		269		390
\$	\$	32,210	\$	72,811	\$	130,529	\$	235,550

Nine months ended March 31, 2017

#### **Notes to Combined Financial Statements - continued**

Vaar anded June 30, 2017

	1ear chucu June 30, 2017							
		Interest Dividends	F	Realized Gains	_	nrealized ns (Losses)		Total
Nonoperating gains	\$	37,371	\$	95,293	\$	138,667	\$	271,331
Other changes in unrestricted net assets		-		-		(1,786)		(1,786)
Changes in temporarily restricted net assets		7,615		9,754		18,562		35,931
Changes in permanently restricted net assets		-		175		370		545
	\$	44.986	\$	105.222	\$	155.813	\$	306,021

	 Year ended June 30, 2016							
	Interest Dividends	R	ealized Gains	U	nrealized Losses		Total	
Nonoperating gains (losses)	\$ 36,003	\$	16,994	\$	(60,103)	\$	(7,106)	
Other changes in unrestricted net assets	-		-		(1,390)		(1,390)	
Changes in temporarily restricted net assets	5,919		2,231		(13,303)		(5,153)	
Changes in permanently restricted net assets	 -		409		(313)		96	
	\$ 41,922	\$	19,634	\$	(75,109)	\$	(13,553)	

### 3. FAIR VALUE OF FINANCIAL INSTRUMENTS

#### Fair value measurements

As defined in ASC 820, "Fair Value Measurements", fair value is based on the prices that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In order to increase consistency and comparability in fair value measurements, ASC 820 establishes a three-tier fair value hierarchy for disclosure of fair value measurements.

The valuation hierarchy is based upon the transparency of inputs to the valuation of an asset or liability as of the measurement date. The three levels are defined as follows:

- Level 1 Inputs to the valuation methodology are quoted prices (unadjusted) for identical assets or liabilities in active markets.
- Level 2 Inputs to the valuation methodology include quoted prices for similar assets
  or liabilities in active markets, and inputs that are observable by market participants for

#### **Notes to Combined Financial Statements - continued**

the asset or liability, either directly or indirectly, for substantially the full term of the financial instrument.

• Level 3 - Inputs that reflect the reporting entity's own assumptions about the assumptions market participants would use in pricing the asset or liability are unobservable and developed based on the best information available in the circumstances.

A financial instrument's categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

The carrying values of cash and cash equivalents, THVG funds due from USPI, patient accounts receivable, other receivables, investments of insurance subsidiaries, accounts payable, accrued liabilities, and estimated third-party payor settlements payable are reasonable estimates of their fair value due to the short-term nature of these financial instruments.

Fair values of short-term investments and long-term investments are generally based on quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market or can be corroborated by observable market data for substantially the full term of the assets. Inputs are obtained from various sources including market participants, dealers, and brokers. This applies to investments such as domestic equities, U.S. treasuries, exchange-traded mutual funds, and agency securities.

#### **Alternative Investments**

Investments held consist of marketable securities as well as securities that do not have readily determinable fair values. Private equity investments, real estate investments, and hedge funds are collectively referred to as "alternative investments". These are included in unrestricted long-term investments in the accompanying combined balance sheets, other than those held at HA. The investments in alternative investments are valued by management at fair value utilizing the net asset value (NAV) provided by the underlying investment companies unless management determines some other valuation is more appropriate. Such fair value estimates do not reflect early redemption penalties as the System does not intend to sell such investments before the expiration of the early redemption periods. The fair values of the securities held by limited partnerships that do not have readily determinable fair values are determined by the general partner and are based on historical cost, appraisals, or other estimates that require varying degrees of judgment. If no public market exists for the investment securities, the fair value is determined by the general partner taking into consideration, among other things, the cost of securities, prices of recent significant placements of securities of the same issuer, and

#### **Notes to Combined Financial Statements - continued**

subsequent developments concerning the companies to which the securities relate. As this valuation methodology is based primarily on unobservable inputs, these investments represent Level 3 assets. Any hedge funds valued at NAV which are redeemable by the System at NAV per share (or its equivalent) at the measurement date are transferred from Level 3 assets to Level 2 assets. Any hedge funds valued at NAV that were classified in prior year as Level 2 assets that are not redeemable by the System at NAV per share (or its equivalent) at the measurement date are transferred from Level 2 assets to Level 3 assets.

Included in collective investment funds held at HA for the BHCS Foundation are alternative investment interests in private equity funds and oil and gas interests. These interests are included in restricted long-term investments in the accompanying combined balance sheets. These alternative investments are in limited partnership interests and are carried at the NAV provided by the underlying investment companies unless management determines some other valuation is more appropriate. As this valuation methodology is based primarily on unobservable inputs, these investments represent Level 3 assets. Also included in Level 3 assets for the BHCS Foundation are other real estate and oil and gas interests which are carried at lower of cost or market.

