



**OAKLAND UNIFIED
SCHOOL DISTRICT**

Community Schools, Thriving Students

2019-20 Preliminary Adopted Budget



Presented to the Board of Education

Gina Murphy-Garrett, Senior Executive Director, Budget

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www.ousd.org



@OUSDnews

Outline

Budget Cycle

Fiscal Goals

Budget Guidelines & Input

District Funding - LCFF

Assumptions

MYP

Revenues

Expenditures

Other Funds

Budget Cycle

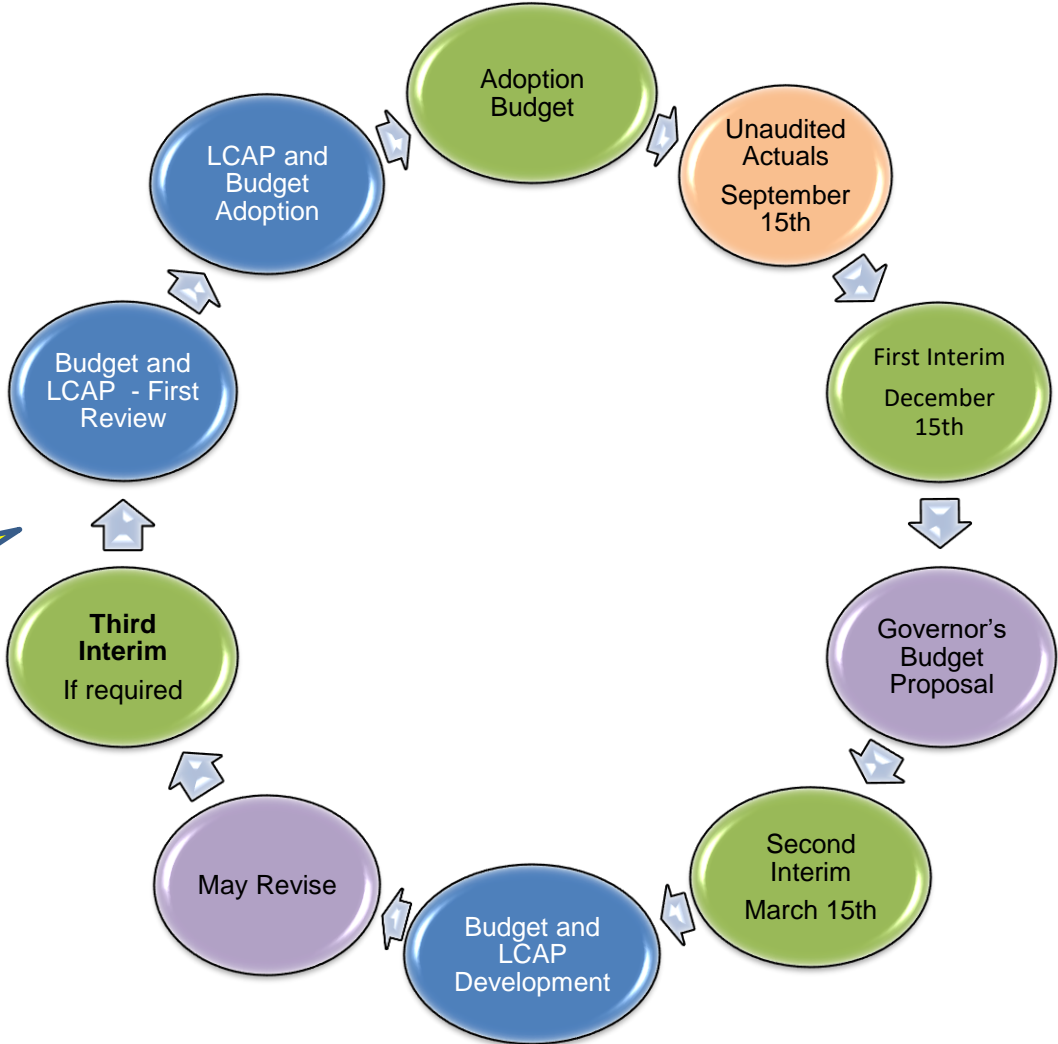
2017-18 Actuals

2018-19 Budget

2019-20 State Budget-Proposals

2019-20 Budget Adoption

We are here.





