# 2019-20 FINAL BUDGET 

Board of Trustees Meeting September 3, 2019 Office of Chancellor

## FH Chancellor's Message



State Center Community College District (SCCCD) continues to be supported by the Governor and Legislature's budget which shows a commitment to stabilizing state funding to California Community Colleges. The new funding formula supports SCCCD based on FTES, numbers of low income students served, and degrees and certificates completed. Continued Strong Workforce and Guided Pathways funding compliments student success and equity. SCCCD's growth is stable as it has been for the last several years. This growth allowed increased full-time faculty and more student support services. Our students at Reedley College, Fresno City College, Clovis Community College, the Career \& Technology Center, and Madera and Oakhurst Community College Centers benefited with stable summer schedules as well as stable course offerings for fall and spring of 2019-2020.

This recommended budget allows the District to continue its commitment to support student access, success and completion and provides funding to improve the educational experience for students through modernization of facilities, providing maintenance to aging facilities, increasing safety and security, and innovative technology
upgrades. Preparation for future pension obligations is a major challenge as is scheduled maintenance and technology. Madera Community College Center is on track to become a full college by the fall of 2020; to meet the requirements of ACCJC for certain critical positions, the District plans to fund these positions ahead of the available college funding allocation from the state. In addition, the District remains committed to expand and strengthen its partnerships with business, industry, community organizations, and other educational entities.

Our vision remains the same: Empowering through Educational Excellence. The 2019-2020 final budget is in alignment with our Mission and Strategic Plan and the state's Vision for Student Success. We are committed to optimizing our resources to support students and general operations while maintaining fiscal integrity. At SCCCD we are committed to empowering our colleges in their efforts to promote exemplary educational opportunities and to provide safe, inclusive, and supportive learning environments leading to student success and global competitiveness which will positively transform our region.

## Mr PaveParnell

Dr. Paul Parnell

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## 2019-20 BUDGET OVERVIEW

## Introduction

One of the most significant responsibilities of a community college district is the preparation, presentation and approval of the annual budget. A district's budget serves as a cornerstone document to our constituents regarding the utilization of available tax dollars and other funding sources, and as a resource allocation document to support the district's planning goals and priorities for the ensuing school year. The State Center Community College District administration is confident the enclosed budget documents reflect the effective utilization of financial resources to meet the educational goals of our district.

## State Budget Overview

On June 27, 2019, Governor Newsom signed the $\$ 214.8$ Billion 2019-20 State Budget. In general, it continues the conservative fiscal approach of his predecessor of paying down liabilities, building reserves, and increasing spending primarily for onetime initiatives or approximately $80 \%$ of discretionary budget resources.

The 2019-20 State Adopted Budget included:

- \$1.2 Billion Increasing the state’s "Rainy Day Fund"
- \$5.9 Billion one-time payment to lower the state portion of CalSTRS and CalPERS liability
- \$3.2 Billion one-time payment to lower school CalSTRS and CalPERS liability
o CalSTRS revised employer rates of $17.1 \%$ for 2019-20 and 18.4\% for 2020-21
o Lowered the CalSTRS increased employer rate for the next two years by $1.03 \%$ and $0.70 \%$, respectively
o CalPERS revised employer rates of $19.721 \%$ for $2019-20$ and $22.7 \%$ for 2020-21
o Lowered the CalPERS increased employer rate for the next two years by $1.012 \%$ and $0.90 \%$, respectively.
- $\$ 265$ Million for the new Student Center Funding Formula (COLA, enrollment growth, and minimum funding provision)
- $\$ 43$ Million to fund second year of free tuition (California College Promise)
- \$24.7Million in enrollment growth ( $0.55 \%$ )
- Expand the number of competitive Cal Grant awards by 15,250
- 3.26\% COLA

While a recession is not being consistently predicted by economists, a slowing in growth is anticipated. For the 2018-19 fiscal year apportionment funding was constrained or, put another way, limited the amount a district could get paid. This is essentially a deficit factor since districts earned more funding than was available which is the case for State Center.

A noticeable shortcoming in the 2019-20 state budget is the meager allocation of $\$ 13.5$ million statewide for Scheduled Maintenance and Instructional Equipment. This minimal funding makes it difficult for all Community Colleges to maintain their infrastructures, which is critical for student success.

## District Budget Overview

In the development of the budget over the years, the Board has been conservative and forward-thinking in its understanding and direction by focusing on
maintaining access for students and employment stability for staff. The Board further understands and accepts that the economics of the State are volatile and that tremendous revenue fluctuation can occur between good and bad economic years, as seen most recently between 2008-09 and 2012-13.

The district has consistently developed responsible budgets that balance fiscal strengths and weaknesses over several years rather than riding the fiscal roller coaster with all the implications for increases and downfalls in student access and the employment cycles of hiring and reducing permanent staff. The district is committed to the State Chancellor's Vision for Success, which requires adapting programs, policies, and procedures to align with the goals, requirements, and regulations of the new program funding changes.

During strong economic periods, the district recognizes that enrollment demand tends to decline based on historical trends. Furthermore, the district analyzes enrollment demographics of the K-12 student population, which projects that the number of K-12 students is relatively flat with modest growth. In order to purposefully manage enrollments, administration has developed a multi-pronged approach including a focused marketing campaign, hiring needed faculty, collaborating with high schools to offer dual enrollment courses, increasing course offerings in high
demand areas, and the partnering with the California Promise Program to encourage a college going culture with a Guided Pathways focus.

The district needs to strategically address the underfunded needs of the past (deferred maintenance, equipment, and technology) as well as address the growing obligations and commitments (including the impacts of Other Post Employment Benefits, increased pension costs, Total Cost of Ownership, and minimum wage increases) to provide a comprehensive approach to responsible budgeting.

Voters passed a $\$ 485$ million Proposition 39 General Obligation Bond to address the need for new and improved facilities. This new bond plus the remaining 2002 Measure E bond funds issued last November will help the district address the much needed facilities at each of the colleges and centers throughout the district. In September 2017, the district sold $\$ 75$ million (Series A) of Measure C bonds, along with refinancing $\$ 9.13$ million of Measure E bonds. It was estimated that the refunding of Measure E bonds saved district property owners nearly $\$ 2.7$ million over the term of the bonds. For the continued support of the construction schedule, the district issued the remaining $\$ 30$ million authorization of Measure E in November 2018. The next Measure C issuance is anticipated to be in calendar year 2020. Administration recommends setting aside
additional funds to hedge against increased construction costs and keep projects on schedule to avoid those costs.

As a higher education community partner the district recognizes its importance as a shareholder in the educational opportunities for all constituency groups. The district further recognizes the importance of assisting the communities in the economic development needed to provide employment opportunities and prosperity for the region as it partners with business and industry to meet the employment needs of the community and region.

## BUDGET CALENDAR

The timelines and requirements for publication and availability of a community college district's budget are specifically outlined in the California Code of Regulations. These requirements include the scheduling for approval of the district's tentative budget on or before July 1 and subsequent adoption of a final budget prior to September 15. In addition, a public hearing must be held prior to the adoption of the final budget with appropriate publication in a local newspaper making the proposed budget available for public inspection.

The final 2019-20 State Center Community College District budget will be presented to the Board of Trustees for adoption on September 3, 2019.

The process of developing a community college district budget is an ongoing function and must be addressed by the board and administration throughout the academic year. In order to effectively develop a fiscal document that reflects the goals and objectives of the district, the budget process must include a well-defined budget calendar outlining when each component of the budget is to be completed and the responsibility for completion.

The following budget calendar for preparation of the 2019-20 budget was adopted by the governing board at its February 5, 2019 meeting.

## State Center Community College District Budget Development Calendar 2019-20

| Date | Day | Responsibility |  |
| :--- | :--- | :--- | :--- |
| $01 / 10 / 19$ | Thursday | Office of the Governor | Governor to provide initial budget (January budget) proposal for <br> FY 2019-20 |
| $01 / 22 / 19$ | Tuesday | Chancellor's Cabinet | Review and approve budget calendar |
| $02 / 05 / 19^{*}$ | Tuesday | Board of Trustees (SCCCD***) | Review and approve budget calendar |
| $02 / 05 / 19^{*}$ | Tuesday | Board of Trustees (SCCCD***) | Budget Update |
| $03 / 08 / 19$ | Friday | District | Distribute preliminary districtwide allocations |
| $04 / 02 / 19^{* *}$ | Tuesday | Board of Trustees (FCC***) | Budget Study Session |
| $04 / 05-06 / 19$ | Fri-Sat | Board of Trustees (Bass Lake - Pines Resort***) | Board Retreat |
| $04 / 26 / 19$ | Friday | District/Colleges/Centers | Submit tentative budget schedules to district office |
| $05 / 06-10 / 19$ | Mon-Fri | Office of the Governor | Governor to provide May revise budget update for FY 2019-20 |
| $05 / 13 / 19$ | Monday | Chancellor's Cabinet | Approval of tentative budget and public hearing date for final <br> budget adoption (09/03/2019) |
| $06 / 04 / 19^{*}$ | Tuesday | Board of Trustees (SCCCD***) | Adopt 2019-20 Final State Budget |
| $06 / 29 / 19$ | Saturday | Office of the Governor | 2019-20 Budget update |
| $07 / 02 / 19^{*}$ | Tuesday | Board of Trustees (SCCCD***) | Distribute (if necessary) revised districtwide resource allocation <br> due to adoption of state budget |
| $07 / 15 / 19$ | Monday | District | Submit final budget to district office |
| $08 / 02 / 19$ | Friday | District/Colleges/Centers | Final budget available for public inspection |
| $08 / 28 / 19$ | Wednesday | District | Public hearing and 2019-20 final budget adoption |
| $09 / 03 / 19^{*}$ | Tuesday | Board of Trustees (SCCCD***) |  |

[^0]
## DISTRICT ORGANIZATION

The 2019-20 budget was developed to reflect the mission and educational programs and services of the State Center Community College District. The programs of the District are consistent with the mission of the California Community Colleges and the State Chancellor's Vision for Success.

## California Community Colleges Mission

The mission of the California Community Colleges Board of Governors and the Chancellor's Office is to empower the community colleges through leadership, advocacy and support.

## State Center Community College District Mission

State Center Community College District is committed to empowering our colleges in their efforts to promote exemplary educational opportunities and to provide safe, inclusive, and supportive learning environments leading to student success and global competitiveness which will transform the region.

## District Organization

State Center Community College District anticipates serving in excess of 60,000 students at its various campuses/centers in 2019-20. The district covers approximately 5,580 square miles and serves the greater Fresno area, including Fresno, Madera, and portions of

Kings and Tulare counties. The district encompasses 22 high school and unified districts. The district is one of 73 community college districts in California and includes three of the 115 colleges as well as three centers and other community-based services.

The district is governed by a seven-member Board of Trustees elected from seven by-trustee areas. Regular board meetings are held at 4:30 p.m. on the first Tuesday of the month. Meetings are held in various locations throughout the district with meeting locations adopted by the Board of Trustees each December.

The following organizational structure is in effect for the 2019-20 academic year.

간 State Center Community College District
2019-20 Organizational Chart


## FUNDING METHODOLOGY

## Introduction

The financial support for the California community college system has evolved over the years as have the colleges and the purpose for its services. Since the inception of the community college system in 1907, there have been numerous changes in the method of distributing state and local funds for the support of community colleges. In 1988 California voters approved Proposition 98, an initiative that amended Article XVI of the state constitution and provided specific procedures to determine a minimum guarantee for annual K-14 funding. The constitutional provision links K-14 funding formulas (which include community colleges) to growth factors, including state revenues and student population. These various factors determine the percent of the state's budget dedicated to K -14 education.

In 2006-07, legislation (SB 361) was passed and signed into law that provides a basic allocation for each college or center, plus a per credit FTES funding amount to bring all districts in the system to the $90^{\text {th }}$ percentile in funding per FTES. In 2018-19 the funding model changed to a focus on student success.

Additionally, the financing of a community college district in the system is provided in accordance with Education Code Section 58870, which states that for each district the state shall subtract from the total computational revenue a district's local property tax revenue and 98 percent of the enrollment fees collected by the district. The remainder shall be apportioned for each district by the state of California. This means the actual amount of revenue provided to a community college to operate is not impacted by the wealth of the local area's property tax base or the amount of enrollment fees collected since they are deducted from the state's calculated apportionment for each district.

## 2018-19 New Student Centered Funding Formula

In 2018-19, Governor Brown provided a new Student Centered Funding Formula (SCFF) for community colleges. This new formula is comprised of three components: base allocation (70\%), supplemental allocation (20\%), and student success allocation (10\%).

State Chancellor Oakley established a committee of diverse community college presidents (CEO

Committee) to provide recommendations to Governor Brown's new Student-Focused Funding Formula.

For the first three years of the new formula implementations, districts will have a hold harmless provision. This provision allows each district to receive at least the same amount of funding as in 201718 with any additional statutory COLA included.

The base allocation, which is very similar to SB 361, now only represents 70\% of the funding for 2018-19 and 2019-20. As with the prior model, FTES and college and centers status are the components of this funding with COLA applied to each.

The supplemental grant is made up of the number of district students that are qualified recipients of the Pell Grant, AB 540 grant, and the California Promise Grant (formerly called the BOG fee waiver).

Many factors are given specific dollar values per the student success matrix to get to the combined total for the student success allocation. The greatest value is placed on Associate Degrees for Transfer. Additional funds are provided if the student is a Pell Student ( $38 \%$ additional funding) or a Promise Grant Student (25\% additional funding).

Originally the state planned to have a phased approach to the implementation of the new model; phasing it in as follows:

- 2018-19 at 70\% FTES / 20\% Supplemental / $10 \%$ Success
- 2019-20 at 65\% FTES / 20\% Supplemental / 15\% Success
- 2020-21 at 60\% FTES / 20\% Supplemental / 20\% Success.

The data success elements reported in 2017-18 across the state were not consistent with the Chancellor's Office projections. Due to the lack of unreliable data, Governor Newsom has recommending staying at the $70 \% / 20 \% / 10 \%$ rate an additional year while the data submission is validated. For 2019-20 the base allocation, supplemental allocation, and student success allocation within the SCFF will remain at $70 \%$, $20 \%$, and $10 \%$ respectively. However, in 2020-21 the rates within each of the allocations would be increased by COLA and the distribution of funds across the three allocations would be determined by the underlying factors.

In 2019-20, a new twist has been added to the Hold Harmless provisions. Districts will be given the higher
amount of 2017-18 apportionment funds adjusted by COLA for each succeeding year or the constrained 2018-19 apportionment funding. Needless to say, the new SCFF is going through a transition period and we will be conservative in our estimates so as to not adversely affect the planning processes for student success.

## Student Fees

The amount of enrollment fees and other studentrelated fees is strictly controlled by the state of California. Enrollment fees have remained flat over the past several years. The fee last increased for the summer 2012 semester to $\$ 46$ per unit and remains at that level currently. Outlined in the graph below is a history of community college per unit enrollment fees.

Figure 1 Community College Per Unit Enrollment Fees


Following are the tuition and fee costs for California community colleges compared to other state higher education institutions:

*Includes campus-based fees
Source: Fast Facts 2019, Community College League of California

## California's Community Colleges - Efficient and Effective

The California community colleges represent an outstanding financial and educational value for the largest and most diverse student body in the world. Based upon 2018-19 information provided by the

Community College League of California (CCLC), the community college system receives $\$ 8,099$ per fulltime equivalent student, which is approximately $46 \%$ of the $\$ 17,784$ per student funding provided to the California State University (CSU) system and is approximately $25 \%$ of the $\$ 32,593$ per student funding received by the University of California (UC) system. This maximization of educational resources allows the state to serve more students and to preserve more resources for other important services.

Figure 2- Instruction-Related Revenues Per Full-Time-Equivalent Student


[^1]Not only does the system provide a high level of cost effectiveness, but California's community colleges
continue to excel in all areas of the system's mission. The California community college system provides workforce training, basic courses in English and math, certificate and degree programs, and preparation for transfer to four-year institutions. The mission of the California Community Colleges Board of Governors and the Chancellor's Office is to empower the community colleges through leadership, advocacy and support. Additionally, the community college system has invested significant resources in the Student Equity and Achievement Program to help enhance student access to the California community colleges and promote and sustain the efforts of students to be successful in their educational endeavors. While the community colleges are among the most effective and efficient higher education systems in the world, consistent resources are needed to maintain the high level of services provided to the state's population.

## STUDENT ENROLLMENT TRENDS

The California community college system consists of 73 districts, comprised of 115 colleges and 74 educational centers, and currently serves approximately 2.1 million students per year.

Since a significant majority of a community college's funding (70\%) is based upon full-time equivalent students (FTES), it is important to understand enrollment trends both in the system and at SCCCD.

## California Community College Enrollment and FTES Trends

Over the past several years, the California community college system has undergone significant funding fluctuations. In 2008-09, the total number of funded FTES for the system was at a high of 1.21 million, and in 2012-13 the funded FTES had been reduced down to 1.10 million (approximately 110,000 (9\%) fewer funded FTES). Currently, the 2018-19 second period (P-2) report show the college system is serving around 1.112 million funded FTES. This demonstrates the system has made some progress in restoring funded enrollments, but still has not reached its earlier peak levels.

For the 2019-20 final budget, the community college system anticipates receiving minimal growth funding.

The 2019-20 State Adopted Budget provides approximately $\$ 24.7$ million in growth funding, or approximately a $0.55 \%$ increase in funded FTES.

## SCCCD FTES Trends

State Center Community College District has traditionally targeted FTES growth at a level higher than the statewide average. Over the past few years, the District has taken special effort to increase course offerings and provide the courses in high demand. For the upcoming year, the District anticipates modest enrollment growth and has established reasonable growth targets and budgeted for $0.0 \%$ in growth funds. Demographic studies have shown that the number of graduating high school students in the central valley has remained relatively level with slight increases and decreased over the past several years. This population trend may influence the number of students seeking enrollment into our educational institutions.

## Student Population

The geographic area served by State Center Community College District represents a diverse population. Following is a graphic display of the makeup of the District's student population:

Figure 1 - SCCCD Student Ethnicity


Source: SCCCD Office of Institutional Research (Fall 2018)

## SCCCD Future Funded Growth

The community college system hopes to continue seeing additional funding from the state aimed at restoring previous enrollment reductions. However, there are many districts that are currently having a difficult time growing or restoring their enrollment levels. The community college system has typically seen enrollment decline during good economic times, and enrollment growth with a weakening economy.

Our District will continue to focus on enhancing student enrollment while at the same time ensuring students are successful in completing degrees, certificates, increasing job skills and/or transferring to a four-year institution. State Center Community College District has been successful and is very optimistic about its ability to provide educational opportunities to its students.

## STATE CENTER COMMUNITY COLLEGE DISTRICT BUDGET SUMMARY

State Center Community College District is comprised of Fresno City College, Reedley College, Clovis Community College, Madera Community College Center, the Career Technology Center, and Oakhurst Community College (Outreach) Center, plus a number of community outreach sites. Each campus has a distinct identity and unique program offerings. The district offers higher education opportunities to thousands of students who might otherwise be unable to attend classes beyond the high school level. Associate of arts and science degrees are offered in a wide variety of subjects in addition to many vocational programs.

The district serves a population area in excess of one million residents characterized by a lower-than-state-average income and a diverse socio-economic makeup. These demographics create unique challenges for the district in meeting the needs of the communities it serves. State Center Community College District looks forward to continuing to meet the needs of its growing and diverse service area.

Based on the 2019-20 State Adopted Budget, the district anticipates receiving additional on-going resources of approximately $\$ 10.5$ million over the tentative budget. This amount is the result of prudent
budgeting for the tentative budget, uncertain funding under the new SCFF model, multiple changes to the SCFF model, and improved revenue projections from the State Chancellor's office at year end.

This new amount in funding addresses long-term underfunded concerns: $\$ 3$ million for scheduled maintenance and $\$ 2$ million for technology, as well as $\$ 2.5$ million for hiring additional new positions (faculty and staff) above and beyond what was funded in the 2019-20 Tentative Budget. Additionally, the district plans to pay down long-term Other PostEmployment Benefits (OPEB) liability by $\$ 1$ million, provide a $\$ 1$ million modest increase in funding to the campuses and for district office for operational needs, and sets aside $\$ 1.5$ million of funding for future districtwide initiatives.

Employee pension rate increases districtwide will cost just over $\$ 1.5$ million for fiscal year 2019-20. Increased expense for employee related step and column advancement is anticipated to grow almost $\$ 1.9$ million. The addition of new staff and faculty positions previously budgeted in the 2019-20 Tentative Budget will cost approximately $\$ 4.2$ million. The state provided $\$ 1.4$ million of the funding for full-time
faculty positions in 2018-19 which were not filled in 2018-19.

The district plans to continue setting aside the $\$ 3.75$ million of on-going funds to address the future pension obligation costs related to the multi-year STRS and PERS employer contribution rate increases. While the Governor's planned contributions to both systems will help in the next two years, the employer pension contribution rates have been increasing significantly since 2014-15. Additional rate increases are expected in both systems with STRS increasing to $18.4 \%$ in 2020-21 (but decreases the next year to $18.1 \%$, or a $1 \%$ total increase from 2019-20) and PERS increasing to 25.4\% in 2022-23.

The district will receive approximately $\$ 368,000$ from the State for schedule maintenance and instructional equipment. All of the funds will be committed to instructional equipment since the amount is very modest.

Following is the budget summary by object code for the 2019-20 fiscal year for State Center Community
College District:

|  | 2017-18 <br> ACTUAL |  | $\begin{gathered} \text { 2018-19 } \\ \text { ACTUAL* } \end{gathered}$ |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUES |  |  |  |  |  |  |  |  |
| Federal Revenues | \$ | 8,929 | \$ | 6,733 | \$ | - | \$ | $(6,733)$ |
| State Revenues |  | 135,697,272 |  | 156,061,310 |  | 154,468,997 |  | $(1,592,313)$ |
| Local Revenues |  | 61,596,121 |  | 65,352,419 |  | 64,963,450 |  | $(388,969)$ |
| Other Financing Sources |  | 11,363 |  | 20,214 |  | 15,000 |  | $(5,214)$ |
| TOTAL REVENUES | \$ | 197,313,685 | \$ | 221,440,676 | \$ | 219,447,447 | \$ | $(1,993,229)$ |
| EXPENDITURES |  |  |  |  |  |  |  |  |
| Certificated Salaries | \$ | 81,732,010 | \$ | 81,711,387 | \$ | 87,795,931 | \$ | 6,084,544 |
| Classified Salaries |  | 33,825,779 |  | 35,985,256 |  | 40,560,944 |  | 4,575,688 |
| Employee Benefits |  | 42,190,306 |  | 45,352,398 |  | 51,012,264 |  | 5,659,866 |
| Supplies and Materials |  | 2,213,768 |  | 2,193,700 |  | 2,493,014 |  | 299,314 |
| Other Operating Expenses |  | 15,365,081 |  | 18,282,744 |  | 21,658,505 |  | 3,375,761 |
| Capital Outlay |  | 3,067,997 |  | 4,418,506 |  | 4,252,024 |  | $(166,482)$ |
| Other Outgo/Contingency |  | 11,025,792 |  | 26,915,150 |  | 17,174,765 |  | $(9,740,385)$ |
| TOTAL EXPENDITURES | \$ | 189,420,733 | \$ | 214,859,141 | \$ | 224,947,447 | \$ | 10,088,306 |
| REVENUES OVER/(UNDER) EXPENDITURES | \$ |  | \$ |  | \$ |  | \$ |  |
| REVENUES OVER/(UNDER) EXPENDITURES | \$ | 7,892,952 | \$ | 6,581,535 | \$ | ${ }^{(5,500,000)}$ | \$ | (12,081,535) |
| *UNAUDITED |  |  |  |  |  |  |  |  |



Expenditures


## EXPENDITURES

| EXPNDIN | $87,795,931$ | $39.0 \%$ |
| :--- | ---: | ---: |
| ACADEMIC SALARIES | $40,560,944$ | $18.1 \%$ |
| CLASSIFIED SALARIES | $51,012,264$ | $22.7 \%$ |
| EMPLOYEE BENEFITS | $2,493,014$ | $1.1 \%$ |
| SUPPLIES \& MATERIALS | $21,658,505$ | $9.6 \%$ |
| OTHER OPERATING EXPENSES | $21,426,789$ | $9.5 \%$ |
| CAPITAL OUTLAYIOTHER OUTGO | $224,947,447$ | $100.0 \%$ |
| TOTAL EXPENDITURES |  |  |


|  | 2017-18 <br> ACTUAL |  | 2018-19 <br> ACTUAL* |  | 2019-20 <br> PROPOSED |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUES |  |  |  |  |  |  |  |  |
| Federal Revenues | \$ | 10,922,119 | \$ | 11,803,753 | \$ | 18,891,053 | \$ | 7,087,300 |
| State Revenues |  | 43,325,676 |  | 50,292,438 |  | 82,309,508 |  | 32,017,070 |
| Local Revenues |  | 3,192,710 |  | 3,410,567 |  | 4,269,074 |  | 858,507 |
| Other Financing Sources |  | 13,054,986 |  | 13,289,228 |  | 36,121,958 |  | 22,832,730 |
| TOTAL REVENUES | \$ | 70,495,491 | \$ | 78,795,986 | \$ | 141,591,593 | \$ | 62,795,607 |
| EXPENDITURES |  |  |  |  |  |  |  |  |
| Certificated Salaries | \$ | 15,842,114 | \$ | 17,233,172 | \$ | 24,136,628 | \$ | 6,903,456 |
| Classified Salaries |  | 10,607,359 |  | 11,488,574 |  | 14,874,892 |  | 3,386,318 |
| Employee Benefits |  | 8,303,064 |  | 9,231,943 |  | 12,790,592 |  | 3,558,649 |
| Supplies and Materials |  | 1,663,246 |  | 1,915,830 |  | 3,050,354 |  | 1,134,524 |
| Other Operating Expenses |  | 11,434,779 |  | 15,388,010 |  | 35,460,711 |  | 20,072,701 |
| Capital Outlay |  | 6,265,220 |  | 6,327,536 |  | 9,979,652 |  | 3,652,116 |
| Other Outgo/Contingency |  | 15,941,370 |  | 16,180,604 |  | 41,298,764 |  | 25,118,160 |
| TOTAL EXPENDITURES | \$ | 70,057,152 | \$ | 77,765,669 | \$ | 141,591,593 | \$ | 63,825,924 |
| REVENUES OVER/(UNDER) EXPENDITURES | \$ | 438,339 | \$ | 1,030,317 | \$ | - | \$ | $(1,030,317)$ |