#### **Beneficial Interest**

The System records charitable remainder trusts, where it is not the trustee, at the discounted present value of the estimated future cash flows. These trusts are reported in contributions receivable, net, in the accompanying combined balance sheets. When a third-party serves as trustee, the beneficial interest is required to be measured at fair value on a recurring basis. As beneficial interests utilize multiple unobservable inputs, including no active markets, and are measured using management's assumption about risk inherent in the valuation technique, beneficial interests in split-interest agreements represent Level 3 assets.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the System believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at the reporting date.

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### **Notes to Combined Financial Statements - continued**

The following table below sets forth, by level, the financial assets and liabilities measured at fair value on a recurring basis as of March 31, 2018 (in thousands):

		March 3		
Assets:	Total	Level 1	Level 2	Level 3
Cash and Cash Equivalents				
Cash	\$ 1,274,999	\$ 1,274,999	\$ -	\$ -
Money market funds	66,274	66,274		
Total Cash and Cash Equivalents	1,341,273	1,341,273		
Short-Term Investments				
Mutual funds	76,487	76,487	-	-
Certificates of deposit	100	100	-	-
Fixed income securities	2,618	-	2,618	-
U.S. government securities	3,466	-	3,466	-
Mortgage-backed securitites	-	-	-	-
Other	1,141	1,063	78	-
Assets held at NAV practical expedient (1)				
Fixed income securities	7			
Total Short-Term Investments	83,819	77,650	6,162	
Unrestricted Long-Term Investments				
Cash	4,925	4,925	-	-
Mutual funds	31,367	31,367	-	-
Equity securities	1,235,045	300,821	934,224	-
Fixed income securities	402,206	29	402,177	-
U.S. government securities	335,821	-	335,821	-
Mortgage-backed securitites	363,924	72,366	291,558	-
Common funds, held at HA				
Group investment fund	610	-	610	-
Group bond fund	36	-	36	-
Group equity fund	77	-	77	-
Other funds	19	19	-	-
Other	711	-	-	711
Assets held at NAV practical expedient (1)				
Hedge fund/diversifiers alternative investments	622,067			
Private equity alternative investments	198,188			
Real estate alternative investments	129,527			
Other funds	4			
<b>Total Unrestricted Long-Term Investments</b>	3,324,527	409,527	1,964,503	711

<sup>(1)</sup> Hedge fund/diversifiers alternative investments, private equity alternative investments, real estate alternative investments, and other investments for which fair value is measured using the NAV per share as a practical expedient are not leveled within the fair value hierarchy and are included as a reconciling item to total investments.

In the accompanying combined balance sheets, unrestricted long-term investments at March 31, 2018 includes an investment of approximately \$129,997,000 accounted for under the cost method.

## **Notes to Combined Financial Statements - continued**

		1, 2018		
Assets (continued):	Total	Level 1	Level 2	Level 3
Restricted Long-Term Investments				
Cash	7,319	7,319	-	-
Mutual funds	51,028	51,028	-	-
Equity securities	177,671	45,369	132,302	-
Fixed income securities	29,996	69	29,927	-
U.S. government securities	23,406	-	23,406	-
Mortgage-backed securitites	26,816	5,346	21,470	-
Split-interest agreements	6,525	-	6,525	-
Real estate	1,094	-	-	1,094
Cash surrender value life insurance	1,262	-	-	1,262
Other	290	1	-	289
Common funds, held at HA				
Group investment fund	45,914	-	45,914	-
Group bond fund	2,732	-	2,732	-
Group equity fund	5,790	-	5,790	-
Other funds	1,455	1,400	-	55
Assets held at NAV practical expedient (1)				
Hedge fund/diversifiers alternative investments	73,748			
Private equity alternative investments	38,501			
Real estate alternative investments	11,655			
Other funds	280			
<b>Total Restricted Long-Term Investments</b>	505,482	110,532	268,066	2,700
Assets Whose Use is Limited				
Cash	47,538	47,538	-	-
Money market funds	13,636	13,636	-	-
Mutual funds	176,957	176,957	-	-
Equity securities	1,609	1,609	-	-
Fixed income securities	24,266	-	24,266	-
U.S. government securities	36,871	-	36,871	-
Other	166		166	
<b>Total Assets Whose Use is Limited</b>	301,043	239,740	61,303	
Contributions Receivable, net				
Beneficial interest in split-interest agreements	19,310	-	-	19,310
<b>Total Assets at Fair Value</b>	\$ 5,575,454	\$ 2,178,722	\$ 2,300,034	\$ 22,721
Liabilities:				
Interest rate swap agreements, net of collateral	227,865		227,865	
Total Liabilities at Fair Value	\$ 227,865	\$ -	\$ 227,865	\$ -

<sup>(1)</sup> Hedge fund/diversifiers alternative investments, private equity alternative investments, real estate alternative investments, and other investments for which fair value is measured using the NAV per share as a practical expedient are not leveled within the fair value hierarchy and are included as a reconciling item to total investments.