Fiscal Goals

Implement the Fiscal Vitality Plan and achieve fiscal solvency.

Ensure that the district is able to meet its financial commitments in the current and subsequent two fiscal years.

Maintain a balanced budget with expenditures not exceeding revenues.

Maintain a minimum reserve of 2% or more for Economic Uncertainty (Board Policy is 3%)



Budget Guidelines & Inputs

OUSD VISION & MISSION

Where are we going and why?

THEORY OF ACTION

How will we get there?

ORGANIZATIONAL RESILIENCE

OEA Contract Agreement

Leadership Development/
[School Governance](#)

BP [5032](#) Equity Policy

QUALITY COMMUNITY SCHOOLS

BP [6006](#): City Wide Plan

BP [6005](#): Quality School
Development

LCAP: Differentiated Assistance

FISCAL VITALITY

BP [3150](#)

[Budget Reduction Plan](#)

BP [3100.1](#) Financial Reserves

[Fiscal Vitality Plan*](#)

* We are receiving ongoing support from Alameda County Office of Education on implementation of the Fiscal Vitality Plan

District Funding - LCFF

- **Local Control Funding Formula (LCFF)** is the **majority of district funding**.
- The official district **enrollment** is taken the first Wednesday in October, called **Information Day**.
- **Average daily attendance (ADA)** is the actual number of days a student attends school.
- The percentage of enrolled students that are eligible for free/reduced-priced meals, or are English Learners, Foster Youths and Homeless students on Information Day determine the **unduplicated count percentage (UPP)**.
- Together, the enrollment, UPP percentage and ADA determine LCFF funding.

Assumptions

- **Revenues** for the multi-year projections based on the School Services of California budget **dartboard**.
- Projecting and updating **current year revenues and expenditures** for year-end.
- Expenditures **include the negotiated settlement** for OEA for the **current** and **two subsequent fiscal years**.
- Other **board authorized reductions** are included.
- One-time revenue and expenses removed in out years.
- One-time **AB 1840** adjustment of **\$514K** included in 2019-20.

MYP Major Assumptions

Factors for the Multi-Year Projections	Fiscal Year 2019-2020	Projection 2020-2021	Projection 2021-2022
Enrollment	35,666	35,524	35,566
Current Year P-2	31,978	33,363	33,062
LCFF ADA	34,049	33,748	33,792
Unduplicated Pupil Percentage % (Three Year Rolling Average)	76.82%	76.69%	77.00%
Statutory COLA	3.26%	3.00%	2.80%
STRS	16.70%	18.10%	17.80%
PERS	20.73%	23.60%	24.90%

MYP Major Assumptions

Factors for the Multi-Year Projections	Fiscal Year 2019-2020	Projection 2020-2021	Projection 2021-2022
One-Time Mandated Cost per ADA	\$184	\$0	\$0
California Lottery Unrestricted	\$151	\$151	\$151
California Lottery Restricted	\$53	\$53	\$53
AB 1840 One-Time	\$514K	\$0	\$0

Multi - Year Projection

General Fund MYP Combined	2019/20	2020/21	2021/22
	Adopted Budget	Projection	Projection
Total Revenues	\$ 567,633,550	\$ 574,465,856	\$ 587,368,869
Total Expenditures	567,142,331	581,293,055	604,371,479
Excess (Deficiency)	491,219	(6,827,199)	(17,002,610)
Other Financing Sources/Uses	(1,225,933)	(1,225,933)	(1,225,933)
Net Increase/(Decrease) in Fund Balance:	(734,714)	(8,053,132)	(18,228,543)
Beginning Fund Balance:	29,997,993	29,263,279	21,210,147
Audit Adjustments:	-	-	-
Adjusted Beginning Fund Balance:	29,997,993	29,263,279	21,210,147
Projected Ending Fund Balance:	\$ 29,263,279	\$ 21,210,147	\$ 2,981,604
Total Reserves:	3.51%	2.01%	-1.10%