## *UNAUDITED

Revenues


Expenditures


|  |  |  |
| :--- | ---: | ---: |
| EXPENDITURES |  |  |
| ACADEMIC SALARIES | $24,136,628$ | $17.0 \%$ |
| CLASSIFIED SALARIES | $14,874,892$ | $10.5 \%$ |
| EMPLOYEE BENEFITS | $12,790,592$ | $9.0 \%$ |
| SUPPLIES \& MATERIALS | $3,050,354$ | $2.2 \%$ |
| OTHER OPERATING EXPENSES | $35,460,711$ | $25.1 \%$ |
| CAPITAL OUTLAY/OTHER OUTGO | $51,278,416$ | $36.2 \%$ |
|  | $141,591,593$ | $100.0 \%$ |


|  |  | 2017-18 <br> ACTUAL |  | $\begin{gathered} \text { 2018-19 } \\ \text { ACTUAL* } \end{gathered}$ |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{aligned} & . /(D E C .) \\ & \text { VS. FY19 } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUES |  |  |  |  |  |  |  |  |
| Federal Revenues | \$ | 10,931,048 | \$ | 11,810,486 | \$ | 18,891,053 | \$ | 7,080,567 |
| State Revenues |  | 179,022,948 |  | 206,353,748 |  | 236,778,505 |  | 30,424,757 |
| Local Revenues |  | 64,788,831 |  | 68,762,986 |  | 69,232,524 |  | 469,538 |
| Other Financing Sources |  | 13,066,349 |  | 13,309,442 |  | 36,136,958 |  | 22,827,516 |
| TOTAL REVENUES | \$ | 267,809,176 | \$ | 300,236,662 | \$ | 361,039,040 | \$ | 60,802,378 |
| EXPENDITURES |  |  |  |  |  |  |  |  |
| Certificated Salaries | \$ | 97,574,124 | \$ | 98,944,559 | \$ | 111,932,559 | \$ | 12,988,000 |
| Classified Salaries |  | 44,433,138 |  | 47,473,830 |  | 55,435,836 |  | 7,962,006 |
| Employee Benefits |  | 50,493,370 |  | 54,584,341 |  | 63,802,856 |  | 9,218,515 |
| Supplies and Materials |  | 3,877,014 |  | 4,109,530 |  | 5,543,368 |  | 1,433,838 |
| Other Operating Expenses |  | 26,799,860 |  | 33,670,754 |  | 57,119,216 |  | 23,448,462 |
| Capital Outlay |  | 9,333,217 |  | 10,746,042 |  | 14,231,676 |  | 3,485,634 |
| Other Outgo/Contingency |  | 26,967,162 |  | 43,095,754 |  | 58,473,529 |  | 15,377,775 |
| TOTAL EXPENDITURES | \$ | 259,477,885 | \$ | 292,624,810 | \$ | 366,539,040 | \$ | 73,914,230 |
| REVENUES OVER/(UNDER) EXPENDITURES | \$ | 8,331,291 | \$ | 7,611,852 | \$ | ** (5,500,000) | \$ | $(13,111,852)$ |
| *UNAUDITED |  |  |  |  |  |  |  |  |



|  |  |  |  |  |
| :--- | ---: | ---: | :---: | :---: |
| EXPENDITURES |  |  |  |  |
| ACADEMIC SALARIES | $111,932,559$ | $30.6 \%$ |  |  |
| CLASSIFIED SALARIES | $55,435,836$ | $15.1 \%$ |  |  |
| EMPLOYEE BENEFITS | $63,802,856$ | $17.4 \%$ |  |  |
| SUPPLIES \& MATERIALS | $5,543,368$ | $1.5 \%$ |  |  |
| OTHER OPERATING EXPENSES | $57,119,216$ | $15.6 \%$ |  |  |
| CAPITAL OUTLAY / OTHER OUTGO | $72,705,205$ | $19.8 \%$ |  |  |
| TOTAL EXPENDITURES |  |  |  |  |


|  | 2017-18ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 81000-FEDERAL REVENUES |  |  |  |  |  |  |  |  |
| 81990 OTHER FEDERAL REVENUE | \$ | 8,929 | \$ | 6,733 | \$ | - | \$ | $(6,733)$ |
| TOTAL FEDERAL REVENUES | \$ | 8,929 | \$ | 6,733 | \$ | - | \$ | $(6,733)$ |
| 86000-STATE REVENUES |  |  |  |  |  |  |  |  |
| 86110 STATE GENERAL APPORTIONMENT | \$ | 97,721,933 | \$ | 108,074,531 | \$ | 111,259,155 | \$ | 3,184,624 |
| 86120 APPRENTICESHIP |  | 64,481 |  | 421,613 |  | 389,198 |  | $(32,415)$ |
| 86150 ENROLLMENT FEE WAIVER ADMIN (2\%) |  | 505,795 |  | 518,704 |  | 500,000 |  | $(18,704)$ |
| 86180 PRIOR YEAR'S CORRECTIONS |  | 820,278 |  | 4,063,413 |  | - |  | $(4,063,413)$ |
| 86190 OTHER GENERAL APPORTIONMENT |  | 575,351 |  | 2,102,114 |  | 2,045,644 |  | $(56,470)$ |
| 86310 EDUCATION PROTECTION ACT (PROP 30) |  | 24,426,488 |  | 28,614,525 |  | 29,000,000 |  | 385,475 |
| 86710 HOMEOWNERS PROPERTY TAX RELIEF |  | 406,089 |  | 397,518 |  | 400,000 |  | 2,482 |
| 86720 TIMBER YIELD TAX |  | 10,167 |  | 6,857 |  | - |  | $(6,857)$ |
| 86790 OTHER TAX RELIEF SUBVENTIONS |  | 66 |  | 1 |  | - |  | (1) |
| 86810 STATE LOTTERY PROCEEDS |  | 4,611,786 |  | 5,406,917 |  | 5,000,000 |  | $(406,917)$ |
| 86830 STATE MANDATED COSTS |  | 1,660,903 |  | 878,651 |  | 875,000 |  | $(3,651)$ |
| 86990 OTHER STATE REVENUES |  | 4,893,935 |  | 5,576,466 |  | 5,000,000 |  | $(576,466)$ |
| TOTAL STATE REVENUES | \$ | 135,697,272 | \$ | 156,061,310 | \$ | 154,468,997 | \$ | $(1,592,313)$ |
| 88000-LOCAL REVENUES |  |  |  |  |  |  |  |  |
| 88110 TAX ALLOCATION-SECURED ROLL | \$ | 41,506,058 | \$ | 43,753,448 | \$ | 45,000,000 | \$ | 1,246,552 |
| 88120 TAX ALLOCATION-SUPPLEMENTAL ROLL |  | 928,087 |  | 1,203,063 |  | 900,000 |  | $(303,063)$ |
| 88130 TAX ALLOCATION-UNSECURED ROLL |  | 1,891,589 |  | 1,893,050 |  | 1,900,000 |  | 6,950 |
| 88160 PRIOR YEAR'S TAXES |  | 115,918 |  | 128,484 |  | - |  | $(128,484)$ |
| 88170 EDUCATION REVENUE AUGMENTATION FUND |  | $(882,696)$ |  | $(920,210)$ |  | $(1,000,000)$ |  | $(79,790)$ |
| 88180 REDEVELOPMENT AGENCY |  | 2,960,431 |  | 3,038,743 |  | 2,500,000 |  | $(538,743)$ |
| 88200 CONTRIBUTIONS, GIFTS, GRANTS \& ENDOWMENT |  | 1,059 |  | - |  | - |  | - |
| 88310 INSTRUCTIONAL CONTRACT SERVICES |  | 137,507 |  | 164,992 |  | 153,000 |  | $(11,992)$ |
| 88320 FOOD SERVICES |  | 82,848 |  | 77,401 |  | 82,750 |  | 5,349 |
| 88391 COMMISSIONS |  | - |  | - |  | 900,000 |  | 900,000 |
| 88392 BAD DEBT COLLECTIONS |  | 854 |  | 495 |  | - |  | (495) |
| 88450 SALE OF PUBLICATIONS |  | 295 |  | 278 |  | 250 |  | (28) |
| 88510 FACILITIES USE |  | 45,926 |  | 67,795 |  | 44,000 |  | $(23,795)$ |
| 88520 OTHER RENTALS AND LEASES |  | 22,706 |  | 825,129 |  | 36,000 |  | $(789,129)$ |
| 88600 INTEREST \& INVESTMENT REVENUE |  | 1,421,531 |  | 1,932,767 |  | 1,200,000 |  | $(732,767)$ |

[^2]STATE CENTER COMMUNITY COLLEGE DISTRICT 2019-20 GENERAL FUND - REVENUES

FINAL BUDGET

| 88710 | CHILD DEVELOPMENT |
| :--- | :--- |
| 88740 | ENROLLMENT FEES |
| 88770 | INSTRUCTIONAL MATERIAL FEES |
| 88790 | STUDENT RECORDS |
| 88800 | NON-RESIDENT TUITION |
| 88811 | PARKING PERMITS |
| 88812 | PARKING METERS |
| 88813 | PARKING DAY PASSES |
| 88890 | OTHER STUDENT FEES |
| 88910 | ADMISSION \& GATE RECEIPTS |
| 88920 | VENDING |
| 88930 | TRAFFIC FINES |
| 88940 | DENTAL HYGIENE FEES |
| 88951 | LIBRARY FINES |
| 88954 | LOST BOOKS |
| 88955 | LIBRARY MISCELLANEOUS |
| 88985 | OTHER REVENUE-DISTRICTWIDE |
| 88990 | OTHER REVENUE |
| 88992 | RECYCLING |
| 88993 | POLICE FEES |
| 88995 | MISCELLANEOUS REVENUE |
| 88997 | SIX MONTH CANCELS |

2017-18
ACTUAL
576,156

## 2018-19

571,099
576,156
57,964
96,905
1,850,207
1,242,529
78,794
184,496
3,711
1,400


34,24
7,546
163



6
631
3,685
1,005,832

| $1,005,832$ |
| ---: | ---: |
| 17,475 |
| $\$ \quad \mathbf{6 1 , 5 9 6 , 1 2 1}$ |


| $\$$ | 11,363 | $\$$ | 20,214 | $\$$ | 15,000 | $\$$ | $(5,214)$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $\$$ | 11,363 | $\$$ | $\mathbf{2 0 , 2 1 4}$ | $\$$ | $\mathbf{1 5 , 0 0 0}$ | $\$$ | $\mathbf{( 5 , 2 1 4 )}$ |


| $\$$ | $197,313,685$ | $\$$ | $221,440,676$ | $\$$ | $219,447,447$ | $\$$ | $(1,993,229)$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## 81000-FEDERAL REVENUES

81200 HIGHER EDUCATION ACT
81400 TANF
81500 STUDENT FINANCIAL AID
81600 VETERAN'S EDUCATION
81700 VTEA
81990 OTHER FEDERAL REVENUE
TOTAL FEDERAL REVENUES

86000-STATE REVENUES

| 86220 | EXTEND. OPPOR. PROGS. \& SERV. |
| :--- | :--- |
| 86230 | DISABLED STUDENT ALLOWANCE |
| 86250 | SSSP \& STUDENT EQUITY |
| 86290 | OTHER CATEGORICAL APPORTIONMENT |
| 86590 | OTHER CATEGORICAL PROG ALLOWANCES |
| 86810 | STATE LOTTERY PROCEEDS |
| 86990 | OTHER STATE REVENUES |

## TOTAL STATE REVENUES

88000-LOCAL REVENUES
88390 OTHER CONTRACT SERVICES
88760 STUDENT HEALTH FEES
88935 HEALTH SERVICES
88973 TRAINING INSTITUTE
88974 C.I.T.D.
TOTAL LOCAL REVENUES
89000-OTHER FINANCING SOURCES
89710 FISCAL AGENT PASS-THRU
TOTAL OTHER FINANCING SOURCES

TOTAL GENERAL FUND REVENUES

| 2017-18 <br> ACTUAL |  | 2018-19ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 6,565,425 | \$ | 7,301,458 | \$ | 10,931,652 | \$ | 3,630,194 |
|  | 312,046 |  | 308,544 |  | 350,202 |  | 41,658 |
|  | 185,977 |  | 227,816 |  | 316,868 |  | 89,052 |
|  | 6,332 |  | 6,290 |  | 14,407 |  | 8,117 |
|  | 1,747,530 |  | 1,671,315 |  | 1,896,339 |  | 225,024 |
|  | 2,104,809 |  | 2,288,330 |  | 5,381,585 |  | 3,093,255 |
| \$ | 10,922,119 | \$ | 11,803,753 | \$ | 18,891,053 | \$ | 7,087,300 |
| \$ | 2,585,411 | \$ | 2,906,089 | \$ | 2,978,359 | \$ | 72,270 |
|  | 3,422,877 |  | 4,317,401 |  | 4,464,033 |  | 146,632 |
|  | 11,722,823 |  | 10,788,476 |  | 17,549,660 |  | 6,761,184 |
|  | 16,283,363 |  | 22,535,660 |  | 47,607,875 |  | 25,072,215 |
|  | 6,569,148 |  | 5,967,661 |  | 4,151,414 |  | $(1,816,247)$ |
|  | 1,775,835 |  | 2,295,015 |  | 2,000,000 |  | $(295,015)$ |
|  | 966,219 |  | 1,482,136 |  | 3,558,167 |  | 2,076,031 |
| \$ | 43,325,676 | \$ | 50,292,438 | \$ | 82,309,508 | \$ | 32,017,070 |
| \$ | 998,156 | \$ | 1,082,678 | \$ | 1,927,684 | \$ | 845,006 |
|  | 1,552,647 |  | 1,578,798 |  | 1,600,000 |  | 21,202 |
|  | 2,812 |  | 2,060 |  | - |  | $(2,060)$ |
|  | 620,441 |  | 745,475 |  | 740,751 |  | $(4,724)$ |
|  | 18,654 |  | 1,556 |  | 639 |  | (917) |
| \$ | 3,192,710 | \$ | 3,410,567 | \$ | 4,269,074 | \$ | 858,507 |
| \$ | 13,054,986 | \$ | 13,289,228 | \$ | 36,121,958 | \$ | 22,832,730 |
| \$ | 13,054,986 | \$ | 13,289,228 | \$ | 36,121,958 | \$ | 22,832,730 |
| \$ | 70,495,491 | \$ | 78,795,986 | \$ | 141,591,593 | \$ | 62,795,607 |

```
81000-FEDERAL REVENUES
    81200 HIGHER EDUCATION ACT
    8 1 4 0 0 ~ T A N F
    8 1 5 0 0 ~ S T U D E N T ~ F I N A N C I A L ~ A I D ~
    81600 VETERAN'S EDUCATION
    8 1 7 0 0 ~ V T E A
    81990 OTHER FEDERAL REVENUE
TOTAL FEDERAL REVENUES
```

86000-STATE REVENUES
86110 STATE GENERAL APPORTIONMENT
86120 APPRENTICESHIP
86150 ENROLLMENT FEE WAIVER ADMIN (2\%)
86180 PRIOR YEAR'S CORRECTIONS
86190 OTHER GENERAL APPORTIONMENT
86220 EXTEND. OPPOR. PROGS. \& SERV.
86230 DISABLED STUDENT ALLOWANCE
86250 SSSP \& STUDENT EQUITY
86290 OTHER CATEGORICAL APPORTIONMENT
86310 EDUCATION PROTECTION ACT (PROP 30)
86590 OTHER CATEGORICAL PROG ALLOWANCES
86710 HOMEOWNERS PROPERTY TAX RELIEF
86720 TIMBER YIELD TAX
86790 OTHER TAX RELIEF SUBVENTIONS
86810 STATE LOTTERY PROCEEDS
86830 STATE MANDATED COSTS
86990 OTHER STATE REVENUES
TOTAL STATE REVENUES

| 2017-18 <br> ACTUAL |  | 2018-19ACTUAL* |  | $\begin{aligned} & \text { 2019-20 } \\ & \text { PROPOSED } \end{aligned}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 6,565,425 | \$ | 7,301,458 | \$ | 10,931,652 | \$ | 3,630,194 |
|  | 312,046 |  | 308,544 |  | 350,202 |  | 41,658 |
|  | 185,977 |  | 227,816 |  | 316,868 |  | 89,052 |
|  | 6,332 |  | 6,290 |  | 14,407 |  | 8,117 |
|  | 1,747,530 |  | 1,671,315 |  | 1,896,339 |  | 225,024 |
|  | 2,113,738 |  | 2,295,063 |  | 5,381,585 |  | 3,086,522 |
| \$ | 10,931,048 | \$ | 11,810,486 | \$ | 18,891,053 | \$ | 7,080,567 |
| \$ | 97,721,933 | \$ | 108,074,531 | \$ | 111,259,155 | \$ | 3,184,624 |
|  | 64,481 |  | 421,613 |  | 389,198 |  | $(32,415)$ |
|  | 505,795 |  | 518,704 |  | 500,000 |  | $(18,704)$ |
|  | 820,278 |  | 4,063,413 |  | - |  | $(4,063,413)$ |
|  | 575,351 |  | 2,102,114 |  | 2,045,644 |  | $(56,470)$ |
|  | 2,585,411 |  | 2,906,089 |  | 2,978,359 |  | 72,270 |
|  | 3,422,877 |  | 4,317,401 |  | 4,464,033 |  | 146,632 |
|  | 11,722,823 |  | 10,788,476 |  | 17,549,660 |  | 6,761,184 |
|  | 16,283,363 |  | 22,535,660 |  | 47,607,875 |  | 25,072,215 |
|  | 24,426,488 |  | 28,614,525 |  | 29,000,000 |  | 385,475 |
|  | 6,569,148 |  | 5,967,661 |  | 4,151,414 |  | $(1,816,247)$ |
|  | 406,089 |  | 397,518 |  | 400,000 |  | 2,482 |
|  | 10,167 |  | 6,857 |  | - |  | $(6,857)$ |
|  | 66 |  | 1 |  | - |  | (1) |
|  | 6,387,621 |  | 7,701,932 |  | 7,000,000 |  | $(701,932)$ |
|  | 1,660,903 |  | 878,651 |  | 875,000 |  | $(3,651)$ |
|  | 5,860,154 |  | 7,058,602 |  | 8,558,167 |  | 1,499,565 |
| \$ | 179,022,948 | \$ | 206,353,748 | \$ | 236,778,505 | \$ | 30,424,757 |

[^3]| INC./(DEC.) |  |  |  |  |
| :--- | :--- | ---: | ---: | ---: | ---: |
|  |  | 2017-18 | 2018-19 | 2019-20 |
| FY20 VS. FY19 |  |  |  |  |

[^4]FINAL BUDGET

88973 TRAINING INSTITUTE 88974 C.I.T.D.
88985 OTHER REVENUE-DISTRICTWIDE
88990 OTHER REVENUE
88992 RECYCLING
88993 POLICE FEES
88995 MISCELLANEOUS REVENUE 88997 SIX MONTH CANCELS
TOTAL LOCAL REVENUES
89000-OTHER FINANCING SOURCES
89120 SALE OF EQUIP \& SUPPLIES
89710 FISCAL AGENT PASS-THRU
TOTAL OTHER FINANCING SOURCES
TOTAL GENERAL FUND REVENUES

|  | 2017-18 |  | 2018-19 |  | 2019-20 |  | INC./(DEC.) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ACTUAL |  | ACTUAL* |  | PROPOSED |  | FY20 VS. FY19 |
|  | 620,441 |  | 745,475 |  | 740,751 |  | $(4,724)$ |
|  | 18,654 |  | 1,556 |  | 639 |  | (917) |
|  | 6 |  | - |  | - |  | - |
|  | 10 |  | 5 |  | - |  | (5) |
|  | 631 |  | 166 |  | - |  | (166) |
|  | 3,685 |  | 1,955 |  | - |  | $(1,955)$ |
|  | 1,005,832 |  | 194,350 |  | 163,400 |  | $(30,950)$ |
|  | 17,475 |  | 24,245 |  | 15,000 |  | $(9,245)$ |
| \$ | 64,788,831 | \$ | 68,762,986 | \$ | 69,232,524 | \$ | 469,538 |
| \$ | 11,363 | \$ | 20,214 | \$ | 15,000 | \$ | $(5,214)$ |
|  | 13,054,986 |  | 13,289,228 |  | 36,121,958 |  | 22,832,730 |
| \$ | 13,066,349 | \$ | 13,309,442 | \$ | 36,136,958 | \$ | 22,827,516 |
| \$ | 267,809,176 | \$ | 300,236,662 | \$ | 361,039,040 | \$ | 60,802,378 |

## 91000-ACADEMIC SALARIES

91110 REG,GRADED CLASSES
91125 REG SABBATICAL
91130 TEMP,GRADED CLASSES
91210 REG-MANAGEMENT
91215 REG-COUNSELORS
91220 REG NON-MANAGEMENT
91230 REG SABB NON-MANAGEMENT
91310 HOURLY,GRADED CLASSES
91320 OVERLOAD,GRADED CLASSES
91330 HRLY-SUMMER SESSIONS
91335 HRLY-SUBSTITUTES
91410 HRLY-MANAGEMENT
91415 HRLY NON-MANAGEMENT

## TOTAL ACADEMIC SALARIES

92000-CLASSIFIED SALARIES
92110 REG-CLASSIFIED
92115 CONFIDENTIAL
92120 MANAGEMENT-CLASS
92150 O/T-CLASSIFIED
92210 INSTR AIDES
92250 O/T-INSTR AIDES
92310 HOURLY STUDENTS
92320 HOURLY NON-STUDENTS
92330 PERM PART-TIME
92410 HRLY-INSTR AIDES-STUDENTS
92420 HRLY INSTR AIDES NON-STUDENTS
92430 PERM P/T INSTR AIDES/OTHER
TOTAL CLASSIFIED SALARIES

| 2017-18 <br> ACTUAL |  | 2018-19ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 43,646,096 | \$ | 42,558,333 | \$ | 46,659,879 | \$ | 4,101,546 |
|  | 399,371 |  | 457,209 |  | 271,898 |  | $(185,311)$ |
|  | 335,753 |  | 633,292 |  | 938,652 |  | 305,360 |
|  | 7,633,856 |  | 7,958,174 |  | 8,386,368 |  | 428,194 |
|  | 3,232,730 |  | 3,026,516 |  | 3,395,079 |  | 368,563 |
|  | 5,242,338 |  | 5,243,808 |  | 6,090,650 |  | 846,842 |
|  | - |  | 56,070 |  | - |  | $(56,070)$ |
|  | 12,051,924 |  | 13,045,512 |  | 13,339,649 |  | 294,137 |
|  | 2,396,770 |  | 2,385,755 |  | 2,351,885 |  | $(33,870)$ |
|  | 3,156,391 |  | 2,767,417 |  | 3,132,319 |  | 364,902 |
|  | 320,543 |  | 393,513 |  | 385,778 |  | $(7,735)$ |
|  | 78,473 |  | 93,413 |  | 40,000 |  | $(53,413)$ |
|  | 3,237,765 |  | 3,092,375 |  | 2,803,774 |  | $(288,601)$ |
| \$ | 81,732,010 | \$ | 81,711,387 | \$ | 87,795,931 | \$ | 6,084,544 |
| \$ | 22,207,550 | \$ | 22,883,303 | \$ | 27,381,052 | \$ | 4,497,749 |
|  | 1,300,315 |  | 1,351,791 |  | 1,711,099 |  | 359,308 |
|  | 3,685,422 |  | 4,175,433 |  | 4,970,463 |  | 795,030 |
|  | 623,614 |  | 717,882 |  | 352,030 |  | $(365,852)$ |
|  | 2,258,046 |  | 2,418,558 |  | 2,830,634 |  | 412,076 |
|  | 1,004 |  | 2,774 |  | - |  | $(2,774)$ |
|  | 1,348,486 |  | 1,542,593 |  | 1,491,239 |  | $(51,354)$ |
|  | 857,164 |  | 1,270,478 |  | 19,704 |  | $(1,250,774)$ |
|  | 303,566 |  | 273,286 |  | 359,284 |  | 85,998 |
|  | 945,155 |  | 1,068,483 |  | 1,148,194 |  | 79,711 |
|  | 33,647 |  | 66,266 |  | 1,500 |  | $(64,766)$ |
|  | 261,810 |  | 214,409 |  | 295,745 |  | 81,336 |
| \$ | 33,825,779 | \$ | 35,985,256 | \$ | 40,560,944 | \$ | 4,575,688 |

