

# AMERICAN COURAGE

OUR COMMITMENT TO A FREE SOCIETY

## FRIDAY, JUNE 13

7:30am **Private Breakfast, includes Kevin**  
Motif

12:30pm **Private Lunch, includes TvDH and Kevin**  
La Casa Pacifica

6:00pm **Staff Meeting**  
TBD

6:30pm **Private Dinner, includes Kevin and Rich**  
Stone Hill Private  
Dining Room

6:30pm **Private Dinner, includes TvDH, Tim and Daniel**  
Stone Hill

6:30pm **Project Leader Dinner**  
TBD

## SATURDAY, JUNE 14

6:30 – 7:30am **Informal Breakfast <<for golf participants only>>**  
Club 19

7:30 – 11:30am **Golf <<for golf participants only>>**  
Monarch Beach  
Golf Links

11:30am – 1:00pm **Lunch Discussion <<for golf participants only>>**  
Club 19  
*Congressmen Tom Cotton and Jim Jordan*

12:00 – 6:00pm **Seminar Registration**  
Malta

4:30 – 6:00 pm **Welcome Reception**  
Grand Lawn

\*Paid for by Freedom Partners Action Fund, Inc., [2200 Wilson Blvd., Suite 102-533], Arlington, VA 22201. Not authorized by any candidate or candidate's committee.

6:00 pm **Top Partners Depart for Dinner**

6:15 – 8:00pm **Welcome Dinner**  
Grand Lawn

6:30 – 8:00pm **Top Partner Dinner**  
La Casa Pacifica

8:00pm **After-Dinner Drinks**  
Grand Lawn

**SUNDAY, JUNE 15**

7:30am – 6:00pm **Seminar Registration**  
Malta

7:30 – 9:30am **Informal Breakfast**  
Motif

8:45 – 10:00am **Saving America: Our Fight to Advance Freedom and Reverse the Country's Decline <<for first-time participants only>>**  
Monarch 1 & 2

*David Koch and Richard Fink*

- Buffet breakfast available
- Room set-up: Half rounds for 120

9:00 – 10:00am **Book Discussion – *The Forgotten Man and Coolidge* <<for past attendees only>>**  
Monarch 3

*Amity Shlaes, interviewed by John Hardin*

- Buffet breakfast available
- Room set-up: Classroom for 120

9:00 – 10:00am **Small-Group Strategy Discussion – Senate Landscape and Opportunities\***  
Adriatic

**<<invitation-only for past attendees>>**

*Marc Short*

- Buffet breakfast available
- Room set-up: U-Shape for 35

9:00 – 10:00am **Small-Group Discussion – Over-Criminalization: Removing Legal Barriers to Opportunity <<invitation-only for past attendees>>**  
Atlantic

*Norman Reimer and Mark Holden*

- Buffet breakfast available

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- Room set-up: U-shape for 24

10:15 – 11:15am **Understanding the Network: A Discussion with Capability Leaders <<for first-time participants only>>**  
Monarch 1 & 2  
*Marc Short, Daniel Turner, Jose Mallea, John Hardin and Teresa Oelke*

- Room set-up: Half rounds for 120

10:15 – 11:15am **Voter Turnout: Utilizing Data to Target, Persuade and Get-Out-The-Vote <<for past attendees only>>**  
Monarch 3  
*Michael Palmer and Emily Seidel*

- Classroom: 120

10:15 – 11:15am **Energy: Changing the Narrative <<for past attendees only>>**  
Caspian  
*Nancy Pfotenhauer, Hubbel Relat and Karen Steward*

- Theatre: 60

10:15 – 11:15am **Online Education: Disruptive Technology in Higher Ed <<for past attendees only>>**  
Aegean  
*Brian Hooks, Chad Thevenot and Derek Johnson*

- Classroom: 48

10:15 – 11:15am **Small-Group Strategy Discussion – Free Speech: Defending First-Amendment Rights <<invitation-only>>**  
Adriatic  
*Senator Mitch McConnell, Representative Jim Jordan and Mark Holden*

- U-Shape: 35

11:30am – 12:45pm **Lunch**  
Pacific Lawn  
Join us for a special Father's Day celebration.

1:00 – 2:30pm **OPENING SESSIONS: CHALLENGES AND OPPORTUNITIES**  
Pacific Ballroom

**American Courage: Our Commitment to a Free Society**  
*Charles Koch*

**Collectivism: Exploring Its Nature and Consequences**  
*Dr. Victor Davis Hanson*

**The Free Society: Five Key Features and Benefits**  
*Dr. Will Ruger*

**The Long-Term Strategy: Engaging the Middle Third**  
*Dr. Richard Fink*

- 2:30 – 2:55pm      **Break**
- 2:55 – 5:00pm  
Pacific Ballroom      **AFTERNOON SESSIONS: THE FOUNDATION FOR PROGRESS**
- Part One: Drive the National Conversation**  
*Richard Fink, Norman Reimer, Steve Lombardo and Michael Lomax, moderated by Dale Gibbens*
- Part Two: Leverage Science and the Universities**  
*Brian Hooks, Adam Millsap, Diana Thomas and Jim Otteson, moderated by Ryan Stowers*
- Part Three: Advance in the States**  
*Evan Feinberg and Teresa Oelke, moderated by Rachel Campos-Duffy*
- Free Speech: Defending First Amendment Rights**  
*Senator Mitch McConnell*
- 6:30 – 7:30pm  
Stone Hill      **Reception for First-Time Participants <<for first-time participants only>>**
- 7:15 – 9:15pm  
Pacific Lawn      **Dinner**  
*Remarks from Dr. Charles Murray*
- 9:15pm  
Pacific Lawn      **After-Dinner Drinks**