MYP – General Fund

OAKLAND UNIFIED SCHOOL DISTRICT
Multi-Year Projections
as of FY19/20 Adopted Budget

Description	2019/20 Proposed Budget			2020/21 Projection			2021/22 Projection		
	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
REVENUE									
TOTAL REVENUE	406,867,808	160,765,742	567,633,550	413,094,263	161,371,593	574,465,856	425,431,815	161,937,054	587,368,869
TOTAL EXPENDITURES	331,209,276	235,933,055	567,142,331	342,181,385	239,111,670	581,293,055	361,592,504	242,778,976	604,371,479
EXCESS OF REVENUES OVER EXPENDITURES	75,658,532	(75,167,313)	491,219	70,912,878	(77,740,077)	(6,827,199)	63,839,311	(80,841,922)	(17,002,611)
TOTAL OTHER FIN. SOURCE/USES	(76,138,771)	74,912,838	(1,225,933)	(79,135,285)	77,909,352	(1,225,933)	(82,251,659)	81,025,726	(1,225,933)
NET INCREASE (DECREASE) IN FUND BALANCE	(480,239)	(254,475)	(734,714)	(8,222,407)	169,275	(8,053,132)	(18,412,348)	183,804	(18,228,544)
Beginning Fund Balance	20,574,390	9,423,603	29,997,993	20,094,151	9,169,128	29,263,279	11,871,744	9,338,403	21,210,147
Other Adjustment									
Audit Adjustments	-	-	-	-	-	-	-	-	-
Other Restatements									
ENDING BALANCE, JUNE 30	20,094,151	9,169,128	29,263,279	11,871,744	9,338,403	21,210,147	(6,540,603)	9,522,207	2,981,604
Components of Fund Balance									
Revolving Cash	150,000		150,000	150,000		150,000	150,000		150,000
Stores	-		-	-		-	-		-
Prepaid Expenditures	-		-	-		-	-		-
General Reserve									
Legally Restricted Balances		9,169,128	9,169,128		9,338,403	9,338,403		9,522,207	9,522,207
Designated for:									
Econ. Uncertainties	17,067,970		17,067,970	11,661,661		11,661,661	12,123,230		12,123,230
Site Grants/Carryover	-		-	-		-	-		-
Other Designations: EFB	2,876,181		2,876,181	60,083		60,083	-		-
			-	-		-	-		-
Undesignated / Unappropriated	0	-	0	0	-	0	(18,813,833)	-	(18,813,833)
TOTAL EXPENDITURES	568,932,331			583,083,055			606,161,479		
SELPA Pass Through	-			-			-		
Adjusted Total Expenditures	568,932,331			583,083,055			606,161,479		
3.0% Minimum Reserve	17,067,969.93		2%	11,661,661.09		2%	12,123,229.59		
Total Reserves	3.51%			2.01%			-1.10%		
1% Reserved Equals	5,689,323			5,830,831			6,061,615		