## DISTRICTWIDE

STATE CENTER COMMUNITY COLLEGE DISTRICT 2019-20 GENERAL FUND - EXPENDITURES

FINAL BUDGET

| 2017-18ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 11,389,000 | \$ | 12,955,628 | \$ | 14,186,887 | \$ | 1,231,259 |
|  | 3,479,785 |  | 3,876,652 |  | 4,224,991 |  | 348,339 |
|  | 591,745 |  | 684,446 |  | 839,262 |  | 154,816 |
|  | 4,461,552 |  | 5,404,998 |  | 6,999,034 |  | 1,594,036 |
|  | 1,166,244 |  | 1,182,709 |  | 1,279,817 |  | 97,108 |
|  | 2,501,900 |  | 2,622,296 |  | 2,974,563 |  | 352,267 |
|  | 6,883,423 |  | 6,846,483 |  | 7,223,305 |  | 376,822 |
|  | 7,952,845 |  | 8,103,113 |  | 9,355,755 |  | 1,252,642 |
|  | 1,335,049 |  | 1,370,585 |  | 1,425,000 |  | 54,415 |
|  | 42,952 |  | 53,358 |  | 35,198 |  | $(18,160)$ |
|  | 35,265 |  | 45,990 |  | 27,647 |  | $(18,343)$ |
|  | 1,226,196 |  | 1,138,213 |  | 1,244,223 |  | 106,010 |
|  | 943,918 |  | 901,333 |  | 973,126 |  | 71,793 |
|  | 149,374 |  | 154,845 |  | 174,348 |  | 19,503 |
|  | 50,845 |  | 64,168 |  | 35,608 |  | $(28,560)$ |
|  | $(22,531)$ |  | $(50,060)$ |  | - |  | 50,060 |
|  | 2,744 |  | $(2,359)$ |  | 13,500 |  | 15,859 |
| \$ | 42,190,306 | \$ | 45,352,398 | \$ | 51,012,264 | \$ | 5,659,866 |
| \$ | 371,452 | \$ | 290,385 | \$ | 638,093 | \$ | 347,708 |
|  | 200 |  | 15,833 |  | 2,170 |  | $(13,663)$ |
|  | 39,011 |  | 68,740 |  | 48,300 |  | $(20,440)$ |
|  | 380,826 |  | 356,683 |  | 444,779 |  | 88,096 |
|  | 1,427 |  | 809 |  | 27,365 |  | 26,556 |
|  | 1,076,354 |  | 1,104,988 |  | 1,006,982 |  | $(98,006)$ |
|  | 330,700 |  | 346,341 |  | 302,852 |  | $(43,489)$ |
|  | 4,954 |  | 2,161 |  | 5,123 |  | 2,962 |
|  | 3,009 |  | 4,147 |  | 6,950 |  | 2,803 |
|  | 5,835 |  | 3,613 |  | 10,400 |  | 6,787 |
| \$ | 2,213,768 | \$ | 2,193,700 | \$ | 2,493,014 | \$ | 299,314 |



95720 PRINTING/BINDING/DUPLICATING 95725 POSTAGE/SHIPPING
95915 CASH (OVER)/SHORT
95920 ADMIN OVERHEAD COSTS
95921 BANK/MERCHANT FEES
95926 CHARGEBACKS-MAIL SERVICES
95927 CHARGEBACKS-PRODUCTION
95935 BAD DEBT EXPENSE
95940 DISCOUNTS
95990 MISCELLANEOUS
TOTAL OTHER OPER. EXP. \& SERVICES
TOTAL FOR OBJECTS 91000-95999

## 96000-CAPITAL OUTLAY

96200-SITE IMPROVEMENT
96210 CONSTRUCTION
96215 CONSULTANT SERVICES
96220 ARCHITECT SERVICES
96240 INSPECTION SERVICES
96245 TESTING SERVICES
96290 FEES \& OTHER CHARGES
96400-BLDG RENOVATION \& IMPROVEMENT
96410 CONSTRUCTION
96420 ARCHITECT SERVICES
96430 LEGAL SERV INCL ADV
96440 INSPECTION SERVICES
96445 TESTING SERVICES
96490 FEES \& OTHER CHARGES

## 96500-NEW EQUIPMENT

96510 NEW-EQUIPMENT LT \$5,000
96512 NEW-EQUIPMENT GT \$5,000
96520 NEW-VEHICLES
1,848,163

| \$ | 1,800 | \$ | 55,840 | \$ | 30,000 | \$ | $(25,840)$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1,783 |  | - |  | - |  | - |
|  |  |  | 6,800 |  | - |  | $(6,800)$ |
|  |  |  | 1,280 |  | 500 |  | (780) |
|  |  |  | 5,377 |  | - |  | $(5,377)$ |
|  | - |  | 300 |  | - |  | (300) |
|  | 143,686 |  | 548,312 |  | 354,950 |  | $(193,362)$ |
|  | 4,000 |  | 9,000 |  | - |  | $(9,000)$ |
|  | - |  | 3,518 |  | - |  | $(3,518)$ |
|  | - |  | 350 |  | - |  | (350) |
|  | - |  | 3,445 |  | - |  | $(3,445)$ |
|  | - |  | 600 |  | - |  | (600) |
|  | 1,848,163 |  | 2,248,215 |  | 3,250,337 |  | 1,002,122 |
|  | 883,489 |  | 1,439,148 |  | 551,237 |  | $(887,911)$ |
|  | 185,076 |  | 96,321 |  | 65,000 |  | $(31,321)$ |

$3,250,337$
551,237
1,002,122
85,076
96,321
65,000

|  | 2017-18 <br> ACTUAL | 2018-19 <br> ACTUAL* | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
|  | 84,860 | 160,516 | 415,245 | 254,729 |
|  | 219,699 | 246,354 | 303,151 | 56,797 |
|  | (145) | (512) | 100 | 612 |
|  | $(914,785)$ | $(973,457)$ | $(850,000)$ | 123,457 |
|  | 251,027 | 256,534 | 250,000 | $(6,534)$ |
|  | $(19,421)$ | $(13,068)$ | - | 13,068 |
|  | $(56,665)$ | $(55,720)$ | 9,200 | 64,920 |
|  | 114,857 | 161,313 | 176,350 | 15,037 |
|  | 6,739 | 4,232 | 10,000 | 5,768 |
|  | 192,193 | 177,044 | 2,845,346 | 2,668,302 |
| \$ | 15,365,081 | 18,282,744 | \$ 21,658,505 | \$ 3,398,747 |


| $\$$ | $175,326,944$ | $\$$ | $183,525,485$ | $\$$ | $203,520,658$ | $\$$ | $20,018,159$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

DISTRICTWIDE

TOTAL CAPITAL OUTLAY
97000-OTHER OUTGO
97210 INTRAFUND TRANSFER OUT
97310 INTERFUND TRANSFERS OUT
97410 OTHER TRANSFERS OUT
97610 PAYMENTS TO STUDENTS TOTAL OTHER OUTGO

TOTAL FOR OBJECTS 96000-97999

TOTAL DISTRICTWIDE

STATE CENTER COMMUNITY COLLEGE DISTRICT
UNRESTRICTED
FUND 11 2019-20 GENERAL FUND - EXPENDITURES

| 2017-18 <br> ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 3,067,997 | \$ | 4,418,506 | \$ | 4,252,024 | \$ | $(166,482)$ |
| \$ | 954,407 | \$ | 1,139,903 | \$ | 1,313,195 | \$ | 173,292 |
|  | 9,161,198 |  | 24,870,199 |  | 11,961,570 |  | $(12,908,629)$ |
|  | 900,000 |  | 900,000 |  | 3,900,000 |  | 3,000,000 |
|  | 10,187 |  | 5,048 |  | - |  | $(5,048)$ |
| \$ | 11,025,792 | \$ | 26,915,150 | \$ | 17,174,765 | \$ | (9,740,385) |
| \$ | 14,093,789 | \$ | 31,333,656 | \$ | 21,426,789 | \$ | $(9,906,867)$ |
| \$ | 189,420,733 | \$ | 214,859,141 | \$ | 224,947,447 | \$ | 10,111,292 |

STATE CENTER COMMUNITY COLLEGE DISTRICT
RESTRICTED 2019-20 GENERAL FUND - EXPENDITURES

FUND 12
FINAL BUDGET

|  | 2017-18 <br> ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 91000-ACADEMIC SALARIES |  |  |  |  |  |  |  |  |
| 91110 REG,GRADED CLASSES | \$ | 677,064 | \$ | 804,269 | \$ | 1,543,059 | \$ | 738,790 |
| 91130 TEMP,GRADED CLASSES |  | - |  | 80,492 |  | - |  | $(80,492)$ |
| 91210 REG-MANAGEMENT |  | 1,394,128 |  | 1,548,788 |  | 2,565,475 |  | 1,016,687 |
| 91215 REG-COUNSELORS |  | 4,455,183 |  | 4,872,440 |  | 6,372,282 |  | 1,499,842 |
| 91220 REG NON-MANAGEMENT |  | 3,773,395 |  | 3,800,543 |  | 5,033,266 |  | 1,232,723 |
| 91310 HOURLY,GRADED CLASSES |  | 97,681 |  | 71,896 |  | 505,547 |  | 433,651 |
| 91320 OVERLOAD,GRADED CLASSES |  | 10,859 |  | 10,369 |  | - |  | $(10,369)$ |
| 91330 HRLY-SUMMER SESSIONS |  | 60,641 |  | 33,163 |  | 51,038 |  | 17,875 |
| 91415 HRLY NON-MANAGEMENT |  | 5,373,163 |  | 6,011,212 |  | 8,065,961 |  | 2,054,749 |
| TOTAL ACADEMIC SALARIES | \$ | 15,842,114 | \$ | 17,233,172 | \$ | 24,136,628 | \$ | 6,903,456 |
| 92000-CLASSIFIED SALARIES |  |  |  |  |  |  |  |  |
| 92110 REG-CLASSIFIED | \$ | 4,892,484 | \$ | 5,418,684 | \$ | 7,071,143 | \$ | 1,652,459 |
| 92120 MANAGEMENT-CLASS |  | 620,565 |  | 601,127 |  | 768,533 |  | 167,406 |
| 92150 O/T-CLASSIFIED |  | 66,915 |  | 71,822 |  | 6,429 |  | $(65,393)$ |
| 92210 INSTR AIDES |  | 162,577 |  | 201,779 |  | 93,212 |  | $(108,567)$ |
| 92250 O/T-INSTR AIDES |  | - |  | 169 |  | - |  | (169) |
| 92310 HOURLY STUDENTS |  | 2,790,355 |  | 2,857,164 |  | 3,348,594 |  | 491,430 |
| 92320 HOURLY NON-STUDENTS |  | 433,478 |  | 457,433 |  | 229,705 |  | $(227,728)$ |
| 92330 PERM PART-TIME |  | 278,045 |  | 260,923 |  | 778,279 |  | 517,356 |
| 92410 HRLY-INSTR AIDES-STUDENTS |  | 1,286,467 |  | 1,515,677 |  | 2,472,984 |  | 957,307 |
| 92420 HRLY INSTR AIDES NON-STUDENTS |  | 11,112 |  | 30,744 |  | 12,819 |  | $(17,925)$ |
| 92430 PERM P/T INSTR AIDES/OTHER |  | 65,361 |  | 73,052 |  | 93,194 |  | 20,142 |
| TOTAL CLASSIFIED SALARIES | \$ | 10,607,359 | \$ | 11,488,574 | \$ | 14,874,892 | \$ | 3,386,318 |
| 93000-EMPLOYEE BENEFITS |  |  |  |  |  |  |  |  |
| 93110 STRS-INSTRUCTIONAL | \$ | 113,766 | \$ | 156,186 | \$ | 363,207 | \$ | 207,021 |
| 93130 STRS NON-INSTR |  | 2,728,064 |  | 3,175,696 |  | 4,294,792 |  | 1,119,096 |
| 93210 PERS-INSTRUCTIONAL |  | 23,328 |  | 40,513 |  | 41,021 |  | 508 |
| 93230 PERS NON-INSTR |  | 1,107,734 |  | 1,375,996 |  | 1,922,267 |  | 546,271 |
| 93310 OASDI-INSTRUCTIONAL |  | 36,153 |  | 38,860 |  | 73,403 |  | 34,543 |
| 93330 OASDI NON-INSTR |  | 749,442 |  | 807,624 |  | 1,036,314 |  | 228,690 |

*UNAUDITED

STATE CENTER COMMUNITY COLLEGE DISTRICT 2019-20 GENERAL FUND - EXPENDITURES

FINAL BUDGET

93410 H\&W-INSTRUCTIONAL
93430 H\&W NON-INSTR
93510 SUI-INSTRUCTIONAL
93530 SUI NON-INSTR
93610 WORK COMP-INSTRUCTIONAL
93630 WORK COMP NON-INSTR
93710 PARS-INSTRUCTIONAL
93730 PARS NON-INSTR
TOTAL EMPLOYEE BENEFITS
94000 SUPPLIES \& MATERIALS
94310 INSTR SUPPLIES
94315 SOFTWARE-INSTRUCTIONAL
94410 OFFICE SUPPLIES
94415 SOFTWARE
94425 OPERATIONAL SUPPLIES
94490 OTHER SUPPLIES
94515 NON-PRINT MEDIA
94530 PUBLICATIONS/CATALOGS
TOTAL SUPPLIES \& MATERIALS
95000-OTHER OPER. EXP. \& SERVICES
95110 ELECTRICITY \& GAS
95125 TELE/PAGER/CELL SERVICE
95210 EQUIPMENT RENTAL
95215 BLDG/ROOM RENTAL 95220 VEHICLE REPR \& MAINT 95225 EQUIP REPR \& MAINT 95230 ALARM SYSTEM 95235 COMPUTER HW MAINT/LIC 95240 COMPUTER SW MAINT/LIC 95310 CONFERENCE
95315 MILEAGE

|  | 2017-18 <br> ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{aligned} & \text { INC./(DEC.) } \\ & \text { FY20 VS. FY19 } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 141,754 |  | 207,525 |  | 311,685 |  | 104,160 |
|  | 2,837,440 |  | 2,821,096 |  | 3,900,866 |  | 1,079,770 |
|  | 710 |  | 882 |  | 2,007 |  | 1,125 |
|  | 10,795 |  | 11,565 |  | 19,276 |  | 7,711 |
|  | 44,632 |  | 52,395 |  | 92,313 |  | 39,918 |
|  | 436,315 |  | 459,823 |  | 618,225 |  | 158,402 |
|  | 14,409 |  | 18,142 |  | 51,473 |  | 33,331 |
|  | 58,522 |  | 65,640 |  | 63,743 |  | $(1,897)$ |
| \$ | 8,303,064 | \$ | 9,231,943 | \$ | 12,790,592 | \$ | 3,558,649 |
| \$ | 1,167,047 | \$ | 1,312,942 | \$ | 1,694,497 | \$ | 381,555 |
|  | 1,401 |  | 10,362 |  | 16,300 |  | 5,938 |
|  | 219,793 |  | 192,273 |  | 702,209 |  | 509,936 |
|  | 199 |  | - |  | 13,622 |  | 13,622 |
|  | - |  | - |  | 1,500 |  | 1,500 |
|  | 270,777 |  | 391,048 |  | 618,576 |  | 227,528 |
|  | 2,244 |  | 2,343 |  | 500 |  | $(1,843)$ |
|  | 1,785 |  | 6,862 |  | 3,150 |  | $(3,712)$ |
| \$ | 1,663,246 | \$ | 1,915,830 | \$ | 3,050,354 | \$ | 1,134,524 |
| \$ | 155,588 | \$ | 200,000 | \$ | 400,000 | \$ | 200,000 |
|  | 32,195 |  | 32,853 |  | 40,883 |  | 8,030 |
|  | 3,354 |  | 3,451 |  | 12,318 |  | 8,867 |
|  | 22,984 |  | 44,840 |  | 69,660 |  | 24,820 |
|  | 10,798 |  | 1,487 |  | 8,244 |  | 6,757 |
|  | 70,057 |  | 74,537 |  | 104,385 |  | 29,848 |
|  | 353 |  | 540 |  | - |  | (540) |
|  | - |  | 1,280 |  | 5,000 |  | 3,720 |
|  | 1,001,643 |  | 851,393 |  | 967,712 |  | 116,319 |
|  | 884,760 |  | 1,058,526 |  | 2,594,209 |  | 1,535,683 |
|  | 46,733 |  | 49,505 |  | 150,759 |  | 101,254 |

FINAL BUDGET
INC./(DEC.)
FY20 VS. FY19
*UNAUDITED

96512 NEW-EQUIPMENT GT \$5,000
96520 NEW-VEHICLES
96800-LIBRARY BOOKS \& MEDIA
96810 LIBRARY BOOKS
TOTAL CAPITAL OUTLAY
97000-OTHER OUTGO
97310 INTERFUND TRANSFERS OUT
97410 OTHER TRANSFERS OUT
97510 CURR YEAR PAYMENTS
97520 PRIOR YEAR PAYMENTS
97610 PAYMENTS TO STUDENTS
97650 HOST FAMILY
97660 DORMITORY
97930 CONTINGENCIES-CARRYOVER
TOTAL OTHER OUTGO
TOTAL FOR OBJECTS 96000-97999
TOTAL DISTRICTWIDE

| 2017-18 ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \\ \hline \end{gathered}$ |  | $\begin{aligned} & \text { INC./(DEC.) } \\ & \text { FY20 VS. FY19 } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2,658,559 |  | 2,436,858 |  | 2,378,347 |  | $(58,511)$ |
|  |  |  | 121,550 |  | 79,761 |  | $(41,789)$ |
|  | 725,995 |  | 739,704 |  | 866,104 |  | 126,400 |
| \$ | 6,265,220 | \$ | 6,327,536 | \$ | 9,979,652 | \$ | 3,652,116 |
| \$ | 713,833 | \$ | 380,475 | \$ | - | \$ | $(380,475)$ |
|  | 13,454,986 |  | 13,289,228 |  | 36,594,014 |  | 23,304,786 |
|  | 68,613 |  | 730,952 |  | 2,438,142 |  | 1,707,190 |
|  | - |  | - |  | 2,174,344 |  | 2,174,344 |
|  | 1,670,646 |  | 1,720,197 |  |  |  | $(1,720,197)$ |
|  |  |  |  |  | 91,264 |  | 91,264 |
|  | 33,292 |  | 59,752 |  | - |  | $(59,752)$ |
|  |  |  |  |  | 1,000 |  | 1,000 |
| \$ | 15,941,370 | \$ | 16,180,604 | \$ | 41,298,764 | \$ | 25,118,160 |
| \$ | 22,206,590 | \$ | 22,508,140 | S | 51,278,416 | \$ | 28,770,276 |
| \$ | 70,057,152 | \$ | 77,765,669 | \$ | 141,591,593 | \$ | 63,825,924 |


|  | 2017-18 <br> ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{aligned} & \text { INC./(DEC.) } \\ & \text { FY20 VS. FY19 } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 91000-ACADEMIC SALARIES |  |  |  |  |  |  |  |  |
| 91110 REG,GRADED CLASSES | \$ | 44,323,160 | \$ | 43,362,602 | \$ | 48,202,938 | \$ | 4,840,336 |
| 91125 REG SABBATICAL |  | 399,371 |  | 457,209 |  | 271,898 |  | $(185,311)$ |
| 91130 TEMP,GRADED CLASSES |  | 335,753 |  | 713,784 |  | 938,652 |  | 224,868 |
| 91210 REG-MANAGEMENT |  | 9,027,984 |  | 9,506,962 |  | 10,951,843 |  | 1,444,881 |
| 91215 REG-COUNSELORS |  | 7,687,913 |  | 7,898,956 |  | 9,767,361 |  | 1,868,405 |
| 91220 REG NON-MANAGEMENT |  | 9,015,733 |  | 9,044,351 |  | 11,123,916 |  | 2,079,565 |
| 91230 REG SABB NON-MANAGEMENT |  | - |  | 56,070 |  | - |  | $(56,070)$ |
| 91310 HOURLY,GRADED CLASSES |  | 12,149,605 |  | 13,117,408 |  | 13,845,196 |  | 727,788 |
| 91320 OVERLOAD,GRADED CLASSES |  | 2,407,629 |  | 2,396,124 |  | 2,351,885 |  | $(44,239)$ |
| 91330 HRLY-SUMMER SESSIONS |  | 3,217,032 |  | 2,800,580 |  | 3,183,357 |  | 382,777 |
| 91335 HRLY-SUBSTITUTES |  | 320,543 |  | 393,513 |  | 385,778 |  | $(7,735)$ |
| 91410 HRLY-MANAGEMENT |  | 78,473 |  | 93,413 |  | 40,000 |  | $(53,413)$ |
| 91415 HRLY NON-MANAGEMENT |  | 8,610,928 |  | 9,103,587 |  | 10,869,735 |  | 1,766,148 |
| TOTAL ACADEMIC SALARIES | \$ | 97,574,124 | \$ | 98,944,559 | \$ | 111,932,559 | \$ | 12,988,000 |
| 92000-CLASSIFIED SALARIES |  |  |  |  |  |  |  |  |
| 92110 REG-CLASSIFIED | \$ | 27,100,034 | \$ | 28,301,987 | \$ | 34,452,195 | \$ | 6,150,208 |
| 92115 CONFIDENTIAL |  | 1,300,315 |  | 1,351,791 |  | 1,711,099 |  | 359,308 |
| 92120 MANAGEMENT-CLASS |  | 4,305,987 |  | 4,776,560 |  | 5,738,996 |  | 962,436 |
| 92150 O/T-CLASSIFIED |  | 690,529 |  | 789,704 |  | 358,459 |  | $(431,245)$ |
| 92210 INSTR AIDES |  | 2,420,623 |  | 2,620,337 |  | 2,923,846 |  | 303,509 |
| 92250 O/T-INSTR AIDES |  | 1,004 |  | 2,943 |  | - |  | $(2,943)$ |
| 92310 HOURLY STUDENTS |  | 4,138,841 |  | 4,399,757 |  | 4,839,833 |  | 440,076 |
| 92320 HOURLY NON-STUDENTS |  | 1,290,642 |  | 1,727,911 |  | 249,409 |  | $(1,478,502)$ |
| 92330 PERM PART-TIME |  | 581,611 |  | 534,209 |  | 1,137,563 |  | 603,354 |
| 92410 HRLY-INSTR AIDES-STUDENTS |  | 2,231,622 |  | 2,584,160 |  | 3,621,178 |  | 1,037,018 |
| 92420 HRLY INSTR AIDES NON-STUDENTS |  | 44,759 |  | 97,010 |  | 14,319 |  | $(82,691)$ |
| 92430 PERM P/T INSTR AIDES/OTHER |  | 327,171 |  | 287,461 |  | 388,939 |  | 101,478 |
| TOTAL CLASSIFIED SALARIES | \$ | 44,433,138 | \$ | 47,473,830 | \$ | 55,435,836 | \$ | 7,962,006 |

## DISTRICTWIDE

STATE CENTER COMMUNITY COLLEGE DISTRICT
FUNDS 11 \& 12 2019-20 GENERAL FUND - EXPENDITURES

FINAL BUDGET

|  | 2017-18 <br> ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{aligned} & \text { INC./(DEC.) } \\ & \text { FY20 VS. FY19 } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 93000-EMPLOYEE BENEFITS |  |  |  |  |  |  |  |  |
| 93110 STRS-INSTRUCTIONAL | \$ | 11,502,766 | \$ | 13,111,814 | \$ | 14,550,094 | \$ | 1,438,280 |
| 93130 STRS NON-INSTR |  | 6,207,849 |  | 7,052,348 |  | 8,519,783 |  | 1,467,435 |
| 93210 PERS-INSTRUCTIONAL |  | 615,073 |  | 724,959 |  | 880,283 |  | 155,324 |
| 93230 PERS NON-INSTR |  | 5,569,286 |  | 6,780,994 |  | 8,921,301 |  | 2,140,307 |
| 93310 OASDI-INSTRUCTIONAL |  | 1,202,397 |  | 1,221,569 |  | 1,353,220 |  | 131,651 |
| 93330 OASDI NON-INSTR |  | 3,251,342 |  | 3,429,920 |  | 4,010,877 |  | 580,957 |
| 93410 H\&W-INSTRUCTIONAL |  | 7,025,177 |  | 7,054,008 |  | 7,534,990 |  | 480,982 |
| 93430 H\&W NON-INSTR |  | 10,790,285 |  | 10,924,209 |  | 13,256,621 |  | 2,332,412 |
| 93490 H\&W-RETIREES |  | 1,335,049 |  | 1,370,585 |  | 1,425,000 |  | 54,415 |
| 93510 SUI-INSTRUCTIONAL |  | 43,662 |  | 54,240 |  | 37,205 |  | $(17,035)$ |
| 93530 SUI NON-INSTR |  | 46,060 |  | 57,555 |  | 46,923 |  | $(10,632)$ |
| 93610 WORK COMP-INSTRUCTIONAL |  | 1,270,828 |  | 1,190,608 |  | 1,336,536 |  | 145,928 |
| 93630 WORK COMP NON-INSTR |  | 1,380,233 |  | 1,361,156 |  | 1,591,351 |  | 230,195 |
| 93710 PARS-INSTRUCTIONAL |  | 163,783 |  | 172,987 |  | 225,821 |  | 52,834 |
| 93730 PARS NON-INSTR |  | 109,367 |  | 129,808 |  | 99,351 |  | $(30,457)$ |
| 93910 OTHER EMP BEN-INSTR |  | $(22,531)$ |  | $(50,060)$ |  | - |  | 50,060 |
| 93930 OTHER EMP BEN NON-INSTR |  | 2,744 |  | $(2,359)$ |  | 13,500 |  | 15,859 |
| TOTAL EMPLOYEE BENEFITS | \$ | 50,493,370 | \$ | 54,584,341 | \$ | 63,802,856 | \$ | 9,218,515 |
| 94000 SUPPLIES \& MATERIALS |  |  |  |  |  |  |  |  |
| 94310 INSTR SUPPLIES | \$ | 1,538,499 | \$ | 1,603,327 | \$ | 2,332,590 | \$ | 729,263 |
| 94315 SOFTWARE-INSTRUCTIONAL |  | 1,601 |  | 26,195 |  | 18,470 |  | $(7,725)$ |
| 94320 MATERIAL FEES SUPPLIES |  | 39,011 |  | 68,740 |  | 48,300 |  | $(20,440)$ |
| 94410 OFFICE SUPPLIES |  | 600,619 |  | 548,956 |  | 1,146,988 |  | 598,032 |
| 94415 SOFTWARE |  | 1,626 |  | 809 |  | 40,987 |  | 40,178 |
| 94425 OPERATIONAL SUPPLIES |  | 1,076,354 |  | 1,104,988 |  | 1,008,482 |  | $(96,506)$ |
| 94490 OTHER SUPPLIES |  | 601,477 |  | 737,389 |  | 921,428 |  | 184,039 |
| 94510 NEWSPAPERS |  | 4,954 |  | 2,161 |  | 5,123 |  | 2,962 |
| 94515 NON-PRINT MEDIA |  | 5,253 |  | 6,490 |  | 7,450 |  | 960 |
| 94530 PUBLICATIONS/CATALOGS |  | 7,620 |  | 10,475 |  | 13,550 |  | 3,075 |
| TOTAL SUPPLIES \& MATERIALS | \$ | 3,877,014 | \$ | 4,109,530 | \$ | 5,543,368 | \$ | 1,433,838 |