### **Notes to Combined Financial Statements - continued**

The following table is a roll forward of the combined balance sheet amounts for financial instruments classified by the System within Level 3 of the valuation hierarchy defined above for the nine months ended March 31, 2018 (in thousands):

	March 31, 2018								
				Common					
	Split	-Interest	Investment Funds						
	Agr	eements				Other		Total	
Balance, beginning of period	\$	21,596	\$	55	\$	2,330	\$	23,981	
Realized (losses), net		(1,863)		-		-		(1,863)	
Unrealized gains, net		(47)		-		270		223	
Purchases		-		-		756		756	
Settlements		(376)		-		-		(376)	
Balance, end of period	\$	19,310	\$	55	\$	3,356	\$	22,721	

At March 31, 2018, alternative investments recorded at NAV consisted of the following (in thousands):

	March 31, 2018						
					Redemption	Redemption	
			Uı	ıfunded	Frequency if	Notice	
	F	'air Value	Con	nmitments	<b>Currently Eligible</b>	Period	
Equity-linked investments <sup>a</sup>	\$	62,302	\$	-	quarterly, annually	60-90 days	
Event-driven investments <sup>b</sup>		86,459		-	quarterly, annually	30-90 days	
Credit-linked investments <sup>c</sup>		82,866		-			
Multi-strategy investments <sup>d</sup>		3,038		-	monthly, quarterly	30-90 days	
Tactical trading investments <sup>e</sup>		238,280		-	daily, monthly	2-90 days	
Risk parity and global asset allocation fund <sup>f</sup>		222,870		-	monthly	5-30 days	
Real estate funds - open ended <sup>g</sup>		76,212		-	quarterly	90 days	
Real estate funds - closed ended h		64,970		24,087			
Oil and gas funds i		284		-			
Private equity funds <sup>j</sup>		181,978		135,004			
Private debt funds <sup>k</sup>		54,711		19,494			
Non-agency asset backed security 1		7					
Total	\$	1,073,977	\$	178,585			

### **Notes to Combined Financial Statements - continued**

- Equity-linked fund managers buy equities that are expected to increase in value and sell a) short equities that are expected to decrease in value. Portfolios range from net short to net long, depending on market conditions. Aggressive funds may capture returns by exceeding 100% exposure while conservative funds mitigate market risk by maintaining net exposures of between 0-50%. Typically, equity-linked strategies are based on "bottom up" fundamental analysis of the individual companies, in which investments are made. There may also be "top down" analysis of the risks and opportunities offered by industries, sectors, countries, and the macroeconomic situation. Equity-linked managers may be generalists or focus on certain industries, sectors, regions or equity category (i.e. small or large cap and value or growth). There are many trading styles, with frequent or dynamic traders and some longer-term investors. Returns are generally more correlated with the direction of the equity markets, although reduction in market risk exposure through shorting is expected to enhance the absolute and risk-adjusted returns relative to the overall performance of the asset class. The fair values of the investments in this class have been estimated using the net asset value per share of the funds.
- b) Event-driven fund managers seek to exploit pricing inefficiencies that may occur before or after corporate events such as an earnings announcement, bankruptcy, merger, acquisition, or spinoff. Returns are less correlated with the general direction of market movements primarily due to the idiosyncratic nature of individual events. Several investment managers include quarterly percentage redemption limits. The fair values of the investments in this class have been estimated using the net asset value per share of the funds.
- c) Credit-linked fund managers seek to profit from the mispricing of related securities. These strategies utilize quantitative and qualitative analysis to identify securities or spreads between securities that deviate from their fair value and/or historical norms. Examples include convertible arbitrage, fixed arbitrage, statistical arbitrage, and select global macro strategies. Fund returns are generally not dependent on the direction of market movements. The fair values of the investments in this class have been estimated using the net asset value per share of the funds.
- d) Multi-strategy fund managers focus on large, long-term mispricing in the global fixed-income, equity and credit markets, capturing relative-value anomalies via multi-product trades. Returns are relatively uncorrelated with the general direction of market movements since they avoid taking a directional bias with regards to the price movement of a specific stock or market. Several investment managers include quarterly percentage redemption limits and/or early redemption penalties. The fair values of the investments in this class have been estimated using the net asset value per share of the funds.