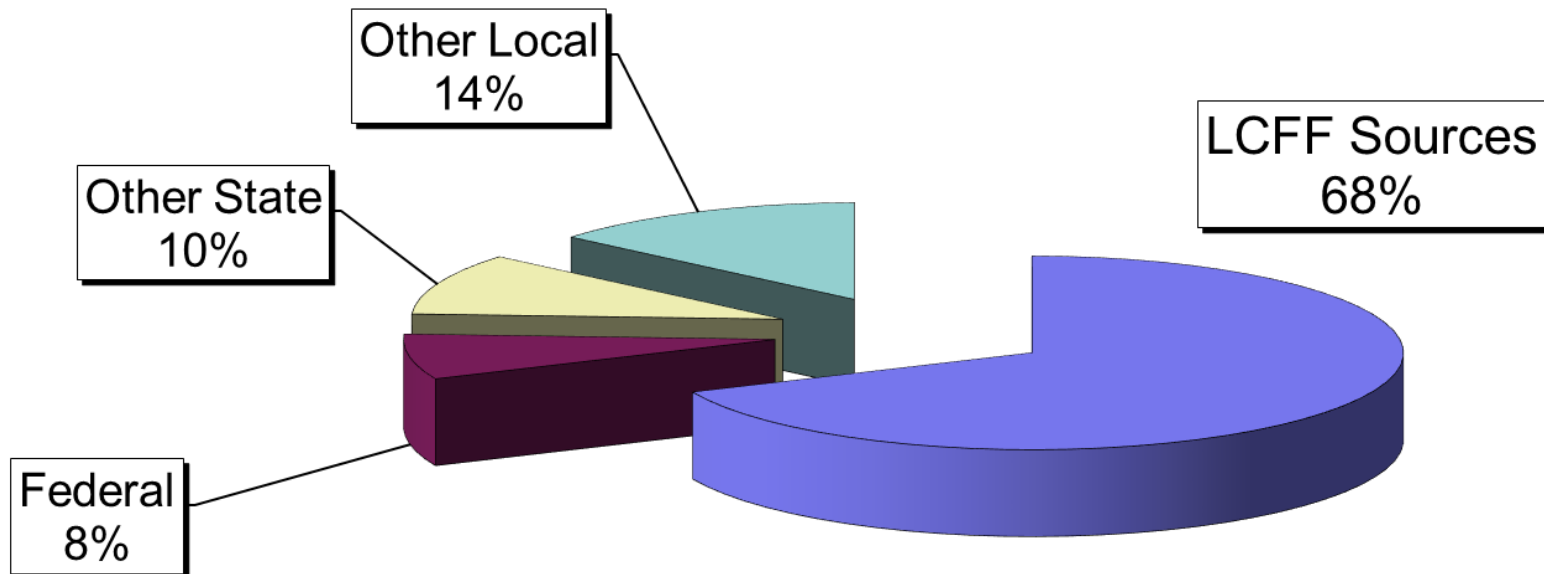
MYP – General Fund

OAKLAND UNIFIED SCHOOL DISTRICT
Multi-Year Projections
as of FY19/20 Adopted Budget