*UNAUDITED

|  | 2017-18 <br> ACTUAL |  | 2018-19 ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 95000-OTHER OPER. EXP. \& SERVICES |  |  |  |  |  |  |  |  |
| 95110 ELECTRICITY \& GAS | \$ | 4,599,870 | \$ | 5,232,914 | \$ | 5,696,900 | \$ | 463,986 |
| 95115 WATER,SEWER \& WASTE |  | 552,423 |  | 626,661 |  | 670,500 |  | 43,839 |
| 95120 GASOLINE/DIESEL/FUEL OIL |  | 103,044 |  | 150,276 |  | 72,850 |  | $(54,440)$ |
| 95125 TELE/PAGER/CELL SERVICE |  | 252,400 |  | 287,476 |  | 308,855 |  | 21,379 |
| 95190 OTHER UTILITY SERVICES |  | 19,597 |  | 21,132 |  | 17,000 |  | $(4,132)$ |
| 95210 EQUIPMENT RENTAL |  | 32,111 |  | 39,552 |  | 56,418 |  | 16,866 |
| 95215 BLDG/ROOM RENTAL |  | 116,815 |  | 267,449 |  | 268,195 |  | 746 |
| 95220 VEHICLE REPR \& MAINT |  | 21,945 |  | 21,391 |  | 55,494 |  | 34,103 |
| 95225 EQUIP REPR \& MAINT |  | 1,069,923 |  | 1,092,720 |  | 1,051,256 |  | $(41,464)$ |
| 95230 ALARM SYSTEM |  | 18,762 |  | 36,321 |  | 37,300 |  | 979 |
| 95235 COMPUTER HW MAINT/LIC |  | 4,980 |  | 30,853 |  | 55,106 |  | 24,253 |
| 95240 COMPUTER SW MAINT/LIC |  | 3,323,997 |  | 3,432,982 |  | 3,835,199 |  | 402,217 |
| 95310 CONFERENCE |  | 1,515,406 |  | 1,698,186 |  | 3,352,645 |  | 1,654,459 |
| 95315 MILEAGE |  | 163,861 |  | 178,089 |  | 319,838 |  | 141,749 |
| 95320 CHARTER SERVICE |  | 427,508 |  | 447,179 |  | 495,580 |  | 48,401 |
| 95325 FIELD TRIPS |  | 154,837 |  | 215,679 |  | 479,302 |  | 263,623 |
| 95330 HOSTING EVENTS/WORKSHOPS |  | 679,428 |  | 705,926 |  | 2,001,654 |  | 1,295,728 |
| 95410 DUES/MEMBERSHIPS |  | 286,759 |  | 282,083 |  | 326,097 |  | 44,014 |
| 95415 ROYALTIES |  | 5,824 |  | 10,444 |  | 7,600 |  | $(2,844)$ |
| 95525 MEDICAL SERVICES |  | 4,654 |  | 5,579 |  | 20,000 |  | 14,421 |
| 95530 CONTRACT LABOR/SERVICES |  | 8,587,658 |  | 12,723,360 |  | 27,589,040 |  | 14,865,680 |
| 95531 CONTRACT LABOR/SERVICES-INSTR |  | 1,398,042 |  | 1,854,766 |  | 1,976,632 |  | 121,866 |
| 95535 ARMORED CAR/COURIER SERVICES |  | 79,207 |  | 84,735 |  | 86,150 |  | 1,415 |
| 95555 ACCREDITATION SERVICES |  | 183,348 |  | 160,451 |  | 180,884 |  | 20,433 |
| 95560 LEGAL SERVICES |  | 335,740 |  | 504,420 |  | 248,333 |  | $(256,087)$ |
| 95565 ELECTION SERVICES |  | - |  | 40,791 |  | - |  | $(40,791)$ |
| 95570 AUDIT SERVICES |  | 80,700 |  | 86,850 |  | 90,000 |  | 3,150 |
| 95620 INSURANCE |  | 1,042,898 |  | 1,012,702 |  | 1,250,000 |  | 237,298 |
| 95640 STUDENT INS |  | 102,895 |  | 101,382 |  | 107,775 |  | 6,393 |
| 95690 ADMIN COSTS-INS |  | $(384,586)$ |  | $(87,946)$ |  | - |  | 87,946 |
| 95710 ADVERTISING |  | 657,950 |  | 747,146 |  | 719,019 |  | $(28,127)$ |
| 95715 PROMOTIONS |  | 311,044 |  | 364,740 |  | 563,194 |  | 198,454 |

*UNAUDITED

95720 PRINTING/BINDING/DUPLICATING 95725 POSTAGE/SHIPPING 95915 CASH (OVER)/SHORT 95920 ADMIN OVERHEAD COSTS 95921 BANK/MERCHANT FEES 95926 CHARGEBACKS-MAIL SERVICES 95927 CHARGEBACKS-PRODUCTION 95935 BAD DEBT EXPENSE 95940 DISCOUNTS 95990 MISCELLANEOUS
TOTAL OTHER OPER. EXP. \& SERVICES
TOTAL FOR OBJECTS 91000-95999

## 96000-CAPITAL OUTLAY <br> 96200-SITE IMPROVEMENT

96210 CONSTRUCTION
96215 CONSULTANT SERVICES
96220 ARCHITECT SERVICES
96240 INSPECTION SERVICES
96245 TESTING SERVICES
96290 FEES \& OTHER CHARGES
96400-BLDG RENOVATION \& IMPROVEMENT 96410 CONSTRUCTION 96420 ARCHITECT SERVICES
96425 ENGINEERING SERVICES
96430 LEGAL SERV INCL ADV
96440 INSPECTION SERVICES
96445 TESTING SERVICES
96490 FEES \& OTHER CHARGES
96500-NEW EQUIPMENT
96510 NEW-EQUIPMENT LT \$5,000
96512 NEW-EQUIPMENT GT \$5,000
*UNAUDITED

|  | 2017-18 ACTUAL |  | $\begin{gathered} \text { 2018-19 } \\ \text { ACTUAL* } \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{aligned} & \text { INC./(DEC.) } \\ & \text { FY20 VS. FY19 } \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 172,436 |  | 235,015 |  | 571,037 |  | 336,022 |
|  | 221,430 |  | 249,230 |  | 311,133 |  | 61,903 |
|  | (145) |  | (512) |  | 100 |  | 612 |
|  | - |  | (1) |  | 580,232 |  | 580,233 |
|  | 251,056 |  | 256,534 |  | 250,000 |  | $(6,534)$ |
|  | $(10,233)$ |  | $(7,717)$ |  | 3,770 |  | 11,487 |
|  | $(31,914)$ |  | $(16,811)$ |  | 16,170 |  | 32,981 |
|  | 115,811 |  | 160,626 |  | 176,350 |  | 15,724 |
|  | 6,739 |  | 4,232 |  | 10,000 |  | 5,768 |
|  | 325,640 |  | 413,869 |  | 3,261,608 |  | 2,847,739 |
| \$ | 26,799,860 | \$ | 33,670,754 | \$ | 57,119,216 | \$ | 23,471,448 |
| \$ | 223,177,506 | \$ | 238,783,014 | \$ | 293,833,835 | \$ | 55,073,807 |
| \$ | 1,800 | \$ | 55,840 | \$ | 30,000 | \$ | $(25,840)$ |
|  | 1,783 |  | - |  |  |  |  |
|  | - |  | 6,800 |  |  |  | $(6,800)$ |
|  | - |  | 1,280 |  | 500 |  | (780) |
|  | - |  | 5,377 |  | - |  | $(5,377)$ |
|  | - |  | 300 |  | - |  | (300) |
|  | 230,957 |  | 695,168 |  | 3,562,974 |  | 2,867,806 |
|  | 34,565 |  | 91,787 |  | - |  | $(91,787)$ |
|  | - |  | 4,200 |  |  |  | $(4,200)$ |
|  | - |  | 3,518 |  |  |  | $(3,518)$ |
|  | - |  | 350 |  |  |  | (350) |
|  | - |  | 10,715 |  | - |  | $(10,715)$ |
|  | - |  | 31,526 |  | - |  | $(31,526)$ |
|  | 4,610,993 |  | 5,005,600 |  | 6,697,753 |  | 1,692,153 |
|  | 3,542,048 |  | 3,876,006 |  | 2,929,584 |  | $(946,422)$ | 2019-20 GENERAL FUND - EXPENDITURES FINAL BUDGET

96520 NEW-VEHICLES 96800-LIBRARY BOOKS \& MEDIA 96810 LIBRARY BOOKS TOTAL CAPITAL OUTLAY

97000-OTHER OUTGO
97210 INTRAFUND TRANSFER OUT 97310 INTERFUND TRANSFERS OUT 97410 OTHER TRANSFERS OUT 97510 CURR YEAR PAYMENTS 97520 PRIOR YEAR PAYMENTS 97610 PAYMENTS TO STUDENTS 97650 HOST FAMILY 97660 DORMITORY
97930 CONTINGENCIES-CARRYOVER TOTAL OTHER OUTGO

TOTAL FOR OBJECTS 96000-97999
TOTAL DISTRICTWIDE

| 2017-18ACTUAL |  | 2018-19ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 185,076 |  | 217,871 |  | 144,761 |  | $(73,110)$ |
|  | 725,995 |  | 739,704 |  | 866,104 |  | 126,400 |
| \$ | 9,333,217 | \$ | 10,746,042 | \$ | 14,231,676 | \$ | 3,485,634 |
| \$ | 954,407 | \$ | 1,139,903 | \$ | 1,313,195 | \$ | 173,292 |
|  | 9,875,031 |  | 25,250,674 |  | 11,961,570 |  | $(13,289,104)$ |
|  | 14,354,986 |  | 14,189,228 |  | 40,494,014 |  | 26,304,786 |
|  | 68,613 |  | 730,952 |  | 2,438,142 |  | 1,707,190 |
|  | - |  | - |  | 2,174,344 |  | 2,174,344 |
|  | 1,680,833 |  | 1,725,245 |  | - |  | $(1,725,245)$ |
|  | - |  | - |  | 91,264 |  | 91,264 |
|  | 33,292 |  | 59,752 |  | - |  | $(59,752)$ |
|  | - |  | - |  | 1,000 |  | 1,000 |
| \$ | 26,967,162 | \$ | 43,095,754 | \$ | 58,473,529 | \$ | 15,377,775 |
| \$ | 36,300,379 | \$ | 53,841,796 | \$ | 72,705,205 | \$ | 18,863,409 |
| \$ | 259,477,885 | \$ | 292,624,810 | \$ | 366,539,040 | \$ | 73,937,216 |

## STATE CENTER COMMUNITY COLLEGE DISTRICT

## UNRESTRICTED GENERAL FUND ALLOCATION

2019-20 FINAL BUDGET

|  |  | District Office | Fresno City College |  | Reedley College |  | Clovis Community College |  | Madera Comm College \& Oakhurst Centers |  | TOTALDISTRICT |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2018-19 Base Allocation | \$ | 35,254,992 | \$ | 87,077,377 | \$ | 30,757,274 | \$ | 20,917,990 | \$ | 10,871,849 | \$ | 184,879,482 |
| Salary Adjustments |  | 807,035 |  | 3,062,275 |  | 1,224,048 |  | 939,411 |  | 439,392 |  | 6,472,161 |
| Fixed Cost Adjustments |  | 6,382,395 |  | 863,083 |  | 233,962 |  | 206,395 |  | 95,115 |  | 7,780,950 |
| New Positions |  | 3,496,559 |  | 301,436 |  | 109,548 |  | 1,493,707 |  | 1,317,183 |  | 6,718,433 |
| Districtwide Initiatives |  | 1,500,000 |  | - |  | - |  | - |  | - |  | 1,500,000 |
| 2019-20 Unrestricted Base Allocation | \$ | 47,440,981 | \$ | 91,304,171 | \$ | 32,324,832 | \$ | 23,557,503 | \$ | 12,723,539 | \$ | 207,351,026 |
| One-Time Revenue Allocation | \$ | 6,732,634 | \$ | 210,822 | \$ | 64,633 | \$ | 60,487 | \$ | 27,845 | \$ | 7,096,421 |
| Reserve Expenditures |  | 2,300,000 |  | 2,193,140 |  | 302,430 |  | 577,610 |  | 126,820 |  | 5,500,000 |
| Lottery Allocation |  | 3,000,000 |  | 1,071,745 |  | 383,750 |  | 360,467 |  | 184,038 |  | 5,000,000 |
| Total 2019-20 Unrestricted Allocation | \$ | 59,473,615 | \$ | 94,779,878 | \$ | 33,075,645 | \$ | 24,556,067 | \$ | 13,062,242 | \$ | 224,947,447 |

## DISTRICT OFFICE/OPERATIONS <br> BUDGET SUMMARY

The district office provides many administrative and delivery services available to the various campuses of the State Center Community College District. The district office houses the following areas:

- Chancellor’s Office
- Legal Services
- Public and Legislative Relations
- State Center Community College Foundation
- Finance and Administration
- Accounting
- Accounts Payable
- Accounts Receivable
- Payroll
- Purchasing
- Human Resources
- Equal Employment Opportunity/Diversity
- Classified Professional Development
- Operations and Information Systems
- Facilities Planning \& Construction
- Maintenance
- Grounds
- Transportation
- Occupational \& Environmental Health and Safety
- Police
- Educational Services and Institutional Effectiveness
- Research \& Institutional Effectiveness
- Enrollment Management
- Grants \& External Funding
- Center for International Trade Development (CITD)
- Adult Education
- Training Institute
- Apprenticeship
- International Education

The district office/operations budget includes personnel and operational costs to support/augment services to the district campuses.

Following is a budget summary by object for the 2019-20 fiscal year for the district office/operations:

STATE CENTER COMMUNITY COLLEGE DISTRICT 2019-20 GENERAL FUND - EXPENDITURES

FINAL BUDGET

## 91000-ACADEMIC SALARIES

91110 REG,GRADED CLASSES
91210 REG-MANAGEMENT
91215 REG-COUNSELORS
91220 REG NON-MANAGEMENT
91310 HOURLY,GRADED CLASSES
91320 OVERLOAD,GRADED CLASSES
91330 HRLY-SUMMER SESSIONS
91410 HRLY-MANAGEMENT
91415 HRLY NON-MANAGEMENT
TOTAL ACADEMIC SALARIES
92000-CLASSIFIED SALARIES
92110 REG-CLASSIFIED
92115 CONFIDENTIAL
92120 MANAGEMENT-CLASS
92150 O/T-CLASSIFIED
92210 INSTR AIDES
92250 O/T-INSTR AIDES
92310 HOURLY STUDENTS
92320 HOURLY NON-STUDENTS
92330 PERM PART-TIME
92420 HRLY INSTR AIDES NON-STUDENTS
92430 PERM P/T INSTR AIDES/OTHER
TOTAL CLASSIFIED SALARIES

93000-EMPLOYEE BENEFITS
93110 STRS-INSTRUCTIONAL
93130 STRS NON-INSTR
93210 PERS-INSTRUCTIONAL
93230 PERS NON-INSTR
93310 OASDI-INSTRUCTIONAL
93330 OASDI NON-INSTR

| 2017-18 <br> ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{aligned} & \text { INC./(DEC.) } \\ & \text { FY20 VS. FY19 } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 25,577 | \$ | - | \$ | 1,000,000 | \$ | 1,000,000 |
|  | 1,282,067 |  | 1,177,418 |  | 1,142,389 |  | $(35,029)$ |
|  | 160,493 |  | 17,174 |  | 38,715 |  | 21,541 |
|  | 207,892 |  | 81,059 |  | 239,448 |  | 158,389 |
|  | 440,355 |  | 539,106 |  | 851,782 |  | 312,676 |
|  | 407 |  | - |  | - |  | - |
|  | 2,276 |  | - |  | - |  | - |
|  | - |  | 6,292 |  | - |  | $(6,292)$ |
|  | 305,409 |  | 141,430 |  | - |  | $(141,430)$ |
| \$ | 2,424,476 | \$ | 1,962,479 | \$ | 3,272,334 | \$ | 1,309,855 |
| \$ | 6,695,561 | \$ | 7,187,503 | \$ | 9,633,698 | \$ | 2,446,195 |
|  | 1,096,832 |  | 1,133,418 |  | 1,416,486 |  | 283,068 |
|  | 1,872,967 |  | 2,350,667 |  | 2,664,113 |  | 313,446 |
|  | 289,628 |  | 396,129 |  | 121,030 |  | $(275,099)$ |
|  | 1,690 |  | 13,117 |  | - |  | $(13,117)$ |
|  | - |  | 15 |  | - |  | (15) |
|  | 432,112 |  | 488,328 |  | 258,595 |  | $(229,733)$ |
|  | 292,136 |  | 361,725 |  | 19,704 |  | $(342,021)$ |
|  | 79,926 |  | 39,194 |  | 45,805 |  | 6,611 |
|  | 1,486 |  | 376 |  | - |  | (376) |
|  | 4,282 |  | 1,438 |  | - |  | $(1,438)$ |
| \$ | 10,766,620 | \$ | 11,971,910 | \$ | 14,159,431 | \$ | 2,187,521 |
| \$ | 3,536,767 | \$ | 3,988,121 | \$ | 3,907,131 | \$ | $(80,990)$ |
|  | 1,276,461 |  | 1,351,894 |  | 1,282,128 |  | $(69,766)$ |
|  | 224 |  | $(24,815)$ |  | - |  | 24,815 |
|  | 1,591,782 |  | 1,925,192 |  | 2,526,749 |  | 601,557 |
|  | 8,927 |  | 16,628 |  | 7,371 |  | $(9,257)$ |
|  | 828,485 |  | 885,629 |  | 967,989 |  | 82,360 |

*UNAUDITED

93410 H\&W-INSTRUCTIONAL
93430 H\&W NON-INSTR
93490 H\&W-RETIREES
93510 SUI-INSTRUCTIONAL
93530 SUI NON-INSTR
93610 WORK COMP-INSTRUCTIONAL
93630 WORK COMP NON-INSTR
93710 PARS-INSTRUCTIONAL
93730 PARS NON-INSTR
93910 OTHER EMP BEN-INSTR 93930 OTHER EMP BEN NON-INSTR TOTAL EMPLOYEE BENEFITS

94000-SUPPLIES \& MATERIALS
94310 INSTR SUPPLIES
94315 SOFTWARE-INSTRUCTIONAL 94410 OFFICE SUPPLIES
94415 SOFTWARE
94425 OPERATIONAL SUPPLIES
94490 OTHER SUPPLIES
94510 NEWSPAPERS
94515 NON-PRINT MEDIA
94530 PUBLICATIONS/CATALOGS
TOTAL SUPPLIES \& MATERIALS

95000-OTHER OPER. EXP. \& SERVICES 95110 ELECTRICITY \& GAS 95115 WATER,SEWER \& WASTE 95120 GASOLINE/DIESEL/FUEL OIL 95125 TELE/PAGER/CELL SERVICE 95190 OTHER UTILITY SERVICES 95210 EQUIPMENT RENTAL 95215 BLDG/ROOM RENTAL
*UNAUDITED

STATE CENTER COMMUNITY COLLEGE DISTRICT
UNRESTRICTED 2019-20 GENERAL FUND - EXPENDITURES

FINAL BUDGET

|  | 2017-18 <br> ACTUAL |  | $\begin{gathered} \text { 2018-19 } \\ \text { ACTUAL* } \end{gathered}$ |  | $\begin{aligned} & \text { 2019-20 } \\ & \text { PROPOSED } \end{aligned}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | - |  | 37,861 |  | - |  | $(37,861)$ |
|  | 2,076,901 |  | 2,209,741 |  | 2,747,075 |  | 537,334 |
|  | 1,335,049 |  | 1,370,585 |  | 1,425,000 |  | 54,415 |
|  | 10,631 |  | 21,009 |  | 254 |  | $(20,755)$ |
|  | 17,076 |  | 27,187 |  | 6,842 |  | $(20,345)$ |
|  | $(24,404)$ |  | $(94,490)$ |  | 10,675 |  | 105,165 |
|  | 208,542 |  | 148,315 |  | 239,882 |  | 91,567 |
|  | 3,752 |  | 4,957 |  | 16,223 |  | 11,266 |
|  | 9,693 |  | 13,212 |  | 1,466 |  | $(11,746)$ |
|  | $(22,531)$ |  | $(50,060)$ |  | - |  | 50,060 |
|  | 2,744 |  | $(2,359)$ |  | 13,500 |  | 15,859 |
| \$ | 10,860,099 | \$ | 11,828,607 | \$ | 13,152,285 | \$ | 1,323,678 |
| \$ | 4,047 | \$ | 12,779 | \$ | - | \$ | $(12,779)$ |
|  | - |  | 2,960 |  | - |  | $(2,960)$ |
|  | 48,463 |  | 55,731 |  | 55,800 |  | 69 |
|  | 1,427 |  | 809 |  | 12,325 |  | 11,516 |
|  | 705,746 |  | 698,836 |  | 584,342 |  | $(114,494)$ |
|  | 52,043 |  | 78,794 |  | 57,200 |  | $(21,594)$ |
|  | 927 |  | 1,362 |  | 500 |  | (862) |
|  | 2,000 |  | - |  | 2,950 |  | 2,950 |
|  | 4,005 |  | 2,327 |  | 7,250 |  | 4,923 |
| \$ | 818,658 | \$ | 853,598 | \$ | 720,367 | \$ | $(133,231)$ |
| \$ | 4,332,108 | \$ | 4,912,308 | \$ | 5,185,000 | \$ | 272,692 |
|  | 550,340 |  | 626,554 |  | 670,000 |  | 43,446 |
|  | 62,713 |  | 98,960 |  | 38,500 |  | $(60,460)$ |
|  | 85,530 |  | 119,694 |  | 92,550 |  | $(27,144)$ |
|  | 7,597 |  | 9,132 |  | 5,000 |  | $(4,132)$ |
|  | 4,214 |  | 11,929 |  | 8,000 |  | $(3,929)$ |
|  | 4,065 |  | 8,000 |  | 8,500 |  | 500 |