#### **Notes to Combined Financial Statements - continued**

- e) Tactical trading fund managers generally invest on a large scale around the world using economic theory to justify the decision making process on either a discretionary or systematic basis. Strategies are typically based on forecasts and analysis about interest rates trends, the general flow of funds, political changes, government policies, intergovernment relations, and other broad systemic and technical factors. Returns are relatively uncorrelated with the general direction of market movements. Several investment managers include quarterly percentage redemption limits. The fair values of the investments in this class have been estimated using the net asset value per share of the funds.
- f) Risk parity and global asset allocation fund managers invest across global markets including equities, nominal government bonds, inflation linked bonds, commodities, and emerging markets on a risk balanced framework. Typically these strategies incorporate leverage to increase the risk contribution from low volatility asset classes (e.g., inflation linked bonds and nominal government bonds). The fair values of the investments in this class have been estimated using the net asset value per share of the funds.
- Real estate open end fund managers invest primarily in U.S. commercial real estate. Redemptions are available on a quarterly basis, subject to the discretion of the General Partners. The General Partners may elect to establish a redemption queue should the level of redemptions for a given quarter be detrimental to the fund's overall performance. The fair values of the investments in this class have been estimated using the net asset value, which is based on the ownership interest of partners' capital.
- h) Real estate closed end fund managers invest primarily in U.S. commercial real estate and industries related to real estate, with some having minimal exposure outside of the U.S. These partnerships are illiquid and therefore do not have a redemption feature. Distributions from each fund will be received as the underlying investments of the funds are liquidated. It is estimated that the underlying assets of these funds will be liquidated over the next six years with the value of those underlying asset being replaced by investments in new real estate funds. The fair values of the investments in this class have been estimated using the net asset value, which is based on the ownership interest of partners' capital.
- i) Oil and gas fund managers invested in mineral properties located in Texas and Wyoming. The fund in this category is closed to new investors, is illiquid and redemption is subject to fund management approval. Royalty income is distributed quarterly subject to fund management approval (\$0.50 per unit per quarter in 2018 and 2017). Distributions from the fund will be received as the underlying investments are

### **Notes to Combined Financial Statements - continued**

depleted. The fair value of the mineral properties have been estimated by multiplying the most recent twelve months of royalty income, excluding lease bonus income, times a factor of five. The fund's management used a multiple of five for the valuation based on current industry methodology, recent market transactions, and the fund's extensive experience in mineral properties.

- Thirty seven private equity fund managers invest in a variety of mostly private companies. These investments have a drawdown structure where a portion of commitments (which are made upon entering the partnership) are called gradually over the first 3-6 years of the partnership's life. It is expected that most of the unfunded commitments should be called within the next 6 years. These partnerships are illiquid and therefore do not have a redemption feature. Instead, the nature of the investments in this class is that distributions are received as the investment in the underlying companies are sold. It is estimated that the current underlying assets of these partnerships should be liquidated within the next 10 years. The investments are valued based on each partnership's valuation policy which is then subject to annual third party financial audits. Financial audits are available approximately 90 days following year end. Therefore, the valuation at year end reflects the latest reported manager valuation with adjustments for new capital calls and distributions.
- k) Seven private debt fund managers invest in a variety of mostly private companies. These investments have a drawdown structure where a portion of commitments (which are made upon entering the partnership) are called gradually over the first 1-3 years of the partnership's life. It is expected that most of the unfunded commitments should be called within the next 4 years. These partnerships are illiquid and therefore do not have a redemption feature. Instead, the nature of the investments in this class is that distributions are received as income from the debt is received and as the investment in the underlying companies are sold or the debt principal is repaid. It is estimated that the current underlying assets of these partnerships should be liquidated within the next 6 years. The investments are valued based on each partnership's valuation policy which is then subject to annual third party financial audits. Financial audits are available approximately 90 days following year end. Therefore, the valuation at year end reflects the latest reported manager valuation with adjustments for new capital calls and distributions.
- The non-agency asset backed security is a Term Note (the "Note") issued by Ocwen Loan Servicing LLC. The Note is secured by servicing advance receivables associated with Ocwen's servicing portfolio. The parent company Ocwen Financial Corporation is a financial services holding company which, through its subsidiaries, is engaged in the servicing and origination of mortgage loans. This security is priced using bid evaluation prices from Bloomberg.

#### **Notes to Combined Financial Statements - continued**

#### 4. ENDOWMENTS

The System's endowments consist of donor-restricted and board-designated endowment funds for a variety of purposes. The net assets associated with endowment funds are classified and reported based on the existence or absence of donor imposed restrictions.