Description	2019/20 Proposed Budget			2020/21 Projection			2021/22 Projection		
	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
	REVENUE								
LCFF	384,635,660	3,233,105	387,868,765	391,146,168	3,233,105	394,379,273	403,259,732	3,233,105	406,492,837
Federal	-	42,815,057	42,815,057	-	42,815,057	42,815,057	-	42,815,057	42,815,057
State	8,214,662	50,238,870	58,453,532	7,930,609	50,844,721	58,775,330	8,154,597	51,410,182	59,564,779
Local	14,017,486	64,478,710	78,496,196	14,017,486	64,478,710	78,496,196	14,017,486	64,478,710	78,496,196
TOTAL REVENUE	406,867,808	160,765,742	567,633,550	413,094,263	161,371,593	574,465,856	425,431,815	161,937,054	587,368,869
EXPENDITURES									
Certificated	140,514,625	64,487,961	205,002,586	148,538,846	68,415,030	216,953,876	162,895,178	75,629,987	238,525,166
Classified	52,512,702	34,894,780	87,407,482	52,775,266	35,069,254	87,844,519	53,039,142	35,244,600	88,283,742
Benefits	91,701,353	64,338,441	156,039,794	97,499,360	67,415,513	164,914,872	101,702,951	69,692,516	171,395,467
Books & Supplies	7,573,410	24,728,668	32,302,078	6,573,410	20,728,668	27,302,078	6,573,410	14,728,668	21,302,078
Services, Other Operating Expenses	35,847,854	39,324,042	75,171,896	34,235,172	39,324,042	73,559,214	34,322,490	39,324,042	73,646,532
Capital Outlay	120,974	6,500	127,474	120,974	6,500	127,474	120,974	6,500	127,474
Other Outgo	5,985,437	6,261,844	12,247,281	5,985,437	6,261,844	12,247,281	5,985,437	6,261,844	12,247,281
Direct Support/Indirect Costs	(3,047,079)	1,890,819	(1,156,260)	(3,047,079)	1,890,819	(1,156,260)	(3,047,079)	1,890,819	(1,156,260)
Other Adjustments	-	-	-	(500,000)	-	(500,000)	-	-	-
TOTAL EXPENDITURES	331,209,276	235,933,055	567,142,331	342,181,385	239,111,670	581,293,055	361,592,504	242,778,976	604,371,479
EXCESS OF REVENUES OVER EXPENDITURES	75,658,532	(75,167,313)	491,219	70,912,878	(77,740,077)	(6,827,199)	63,839,311	(80,841,922)	(17,002,611)
OTHER FINANCING SOURCES/USES									
Transfers In	564,067	-	564,067	564,067	-	564,067	564,067	-	564,067
Transfers Out	1,790,000	-	1,790,000	1,790,000	-	1,790,000	1,790,000	-	1,790,000
Sources									
Uses									
Cont. to Rest. Programs	(74,912,838)	74,912,838	-	(77,909,352)	77,909,352	-	(81,025,726)	81,025,726	-
TOTAL OTHER FIN. SOURCE/USES	(76,138,771)	74,912,838	(1,225,933)	(79,135,285)	77,909,352	(1,225,933)	(82,251,659)	81,025,726	(1,225,933)
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Beginning Fund Balance	20,574,390	9,423,603	29,997,993	20,094,151	9,169,128	29,263,279	11,871,744	9,338,403	21,210,147
Other Adjustment	-	-	-	-	-	-	-	-	-
Audit Adjustments	-	-	-	-	-	-	-	-	-
Other Restatements	-	-	-	-	-	-	-	-	-
ENDING BALANCE, JUNE 30	20,094,151	9,169,128	29,263,279	11,871,744	9,338,403	21,210,147	(6,540,603)	9,522,207	2,981,604
Components of Fund Balance									
Revolving Cash	150,000	-	150,000	150,000	-	150,000	150,000	-	150,000
Stores	-	-	-	-	-	-	-	-	-
Prepaid Expenditures	-	-	-	-	-	-	-	-	-
General Reserve	-	-	-	-	-	-	-	-	-
Legally Restricted Balances	-	9,169,128	9,169,128	-	9,338,403	9,338,403	-	9,522,207	9,522,207
Designated for:									
Econ. Uncertainties	17,067,970	-	17,067,970	11,661,661	-	11,661,661	12,123,230	-	12,123,230
Site Grants/Carryover	-	-	-	-	-	-	-	-	-
Other Designations: EFB	2,876,181	-	2,876,181	60,083	-	60,083	-	-	-
Undesignated / Unappropriated	0	-	0	0	-	0	(18,813,833)	-	(18,813,833)
Total Reserves	3.51%			2.01%			-1.10%		