## DISTRICT OFFICE/

OPERATIONS

STATE CENTER COMMUNITY COLLEGE DISTRICT 2019-20 GENERAL FUND - EXPENDITURES

FINAL BUDGET

|  |  | $\begin{aligned} & \text { 2017-18 } \\ & \text { ACTUAL } \end{aligned}$ |  | 2018-19 <br> ACTUAL* |  | $\begin{aligned} & \text { 2019-20 } \\ & \text { PROPOSED } \end{aligned}$ |  | $\begin{aligned} & \text { INC./(DEC.) } \\ & \text { FY20 VS. FY19 } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 95220 VEHICLE REPR \& MAINT |  | 5,623 |  | 10,492 |  | 25,000 |  | 14,508 |
| 95225 EQUIP REPR \& MAINT |  | 376,429 |  | 414,491 |  | 253,423 |  | $(161,068)$ |
| 95230 ALARM SYSTEM |  | 16,297 |  | 33,669 |  | 35,000 |  | 1,331 |
| 95235 COMPUTER HW MAINT/LIC |  | - |  | 12,417 |  | 18,751 |  | 6,334 |
| 95240 COMPUTER SW MAINT/LIC |  | 1,989,036 |  | 2,106,246 |  | 2,550,138 |  | 443,892 |
| 95310 CONFERENCE |  | 185,265 |  | 260,573 |  | 208,956 |  | $(51,617)$ |
| 95315 MILEAGE |  | 75,794 |  | 76,233 |  | 104,300 |  | 28,067 |
| 95320 CHARTER SERVICE |  | 26,421 |  | 8,935 |  | 1,000 |  | $(7,935)$ |
| 95325 FIELD TRIPS |  | - |  | 89 |  | - |  | (89) |
| 95330 HOSTING EVENTS/WORKSHOPS |  | 86,510 |  | 95,726 |  | 92,100 |  | $(3,626)$ |
| 95410 DUES/MEMBERSHIPS |  | 128,482 |  | 123,484 |  | 125,160 |  | 1,676 |
| 95525 MEDICAL SERVICES |  | 4,654 |  | 5,579 |  | 19,500 |  | 13,921 |
| 95530 CONTRACT LABOR/SERVICES |  | 1,389,745 |  | 1,868,006 |  | 881,611 |  | $(986,395)$ |
| 95531 CONTRACT LABOR/SERVICES-INSTR |  | 17,247 |  | 242,270 |  | 270,661 |  | 28,391 |
| 95535 ARMORED CAR/COURIER SERVICES |  | 57,065 |  | 57,065 |  | 60,000 |  | 2,935 |
| 95560 LEGAL SERVICES |  | 335,740 |  | 504,420 |  | 248,333 |  | $(256,087)$ |
| 95565 ELECTION SERVICES |  | - |  | 40,791 |  | - |  | $(40,791)$ |
| 95570 AUDIT SERVICES |  | 80,700 |  | 86,850 |  | 90,000 |  | 3,150 |
| 95620 INSURANCE |  | 1,041,619 |  | 1,011,773 |  | 1,250,000 |  | 238,227 |
| 95690 ADMIN COSTS-INS |  | $(384,586)$ |  | $(87,946)$ |  | - |  | 87,946 |
| 95710 ADVERTISING |  | 151,424 |  | 131,197 |  | 273,000 |  | 141,803 |
| 95715 PROMOTIONS |  | 1,854 |  | - |  | - |  | - |
| 95720 PRINTING/BINDING/DUPLICATING |  | 5 |  | 7,223 |  | 66,200 |  | 58,977 |
| 95725 POSTAGE/SHIPPING |  | 76,786 |  | 49,373 |  | 84,565 |  | 35,192 |
| 95915 CASH (OVER)/SHORT |  | (2) |  | (8) |  | - |  | 8 |
| 95920 ADMIN OVERHEAD COSTS |  | $(806,424)$ |  | $(858,003)$ |  | $(750,000)$ |  | 108,003 |
| 95921 BANK/MERCHANT FEES |  | 251,027 |  | 256,534 |  | 250,000 |  | $(6,534)$ |
| 95926 CHARGEBACKS-MAIL SERVICES |  | - |  | 80 |  | - |  | (80) |
| 95927 CHARGEBACKS-PRODUCTION |  | 12,582 |  | 13,947 |  | 9,200 |  | $(4,747)$ |
| 95935 BAD DEBT EXPENSE |  | 36,663 |  | 80,883 |  | 20,000 |  | $(60,883)$ |
| 95940 DISCOUNTS |  | 6,739 |  | 4,232 |  | 10,000 |  | 5,768 |
| 95990 MISCELLANEOUS |  | 156,813 |  | 114,139 |  | 2,526,750 |  | 2,412,611 |
| TOTAL OTHER OPER. EXP. \& SERVICES | \$ | 10,366,075 | \$ | 12,457,337 | \$ | 14,731,198 | \$ | 2,273,861 |

*UNAUDITED

DISTRICT OFFICE/

## OPERATIONS

TOTAL FOR OBJECTS 91000-95999

96000-CAPITAL OUTLAY 96200-SITE IMPROVEMENT

96210 CONSTRUCTION 96215 CONSULTANT SERVICES
96400-BLDG RENOVATION \& IMPROVEMENT 96410 CONSTRUCTION
96430 LEGAL SERV INCL ADV
96440 INSPECTION SERVICES
96445 TESTING SERVICES

## 96500-NEW EQUIPMENT

96510 NEW-EQUIPMENT LT \$5,000 96512 NEW-EQUIPMENT GT \$5,000
96520 NEW-VEHICLES
TOTAL CAPITAL OUTLAY

97000-OTHER OUTGO
97210 INTRAFUND TRANSFER OUT
97310 INTERFUND TRANSFERS OUT
97410 OTHER TRANSFERS OUT
97610 PAYMENTS TO STUDENTS
TOTAL OTHER OUTGO
TOTAL FOR OBJECTS 96000-97999
TOTAL DISTRICT OFFICE/OPERATIONS

STATE CENTER COMMUNITY COLLEGE DISTRICT
UNRESTRICTED 2019-20 GENERAL FUND - EXPENDITURES

FINAL BUDGET

| 2017-18 <br> ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 35,235,928 | \$ | 39,073,931 | \$ | 46,035,615 | \$ | 6,961,684 |
| \$ | $\begin{aligned} & 1,800 \\ & 1,783 \end{aligned}$ | \$ | - | \$ | - | \$ | - |
|  | 25,736 |  | 69,356 |  | - |  | $(69,356)$ |
|  | - |  | 3,518 |  | - |  | $(3,518)$ |
|  |  |  | 350 |  | - |  | (350) |
|  | - |  | 3,445 |  | - |  | $(3,445)$ |
|  | 361,180 |  | 202,614 |  | 323,000 |  | 120,386 |
|  | 222,546 |  | 134,157 |  | - |  | $(134,157)$ |
|  | 185,076 |  | 96,321 |  | 65,000 |  | $(31,321)$ |
| \$ | 798,121 | \$ | 509,761 | \$ | 388,000 | \$ | $(121,761)$ |
| \$ | 100,000 | \$ | - | \$ | - | \$ | - |
|  | 8,418,862 |  | 21,676,989 |  | 9,150,000 |  | $(12,526,989)$ |
|  | 900,000 |  | 900,000 |  | 3,900,000 |  | 3,000,000 |
|  | - |  | 5,048 |  | - |  | $(5,048)$ |
| \$ | 9,418,862 | \$ | 22,582,037 | \$ | 13,050,000 | \$ | $(9,532,037)$ |
| \$ | 10,216,983 | \$ | 23,091,798 | \$ | 13,438,000 | \$ | $(9,653,798)$ |
| \$ | 45,452,911 | \$ | 62,165,729 | \$ | 59,473,615 | \$ | (2,692,114) |

STATE CENTER COMMUNITY COLLEGE DISTRICT 2019-20 GENERAL FUND - EXPENDITURES FINAL BUDGET

91000-ACADEMIC SALARIES
91110 REG,GRADED CLASSES
91210 REG-MANAGEMENT
91215 REG-COUNSELORS
91220 REG NON-MANAGEMENT
91310 HOURLY,GRADED CLASSES
91415 HRLY NON-MANAGEMENT
TOTAL ACADEMIC SALARIES
92000-CLASSIFIED SALARIES
92110 REG-CLASSIFIED
92120 MANAGEMENT-CLASS
92150 O/T-CLASSIFIED
92310 HOURLY STUDENTS
92320 HOURLY NON-STUDENTS
92330 PERM PART-TIME
TOTAL CLASSIFIED SALARIES
93000-EMPLOYEE BENEFITS
93110 STRS-INSTRUCTIONAL
93130 STRS NON-INSTR
93230 PERS NON-INSTR
93310 OASDI-INSTRUCTIONAL
93330 OASDI NON-INSTR
93430 H\&W NON-INSTR
93510 SUI-INSTRUCTIONAL
93530 SUI NON-INSTR
93610 WORK COMP-INSTRUCTIONAL
93630 WORK COMP NON-INSTR
93730 PARS NON-INSTR
tOTAL EMPLOYEE BENEFITS

| 2017-18 ACTUAL |  | 2018-19 ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{aligned} & \text { INC./(DEC.) } \\ & \text { FY20 VS. FY19 } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | - | \$ | - | \$ | 83,971 | \$ | 83,971 |
|  | 257,630 |  | 124,465 |  | 393,131 |  | 268,666 |
|  | - |  | 15,063 |  | 157,141 |  | 142,078 |
|  | 303,278 |  | 247,901 |  | 431,084 |  | 183,183 |
|  | - |  | - |  | 26,269 |  | 26,269 |
|  | 28,200 |  | 6,186 |  | 10,000 |  | 3,814 |
| \$ | 589,108 | \$ | 393,615 | \$ | 1,101,596 | \$ | 707,981 |
| \$ | 313,157 | \$ | 365,961 | \$ | 551,939 | \$ | 185,978 |
|  | 163,166 |  | 217,333 |  | 279,662 |  | 62,329 |
|  | 1,624 |  | 304 |  | - |  | (304) |
|  | 846 |  | 1,718 |  | 21,337 |  | 19,619 |
|  | 136,269 |  | 149,432 |  | 146,605 |  | $(2,827)$ |
|  | 7,769 |  | 21,068 |  | 171,232 |  | 150,164 |
| \$ | 622,831 | \$ | 755,816 | \$ | 1,170,775 | \$ | 414,959 |
| \$ | - | \$ | - | \$ | 15,640 | \$ | 15,640 |
|  | 988,188 |  | 1,068,067 |  | 1,083,625 |  | 15,558 |
|  | 112,216 |  | 127,494 |  | 243,804 |  | 116,310 |
|  | - |  | - |  | 1,218 |  | 1,218 |
|  | 62,659 |  | 61,154 |  | 102,119 |  | 40,965 |
|  | 165,148 |  | 146,419 |  | 283,152 |  | 136,733 |
|  | - |  | - |  | 42 |  | 42 |
|  | 555 |  | 571 |  | 1,090 |  | 519 |
|  | - |  | - |  | 1,583 |  | 1,583 |
|  | 22,467 |  | 21,528 |  | 41,651 |  | 20,123 |
|  | 2,793 |  | 3,769 |  | 9,240 |  | 5,471 |
| \$ | 1,354,026 | \$ | 1,429,002 | \$ | 1,783,164 | \$ | 354,162 |

STATE CENTER COMMUNITY COLLEGE DISTRICT 2019-20 GENERAL FUND - EXPENDITURES

FINAL BUDGET

## 94000-SUPPLIES \& MATERIALS

94310 INSTR SUPPLIES
94410 OFFICE SUPPLIES
94415 SOFTWARE
94490 OTHER SUPPLIES
94515 NON-PRINT MEDIA
TOTAL SUPPLIES \& MATERIALS
95000-OTHER OPER. EXP. \& SERVICES
95110 ELECTRICITY \& GAS
95125 TELE/PAGER/CELL SERVICE
95210 EQUIPMENT RENTAL
95215 BLDG/ROOM RENTAL
95225 EQUIP REPR \& MAINT
95230 ALARM SYSTEM
95240 COMPUTER SW MAINT/LIC
95310 CONFERENCE
95315 MILEAGE
95320 CHARTER SERVICE
95330 HOSTING EVENTS/WORKSHOPS
95410 DUES/MEMBERSHIPS
95530 CONTRACT LABOR/SERVICES
95620 INSURANCE
95710 ADVERTISING
95715 PROMOTIONS
95720 PRINTING/BINDING/DUPLICATING
95725 POSTAGE/SHIPPING
95920 ADMIN OVERHEAD COSTS
95921 BANK/MERCHANT FEES
95926 CHARGEBACKS-MAIL SERVICES
95927 CHARGEBACKS-PRODUCTION
95935 BAD DEBT EXPENSE
TOTAL OTHER OPER. EXP. \& SERVICES
*UNAUDITED

| 2017-18 <br> ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 32,868 | \$ | 25,871 | \$ | 42,811 | \$ | 16,940 |
|  | 17,274 |  | 11,052 |  | 39,628 |  | 28,576 |
|  | - |  | - |  | 1,000 |  | 1,000 |
|  | 1,931 |  | 5,962 |  | 23,164 |  | 17,202 |
|  | - |  | 960 |  | - |  | (960) |
| \$ | 52,073 | \$ | 43,845 | \$ | 106,603 | \$ | 62,758 |
| \$ | 155,588 | \$ | 200,000 | \$ | 400,000 | \$ | 200,000 |
|  | 8,131 |  | 9,022 |  | 12,652 |  | 3,630 |
|  | - |  | - |  | 6,618 |  | 6,618 |
|  | 20,954 |  | 35,937 |  | 60,660 |  | 24,723 |
|  | 8,807 |  | 11,544 |  | 1,069 |  | $(10,475)$ |
|  | 353 |  | 540 |  | - |  | (540) |
|  | 251,481 |  | 234,691 |  | 18,000 |  | $(216,691)$ |
|  | 104,186 |  | 113,805 |  | 386,319 |  | 272,514 |
|  | 17,903 |  | 16,815 |  | 24,839 |  | 8,024 |
|  | 2,899 |  | 1,406 |  | - |  | $(1,406)$ |
|  | 116,669 |  | 131,925 |  | 459,748 |  | 327,823 |
|  | 430 |  | 4,893 |  | 12,223 |  | 7,330 |
|  | 5,410,632 |  | 7,955,946 |  | 21,956,906 |  | 14,000,960 |
|  | 1,279 |  | 929 |  | - |  | (929) |
|  | 57,377 |  | 91,709 |  | 165,492 |  | 73,783 |
|  | 1,292 |  | 5,758 |  | 12,750 |  | 6,992 |
|  | 16,280 |  | 1,076 |  | 7,294 |  | 6,218 |
|  | 316 |  | 102 |  | 4,584 |  | 4,482 |
|  | 226,087 |  | 247,856 |  | 365,450 |  | 117,594 |
|  | 29 |  | - |  | - |  | - |
|  | 9,188 |  | 5,177 |  | 3,770 |  | $(1,407)$ |
|  | 2,593 |  | 5,765 |  | 3,100 |  | $(2,665)$ |
|  | 954 |  | (687) |  | - |  | 687 |
| \$ | 6,413,428 | \$ | 9,074,209 | \$ | 23,901,474 | \$ | 14,827,265 |

DISTRICT OFFICE/ OPERATIONS

TOTAL FOR OBJECTS 91000-95999

96000-CAPITAL OUTLAY
96400-BLDG RENOVATION \& IMPROVEMENT 96410 CONSTRUCTION
96500-NEW EQUIPMENT
96510 NEW-EQUIPMENT LT \$5,000
96512 NEW-EQUIPMENT GT \$5,000
TOTAL CAPITAL OUTLAY

97000-OTHER OUTGO
97310 INTERFUND TRANSFERS OUT
97410 OTHER TRANSFERS OUT
97520 PRIOR YEAR PAYMENTS
97610 PAYMENTS TO STUDENTS
TOTAL OTHER OUTGO
TOTAL FOR OBJECTS 96000-97999

TOTAL DISTRICT OFFICE/OPERATIONS

STATE CENTER COMMUNITY COLLEGE DISTRICT
RESTRICTED 2019-20 GENERAL FUND - EXPENDITURES

FUND 12 FINAL BUDGET

|  | $\begin{aligned} & \text { 17-18 } \\ & \text { TUAL } \end{aligned}$ | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 9,031,466 | \$ | 11,696,487 | \$ | 28,063,612 | \$ | 16,367,125 |
| \$ | 12,846 | \$ | - | \$ | - | \$ | - |
|  | 53,777 |  | 24,844 |  | 121,465 |  | 96,621 |
|  | 21,436 |  | - |  | - |  | - |
| \$ | 88,059 | \$ | 24,844 | \$ | 121,465 | \$ | 96,621 |
| \$ | 713,833 | \$ | 380,475 | \$ | - | \$ | $(380,475)$ |
|  | 13,054,986 |  | 13,289,228 |  | 36,121,958 |  | 22,832,730 |
|  | - |  | - |  | 66,000 |  | 66,000 |
|  | 17,160 |  | 3,748 |  | - |  | $(3,748)$ |
| \$ | 13,785,979 | \$ | 13,673,451 | \$ | 36,187,958 | \$ | 22,514,507 |
| \$ | 13,874,038 | \$ | 13,698,295 | \$ | 36,309,423 | \$ | 22,611,128 |
| \$ | 22,905,504 | \$ | 25,394,782 | \$ | 64,373,035 | \$ | 38,978,253 |

STATE CENTER COMMUNITY COLLEGE DISTRICT
FUNDS 11 \& 12 2019-20 GENERAL FUND - EXPENDITURES FINAL BUDGET

| 2017-18 <br> ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 25,577 | \$ | - | \$ | 1,083,971 | \$ | 1,083,971 |
|  | 1,539,697 |  | 1,301,883 |  | 1,535,520 |  | 233,637 |
|  | 160,493 |  | 32,237 |  | 195,856 |  | 163,619 |
|  | 511,170 |  | 328,960 |  | 670,532 |  | 341,572 |
|  | 440,355 |  | 539,106 |  | 878,051 |  | 338,945 |
|  | 407 |  | - |  | - |  | - |
|  | 2,276 |  | - |  | - |  | - |
|  | - |  | 6,292 |  | - |  | $(6,292)$ |
|  | 333,609 |  | 147,616 |  | 10,000 |  | $(137,616)$ |
| \$ | 3,013,584 | \$ | 2,356,094 | \$ | 4,373,930 | \$ | 2,017,836 |
| \$ | 7,008,718 | \$ | 7,553,464 | \$ | 10,185,637 | \$ | 2,632,173 |
|  | 1,096,832 |  | 1,133,418 |  | 1,416,486 |  | 283,068 |
|  | 2,036,133 |  | 2,568,000 |  | 2,943,775 |  | 375,775 |
|  | 291,252 |  | 396,433 |  | 121,030 |  | $(275,403)$ |
|  | 1,690 |  | 13,117 |  | - |  | $(13,117)$ |
|  | - |  | 15 |  | - |  | (15) |
|  | 432,958 |  | 490,046 |  | 279,932 |  | $(210,114)$ |
|  | 428,405 |  | 511,157 |  | 166,309 |  | $(344,848)$ |
|  | 87,695 |  | 60,262 |  | 217,037 |  | 156,775 |
|  | 4,282 |  | 1,438 |  | - |  | $(1,438)$ |
| \$ | 11,389,451 | \$ | 12,727,726 | \$ | 15,330,206 | \$ | 2,602,480 |
| \$ | 3,536,767 | \$ | 3,988,121 | \$ | 3,922,771 | \$ | $(65,350)$ |
|  | 2,264,649 |  | 2,419,961 |  | 2,365,753 |  | $(54,208)$ |
|  | 224 |  | $(24,815)$ |  | - |  | 24,815 |
|  | 1,703,998 |  | 2,052,686 |  | 2,770,553 |  | 717,867 |
|  | 8,927 |  | 16,628 |  | 8,589 |  | $(8,039)$ |
|  | 891,144 |  | 946,783 |  | 1,070,108 |  | 123,325 |
|  | - |  | 37,861 |  | - |  | $(37,861)$ |

STATE CENTER COMMUNITY COLLEGE DISTRICT
FUNDS 11 \& 12 2019-20 GENERAL FUND - EXPENDITURES FINAL BUDGET

93430 H\&W NON-INSTR
93490 H\&W-RETIREES
93510 SUI-INSTRUCTIONAL
93530 SUI NON-INSTR
93610 WORK COMP-INSTRUCTIONAL
93630 WORK COMP NON-INSTR
93710 PARS-INSTRUCTIONAL
93730 PARS NON-INSTR
93910 OTHER EMP BEN-INSTR
93930 OTHER EMP BEN NON-INSTR
TOTAL EMPLOYEE BENEFITS

## 94000 SUPPLIES \& MATERIALS

94310 INSTR SUPPLIES
94315 SOFTWARE-INSTRUCTIONAL
94410 OFFICE SUPPLIES
94415 SOFTWARE
94425 OPERATIONAL SUPPLIES
94490 OTHER SUPPLIES
94510 NEWSPAPERS
94515 NON-PRINT MEDIA
94530 PUBLICATIONS/CATALOGS
TOTAL SUPPLIES \& MATERIALS

95000-OTHER OPER. EXP. \& SERVICES
95110 ELECTRICITY \& GAS
95115 WATER,SEWER \& WASTE 95120 GASOLINE/DIESEL/FUEL OIL 95125 TELE/PAGER/CELL SERVICE 95190 OTHER UTILITY SERVICES
95210 EQUIPMENT RENTAL
95215 BLDG/ROOM RENTAL
95220 VEHICLE REPR \& MAINT
*UNAUDITED

|  | 2017-18 ACTUAL |  | $\begin{gathered} \text { 2018-19 } \\ \text { ACTUAL* } \end{gathered}$ |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{aligned} & \text { INC./(DEC.) } \\ & \text { FY20 VS. FY19 } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2,242,049 |  | 2,356,160 |  | 3,030,227 |  | 674,067 |
|  | 1,335,049 |  | 1,370,585 |  | 1,425,000 |  | 54,415 |
|  | 10,631 |  | 21,009 |  | 296 |  | $(20,713)$ |
|  | 17,631 |  | 27,758 |  | 7,932 |  | $(19,826)$ |
|  | $(24,404)$ |  | $(94,490)$ |  | 12,258 |  | 106,748 |
|  | 231,009 |  | 169,843 |  | 281,533 |  | 111,690 |
|  | 3,752 |  | 4,957 |  | 16,223 |  | 11,266 |
|  | 12,486 |  | 16,981 |  | 10,706 |  | $(6,275)$ |
|  | $(22,531)$ |  | $(50,060)$ |  | - |  | 50,060 |
|  | 2,744 |  | $(2,359)$ |  | 13,500 |  | 15,859 |
| \$ | 12,214,125 | \$ | 13,257,609 | \$ | 14,935,449 | \$ | 1,677,840 |
| \$ | 36,915 | \$ | 38,650 | \$ | 42,811 | \$ | 4,161 |
|  | - |  | 2,960 |  | - |  | $(2,960)$ |
|  | 65,737 |  | 66,783 |  | 95,428 |  | 28,645 |
|  | 1,427 |  | 809 |  | 13,325 |  | 12,516 |
|  | 705,746 |  | 698,836 |  | 584,342 |  | $(114,494)$ |
|  | 53,974 |  | 84,756 |  | 80,364 |  | $(4,392)$ |
|  | 927 |  | 1,362 |  | 500 |  | (862) |
|  | 2,000 |  | 960 |  | 2,950 |  | 1,990 |
|  | 4,005 |  | 2,327 |  | 7,250 |  | 4,923 |
| \$ | 870,731 | \$ | 897,443 | \$ | 826,970 | \$ | $(70,473)$ |
| \$ | 4,487,696 | \$ | 5,112,308 | \$ | 5,585,000 | \$ | 472,692 |
|  | 550,340 |  | 626,554 |  | 670,000 |  | 43,446 |
|  | 62,713 |  | 98,960 |  | 38,500 |  | $(60,460)$ |
|  | 93,661 |  | 128,716 |  | 105,202 |  | $(23,514)$ |
|  | 7,597 |  | 9,132 |  | 5,000 |  | $(4,132)$ |
|  | 4,214 |  | 11,929 |  | 14,618 |  | 2,689 |
|  | 25,019 |  | 43,937 |  | 69,160 |  | 25,223 |
|  | 5,623 |  | 10,492 |  | 25,000 |  | 14,508 |

## DISTRICT OFFICE/

OPERATIONS

STATE CENTER COMMUNITY COLLEGE DISTRICT
FUNDS 11 \& 12 2019-20 GENERAL FUND - EXPENDITURES FINAL BUDGET

|  |  | 2017-18 <br> ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 95225 EQUIP REPR \& MAINT |  | 385,236 |  | 426,035 |  | 254,492 |  | $(171,543)$ |
| 95230 ALARM SYSTEM |  | 16,650 |  | 34,209 |  | 35,000 |  | 791 |
| 95235 COMPUTER HW MAINT/LIC |  | - |  | 12,417 |  | 18,751 |  | 6,334 |
| 95240 COMPUTER SW MAINT/LIC |  | 2,240,517 |  | 2,340,937 |  | 2,568,138 |  | 227,201 |
| 95310 CONFERENCE |  | 289,451 |  | 374,378 |  | 595,275 |  | 220,897 |
| 95315 MILEAGE |  | 93,697 |  | 93,048 |  | 129,139 |  | 36,091 |
| 95320 CHARTER SERVICE |  | 29,320 |  | 10,341 |  | 1,000 |  | $(9,341)$ |
| 95325 FIELD TRIPS |  | - |  | 89 |  | - |  | (89) |
| 95330 HOSTING EVENTS/WORKSHOPS |  | 203,179 |  | 227,651 |  | 551,848 |  | 324,197 |
| 95410 DUES/MEMBERSHIPS |  | 128,912 |  | 128,377 |  | 137,383 |  | 9,006 |
| 95525 MEDICAL SERVICES |  | 4,654 |  | 5,579 |  | 19,500 |  | 13,921 |
| 95530 CONTRACT LABOR/SERVICES |  | 6,800,377 |  | 9,823,952 |  | 22,838,517 |  | 13,014,565 |
| 95531 CONTRACT LABOR/SERVICES-INSTR |  | 17,247 |  | 242,270 |  | 270,661 |  | 28,391 |
| 95535 ARMORED CAR/COURIER SERVICES |  | 57,065 |  | 57,065 |  | 60,000 |  | 2,935 |
| 95560 LEGAL SERVICES |  | 335,740 |  | 504,420 |  | 248,333 |  | $(256,087)$ |
| 95565 ELECTION SERVICES |  |  |  | 40,791 |  |  |  | $(40,791)$ |
| 95570 AUDIT SERVICES |  | 80,700 |  | 86,850 |  | 90,000 |  | 3,150 |
| 95620 INSURANCE |  | 1,042,898 |  | 1,012,702 |  | 1,250,000 |  | 237,298 |
| 95690 ADMIN COSTS-INS |  | $(384,586)$ |  | $(87,946)$ |  | - |  | 87,946 |
| 95710 ADVERTISING |  | 208,801 |  | 222,906 |  | 438,492 |  | 215,586 |
| 95715 PROMOTIONS |  | 3,146 |  | 5,758 |  | 12,750 |  | 6,992 |
| 95720 PRINTING/BINDING/DUPLICATING |  | 16,285 |  | 8,299 |  | 73,494 |  | 65,195 |
| 95725 POSTAGE/SHIPPING |  | 77,102 |  | 49,475 |  | 89,149 |  | 39,674 |
| 95915 CASH (OVER)/SHORT |  | (2) |  | (8) |  | - |  | 8 |
| 95920 ADMIN OVERHEAD COSTS |  | $(580,337)$ |  | $(610,147)$ |  | $(384,550)$ |  | 225,597 |
| 95921 BANK/MERCHANT FEES |  | 251,056 |  | 256,534 |  | 250,000 |  | $(6,534)$ |
| 95926 CHARGEBACKS-MAIL SERVICES |  | 9,188 |  | 5,257 |  | 3,770 |  | $(1,487)$ |
| 95927 CHARGEBACKS-PRODUCTION |  | 15,175 |  | 19,712 |  | 12,300 |  | $(7,412)$ |
| 95935 BAD DEBT EXPENSE |  | 37,617 |  | 80,196 |  | 20,000 |  | $(60,196)$ |
| 95940 DISCOUNTS |  | 6,739 |  | 4,232 |  | 10,000 |  | 5,768 |
| 95990 MISCELLANEOUS |  | 156,813 |  | 114,139 |  | 2,526,750 |  | 2,412,611 |
| TOTAL OTHER OPER. EXP. \& SERVICES | \$ | 16,779,503 | \$ | 21,531,546 | \$ | 38,632,672 | \$ | 17,101,126 |