The System has interpreted the State of Texas Uniform Prudent Management of Institutional Funds Act (UPMIFA) as not requiring the maintaining of purchasing power of permanently restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the System classifies as permanently restricted net assets, (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the System in a manner consistent with the standard of prudence prescribed by UPMIFA. In accordance with UPMIFA, the System considers the following factors in making a determination to appropriate or accumulate endowment funds:

- 1) The duration and preservation of the fund
- 2) The purposes of the System and the donor restricted endowment fund
- 3) General economic conditions
- 4) The possible effect of inflation and deflation
- 5) The expected total return from income and the appreciation of investments
- 6) Other resources of the System
- 7) The investment policies of the System

### **Endowment Return Objectives and Risk Parameters**

The System follows an investment policy that attempts to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of endowment assets. Under this policy, the return objective for the endowment assets, measured over a full market cycle, shall be to maximize the return against various indices, based on the endowment's target allocation applied to the appropriate individual benchmarks. To achieve its long-term rate of return objectives, the System relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized gains) and current yield (interest and dividends). The System targets a diversified

#### **Notes to Combined Financial Statements - continued**

asset allocation that places greater emphasis on equity-based investments to achieve its long-term objectives within prudent risk constraints.

### **Relationship of Endowment Spending Practices to Investment Objectives**

The System determines the appropriation of endowment funds for expenditure reimbursement through the budgeting process. Distribution policies for the System's endowments govern the amount of endowment funds that may be appropriated during this process. In establishing its policies, the System considered the long-term expected return on its endowments. Accordingly, over the long-term, the System expects the current distribution policies to allow its endowments to grow at an average of the long-term rate of inflation and maintain its purchasing power. In order to maintain the purchasing power of endowment assets, expenditures are based on investment performance and spending is curbed in response to deficit situations. Over the long term, the System expects its endowment to grow consistent with its intention to maintain the purchasing power of the endowment assets as well as to provide additional real growth through new gifts.

#### 5. RETIREMENT BENEFITS

The System provides defined contribution plans for eligible employees. Employees are eligible to contribute to the plans immediately with no minimum service or age requirement.

The System had four frozen defined benefit plans at the time of merger. Three of the four plans are subject to ERISA and all are being funded in accordance with regulatory requirements. Three of the four plans were merged together in fiscal year 2017.

#### 6. CONTINGENCIES

The healthcare industry is subject to numerous laws and regulations of federal, state, and local governments. These laws and regulations include, but are not necessarily limited to, matters such as licensure, accreditation, government healthcare program participation requirements, reimbursement for patient services, physician ownership and self-referral, and Medicare and Medicaid fraud and abuse. Government activity has continued with respect to investigations and allegations concerning possible violations of fraud and abuse statutes and regulations by healthcare providers. Violations of these laws and regulations could result in expulsion from government healthcare programs together with the imposition of significant fines and penalties, as well as significant repayments for patient services previously billed. Management believes that the System is in compliance with applicable fraud and abuse laws and regulations as well as other applicable federal and state laws and regulations.

## **Notes to Combined Financial Statements - continued**

7.	<b>SUBSEQUENT</b>	<b>EVENTS</b>

The System has p	erformed an	evaluation	of material	subsequent	events and	transactions from
March 31, 2018 th	rough May 1	5, 2018, w	which is the	date the fina	ncial statem	ents were issued.

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Baylor Scott & White Health					
Supplementary Combining Financial Information of the Obliga	ated Affiliates and B	SWH			
Combining Balance Sheets					
March 31, 2018					
(\$ Thousands)					
	Obigated	Consolidated	Other System	Reclassifications	Total
ASSETS	Affiliates *	SWHP <sup>†</sup>	Entities	and Eliminations	Financials
CURRENT ASSETS:					
Cash and cash equivalents	\$ 801,899	\$ 104,505	\$ 434,869	\$ -	\$ 1,341,273
Short-term investments	61,322	4,888	17,609	-	83,819
THVG funds due from United Surgical Partners, Inc.	-	-	90,076	-	90,076
Accounts receivable:					
Patient, net	493,103	-	362,576	(34,910)	820,769
Premium	-	80,563	-	-	80,563
Affiliates, net	111,480	-	-	(111,480)	-
Other	(4,363)	19,839	88,661	(6,974)	97,163
Other current assets	223,339	17,611	142,753	16	383,719
Total current assets	1,686,780	227,406	1,136,544	(153,348)	2,897,382
LONG-TERM INVESTMENTS:					
Unrestricted	2,883,796	90,528	480,200	-	3,454,524
Restricted	2,529	-	502,953	-	505,482
Total long-term investments	2,886,325	90,528	983,153		3,960,006
ASSETS WHOSE USE IS LIMITED:					
Other designated assets	121,109	2,200	10,296	_	133,605
Self insurance reserves	-	-	116,282	_	116,282
Funds held by bond trustee	51,156	_	-	_	51,156
Total assets whose use is limited	172,265	2,200	126,578	-	301,043
ASSETS HELD FOR SALE	-	-	-	-	-
PROPERTY AND EQUIPMENT, net	2,665,693	15,467	1,179,771	(188,183)	3,672,748
CONTRIBUTIONS RECEIVABLE, net	-	-	175,007	(59)	174,948
DUE FROM AFFILIATES	208,005	-	2,584	(210,589)	-
INTEREST IN NET ASSETS OF RELATED FOUNDATIONS	513,523	-	101,355	(610,658)	4,220
INVESTMENTS IN SUBSIDIARIES AND AFFILIATES	1,731,058	-	-	(1,731,058)	-
OTHER LONG-TERM ASSETS:					
Equity investment in unconsolidated entities	40,785	185	23,022	-	63,992
Goodwill and intangible assets, net	89,959	-	772,890	(2,438)	860,411
Other	9,148	1,783	12,840	(6,992)	16,779
Total other long-term assets	139,892	1,968	808,752	(9,430)	941,182
Total assets	\$ 10,003,541	\$ 337,569	\$ 4,513,744	\$ (2,903,325)	\$ 11,951,529