19/20 General Fund Revenues (Combined) \$568M

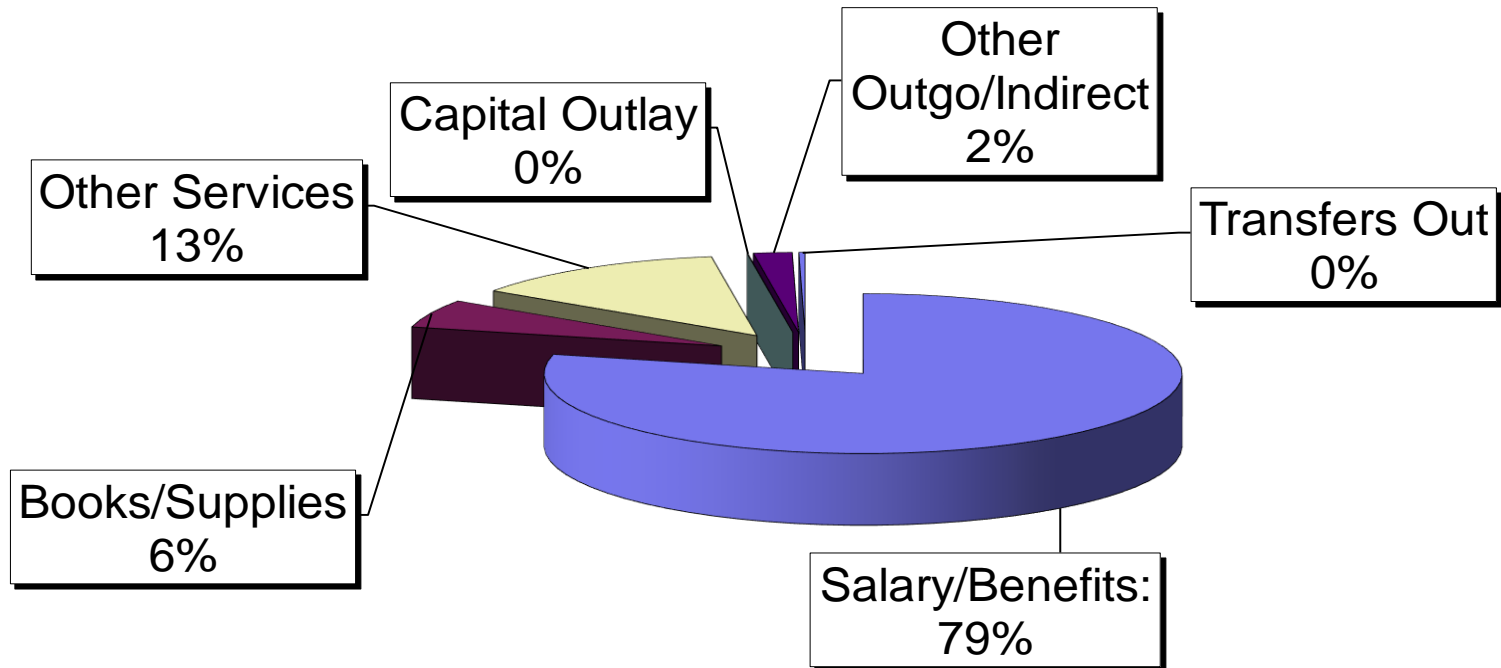
Combined Revenues



Fund Expenditures

19/20 General Combined \$569M

Combined Expenditures



Other Funds

Other Funds Summary - Adopted Budget	2019/20	2019/20	2019/20	2019/20	2019/20	2019/20	2019/20	2019/20	2019/20	2019/20
	Adult Ed	Child Development	Cafeteria	Deferred Maintenance	Building	Capital Facilities	County School Facilities	Special Resv for Capital Outlay	Bond Interest and Redemption	Self Insurance
	Fund 11	Fund 12	Fund 13	Fund 14	Fund 21	Fund 25	Fund 35	Fund 40	Fund 51	Fund 67
Total Revenues	\$ 2,820,379	\$ 14,574,690	\$ 17,243,814	\$ -	\$ 12,506	\$ 8,300,000	\$ -	\$ -	\$ 79,803,738	\$ 85,967,730
Total Expenditures	2,877,474	14,517,466	18,826,971	-	8,060,626	13,544,031	500,000	248,995	76,558,922	85,667,730
Excess (Deficiency)	(57,095)	57,224	(1,583,157)	-	(8,048,120)	(5,244,031)	(500,000)	(248,995)	3,244,816	300,000
Other Financing Sources/Uses	-	(57,224)	1,583,157	-	-	-	-	-	-	-
Net Increase/(Decrease) in Fund Balance:	(57,095)	-	-	-	(8,048,120)	(5,244,031)	(500,000)	(248,995)	3,244,816	300,000
Beginning Fund Balance:	1,295,999	8,312	7,788	5,492	9,029,472	13,590,639	8,594,862	544,587	77,025,034	9,439,447
Audit Adjustments:	-	-	-	-	-	-	-	-	-	-
Adjusted Beginning Fund Balance:	1,295,999	8,312	7,788	5,492	9,029,472	13,590,639	8,594,862	544,587	77,025,034	9,439,447
Projected Ending Fund Balance:	\$ 1,238,904	\$ 8,312	\$ 7,788	\$ 5,492	\$ 981,352	\$ 8,346,608	\$ 8,094,862	\$ 295,592	\$ 80,269,850	\$ 9,739,447

Requirement & Recommendation

- **It is recommended that the Board approve the Adopted Budget as presented, with a Qualified Certification for the current year and two years into the future.**