*UNAUDITED

DISTRICT OFFICE/ OPERATIONS

TOTAL FOR OBJECTS 91000-95999

96000-CAPITAL OUTLAY 96200-SITE IMPROVEMENT

96210 CONSTRUCTION 96215 CONSULTANT SERVICES
96400-BLDG RENOVATION \& IMPROVEMENT
96410 CONSTRUCTION
96430 LEGAL SERV INCL ADV
96440 INSPECTION SERVICES
96445 TESTING SERVICES
96500-NEW EQUIPMENT
96510 NEW-EQUIPMENT LT \$5,000 96512 NEW-EQUIPMENT GT \$5,000 96520 NEW-VEHICLES
TOTAL CAPITAL OUTLAY

97000-OTHER OUTGO
97210 INTRAFUND TRANSFER OUT 97310 INTERFUND TRANSFERS OUT 97410 OTHER TRANSFERS OUT 97520 PRIOR YEAR PAYMENTS 97610 PAYMENTS TO STUDENTS TOTAL OTHER OUTGO

TOTAL FOR OBJECTS 96000-97999
TOTAL DISTRICT OFFICE/OPERATIONS

STATE CENTER COMMUNITY COLLEGE DISTRICT
FUNDS 11 \& 12 2019-20 GENERAL FUND - EXPENDITURES

FINAL BUDGET

| 2017-18ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 44,267,394 | \$ | 50,770,418 | \$ | 74,099,227 | \$ | 23,328,809 |
| \$ | $\begin{aligned} & 1,800 \\ & 1,783 \end{aligned}$ | \$ | - | \$ | - | \$ |  |
|  | 38,582 |  | 69,356 |  | - |  | $(69,356)$ |
|  | - |  | 3,518 |  | - |  | $(3,518)$ |
|  | - |  | 350 |  | - |  | (350) |
|  | - |  | 3,445 |  | - |  | $(3,445)$ |
|  | 414,957 |  | 227,458 |  | 444,465 |  | 217,007 |
|  | 243,982 |  | 134,157 |  | - |  | $(134,157)$ |
|  | 185,076 |  | 96,321 |  | 65,000 |  | $(31,321)$ |
| \$ | 886,180 | \$ | 534,605 | \$ | 509,465 | \$ | $(25,140)$ |
| \$ | 100,000 | \$ | - | \$ | - | \$ | - |
|  | 9,132,695 |  | 22,057,464 |  | 9,150,000 |  | $(12,907,464)$ |
|  | 13,954,986 |  | 14,189,228 |  | 40,021,958 |  | 25,832,730 |
|  | - |  | - |  | 66,000 |  | 66,000 |
|  | 17,160 |  | 8,796 |  | - |  | $(8,796)$ |
| \$ | 23,204,841 | \$ | 36,255,488 | \$ | 49,237,958 | \$ | 12,982,470 |
| \$ | 24,091,021 | \$ | 36,790,093 | \$ | 49,747,423 | \$ | 12,957,330 |
| \$ | 68,358,415 | \$ | 87,560,511 | \$ | 123,846,650 | \$ | 36,286,139 |

## FRESNO CITY COLLEGE BUDGET SUMMARY

Fresno City College (FCC), serves over 34,000 students each year and employs 2,600 full time and part time individuals. It is nestled in the central part of the city and has the distinction of being California's first community college. Since opening its doors in 1910, FCC has been a model for academic and extracurricular activities. Students are afforded multiple educational opportunities including the availability of 95 academic areas of study and can earn an associate degree in arts, science, or transfer. Others have found success in one of the many award-winning Career Technical Education (CTE) programs by earning an industry-driven certificate of achievement and finding improved employment opportunities. FCC offers training in 204 CTE programs.

Fresno City College offers a comprehensive program of academic and vocational study. Students have the opportunity to take introductory through advanced classes in the sciences, humanities, fine and performing arts, business, social sciences, allied health, and career technical education. These programs are designed to meet the various needs of students including transfer, career workforce skills, or lifelong learning. FCC also offers student learning support services that assist students in developing the necessary skills to succeed in the classroom and the workplace.

The Student Services area is designed to assist students both academically and personally. These services include Financial Aid, Counseling, Disabled Student Programs and Services (DSPS), Extended Opportunity Programs and Services (EOPS), Health Services, Psychological Services, assessment testing, outreach, an International Students program, Veterans services, Dream Center, and other services to address varying needs.

The FCC student body is made up of a diverse student population reflective of the greater Fresno community. Various age groups and ethnicities are well represented. A wide range of activities and co-curricular programs encourages engagement and participation of our diverse student population. Opportunities include clubs, student government, athletics, music, theater arts, forensics, publications, and various cultural and civic events. FCC offers all students a comprehensive collegiate experience.

The Fresno City College main campus includes 40 buildings located on 99 developed acres. These buildings comprise approximately 744,000 square feet of space for educational and support programs. The college also includes the Career \& Technology Center
(CTC) located in West Fresno on 5.3 developed acres. There are 12 buildings adding up to approximately 38,500 square feet. This site offers open-entry, 20-30 week vocational programs as well as credit classes.

Continual facilities improvements are needed to maintain the strong tradition and preserve the academic legacy that our students, business partners and community members have grown to expect. Fresno City College is currently engaged in a districtwide Facilities Master Planning process which will address growth and rehabilitation of all FCC locations.

As a result of multiple facilities reviews and collegewide discussions, several major projects have been identified for funding over the next several years.

Some of our ongoing and funded capital projects include:

- New Science Building
- Parking Structure
- West Fresno Campus
- First Responders Campus in southeast Fresno
- Child Development Center

Fresno City College will continue to work closely with the district to plan for the total cost of ownership of the new West Fresno Campus as well as the First Responders Campus in southeast Fresno which are
scheduled to come online 2022 and 2023 respectively.
If savings are achieved during the fiscal year, the college will continue to ask to move funds to the capital projects fund for the ongoing and other important capital campaign projects. Additionally, the college will seek external funding and assistance to advance the completion of these projects. The following projects have been identified:

- Ratcliff Stadium and Track upgrades
- Improvement of softball facilities
- Fieldhouse locker rooms
- Veterans Memorial-foundation fundraising

Fresno City College uses an "Action Plan" resource request process, to identify increases to existing budget allocations. This integrated resource allocation process requires the staff from various program areas to analyze data and reflect on the mission and vision of the college, student learning outcomes, program review, and other college planning processes to ensure the requested funding advances district, college, and program goals.

Following is a 2019-20 budget summary by object for Fresno City College:

## FRESNO CITY

 COLLEGE \& CTCSTATE CENTER COMMUNITY COLLEGE DISTRICT 2019-20 GENERAL FUND - EXPENDITURES

FINAL BUDGET

## 91000-ACADEMIC SALARIES

91110 REG,GRADED CLASSES 91125 REG SABBATICAL
91130 TEMP,GRADED CLASSES
91210 REG-MANAGEMENT
91215 REG-COUNSELORS
91220 REG NON-MANAGEMENT
91230 REG SABB NON-MANAGEMENT 91310 HOURLY,GRADED CLASSES
91320 OVERLOAD,GRADED CLASSES
91330 HRLY-SUMMER SESSIONS
91335 HRLY-SUBSTITUTES
91410 HRLY-MANAGEMENT
91415 HRLY NON-MANAGEMENT

## TOTAL ACADEMIC SALARIES

92000-CLASSIFIED SALARIES
92110 REG-CLASSIFIED
92115 CONFIDENTIAL
92120 MANAGEMENT-CLASS
92150 O/T-CLASSIFIED
92210 INSTR AIDES
92250 O/T-INSTR AIDES
92310 HOURLY STUDENTS
92320 HOURLY NON-STUDENTS
92330 PERM PART-TIME
92410 HRLY-INSTR AIDES-STUDENTS
92420 HRLY INSTR AIDES NON-STUDENTS
92430 PERM P/T INSTR AIDES/OTHER

## TOTAL CLASSIFIED SALARIES

## 93000-EMPLOYEE BENEFITS

93110 STRS-INSTRUCTIONAL

| 2017-18 ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 25,867,619 | \$ | 24,781,991 | \$ | 26,107,761 | \$ | 1,325,770 |
|  | 293,904 |  | 208,255 |  | 157,971 |  | $(50,284)$ |
|  | 211,994 |  | 459,020 |  | 791,065 |  | 332,045 |
|  | 3,242,759 |  | 3,381,883 |  | 3,581,620 |  | 199,737 |
|  | 1,837,230 |  | 1,745,669 |  | 1,977,952 |  | 232,283 |
|  | 2,718,218 |  | 2,681,732 |  | 3,190,943 |  | 509,211 |
|  |  |  | 56,070 |  |  |  | $(56,070)$ |
|  | 6,749,411 |  | 7,218,653 |  | 7,384,675 |  | 166,022 |
|  | 1,411,002 |  | 1,408,436 |  | 1,409,081 |  | 645 |
|  | 1,996,435 |  | 1,670,715 |  | 1,988,417 |  | 317,702 |
|  | 243,499 |  | 294,345 |  | 292,582 |  | $(1,763)$ |
|  | 38,754 |  | 43,619 |  | - |  | $(43,619)$ |
|  | 2,051,747 |  | 2,109,666 |  | 1,915,698 |  | $(193,968)$ |
| \$ | 46,662,572 | \$ | 46,060,054 | \$ | 48,797,765 | \$ | 2,737,711 |
| \$ | 9,339,283 | \$ | 9,328,443 | \$ | 10,263,924 | \$ | 935,481 |
|  | 74,791 |  | 77,311 |  | 81,967 |  | 4,656 |
|  | 705,819 |  | 634,132 |  | 779,252 |  | 145,120 |
|  | 232,679 |  | 223,476 |  | 200,000 |  | $(23,476)$ |
|  | 1,130,432 |  | 1,218,690 |  | 1,517,938 |  | 299,248 |
|  | 135 |  | 1,696 |  | - |  | $(1,696)$ |
|  | 741,084 |  | 840,686 |  | 1,070,513 |  | 229,827 |
|  | 351,353 |  | 659,987 |  |  |  | $(659,987)$ |
|  | 117,591 |  | 132,423 |  | 185,414 |  | 52,991 |
|  | 620,990 |  | 717,788 |  | 737,919 |  | 20,131 |
|  | 7,330 |  | 20,187 |  | - |  | $(20,187)$ |
|  | 46,737 |  | 47,534 |  | 69,686 |  | 22,152 |
| \$ | 13,368,224 | \$ | 13,902,353 | \$ | 14,906,613 | \$ | 1,004,260 |
| \$ | 4,702,860 | \$ | 5,242,129 | \$ | 5,875,893 | \$ | 633,764 |

## FRESNO CITY

## COLLEGE \& CTC

93130 STRS NON-INSTR 93210 PERS-INSTRUCTIONAL 93230 PERS NON-INSTR 93310 OASDI-INSTRUCTIONAL 93330 OASDI NON-INSTR 93410 H\&W-INSTRUCTIONAL 93430 H\&W NON-INSTR 93510 SUI-INSTRUCTIONAL 93530 SUI NON-INSTR 93610 WORK COMP-INSTRUCTIONAL 93630 WORK COMP NON-INSTR 93710 PARS-INSTRUCTIONAL 93730 PARS NON-INSTR TOTAL EMPLOYEE BENEFITS

94000-SUPPLIES \& MATERIALS
94310 INSTR SUPPLIES
94315 SOFTWARE-INSTRUCTIONAL
94320 MATERIAL FEES SUPPLIES
94410 OFFICE SUPPLIES
94415 SOFTWARE
94425 OPERATIONAL SUPPLIES
94490 OTHER SUPPLIES
94510 NEWSPAPERS
94515 NON-PRINT MEDIA
94530 PUBLICATIONS/CATALOGS
TOTAL SUPPLIES \& MATERIALS
95000-OTHER OPER. EXP. \& SERVICES
95110 ELECTRICITY \& GAS
95120 GASOLINE/DIESEL/FUEL OIL 95125 TELE/PAGER/CELL SERVICE 95210 EQUIPMENT RENTAL

STATE CENTER COMMUNITY COLLEGE DISTRICT 2019-20 GENERAL FUND - EXPENDITURES

FINAL BUDGET

|  | 2017-18 ACTUAL |  | $\begin{gathered} \text { 2018-19 } \\ \text { ACTUAL* } \end{gathered}$ |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1,180,231 |  | 1,338,232 |  | 1,512,120 |  | 173,888 |
|  | 291,276 |  | 351,126 |  | 462,713 |  | 111,587 |
|  | 1,685,755 |  | 1,979,550 |  | 2,549,337 |  | 569,787 |
|  | 659,186 |  | 654,013 |  | 742,233 |  | 88,220 |
|  | 979,472 |  | 995,562 |  | 1,148,323 |  | 152,761 |
|  | 3,995,464 |  | 3,905,897 |  | 4,094,112 |  | 188,215 |
|  | 3,383,288 |  | 3,349,717 |  | 3,724,828 |  | 375,111 |
|  | 19,112 |  | 18,791 |  | 20,633 |  | 1,842 |
|  | 10,417 |  | 10,653 |  | 11,747 |  | 1,094 |
|  | 739,994 |  | 716,421 |  | 715,068 |  | $(1,353)$ |
|  | 426,151 |  | 432,089 |  | 407,004 |  | $(25,085)$ |
|  | 81,278 |  | 87,443 |  | 125,649 |  | 38,206 |
|  | 29,538 |  | 39,911 |  | 30,779 |  | $(9,132)$ |
| \$ | 18,184,022 | \$ | 19,121,534 | \$ | 21,420,439 | \$ | 2,298,905 |
| \$ | 186,860 | \$ | 75,546 | \$ | 330,911 | \$ | 255,365 |
|  | 200 |  | 12,493 |  | 670 |  | $(11,823)$ |
|  | 37,635 |  | 66,424 |  | 45,800 |  | $(20,624)$ |
|  | 143,905 |  | 133,876 |  | 190,433 |  | 56,557 |
|  | - |  | - |  | 15,040 |  | 15,040 |
|  | 189,965 |  | 209,808 |  | 220,750 |  | 10,942 |
|  | 228,575 |  | 210,355 |  | 190,402 |  | $(19,953)$ |
|  | 3,852 |  | 713 |  | 4,223 |  | 3,510 |
|  | 1,009 |  | 674 |  | 1,500 |  | 826 |
|  | 159 |  | 1,203 |  | 1,450 |  | 247 |
| \$ | 792,160 | \$ | 711,092 | \$ | 1,001,179 | \$ | 290,087 |
| \$ | 49,748 | \$ | 53,669 | \$ | 43,200 | \$ | $(10,469)$ |
|  | 16,740 |  | 22,986 |  | 8,000 |  | 8,000 |
|  | 38,896 |  | 38,343 |  | 52,582 |  | 14,239 |
|  | 8,719 |  | 4,292 |  | 20,600 |  | 16,308 |

FRESNO CITY
COLLEGE \& CTC
STATE CENTER COMMUNITY COLLEGE DISTRICT 2019-20 GENERAL FUND - EXPENDITURES

FINAL BUDGET

|  | 2017-18 <br> ACTUAL |  | $\begin{gathered} \text { 2018-19 } \\ \text { ACTUAL* } \end{gathered}$ |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{aligned} & \text { INC./(DEC.) } \\ & \text { FY20 VS. FY19 } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 95215 BLDG/ROOM RENTAL |  | 82,211 |  | 205,079 |  | 177,035 |  | $(28,044)$ |
| 95220 VEHICLE REPR \& MAINT |  | 5,374 |  | 8,873 |  | 19,250 |  | 10,377 |
| 95225 EQUIP REPR \& MAINT |  | 386,633 |  | 357,763 |  | 416,175 |  | 58,412 |
| 95230 ALARM SYSTEM |  | 2,112 |  | 2,112 |  | 2,300 |  | 188 |
| 95235 COMPUTER HW MAINT/LIC |  | - |  | 4,987 |  | - |  | $(4,987)$ |
| 95240 COMPUTER SW MAINT/LIC |  | 216,878 |  | 355,337 |  | 179,217 |  | $(176,120)$ |
| 95310 CONFERENCE |  | 217,173 |  | 190,957 |  | 310,751 |  | 119,794 |
| 95315 MILEAGE |  | 8,085 |  | 11,526 |  | 18,607 |  | 7,081 |
| 95320 CHARTER SERVICE |  | 123,380 |  | 137,824 |  | 144,550 |  | 6,726 |
| 95325 FIELD TRIPS |  | 220 |  | 163 |  | 20,430 |  | 20,267 |
| 95330 HOSTING EVENTS/WORKSHOPS |  | 83,688 |  | 52,621 |  | 79,844 |  | 27,223 |
| 95410 DUES/MEMBERSHIPS |  | 88,612 |  | 80,005 |  | 103,127 |  | 23,122 |
| 95415 ROYALTIES |  | 1,080 |  | 4,932 |  | 2,500 |  | $(2,432)$ |
| 95530 CONTRACT LABOR/SERVICES |  | 346,957 |  | 498,539 |  | 722,390 |  | 223,851 |
| 95531 CONTRACT LABOR/SERVICES-INSTR |  | 974,011 |  | 977,866 |  | 981,000 |  | 3,134 |
| 95535 ARMORED CAR/COURIER SERVICES |  | 9,116 |  | 12,410 |  | 10,500 |  | $(1,910)$ |
| 95555 ACCREDITATION SERVICES |  | 67,240 |  | 92,898 |  | 56,370 |  | $(36,528)$ |
| 95640 STUDENT INS |  | 600 |  | 637 |  | 600 |  | (37) |
| 95710 ADVERTISING |  | 265,471 |  | 357,288 |  | 104,691 |  | $(252,597)$ |
| 95715 PROMOTIONS |  | 21,752 |  | 30,573 |  | 49,450 |  | 18,877 |
| 95720 PRINTING/BINDING/DUPLICATING |  | 43,203 |  | 93,244 |  | 309,920 |  | 216,676 |
| 95725 POSTAGE/SHIPPING |  | 100,883 |  | 157,481 |  | 163,580 |  | 6,099 |
| 95915 CASH (OVER)/SHORT |  | (190) |  | (506) |  | 100 |  | 606 |
| 95920 ADMIN OVERHEAD COSTS |  | $(103,527)$ |  | $(102,192)$ |  | $(100,000)$ |  | 2,192 |
| 95926 CHARGEBACKS-MAIL SERVICES |  | $(19,421)$ |  | $(13,148)$ |  | - |  | 13,148 |
| 95927 CHARGEBACKS-PRODUCTION |  | $(69,842)$ |  | $(70,125)$ |  | - |  | 70,125 |
| 95935 BAD DEBT EXPENSE |  | 70,523 |  | 11,003 |  | 82,600 |  | 71,597 |
| 95990 MISCELLANEOUS |  | 9,198 |  | 29,782 |  | 10,900 |  | $(18,882)$ |
| TOTAL OPER. EXP. \& SERVICES | \$ | 3,045,523 | \$ | 3,607,219 | \$ | 3,990,269 | \$ | 406,036 |
| TOTAL FOR OBJECTS 91000-95999 | \$ | 82,052,501 | \$ | 83,402,252 | \$ | 90,116,265 | \$ | 6,736,999 |

FRESNO CITY COLLEGE \& CTC

96200-SITE IMPROVEMENT
96210 CONSTRUCTION
96240 INSPECTION SERVICES
96400-BLDG RENOVATION \& IMPROVEMENT 96410 CONSTRUCTION
96420 ARCHITECT SERVICES
96490 FEES \& OTHER CHARGES
96500-NEW EQUIPMENT
96510 NEW-EQUIPMENT LT \$5,000
96512 NEW-EQUIPMENT GT \$5,000
TOTAL CAPITAL OUTLAY

97000-OTHER OUTGO
97210 INTRAFUND TRANSFER OUT 97310 INTERFUND TRANSFERS OUT 97610 PAYMENTS TO STUDENTS
TOTAL OTHER OUTGO

TOTAL FOR OBJECTS 96000-97999

TOTAL FRESNO CITY COLLEGE

STATE CENTER COMMUNITY COLLEGE DISTRICT
UNRESTRICTED 2019-20 GENERAL FUND - EXPENDITURES

FUND 11
FINAL BUDGET

| 2017-18 <br> ACTUAL |  | $\begin{gathered} \text { 2018-19 } \\ \text { ACTUAL** } \end{gathered}$ |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | - | \$ | 55,840 | \$ | 500 | \$ | $(55,840)$ <br> 500 |
|  | 103,672 |  | 78,442 |  | 55,700 |  | $(22,742)$ |
|  | 4,000 |  | - |  | - |  | - |
|  | - |  | 186 |  | - |  | (186) |
|  | 756,714 |  | 1,501,267 |  | 1,413,358 |  | $(87,909)$ |
|  | 612,516 |  | 764,020 |  | 489,368 |  | $(274,652)$ |
| \$ | 1,476,902 | \$ | 2,399,755 | \$ | 1,958,926 | \$ | $(440,829)$ |
| \$ | 300,000 | \$ | 551,996 | \$ | 578,117 | \$ | 26,121 |
|  | 642,336 |  | 2,530,755 |  | 2,126,570 |  | $(404,185)$ |
|  | 9,680 |  | - |  | - |  | - |
| \$ | 952,016 | \$ | 3,082,751 | \$ | 2,704,687 | \$ | $(378,064)$ |
| \$ | 2,428,918 | \$ | 5,482,506 | \$ | 4,663,613 | \$ | $(818,893)$ |
| \$ | 84,481,419 | \$ | 88,884,758 | \$ | 94,779,878 | \$ | 5,918,106 |

## FRESNO CITY

 COLLEGE \& CTCSTATE CENTER COMMUNITY COLLEGE DISTRICT 2019-20 GENERAL FUND - EXPENDITURES

FINAL BUDGET

RESTRICTED
FUND 12

FINAL BUDGE

| $2017-18$ | $2018-19$ | $2019-20$ | INC./(DEC.) |
| :---: | :---: | :---: | :---: |
| ACTUAL | ACTUAL* | PROPOSED | FY20 VS. FY19 |

## 91000-ACADEMIC SALARIES

91110 REG,GRADED CLASSES
91210 REG-MANAGEMENT
91215 REG-COUNSELORS
91220 REG NON-MANAGEMENT
91310 HOURLY,GRADED CLASSES
91330 HRLY-SUMMER SESSIONS
91415 HRLY NON-MANAGEMENT
TOTAL ACADEMIC SALARIES

## 92000-CLASSIFIED SALARIES

92110 REG-CLASSIFIED
92120 MANAGEMENT-CLASS
92150 O/T-CLASSIFIED
92210 INSTR AIDES
92250 O/T-INSTR AIDES
92310 HOURLY STUDENTS
92320 HOURLY NON-STUDENTS
92330 PERM PART-TIME
92410 HRLY-INSTR AIDES-STUDENTS
92420 HRLY INSTR AIDES NON-STUDENTS
92430 PERM P/T INSTR AIDES/OTHER
TOTAL CLASSIFIED SALARIES

93000-EMPLOYEE BENEFITS
93110 STRS-INSTRUCTIONAL
93130 STRS NON-INSTR
93210 PERS-INSTRUCTIONAL
93230 PERS NON-INSTR
93310 OASDI-INSTRUCTIONAL
93330 OASDI NON-INSTR
93410 H\&W-INSTRUCTIONAL
93430 H\&W NON-INSTR
*UNAUDITED