<sup>\*</sup>Obligated Affiliates combines Baylor Health Care System; Baylor University Medical Center; Baylor All Saints Medical Center; Baylor Medical Center at Waxahachie; Baylor Regional Medical Center at Grapevine; Baylor Medical Center at Plano; Scott & White Healthcare; Scott & White Memorial Hospital (inclusive of McLane Children's Hospital Scott & White); Scott & White Clinic; Scott & White Hospital - Round Rock; Scott & White Continuing Care Hospital; Hillcrest Baptist Medical Center; Baylor Scott & White Holdings; Baylor Scott & White Health; Baylor Medical Centers at Garland and McKinney; and Scott & White Hospital - College Station.

 $<sup>^\</sup>dagger$ Consolidated SWHP includes Scott and White Health Plan and Insurance Company of Scott and White.

Baylor Scott & White Health

Supplementary Combining Financial Information of the Obligated Affiliates and BSWH

Combining Balance Sheets - continued

March 31, 2018

(\$ Thousands)

LIABILITIES AND NET ASSETS	Obligated Affiliates *	Consolidated SWHP <sup>†</sup>	Other System Entities	Reclassifications and Eliminations	Total Financials
CURRENT LIABILITIES:					
Current maturities of long-term debt and capital					
lease obligations	\$ 13,872	\$ -	\$ 34,695	\$ -	\$ 48,567
Long-term debt subject to short-term			,		
remarketing arrangements	95,000	-	-	-	95,000
Commercial paper	187,704	_	=	=	187,704
Accounts payable:	,				,
Trade accounts payable	117,293	12,062	150,617	(11,511)	268,461
Affiliates, net	,	11,396	103,172	(114,568)	
Accrued liabilities:		,		( , ,	
Payroll related	329,000	333	61,268	-	390,601
Third-party programs	45,248	7,408	17,921	30,431	101,008
Medical claims payable	-	93,678	_	(65,341)	28,337
Other	245,002	71,921	157,144	(17,358)	456,709
				(=1,000)	
Total current liabilities	1,033,119	196,798	524,817	(178,347)	1,576,387
LONG-TERM DEBT AND CAPITAL LEASE OBLIGATIONS, less current maturities	2,708,050	-	442,697	-	3,150,747
OTHER LONG-TERM LIABILITIES:					
Self insurance and other insurance liabilities	(1,014)	-	116,283	-	115,269
Interest rate swap liabilities, net	227,865	-	-	-	227,865
Other	192,330	22,486	119,178_	(6,149)	327,845
Total other long-term liabilities	419,181	22,486	235,461	(6,149)	670,979
DUE TO AFFILIATES	-	-	315,175	(315,175)	-
Total liabilities	4,160,350	219,284	1,518,150	(499,671)	5,398,113
COMMITMENTS AND CONTINGENCIES					
NONCONTROLLING INTERESTS - REDEEMABLE	-	-	228,694	182,904	411,598
NET ASSETS:					
Unrestricted - attributable to BSWH	5,315,053	118,285	1,910,033	(2,186,906)	5,156,465
Unrestricted - noncontrolling interests - nonredeemable	17,923	-	68,396	204,154	290,473
Total unrestricted net assets	5,332,976	118,285	1,978,429	(1,982,752)	5,446,938
Temporarily restricted	307,276	-	464,009	(351,786)	419,499
Permanently restricted	202,939		324,462	(252,020)	275,381
Total net assets	5,843,191	118,285	2,766,900	(2,586,558)	6,141,818
Total liabilities and net assets	\$ 10,003,541	\$ 337,569	\$ 4,513,744	\$ (2,903,325)	\$ 11,951,529

<sup>\*</sup>Obligated Affiliates combines Baylor Health Care System; Baylor University Medical Center; Baylor All Saints Medical Center; Baylor Medical Center at Waxahachie; Baylor Regional Medical Center at Grapevine; Baylor Medical Center at Plano; Scott & White Healthcare; Scott & White Memorial Hospital (inclusive of McLane Children's Hospital Scott & White Olinic; Scott & White Hospital - Round Rock; Scott & White Continuing Care Hospital; Hillcrest Baptist Medical Center; Baylor Scott & White Holdings; Baylor Scott & White Health; Baylor Medical Centers at Garland and McKinney; and Scott & White Hospital - College Station.