- **Further, staff recommends that the Board certify it will make any and all necessary reductions and/or changes to programs and staffing to ensure the on-going fiscal solvency of the District.**

Appendix

Combined General Fund	Estimated Actuals 18/19 (A)	Adopted 19/20 (B)	Difference (B) minus (A)	%
LCFF Revenue	\$ 377,593,903.00	\$ 387,868,765.00	\$ 10,274,862.00	2.7%
Federal Revenue	52,189,378.00	42,815,057.00	(9,374,321.00)	-18.0%
Other State Revenue	71,807,746.00	58,453,532.00	(13,354,214.00)	-18.6%
Other Local Revenue	80,552,012.00	78,496,196.00	(2,055,816.00)	-2.6%
Total Revenues	\$ 582,143,039.00	\$ 567,633,550.00	\$ (14,509,489.00)	-2.5%
Certificated Salaries	\$ 197,152,286.00	\$ 205,002,586.00	\$ 7,850,300.00	4.0%
Classified Salaries	94,592,614.00	87,407,482.00	(7,185,132.00)	-7.6%
Employee Benefits	148,594,957.00	156,039,794.00	7,444,837.00	5.0%
Books and Supplies	38,798,928.00	32,302,078.00	(6,496,850.00)	-16.7%
Services, Other Operating Expenditures	99,747,701.00	75,171,896.00	(24,575,805.00)	-24.6%
Capital Outlay	8,086,695.00	127,474.00	(7,959,221.00)	-98.4%
Other Outgo	13,928,999.00	11,091,021.00	(2,837,978.00)	-20.4%
Total Expenditures	\$ 600,902,180.00	\$ 567,142,331.00	\$ (33,759,849.00)	-5.6%
Excess or (Deficiency) of Revenues over Expenditures	\$ (18,759,141.00)	\$ 491,219.00	\$ 19,250,360.00	
Other Financing Sources/Uses	(1,225,933.00)	(1,225,933.00)	-	0.0%
Net Increase or (Decrease) in Fund Balance	\$ (19,985,074.00)	\$ (734,714.00)	\$ 19,250,360.00	-96.3%
Reserves:				
Beginning Balance	\$ 56,587,852.00	\$ 29,997,993.00	\$ (26,589,859.00)	-47.0%
Audit Adjustments	(6,604,785.00)	-	6,604,785.00	-100.0%
Adjusted Beginning Balance	\$ 49,983,067.00	\$ 29,997,993.00	\$ (19,985,074.00)	-40.0%
Ending Fund Balance	\$ 29,997,993.00	\$ 29,263,279.00	\$ (734,714.00)	-2.4%