## FRESNO CITY

 COLLEGE \& CTCSTATE CENTER COMMUNITY COLLEGE DISTRICT 2019-20 GENERAL FUND - EXPENDITURES

FINAL BUDGET

93510 SUI-INSTRUCTIONAL
93530 SUI NON-INSTR
93610 WORK COMP-INSTRUCTIONAL
93630 WORK COMP NON-INSTR
93710 PARS-INSTRUCTIONAL
93730 PARS NON-INSTR
TOTAL EMPLOYEE BENEFITS

## 94000-SUPPLIES \& MATERILAS

94310 INSTR SUPPLIES
94315 SOFTWARE-INSTRUCTIONAL
94410 OFFICE SUPPLIES
94415 SOFTWARE
94490 OTHER SUPPLIES 94515 NON-PRINT MEDIA 94530 PUBLICATIONS/CATALOGS
TOTAL SUPPLIES \& MATERIALS

95000-OTHER OPER. EXP. \& SERVICES
95125 TELE/PAGER/CELL SERVICE
95210 EQUIPMENT RENTAL
95215 BLDG/ROOM RENTAL
95220 VEHICLE REPR \& MAINT
95225 EQUIP REPR \& MAINT
95235 COMPUTER HW MAINT/LIC
95240 COMPUTER SW MAINT/LIC
95310 CONFERENCE
95315 MILEAGE
95320 CHARTER SERVICE
95325 FIELD TRIPS
95330 HOSTING EVENTS/WORKSHOPS
95410 DUES/MEMBERSHIPS
95530 CONTRACT LABOR/SERVICES


## FRESNO CITY

 COLLEGE \& CTC95640 STUDENT INS 95710 ADVERTISING 95715 PROMOTIONS 95720 PRINTING/BINDING/DUPLICATING 95725 POSTAGE/SHIPPING 95920 ADMIN OVERHEAD COSTS 95926 CHARGEBACKS-MAIL SERVICES 95927 CHARGEBACKS-PRODUCTION 95990 MISCELLANEOUS
TOTAL OTHER OPER. EXP. \& SERVICES

TOTAL FOR OBJECTS 91000-95999

96000-CAPITAL OUTLAY
96400-BLDG RENOVATION \& IMPROVEMENT 96410 CONSTRUCTION

96500-NEW EQUIPMENT
96510 NEW-EQUIPMENT LT \$5,000
96512 NEW-EQUIPMENT GT \$5,000
96520 NEW-VEHICLES
96800-LIBRARY BOOKS \& MEDIA
96810 LIBRARY BOOKS
TOTAL CAPITAL OUTLAY

97000-OTHER OUTGO
97510 CURR YEAR PAYMENTS
97520 PRIOR YEAR PAYMENTS
97610 PAYMENTS TO STUDENTS
97930 CONTINGENCIES-CARRYOVER
TOTAL OTHER OUTGO
TOTAL FOR OBJECTS 96000-97999

STATE CENTER COMMUNITY COLLEGE DISTRICT 2019-20 GENERAL FUND - EXPENDITURES

FINAL BUDGET

|  | 2017-18 ACTUAL | 2018-19 <br> ACTUAL* |  |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 56,424 |  | 55,891 |  | 60,000 |  | 4,109 |
|  | 23,857 |  | 17,394 |  | 16,300 |  | $(1,094)$ |
|  | 30,172 |  | 24,491 |  | 120,780 |  | 96,289 |
|  | 6,893 |  | 9,733 |  | 46,397 |  | 36,664 |
|  | (8) |  | 29 |  | 375 |  | 346 |
|  | 368,944 |  | 354,893 |  | 672,292 |  | 317,399 |
|  | - |  | 174 |  | - |  | (174) |
|  | 22,158 |  | 32,063 |  | 3,870 |  | $(28,193)$ |
|  | 8,917 |  | 18,237 |  | 62,934 |  | 44,697 |
| \$ | 2,285,982 | \$ | 3,119,913 | \$ | 5,794,454 | \$ | 2,674,541 |
| \$ | 20,656,437 | \$ | 22,933,343 | \$ | 34,502,154 | \$ | 11,568,811 |


| \$ | 13,290 | \$ | 39,476 | \$ | 73,247 | \$ | 33,771 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1,415,293 |  | 1,686,971 |  | 1,524,665 |  | $(162,306)$ |
|  | 1,362,734 |  | 1,588,084 |  | 1,756,693 |  | 168,609 |
|  | - |  | 121,550 |  | 79,761 |  | $(41,789)$ |
|  | 313,644 |  | 366,548 |  | 300,000 |  | $(66,548)$ |
| \$ | 3,104,961 | \$ | 3,802,629 | \$ | 3,734,366 | \$ | $(68,263)$ |
| \$ | 28,185 | \$ | 285,051 | \$ | 1,191,622 | \$ | 906,571 |
|  | - |  | - |  | 592,361 |  | 592,361 |
|  | 917,622 |  | 849,349 |  | - |  | $(849,349)$ |
|  | - |  | - |  | 1,000 |  | 1,000 |
| \$ | 945,807 | \$ | 1,134,400 | \$ | 1,784,983 | \$ | 650,583 |
| \$ | 4,050,768 | \$ | 4,937,029 | \$ | 5,519,349 | \$ | 582,320 |

FRESNO CITY
COLLEGE \& CTC

TOTAL FRESNO CITY COLLEGE

STATE CENTER COMMUNITY COLLEGE DISTRICT 2019-20 GENERAL FUND - EXPENDITURES

FINAL BUDGET


## FRESNO CITY

 COLLEGE \& CTCSTATE CENTER COMMUNITY COLLEGE DISTRICT 2019-20 GENERAL FUND - EXPENDITURES FINAL BUDGET

## 91000-ACADEMIC SALARIES

91110 REG,GRADED CLASSES 91125 REG SABBATICAL
91130 TEMP,GRADED CLASSES
91210 REG-MANAGEMENT
91215 REG-COUNSELORS
91220 REG NON-MANAGEMENT
91230 REG SABB NON-MANAGEMENT 91310 HOURLY,GRADED CLASSES
91320 OVERLOAD,GRADED CLASSES
91330 HRLY-SUMMER SESSIONS
91335 HRLY-SUBSTITUTES
91410 HRLY-MANAGEMENT
91415 HRLY NON-MANAGEMENT

## TOTAL ACADEMIC SALARIES

## 92000-CLASSIFIED SALARIES

92110 REG-CLASSIFIED
92115 CONFIDENTIAL
92120 MANAGEMENT-CLASS
92150 O/T-CLASSIFIED
92210 INSTR AIDES
92250 O/T-INSTR AIDES
92310 HOURLY STUDENTS
92320 HOURLY NON-STUDENTS
92330 PERM PART-TIME
92410 HRLY-INSTR AIDES-STUDENTS
92420 HRLY INSTR AIDES NON-STUDENTS
92430 PERM P/T INSTR AIDES/OTHER

## TOTAL CLASSIFIED SALARIES

## 93000-EMPLOYEE BENEFITS

93110 STRS-INSTRUCTIONAL

| 2017-18 ACTUAL |  | 2018-19 ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 26,129,825 | \$ | 25,115,725 | \$ | 26,795,932 | \$ | 1,680,207 |
|  | 293,904 |  | 208,255 |  | 157,971 |  | $(50,284)$ |
|  | 211,994 |  | 459,020 |  | 791,065 |  | 332,045 |
|  | 3,757,787 |  | 4,018,029 |  | 4,792,679 |  | 774,650 |
|  | 4,304,712 |  | 4,263,033 |  | 5,391,569 |  | 1,128,536 |
|  | 4,580,730 |  | 4,691,970 |  | 5,941,365 |  | 1,249,395 |
|  | - |  | 56,070 |  | - |  | $(56,070)$ |
|  | 6,807,391 |  | 7,259,459 |  | 7,755,287 |  | 495,828 |
|  | 1,411,002 |  | 1,408,436 |  | 1,409,081 |  | 645 |
|  | 2,001,420 |  | 1,675,275 |  | 1,988,417 |  | 313,142 |
|  | 243,499 |  | 294,345 |  | 292,582 |  | $(1,763)$ |
|  | 38,754 |  | 43,619 |  |  |  | $(43,619)$ |
|  | 5,004,462 |  | 5,414,558 |  | 6,353,828 |  | 939,270 |
| \$ | 54,785,480 | \$ | 54,907,794 | \$ | 61,669,776 | \$ | 6,761,982 |
| \$ | 11,809,281 | \$ | 11,929,986 | \$ | 14,028,368 | \$ | 2,098,382 |
|  | 74,791 |  | 77,311 |  | 81,967 |  | 4,656 |
|  | 889,068 |  | 846,915 |  | 1,055,633 |  | 208,718 |
|  | 263,927 |  | 247,642 |  | 203,429 |  | $(44,213)$ |
|  | 1,293,009 |  | 1,420,469 |  | 1,611,150 |  | 190,681 |
|  | 135 |  | 1,865 |  | - |  | $(1,865)$ |
|  | 2,455,118 |  | 2,511,215 |  | 2,974,989 |  | 463,774 |
|  | 562,650 |  | 817,054 |  | 8,981 |  | $(808,073)$ |
|  | 315,230 |  | 323,661 |  | 710,984 |  | 387,323 |
|  | 1,354,811 |  | 1,573,697 |  | 2,198,709 |  | 625,012 |
|  | 18,442 |  | 50,931 |  | 12,819 |  | $(38,112)$ |
|  | 78,186 |  | 83,447 |  | 104,619 |  | 21,172 |
| \$ | 19,114,648 | \$ | 19,884,193 | \$ | 22,991,648 | \$ | 3,107,455 |
| \$ | 4,742,821 | \$ | 5,299,403 | \$ | 6,071,488 | \$ | 772,085 |

UNAUDITED

## FRESNO CITY

 COLLEGE \& CTC93130 STRS NON-INSTR 93210 PERS-INSTRUCTIONAL 93230 PERS NON-INSTR 93310 OASDI-INSTRUCTIONAL 93330 OASDI NON-INSTR 93410 H\&W-INSTRUCTIONAL 93430 H\&W NON-INSTR 93510 SUI-INSTRUCTIONAL 93530 SUI NON-INSTR 93610 WORK COMP-INSTRUCTIONAL 93630 WORK COMP NON-INSTR 93710 PARS-INSTRUCTIONAL 93730 PARS NON-INSTR TOTAL EMPLOYEE BENEFITS

94000 SUPPLIES \& MATERIALS
94310 INSTR SUPPLIES
94315 SOFTWARE-INSTRUCTIONAL
94320 MATERIAL FEES SUPPLIES
94410 OFFICE SUPPLIES
94415 SOFTWARE
94425 OPERATIONAL SUPPLIES
94490 OTHER SUPPLIES
94510 NEWSPAPERS
94515 NON-PRINT MEDIA
94530 PUBLICATIONS/CATALOGS
TOTAL SUPPLIES \& MATERIALS
95000-OTHER OPER. EXP. \& SERVICES
95110 ELECTRICITY \& GAS
95120 GASOLINE/DIESEL/FUEL OIL 95125 TELE/PAGER/CELL SERVICE 95210 EQUIPMENT RENTAL

STATE CENTER COMMUNITY COLLEGE DISTRICT
FUNDS 11 \& 12 2019-20 GENERAL FUND - EXPENDITURES FINAL BUDGET

|  | 2017-18 <br> ACTUAL |  | $\begin{gathered} \text { 2018-19 } \\ \text { ACTUAL* } \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2,081,944 |  | 2,418,117 |  | 3,358,138 |  | 940,021 |
|  | 311,886 |  | 389,189 |  | 479,211 |  | 90,022 |
|  | 2,239,380 |  | 2,659,754 |  | 3,528,719 |  | 868,965 |
|  | 676,913 |  | 679,694 |  | 784,362 |  | 104,668 |
|  | 1,359,130 |  | 1,398,714 |  | 1,695,130 |  | 296,416 |
|  | 4,065,512 |  | 4,020,297 |  | 4,249,183 |  | 228,886 |
|  | 4,832,506 |  | 4,748,910 |  | 5,873,361 |  | 1,124,451 |
|  | 19,456 |  | 19,242 |  | 21,892 |  | 2,650 |
|  | 15,994 |  | 16,467 |  | 20,876 |  | 4,409 |
|  | 762,649 |  | 744,527 |  | 764,259 |  | 19,732 |
|  | 652,788 |  | 665,090 |  | 739,870 |  | 74,780 |
|  | 90,318 |  | 97,906 |  | 163,439 |  | 65,533 |
|  | 68,797 |  | 78,719 |  | 75,806 |  | $(2,913)$ |
| \$ | 21,920,094 | \$ | 23,236,029 | \$ | 27,825,734 | \$ | 4,589,705 |
| \$ | 716,213 | \$ | 709,125 | \$ | 1,162,225 | \$ | 453,100 |
|  | 200 |  | 12,572 |  | 4,470 |  | $(8,102)$ |
|  | 37,635 |  | 66,424 |  | 45,800 |  | $(20,624)$ |
|  | 243,136 |  | 214,982 |  | 414,517 |  | 199,535 |
|  | 199 |  | - |  | 15,040 |  | 15,040 |
|  | 189,965 |  | 209,808 |  | 220,750 |  | 10,942 |
|  | 362,597 |  | 360,587 |  | 474,113 |  | 113,526 |
|  | 3,852 |  | 713 |  | 4,223 |  | 3,510 |
|  | 2,080 |  | 2,057 |  | 1,600 |  | (457) |
|  | 1,334 |  | 4,179 |  | 3,800 |  | (379) |
| \$ | 1,557,211 | \$ | 1,580,447 | \$ | 2,346,538 | \$ | 766,091 |
| \$ | 49,748 | \$ | 53,669 | \$ | 43,200 | \$ | $(10,469)$ |
|  | 16,740 |  | 22,986 |  | 8,000 |  | 8,000 |
|  | 49,098 |  | 46,347 |  | 65,428 |  | 19,081 |
|  | 10,260 |  | 5,797 |  | 26,300 |  | 20,503 |

## FRESNO CITY

COLLEGE \& CTC

STATE CENTER COMMUNITY COLLEGE DISTRICT
FUNDS 11 \& 12 2019-20 GENERAL FUND - EXPENDITURES FINAL BUDGET

|  | 2017-18 <br> ACTUAL |  | $\begin{gathered} \text { 2018-19 } \\ \text { ACTUAL* } \end{gathered}$ |  | $\begin{gathered} 2019-20 \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 95215 BLDG/ROOM RENTAL |  | 82,461 |  | 205,529 |  | 178,035 |  | $(27,494)$ |
| 95220 VEHICLE REPR \& MAINT |  | 13,526 |  | 9,935 |  | 22,250 |  | 12,315 |
| 95225 EQUIP REPR \& MAINT |  | 428,509 |  | 398,996 |  | 490,188 |  | 91,192 |
| 95230 ALARM SYSTEM |  | 2,112 |  | 2,112 |  | 2,300 |  | 188 |
| 95235 COMPUTER HW MAINT/LIC |  | - |  | 4,987 |  | 3,500 |  | $(1,487)$ |
| 95240 COMPUTER SW MAINT/LIC |  | 788,125 |  | 781,265 |  | 920,417 |  | 139,152 |
| 95310 CONFERENCE |  | 605,234 |  | 658,865 |  | 1,272,501 |  | 613,636 |
| 95315 MILEAGE |  | 15,533 |  | 17,891 |  | 50,986 |  | 33,095 |
| 95320 CHARTER SERVICE |  | 166,393 |  | 182,580 |  | 180,433 |  | $(2,147)$ |
| 95325 FIELD TRIPS |  | 38,053 |  | 41,655 |  | 119,968 |  | 78,313 |
| 95330 HOSTING EVENTS/WORKSHOPS |  | 254,866 |  | 226,568 |  | 522,178 |  | 295,610 |
| 95410 DUES/MEMBERSHIPS |  | 95,911 |  | 83,915 |  | 121,567 |  | 37,652 |
| 95415 ROYALTIES |  | 1,080 |  | 4,932 |  | 2,500 |  | $(2,432)$ |
| 95530 CONTRACT LABOR/SERVICES |  | 827,482 |  | 1,888,987 |  | 3,102,313 |  | 1,213,326 |
| 95531 CONTRACT LABOR/SERVICES-INSTR |  | 974,011 |  | 977,866 |  | 981,000 |  | 3,134 |
| 95535 ARMORED CAR/COURIER SERVICES |  | 9,116 |  | 12,410 |  | 10,500 |  | $(1,910)$ |
| 95555 ACCREDITATION SERVICES |  | 67,240 |  | 92,898 |  | 56,370 |  | $(36,528)$ |
| 95640 STUDENT INS |  | 57,024 |  | 56,528 |  | 60,600 |  | 4,072 |
| 95710 ADVERTISING |  | 289,328 |  | 374,682 |  | 120,991 |  | $(253,691)$ |
| 95715 PROMOTIONS |  | 51,924 |  | 55,064 |  | 170,230 |  | 115,166 |
| 95720 PRINTING/BINDING/DUPLICATING |  | 50,096 |  | 102,977 |  | 356,317 |  | 253,340 |
| 95725 POSTAGE/SHIPPING |  | 100,875 |  | 157,510 |  | 163,955 |  | 6,445 |
| 95915 CASH (OVER)/SHORT |  | (190) |  | (506) |  | 100 |  | 606 |
| 95920 ADMIN OVERHEAD COSTS |  | 265,417 |  | 252,701 |  | 572,292 |  | 319,591 |
| 95926 CHARGEBACKS-MAIL SERVICES |  | $(19,421)$ |  | $(12,974)$ |  | - |  | 12,974 |
| 95927 CHARGEBACKS-PRODUCTION |  | $(47,684)$ |  | $(38,062)$ |  | 3,870 |  | 41,932 |
| 95935 BAD DEBT EXPENSE |  | 70,523 |  | 11,003 |  | 82,600 |  | 71,597 |
| 95990 MISCELLANEOUS |  | 18,115 |  | 48,019 |  | 73,834 |  | 25,815 |
| TOTAL OTHER OPER. EXP. \& SERVICES | \$ | 5,331,505 | \$ | 6,727,132 | \$ | 9,784,723 | \$ | 3,080,577 |
| TOTAL FOR OBJECTS 91000-95999 | \$ | 102,708,938 | \$ | 106,335,595 | \$ | 124,618,419 | \$ | 18,305,810 |

FRESNO CITY COLLEGE \& CTC

STATE CENTER COMMUNITY COLLEGE DISTRICT
FUNDS 11 \& 12 2019-20 GENERAL FUND - EXPENDITURES

FINAL BUDGET

| 2017-18ACTUAL |  | $\begin{gathered} \text { 2018-19 } \\ \text { ACTUAL* } \end{gathered}$ |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | - | \$ | 55,840 | \$ | - | \$ | $(55,840)$ |
|  | - |  | - |  | 500 |  | 500 |
|  | 116,962 |  | 117,918 |  | 128,947 |  | 11,029 |
|  | 4,000 |  | - |  | - |  | - |
|  | - |  | 186 |  | - |  | (186) |
|  | 2,172,007 |  | 3,188,238 |  | 2,938,023 |  | $(250,215)$ |
|  | 1,975,250 |  | 2,352,104 |  | 2,246,061 |  | $(106,043)$ |
|  | - |  | 121,550 |  | 79,761 |  | $(41,789)$ |
|  | 313,644 |  | 366,548 |  | 300,000 |  | $(66,548)$ |
| \$ | 4,581,863 | \$ | 6,202,384 | \$ | 5,693,292 | \$ | $(509,092)$ |
| \$ | 300,000 | \$ | 551,996 | \$ | 578,117 | \$ | 26,121 |
|  | 642,336 |  | 2,530,755 |  | 2,126,570 |  | $(404,185)$ |
|  | 28,185 |  | 285,051 |  | 1,191,622 |  | 906,571 |
|  | - |  | - |  | 592,361 |  | 592,361 |
|  | 927,302 |  | 849,349 |  | - |  | $(849,349)$ |
|  | - |  | - |  | 1,000 |  | 1,000 |
| \$ | 1,897,823 | \$ | 4,217,151 | \$ | 4,489,670 | \$ | 272,519 |
| \$ | 6,479,686 | \$ | 10,419,535 | \$ | 10,182,962 | \$ | $(236,573)$ |
| \$ | 109,188,624 | \$ | 116,755,130 | \$ | 134,801,381 | \$ | 18,069,237 |

## REEDLEY COLLEGE BUDGET SUMMARY

Reedley College was established in May 1926. In 1956, the college relocated to its current site at 995 North Reed Avenue. On July 1, 1964, the college was united with Fresno City College, to create the State Center Community College District.

In 1980, the name of Reedley College was changed to Kings River Community College and, subsequently, in September 1997 the Board of Trustees restored the name to Reedley College effective July 1, 1998.

Located at the foot of the Sierra Nevada mountain range and bordered by the Kings River, the college offers a unique blend of urban sophistication and rural values. The Reedley community, located 30 minutes from Fresno, is within a two-hour drive of three popular recreational areas: Kings Canyon National Forest, Sequoia National Forest, and Yosemite National Park.

The campus consists of 67 buildings with a total of approximately 409,976 square feet located on 110.8 acres. The campus also includes a 310-acre college farm consisting of prime agricultural land.

Reedley College offers a wide variety of educational opportunities. Students may choose to earn a two-year
associate in arts or science degree, a guaranteed associate transfer degree, a certificate of achievement or completion, or transfer to a four-year university. Students may also gain career skills by attending one of the college's occupational programs. These programs are designed to give practical training for the careers of today and for the next century. Programs operate on a $171 / 2$-week semester system consisting of fall and spring terms.

Reedley College provides unique curricula in its land and forestry programs and provides occupational programs, including: computer technology, aviation maintenance, flight science, agriculture, mechanized ag, industrial technology, and dental assisting. Reedley College is one of 11 California community college campuses to provide on-campus housing or dormitory living.

Reedley College has created a legacy of serving surrounding communities with quality education and will continue to provide innovation and guidance to maintain its status as a leader in education.

In an effort to meet accreditation requirements, Reedley College transformed the budget development
process to look globally at issues impacting colleges and distribute resources equitably in support of the mission, vision, and strategic initiative and goals. Budget development began at the division level and included faculty, staff, and students. The budget provides reasonable access for students' educational opportunities and strives to maintain employment of permanent employees. Any funds remaining after all college expenditures are accounted for and the campus reserves are fully funded will be applied towards the Reedley College Center for Fine and Performing Arts.