 $<sup>^\</sup>dagger$  Consolidated SWHP includes Scott and White Health Plan and Insurance Company of Scott and White.

Baylor Scott & White Health

Supplementary Combining Financial Information of the Obligated Affiliates and BSWH

Combining Statements of Operations and Changes in Net Assets

For the Nine Months Ended March 31, 2018

(\$ Thousands)

	Obligated Affiliates *	Consolidated SWHP <sup>†</sup>	Other System Entities	Reclassifications and Eliminations	Total Financials
OPERATING REVENUE:					
Net patient care revenue  Less patient related bad debt expense	\$ 3,741,384	\$ -	\$ 3,232,082	\$ (316,136)	\$ 6,657,330
Net patient care revenue, less patient related bad debt expense	208,360 3,533,024		<u>328,495</u> 2,903,587	(316,136)	536,855 6,120,475
Premium revenue	3,333,024	612,962	2,903,367	(356)	612,606
Other operating revenue	324,902	10,822	534,293	(538,723)	331,294
Net assets released from restrictions for operations	8,373		51,243	(9,010)	50,606
Total operating revenue	3,866,299	623,784	3,489,123	(864,225)	7,114,981
OPERATING EXPENSES:					
Salaries, wages, and employee benefits	1,984,703	32,691	1,361,233	(37,324)	3,341,303
Supplies	590,644	108	607,613	-	1,198,365
Other operating expenses	844,422	53,261	1,110,716	(510,129)	1,498,270
Medical claims	-	540,248	-	(325,335)	214,913
(Gains) losses on fixed asset sales and disposals,net	(6,019)	-	2,013	-	(4,006)
Depreciation and amortization	189,137	382	96,815	(4,259)	282,075
Interest	69,401	1,854	29,275	(10,018)	90,512
Total operating expenses	3,672,288	628,544	3,207,665	(887,065)	6,621,432
Income (loss) from operations	194,011	(4,760)	281,458	22,840	493,549
NONOPERATING GAINS (LOSSES):					
Gains (losses) on investments, net	144,620	2,162	42,234	(6,403)	182,613
Interest rate swap activity	28,406	-	-	-	28,406
Contributions	12,216	-	1,504	(13,619)	101
Equity in (losses) gains of unconsolidated entities	(165)	-	37,141	-	36,976
Loss from extinguishment of debt	(721)	-	-	-	(721)
Other	128,394	(18)	10,297	(138,359)	314
Total nonoperating gains (losses)	312,750	2,144	91,176	(158,381)	247,689
REVENUE AND GAINS IN EXCESS (DEFICIT) OF EXPENSES					
AND LOSSES BEFORE TAXES	506,761	(2,616)	372,634	(135,541)	741,238
LESS INCOME TAX EXPENSE (BENEFIT)	313	(534)	13,558		13,337
REVENUE AND GAINS IN EXCESS (DEFICIT) OF EXPENSES AND LOSSES	506,448	(2,082)	359,076	(135,541)	727,901

<sup>\*</sup>Obligated Affiliates combines Baylor Health Care System; Baylor University Medical Center; Baylor All Saints Medical Center; Baylor Medical Center at Waxahachie; Baylor Regional Medical Center at Grapevine; Baylor Medical Center at Plano; Scott & White Healthcare; Scott & White Memorial Hospital (inclusive of McLane Children's Hospital Scott & White); Scott & White Clinic; Scott & White Hospital - Round Rock; Scott & White Continuing Care Hospital; Hillcrest Baptist Medical Center; Baylor Scott & White Holdings; Baylor Scott & White Health; Baylor Medical Centers at Garland and McKinney; and Scott & White Hospital - College Station.

 $<sup>^\</sup>dagger$  Consolidated SWHP includes Scott and White Health Plan and Insurance Company of Scott and White.

**Baylor Scott & White Health** 

Supplementary Combining Financial Information of the Obligated Affiliates and BSWH

Combining Statements of Operations and Changes in Net Assets - continued

For the Nine Months Ended March 31, 2018

(\$ Thousands)