**MONDAY, JUNE 16**

- 7:30 – 8:30am  
Monarch 2      **Book Discussion – *In Pursuit of Happiness and Good Government***  
*Dr. Charles Murray, interviewed by Marty Zupan*
- Classroom for 120
- 7:30 – 8:30am  
Monarch 3      **Higher Ed Investment Session**  
*John Hardin and Ryan Stowers*
- Classroom for 120
- 7:30 – 8:30am  
Adriatic      **Small-Group Strategy Discussion – Senate Landscape and Opportunities\* <<invitation-only>>**
- U-Shape: 35
- 7:30 – 8:30am      **Small-Group Strategy Discussion – 2014 Debate: The Issue-**

Aegean	<b>Based Strategy for Impact &lt;&lt;invitation-only&gt;&gt;</b> <ul style="list-style-type: none"><li>• U-Shape: 35</li></ul>
8:45am – 10:00am Pacific Ballroom	<b>MORNING SESSIONS: THE STRATEGY IN ACTION</b>
8:45 – 10:00am	<b>The Opposition: Understanding Their Strategy and Infrastructure</b> <i>Mark Holden</i>
	<b>2014 Debate: Immediate Opportunities to Defend Freedom</b> <i>Marc Short and Tim Phillips, with brief remarks from Phil Cox</i>
10:00-10:15am	<b>Break</b>
10:15-11:00am	<b>STRATEGY DISCUSSIONS, participants choose one:</b>
Monarch 1	<b>Voter Turnout: Utilizing Data to Target, Persuade and Get-Out-The-Vote</b> <i>Michael Palmer and Emily Seidel</i> <ul style="list-style-type: none"><li>• Classroom: 120</li></ul>
Monarch 3	<b>Youth Engagement: Educating and Engaging the Next Generation</b> <i>Evan Feinberg, Daniel Turner and Jeff Frazee</i> <ul style="list-style-type: none"><li>• Classroom: 120</li></ul>
Mediterranean	<b>Texas: Sustaining a Culture of Freedom in the Lone Star State</b> <i>Tim Phillips, Daniel Garza and Derrick Sontag</i> <ul style="list-style-type: none"><li>• Classroom: 64</li></ul>
11:00-11:20am	Break
11:20-12:40pm Pacific Ballroom	(Doug Ducey – 5 minutes)  <b>The Senate: A Window of Policy Opportunity for Principled Leaders (25 mins)</b> <i>Representative Tom Cotton and Representative Cory Gardner, interviewed by Jeff Crank</i>  (Pete Hegseth – 5 minutes)

**The Stakes: Who Will Define the American Dream?** (20 mins)

*Peter Schweizer*

(Feedback – 5 minutes)

**The Commitment: An Investment in the Future** (20 mins)

*Kevin Gentry, Marc Short and Tim Phillips*

12:45 – 2:00pm  
Monarch Ballroom **The Partnership: Courage, Dedication & This Group's American Legacy**

2:00 – 2:30pm  
Monarch Foyer **Networking Break**

2:30 – 3:30pm **BREAKOUTS, participants choose one:**

Mediterranean **Value-Added Events: Engaging the Middle Third**

*Justine Fink, Jennifer Stefano and Teresa Oelke*

- Theatre: 100

Atlantic **Well-Being: What It Is and Why It's Important**

*Jim Otteson, Will Ruger and Oliver Sherouse*

- Theatre: 60

Adriatic **Health Care: Making it Affordable, Accessible and Higher-Quality**

*Grace-Marie Turner, Bob Graboyes, Michael Ramlet and Nancy Pfotenhauer*

- Theatre: 90

Aegean **Small-Group Strategy Discussion – Employee Outreach: Engaging Your Workforce in the Cause of Freedom**  
<<invitation-only>>

*Dale Gibbens and Philip Ellender*

- U-Shape: 35

3:30 – 4:30pm  
Monarch Foyer **Networking Break**

3:45 – 4:30pm  
Aegean **Small-Group Discussion**

*Senator Marco Rubio*

- U-Shape: 15

3:45 – 4:30pm      **Next Steps: Becoming a Part of This Group <<for first-time participants only>>**  
Adriatic

*Kevin Gentry, Marc Short and Dale Gibbens*

- Theatre: 90

6:00 – 7:00      **Reception**  
Pacific Promenade  
and Terrace

6:00 – 7:00      **Reception for Top Pledgers <<invitation-only>>**  
Presidential Suite

7:00 – 9:00      **Dinner**  
Pacific Ballroom      *Remarks from Senator Marco Rubio*

9:00      **After-Dinner Drinks**  
Pacific Promenade  
and Terrace

**TUESDAY, JUNE 17**

7:00 – 9:00am      **Informal Breakfast**  
Lobby Terrace