	Obligated Affiliates *	Consolidated SWHP <sup>†</sup>	Other System Entities	Reclassifications and Eliminations	Total Financials
OTHER CHANGES IN UNRESTRICTED NET ASSETS:					
Unrealized losses on investments, net	\$ -	\$ -	\$ (2,568)	\$ -	\$ (2,568)
Net assets released from restrictions for capital expenditures	685	-	6,633	(617)	6,701
Other changes in net assets attributable to noncontrolling					
interests - nonredeemable	(2,949)	-	(180,977)	199,672	15,746
Revenue and gains in excess of expenses and losses attributable to					
noncontrolling interests - redeemable	-	-	(124,895)	(64,432)	(189,327)
Transfers between entities under common control	15,195	-	(3,474)	(11,721)	-
Other	3	-	(138)	(9,382)	(9,517)
INCREASE (DECREASE) IN UNRESTRICTED NET ASSETS	519,382	(2,082)	53,657	(22,021)	548,936
CHANGES IN TEMPORARILY RESTRICTED NET ASSETS:					
Contributions	8,206	-	172,346	(9,626)	170,926
Realized investment income	-	-	18,796	-	18,796
Unrealized gains on investments	-	-	11,044	-	11,044
Change in value of split-interest agreements	59	-	194	-	253
Net assets released from restrictions for operations	(8,373)	-	(51,243)	9,010	(50,606)
Net assets released from restrictions for capital expenditures	(685)	-	(6,633)	617	(6,701)
Transfers between entities under common control	(280)	-	280	-	-
Changes in net assets of related foundations	12,712	-	2,009	(14,551)	170
Other			(968)		(968)
INCREASE (DECREASE) IN TEMPORARILY RESTRICTED NET ASSETS	11,639		145,825	(14,550)	142,914
CHANGES IN PERMANENTLY RESTRICTED NET ASSETS:					
Contributions	-	-	11,556	-	11,556
Realized investment income	-	-	629	-	629
Unrealized losses on investments	-	-	(103)	-	(103)
Change in value of split-interest agreements	57	-	(1,695)	(1)	(1,639)
Changes in net assets of related foundations	11,760	-	12	(11,770)	2
Other			563		563
INCREASE (DECREASE) IN PERMANENTLY RESTRICTED NET ASSETS	11,817		10,962	(11,771)	11,008
INCREASE (DECREASE) IN NET ASSETS	542,838	(2,082)	210,444	(48,342)	702,858
NET ASSETS, beginning of period	5,300,353	120,367	2,556,456	(2,538,216)	5,438,960
NET ASSETS, end of period	\$ 5,843,191	\$ 118,285	\$ 2,766,900	\$ (2,586,558)	\$ 6,141,818

<sup>\*</sup>Obligated Affiliates combines Baylor Health Care System; Baylor University Medical Center; Baylor All Saints Medical Center; Baylor Medical Center at Waxahachie; Baylor Regional Medical Center at Grapevine; Baylor Medical Center at Plano; Scott & White Healthcare; Scott & White Healthcare; Scott & White Hospital - Round Rock; Scott & White Continuing Care Hospital; Hillcrest Baptist Medical Center; Baylor Scott & White Holdings; Baylor Scott & White Health; Baylor Medical Centers at Garland and McKinney; and Scott & White Hospital - College Station.

<sup>&</sup>lt;sup>†</sup> Consolidated SWHP includes Scott and White Health Plan and Insurance Company of Scott and White.

Baylor Scott & White Health Obligated Affiliates - Combined Statement of Cash Flows	
For the Nine Months Ended March 31, 2018	
(\$ Thousands)	
Cash Flows from Operating Activities:	
Increase in net assets	\$ 542,838
Adjustments to reconcile increase in net assets	
to net cash provided by operating activities:	
Loss on extinguishment of debt	721
Unrealized gains on investments, net	(51,002)
Realized gains on sales of investments, net	(57,816)
Gains on interest rate swap, net	(45,654)
Patient related bad debt expense	208,360
Depreciation and amortization	189,137
Gains on fixed asset sales and disposals, net	(6,019)
Change in value of split-interest agreements	(116)
Transfers between entities under common control	(14,915)
Other changes attributable to noncontrolling interests	2,949
Changes in operating assets and liabilities (net of acquisitions):	
Increase in net patient accounts receivable	(234,529)
Decrease in other accounts receivable	61,294
Increase in other assets	(114,176)
Increase in due from affiliates, net	(71,800)
Increase in trade accounts payable and accrued liabilities	32,895
Increase in other liabilities	44,050
Net cash provided by operating activities	486,217
Cash Flows from Investing Activities:	
Purchases of property and equipment, net	(267,848)
Cash proceeds from sales of assets	6,007
Increase in investments, net	(93,758)
Net payments on interest rate swap	(10,459)
Increase in investments of subsidiaries	(117,957)
Increase in assets whose use is limited	(3,281)
Net cash used in investing activities	(487,296)
Cash Flows from Financing Activities:	
Principal payments on long-term debt	(377,498)
Proceeds from issuance of long-term debt	462,609
Transfers between entities under common control	14,915
Purchases of noncontrolling interests	(2,949)
Net cash provided by financing activities	97,077
Net Increase in Cash and Cash Equivalents	95,998
Cash and Cash Equivalents, beginning of period	705,901
Cash and Cash Equivalents, end of period	\$ 801,899