Following is the budget summary by object for the 2019-20 fiscal year for Reedley College:

STATE CENTER COMMUNITY COLLEGE DISTRICT 2019-20 GENERAL FUND - EXPENDITURES

## 91000-ACADEMIC SALARIES

91110 REG,GRADED CLASSES
91125 REG SABBATICAL
91130 TEMP,GRADED CLASSES
91210 REG-MANAGEMENT
91215 REG-COUNSELORS
91220 REG NON-MANAGEMENT
91310 HOURLY,GRADED CLASSES
91320 OVERLOAD,GRADED CLASSES
91330 HRLY-SUMMER SESSIONS
91335 HRLY-SUBSTITUTES
91415 HRLY NON-MANAGEMENT
TOTAL ACADEMIC SALARIES

## 92000-CLASSIFIED SALARIES

92110 REG-CLASSIFIED
92115 CONFIDENTIAL
92120 MANAGEMENT-CLASS
92150 O/T-CLASSIFIED
92210 INSTR AIDES
92250 O/T-INSTR AIDES
92310 HOURLY STUDENTS
92320 HOURLY NON-STUDENTS
92330 PERM PART-TIME
92410 HRLY-INSTR AIDES-STUDENTS
92420 HRLY INSTR AIDES NON-STUDENTS
92430 PERM P/T INSTR AIDES/OTHER

## TOTAL CLASSIFIED SALARIES

## 93000-EMPLOYEE BENEFITS

93110 STRS-INSTRUCTIONAL
93130 STRS NON-INSTR
93210 PERS-INSTRUCTIONAL

| 2017-18ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 9,020,133 | \$ | 8,972,741 | \$ | 9,396,422 | \$ | 423,681 |
|  | 53,129 |  | 159,793 |  |  |  | $(159,793)$ |
|  | 75,741 |  | - |  | 147,587 |  | 147,587 |
|  | 1,557,539 |  | 1,605,300 |  | 1,495,880 |  | $(109,420)$ |
|  | 567,371 |  | 561,658 |  | 592,602 |  | 30,944 |
|  | 1,192,981 |  | 1,195,777 |  | 1,249,942 |  | 54,165 |
|  | 1,667,311 |  | 1,825,298 |  | 1,858,157 |  | 32,859 |
|  | 578,843 |  | 536,592 |  | 541,685 |  | 5,093 |
|  | 471,036 |  | 445,968 |  | 504,126 |  | 58,158 |
|  | 36,454 |  | 39,504 |  | 40,000 |  | 496 |
|  | 473,159 |  | 372,842 |  | 462,068 |  | 89,226 |
| \$ | 15,693,697 | \$ | 15,715,473 | \$ | 16,288,469 | \$ | 572,996 |
| \$ | 3,290,687 | \$ | 3,366,099 | \$ | 3,718,398 | \$ | 352,299 |
|  | 56,083 |  | 59,945 |  | 62,600 |  | 2,655 |
|  | 540,078 |  | 575,784 |  | 744,316 |  | 168,532 |
|  | 56,085 |  | 49,881 |  | - |  | $(49,881)$ |
|  | 608,367 |  | 599,062 |  | 644,052 |  | 44,990 |
|  | 869 |  | 1,063 |  | - |  | $(1,063)$ |
|  | 103,515 |  | 161,077 |  | 124,333 |  | $(36,744)$ |
|  | 116,815 |  | 109,926 |  |  |  | $(109,926)$ |
|  | 36,332 |  | 31,694 |  | 31,772 |  | 78 |
|  | 203,676 |  | 240,265 |  | 272,954 |  | 32,689 |
|  | 6,346 |  | 17,490 |  | - |  | $(17,490)$ |
|  | 41,244 |  | 19,333 |  | 59,082 |  | 39,749 |
| \$ | 5,060,097 | \$ | 5,231,619 | \$ | 5,657,507 | \$ | 425,888 |
| \$ | 1,526,698 | \$ | 1,753,499 | \$ | 2,102,674 | \$ | 349,175 |
|  | 496,893 |  | 557,763 |  | 640,172 |  | 82,409 |
|  | 159,573 |  | 191,347 |  | 172,341 |  | $(19,006)$ |


|  | 2017-18 ACTUAL |  | 2018-19 ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 93230 PERS NON-INSTR |  | 635,124 |  | 789,867 |  | 919,657 |  | 129,790 |
| 93310 OASDI-INSTRUCTIONAL |  | 243,423 |  | 245,651 |  | 244,397 |  | $(1,254)$ |
| 93330 OASDI NON-INSTR |  | 365,563 |  | 379,599 |  | 412,003 |  | 32,404 |
| 93410 H\&W-INSTRUCTIONAL |  | 1,459,492 |  | 1,440,135 |  | 1,478,775 |  | 38,640 |
| 93430 H\&W NON-INSTR |  | 1,309,307 |  | 1,309,235 |  | 1,368,860 |  | 59,625 |
| 93510 SUI-INSTRUCTIONAL |  | 6,287 |  | 6,322 |  | 6,598 |  | 276 |
| 93530 SUI NON-INSTR |  | 3,982 |  | 4,032 |  | 4,233 |  | 201 |
| 93610 WORK COMP-INSTRUCTIONAL |  | 243,832 |  | 241,823 |  | 233,329 |  | $(8,494)$ |
| 93630 WORK COMP NON-INSTR |  | 160,391 |  | 162,026 |  | 149,016 |  | $(13,010)$ |
| 93710 PARS-INSTRUCTIONAL |  | 22,811 |  | 21,896 |  | 1,266 |  | $(20,630)$ |
| 93730 PARS NON-INSTR |  | 6,358 |  | 4,099 |  | 2,148 |  | $(1,951)$ |
| TOTAL EMPLOYEE BENEFITS | \$ | 6,639,734 | \$ | 7,107,294 | \$ | 7,735,469 | \$ | 628,175 |
| 94000-SUPPLIES \& MATERIALS |  |  |  |  |  |  |  |  |
| 94310 INSTR SUPPLIES | \$ | 145,012 | \$ | 165,733 | \$ | 243,616 | \$ | 77,883 |
| 94320 MATERIAL FEES SUPPLIES |  | 1,376 |  | 1,924 |  | 2,500 |  | 576 |
| 94410 OFFICE SUPPLIES |  | 100,141 |  | 77,416 |  | 100,047 |  | 22,631 |
| 94425 OPERATIONAL SUPPLIES |  | 73,538 |  | 86,773 |  | 79,740 |  | $(7,033)$ |
| 94490 OTHER SUPPLIES |  | 8,943 |  | 14,367 |  | 12,500 |  | $(1,867)$ |
| 94510 NEWSPAPERS |  | 175 |  | 86 |  | 250 |  | 164 |
| 94515 NON-PRINT MEDIA |  | - |  | 783 |  | - |  | (783) |
| 94530 PUBLICATIONS/CATALOGS |  | 1,565 |  | 83 |  | 1,700 |  | 1,617 |
| TOTAL SUPPLIES \& MATERIALS | \$ | 330,750 | \$ | 347,165 | \$ | 440,353 | \$ | 93,188 |
| 95000-OTHER OPER. EXP \& SERVICES |  |  |  |  |  |  |  |  |
| 95110 ELECTRICITY \& GAS | \$ | 46,153 | \$ | 49,384 | \$ | 50,000 | \$ | 616 |
| 95115 WATER,SEWER \& WASTE |  | 2,083 |  | 107 |  | 500 |  | 393 |
| 95120 GASOLINE/DIESEL/FUEL OIL |  | 23,591 |  | 28,330 |  | 26,350 |  | $(1,980)$ |
| 95125 TELE/PAGER/CELL SERVICE |  | 21,107 |  | 21,097 |  | 42,540 |  | 21,443 |
| 95210 EQUIPMENT RENTAL |  | 6,868 |  | 12,212 |  | 7,000 |  | $(5,212)$ |
| 95215 BLDG/ROOM RENTAL |  | 2,305 |  | 3,555 |  | 3,000 |  | (555) |
| 95220 VEHICLE REPR \& MAINT |  | 150 |  | 539 |  | 3,000 |  | 2,461 |
| 95225 EQUIP REPR \& MAINT |  | 101,331 |  | 106,017 |  | 120,175 |  | 14,158 |

[^5]95235 COMPUTER HW MAINT/LIC 95240 COMPUTER SW MAINT/LIC 95310 CONFERENCE 95315 MILEAGE
95320 CHARTER SERVICE
95325 FIELD TRIPS
95330 HOSTING EVENTS/WORKSHOPS 95410 DUES/MEMBERSHIPS
95415 ROYALTIES
95525 MEDICAL SERVICES
95530 CONTRACT LABOR/SERVICES
95531 CONTRACT LABOR/SERVICES-INSTR
95535 ARMORED CAR/COURIER SERVICES
95555 ACCREDITATION SERVICES
95640 STUDENT INS
95710 ADVERTISING
95715 PROMOTIONS
95720 PRINTING/BINDING/DUPLICATING
95725 POSTAGE/SHIPPING
95915 CASH (OVER)/SHORT
95920 ADMIN OVERHEAD COSTS
95927 CHARGEBACKS-PRODUCTION
95935 BAD DEBT EXPENSE
95990 MISCELLANEOUS
TOTAL OTHER OPER. EXP. \& SERVICES
TOTAL FOR OBJECTS 91000-95999

|  | 2017-18 <br> ACTUAL |  | 2018-19 ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 Vs. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | - |  | 5,903 |  | 21,255 |  | 15,352 |
|  | 80,898 |  | 98,227 |  | 116,195 |  | 17,968 |
|  | 111,808 |  | 96,589 |  | 122,629 |  | 26,040 |
|  | 15,687 |  | 16,627 |  | 16,750 |  | 123 |
|  | 35,100 |  | 41,839 |  | 32,000 |  | $(9,839)$ |
|  | 389 |  | - |  | 500 |  | 500 |
|  | 16,868 |  | 16,969 |  | 23,700 |  | 6,731 |
|  | 39,787 |  | 41,581 |  | 38,813 |  | $(2,768)$ |
|  | 3,368 |  | 3,628 |  | 3,600 |  | (28) |
|  | - |  | - |  | 500 |  | 500 |
|  | 61,920 |  | 115,332 |  | 105,320 |  | $(10,012)$ |
|  | 384,398 |  | 497,649 |  | 500,000 |  | 2,351 |
|  | 5,862 |  | 6,634 |  | 7,650 |  | 1,016 |
|  | 44,551 |  | 31,312 |  | 40,929 |  | 9,617 |
|  | 225 |  | 239 |  | 225 |  | (14) |
|  | 9,842 |  | 3,930 |  | 10,000 |  | 6,070 |
|  | 8,669 |  | - |  | 7,000 |  | 7,000 |
|  | 7,873 |  | 7,758 |  | 13,625 |  | 5,867 |
|  | 23,616 |  | 20,618 |  | 28,850 |  | 8,232 |
|  | 51 |  | (6) |  | - |  | 6 |
|  | (961) |  | - |  | - |  | - |
|  | 334 |  | $(4,523)$ |  | - |  | 4,523 |
|  | $(31,567)$ |  | 33,649 |  | 28,750 |  | $(4,899)$ |
|  | 17,372 |  | 25,169 |  | 108,425 |  | 83,256 |
| \$ | 1,039,678 | \$ | 1,280,365 | \$ | 1,479,281 | \$ | 198,916 |
| \$ | 28,763,956 | \$ | 29,681,916 | \$ | 31,601,079 | \$ | 1,919,163 |

96000-CAPITAL OUTLAY
96200-SITE IMPROVEMENT
96210 CONSTRUCTION
\$
30,000
\$
30,000
96400-BLDG RENOVATION \& IMPROVEMENT
96410 CONSTRUCTION
5,000
345,571
152,430
$(193,141)$
*UNAUDITED

|  | 2017-18 <br> ACTUAL | 2018-19 <br> ACTUAL* | 2019-20 <br> PROPOSED | INC./(DEC.) <br> FY20 VS. FY19 |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |
|  | 294,497 | 248,972 | 723,354 | 474,382 |  |
|  | 17,047 | 341,261 |  |  | $(341,261)$ |

STATE CENTER COMMUNITY COLLEGE DISTRICT
RESTRICTED 2019-20 GENERAL FUND - EXPENDITURES

FUND 12
FINAL BUDGET

| 2017-18ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 262,943 | \$ | 276,754 | \$ | 317,064 | \$ | 40,310 |
|  | - |  | 80,492 |  | - |  | $(80,492)$ |
|  | 496,472 |  | 513,497 |  | 559,013 |  | 45,516 |
|  | 1,066,911 |  | 1,245,643 |  | 1,562,426 |  | 316,783 |
|  | 843,834 |  | 780,638 |  | 1,071,958 |  | 291,320 |
|  | 7,662 |  | 7,784 |  | 11,207 |  | 3,423 |
|  | 2,723 |  | 2,469 |  | - |  | $(2,469)$ |
|  | 42,367 |  | 10,996 |  | 44,254 |  | 33,258 |
|  | 995,938 |  | 1,074,122 |  | 2,092,684 |  | 1,018,562 |
| \$ | 3,718,850 | \$ | 3,992,395 | \$ | 5,658,606 | \$ | 1,666,211 |
| \$ | 1,262,416 | \$ | 1,495,071 | \$ | 1,689,039 | \$ | 193,968 |
|  | 103,522 |  | 111,899 |  | 116,385 |  | 4,486 |
|  | 23,249 |  | 30,686 |  | - |  | $(30,686)$ |
|  | 690,566 |  | 726,595 |  | 841,327 |  | 114,732 |
|  | 56,861 |  | 52,350 |  | 4,698 |  | $(47,652)$ |
|  | 46,370 |  | 29,443 |  | 60,097 |  | 30,654 |
|  | 247,745 |  | 288,446 |  | 562,700 |  | 274,254 |
|  | 17,503 |  | 13,770 |  | 33,468 |  | 19,698 |
| \$ | 2,448,232 | \$ | 2,748,260 | \$ | 3,307,714 | \$ | 559,454 |
| \$ | 44,707 | \$ | 61,619 | \$ | 65,244 | \$ | 3,625 |
|  | 427,921 |  | 506,635 |  | 802,667 |  | 296,032 |
|  | 2,718 |  | 2,450 |  | 24,523 |  | 22,073 |
|  | 264,724 |  | 335,002 |  | 438,679 |  | 103,677 |
|  | 6,723 |  | 7,613 |  | 18,471 |  | 10,858 |
|  | 176,463 |  | 193,318 |  | 227,911 |  | 34,593 |
|  | 45,542 |  | 59,474 |  | 77,339 |  | 17,865 |
|  | 685,934 |  | 711,785 |  | 811,959 |  | 100,174 |
|  | 189 |  | 236 |  | 355 |  | 119 |


|  | 2017-18 <br> ACTUAL |  | $\begin{gathered} \text { 2018-19 } \\ \text { ACTUAL* } \end{gathered}$ |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 93530 SUI NON-INSTR |  | 2,476 |  | 2,714 |  | 4,550 |  | 1,836 |
| 93610 WORK COMP-INSTRUCTIONAL |  | 10,861 |  | 12,694 |  | 20,016 |  | 7,322 |
| 93630 WORK COMP NON-INSTR |  | 101,395 |  | 107,122 |  | 139,398 |  | 32,276 |
| 93710 PARS-INSTRUCTIONAL |  | 2,075 |  | 2,618 |  | 7,367 |  | 4,749 |
| 93730 PARS NON-INSTR |  | 8,946 |  | 11,850 |  | 2,855 |  | $(8,995)$ |
| TOTAL EMPLOYEE BENEFITS | \$ | 1,780,674 | \$ | 2,015,130 | \$ | 2,641,334 | \$ | 626,204 |
| 94000-SUPPLIES \& MATERIALS |  |  |  |  |  |  |  |  |
| 94310 INSTR SUPPLIES | \$ | 268,562 | \$ | 275,587 | \$ | 364,985 | \$ | 89,398 |
| 94315 SOFTWARE-INSTRUCTIONAL |  | - |  | 150 |  | 2,500 |  | 2,350 |
| 94410 OFFICE SUPPLIES |  | 71,300 |  | 51,825 |  | 340,195 |  | 288,370 |
| 94415 SOFTWARE |  | - |  | - |  | 5,000 |  | 5,000 |
| 94425 OPERATIONAL SUPPLIES |  | - |  | - |  | 1,500 |  | 1,500 |
| 94490 OTHER SUPPLIES |  | 103,960 |  | 83,275 |  | 150,182 |  | 66,907 |
| 94515 NON-PRINT MEDIA |  | 274 |  | - |  | 400 |  | 400 |
| 94530 PUBLICATIONS/CATALOGS |  | 317 |  | 3,630 |  | 300 |  | $(3,330)$ |
| TOTAL SUPPLIES \& MATERIALS | \$ | 444,413 | \$ | 414,467 | \$ | 865,062 | \$ | 450,595 |
| 95000-OTHER OPER. EXP. \& SERVICES |  |  |  |  |  |  |  |  |
| 95125 TELE/PAGER/CELL SERVICE | \$ | 9,355 | \$ | 9,863 | \$ | 11,915 | \$ | 2,052 |
| 95210 EQUIPMENT RENTAL |  | 1,813 |  | 1,544 |  | - |  | $(1,544)$ |
| 95215 BLDG/ROOM RENTAL |  | 1,780 |  | 1,480 |  | - |  | $(1,480)$ |
| 95220 VEHICLE REPR \& MAINT |  | 2,646 |  | 425 |  | 3,244 |  | 2,819 |
| 95225 EQUIP REPR \& MAINT |  | 16,347 |  | 18,815 |  | 22,303 |  | 3,488 |
| 95240 COMPUTER SW MAINT/LIC |  | 90,076 |  | 104,738 |  | 97,928 |  | $(6,810)$ |
| 95310 CONFERENCE |  | 202,312 |  | 230,635 |  | 771,580 |  | 540,945 |
| 95315 MILEAGE |  | 15,751 |  | 17,845 |  | 76,089 |  | 58,244 |
| 95320 CHARTER SERVICE |  | 123,591 |  | 134,652 |  | 163,278 |  | 28,626 |
| 95325 FIELD TRIPS |  | 58,662 |  | 77,550 |  | 204,580 |  | 127,030 |
| 95330 HOSTING EVENTS/WORKSHOPS |  | 132,825 |  | 152,822 |  | 577,079 |  | 424,257 |
| 95410 DUES/MEMBERSHIPS |  | 4,766 |  | 7,442 |  | 4,575 |  | $(2,867)$ |
| 95530 CONTRACT LABOR/SERVICES |  | 605,091 |  | 407,286 |  | 456,061 |  | 48,775 |
| 95531 CONTRACT LABOR/SERVICES-INSTR |  | - |  | 66,340 |  | 154,971 |  | 88,631 |

*UNAUDITED

STATE CENTER COMMUNITY COLLEGE DISTRICT
RESTRICTED 2019-20 GENERAL FUND - EXPENDITURES

FUND 12
FINAL BUDGET

|  | 2017-18 <br> ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 95555 ACCREDITATION SERVICES |  | - |  | 150 |  | - |  | (150) |
| 95640 STUDENT INS |  | 19,409 |  | 18,798 |  | 19,000 |  | 202 |
| 95710 ADVERTISING |  | 3,758 |  | 2,373 |  | 17,800 |  | 15,427 |
| 95715 PROMOTIONS |  | 203,698 |  | 186,549 |  | 148,009 |  | $(38,540)$ |
| 95720 PRINTING/BINDING/DUPLICATING |  | 2,716 |  | 6,051 |  | 37,481 |  | 31,430 |
| 95725 POSTAGE/SHIPPING |  | 7 |  | 11 |  | 23 |  | 12 |
| 95920 ADMIN OVERHEAD COSTS |  | 207,847 |  | 230,210 |  | 223,416 |  | $(6,794)$ |
| 95927 CHARGEBACKS-PRODUCTION |  | - |  | 1,081 |  | - |  | $(1,081)$ |
| 95990 MISCELLANEOUS |  | 94,317 |  | 179,799 |  | 197,989 |  | 18,190 |
| TOTAL OTHER OPER. EXP. \& SERVICES | \$ | 1,796,767 | \$ | 1,856,459 | \$ | 3,187,321 | \$ | 1,330,862 |
| TOTAL FOR OBJECTS 91000-95999 | \$ | 10,188,936 | \$ | 11,026,711 | \$ | 15,660,037 | \$ | 4,633,326 |

96000-CAPITAL OUTLAY
96400-BLDG RENOVATION \& IMPROVEMENT 96410 CONSTRUCTION 96420 ARCHITECT SERVICES 96425 ENGINEERING SERVICES 96445 TESTING SERVICES
96490 FEES \& OTHER CHARGES

## 96500-NEW EQUIPMENT

96510 NEW-EQUIPMENT LT \$5,000
96512 NEW-EQUIPMENT GT \$5,000
96800-LIBRARY BOOKS \& MEDIA
96810 LIBRARY BOOKS
TOTAL CAPITAL OUTLAY
97000-OTHER OUTGO
97410 OTHER TRANSFERS OUT
97510 CURR YEAR PAYMENTS
97520 PRIOR YEAR PAYMENTS
97610 PAYMENTS TO STUDENTS
97650 HOST FAMILY
*UNAUDITED

REEDLEY COLLEGE

97660 DORMITORY TOTAL OTHER OUTGO

TOTAL FOR OBJECTS 96000-97999
total Reedley college

STATE CENTER COMMUNITY COLLEGE DISTRICT 2019-20 GENERAL FUND - EXPENDITURES FINAL BUDGET

|  | $2017-18$ <br> ACTUAL | $2018-19$ <br> ACTUAL* | 2019-20 <br> PROPOSED | INC./(DEC.) <br> FY20 VS. FY19 |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 33,292 | 36,862 |  | - | $(36,862)$ |  |
| $\$$ | 964,064 | $\$$ | 778,921 | $\$$ | $1,777,778$ | $\$$ |

STATE CENTER COMMUNITY COLLEGE DISTRICT
FUNDS 11 \& 12 2019-20 GENERAL FUND - EXPENDITURES FINAL BUDGET

## 91000-ACADEMIC SALARIES

91110 REG,GRADED CLASSES
91125 REG SABBATICAL
91130 TEMP,GRADED CLASSES
91210 REG-MANAGEMENT
91215 REG-COUNSELORS
91220 REG NON-MANAGEMENT
91310 HOURLY,GRADED CLASSES
91320 OVERLOAD,GRADED CLASSES
91330 HRLY-SUMMER SESSIONS
91335 HRLY-SUBSTITUTES
91415 HRLY NON-MANAGEMENT
TOTAL ACADEMIC SALARIES

## 92000-CLASSIFIED SALARIES

92110 REG-CLASSIFIED
92115 CONFIDENTIAL
92120 MANAGEMENT-CLASS
92150 O/T-CLASSIFIED
92210 INSTR AIDES
92250 O/T-INSTR AIDES
92310 HOURLY STUDENTS
92320 HOURLY NON-STUDENTS
92330 PERM PART-TIME
92410 HRLY-INSTR AIDES-STUDENTS
92420 HRLY INSTR AIDES NON-STUDENTS
92430 PERM P/T INSTR AIDES/OTHER
TOTAL CLASSIFIED SALARIES
93000-EMPLOYEE BENEFITS
93110 STRS-INSTRUCTIONAL
93130 STRS NON-INSTR
93210 PERS-INSTRUCTIONAL
*UNAUDITED

| $2017-18$ | $2018-19$ | 2019-20 | INC./(DEC.) |
| :---: | :---: | :---: | :---: |
| ACTUAL | ACTUAL* | PROPOSED | FY20 VS. FY19 |


| \$ | 9,283,076 | \$ | 9,249,495 | \$ | 9,713,486 | \$ | 463,991 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 53,129 |  | 159,793 |  | - |  | $(159,793)$ |
|  | 75,741 |  | 80,492 |  | 147,587 |  | 67,095 |
|  | 2,054,011 |  | 2,118,797 |  | 2,054,893 |  | $(63,904)$ |
|  | 1,634,282 |  | 1,807,301 |  | 2,155,028 |  | 347,727 |
|  | 2,036,815 |  | 1,976,415 |  | 2,321,900 |  | 345,485 |
|  | 1,674,973 |  | 1,833,082 |  | 1,869,364 |  | 36,282 |
|  | 581,566 |  | 539,061 |  | 541,685 |  | 2,624 |
|  | 513,403 |  | 456,964 |  | 548,380 |  | 91,416 |
|  | 36,454 |  | 39,504 |  | 40,000 |  | 496 |
|  | 1,469,097 |  | 1,446,964 |  | 2,554,752 |  | 1,107,788 |
| \$ | 19,412,547 | \$ | 19,707,868 | \$ | 21,947,075 | \$ | 2,239,207 |


| \$ | 4,553,103 | \$ | 4,861,170 | \$ | 5,407,437 | \$ | 546,267 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 56,083 |  | 59,945 |  | 62,600 |  | 2,655 |
|  | 643,600 |  | 687,683 |  | 860,701 |  | 173,018 |
|  | 79,334 |  | 80,567 |  |  |  | $(80,567)$ |
|  | 608,367 |  | 599,062 |  | 644,052 |  | 44,990 |
|  | 869 |  | 1,063 |  |  |  | $(1,063)$ |
|  | 794,081 |  | 887,672 |  | 965,660 |  | 77,988 |
|  | 173,676 |  | 162,276 |  | 4,698 |  | $(157,578)$ |
|  | 82,702 |  | 61,137 |  | 91,869 |  | 30,732 |
|  | 451,421 |  | 528,711 |  | 835,654 |  | 306,943 |
|  | 6,346 |  | 17,490 |  |  |  | $(17,490)$ |
|  | 58,747 |  | 33,103 |  | 92,550 |  | 59,447 |
| \$ | 7,508,329 | \$ | 7,979,879 | \$ | 8,965,221 | \$ | 985,342 |
| \$ | 1,571,405 | \$ | 1,815,118 | \$ | 2,167,918 | \$ | 352,800 |
|  | 924,814 |  | 1,064,398 |  | 1,442,839 |  | 378,441 |
|  | 162,291 |  | 193,797 |  | 196,864 |  | 3,067 |

STATE CENTER COMMUNITY COLLEGE DISTRICT
FUNDS 11 \& 12 2019-20 GENERAL FUND - EXPENDITURES FINAL BUDGET

93230 PERS NON-INSTR
93310 OASDI-INSTRUCTIONAL
93330 OASDI NON-INSTR
93410 H\&W-INSTRUCTIONAL
93430 H\&W NON-INSTR
93510 SUI-INSTRUCTIONAL
93530 SUI NON-INSTR
93610 WORK COMP-INSTRUCTIONAL
93630 WORK COMP NON-INSTR
93710 PARS-INSTRUCTIONAL
93730 PARS NON-INSTR
TOTAL EMPLOYEE BENEFITS
94000 SUPPLIES \& MATERIALS
94310 INSTR SUPPLIES
94315 SOFTWARE-INSTRUCTIONAL 94320 MATERIAL FEES SUPPLIES
94410 OFFICE SUPPLIES
94415 SOFTWARE
94425 OPERATIONAL SUPPLIES
94490 OTHER SUPPLIES
94510 NEWSPAPERS
94515 NON-PRINT MEDIA 94530 PUBLICATIONS/CATALOGS
TOTAL SUPPLIES \& MATERIALS
95000-OTHER OPER. EXP. \& SERVICES 95110 ELECTRICITY \& GAS 95115 WATER,SEWER \& WASTE 95120 GASOLINE/DIESEL/FUEL OIL 95125 TELE/PAGER/CELL SERVICE 95210 EQUIPMENT RENTAL 95215 BLDG/ROOM RENTAL
*UNAUDITED

|  | $\begin{array}{r} \text { 2017-18 } \\ \text { ACTUAL } \end{array}$ |  | $\begin{gathered} \text { 2018-19 } \\ \text { ACTUAL* } \end{gathered}$ |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 899,848 |  | 1,124,869 |  | 1,358,336 |  | 233,467 |
|  | 250,146 |  | 253,264 |  | 262,868 |  | 9,604 |
|  | 542,026 |  | 572,917 |  | 639,914 |  | 66,997 |
|  | 1,505,034 |  | 1,499,609 |  | 1,556,114 |  | 56,505 |
|  | 1,995,241 |  | 2,021,020 |  | 2,180,819 |  | 159,799 |
|  | 6,476 |  | 6,558 |  | 6,953 |  | 395 |
|  | 6,458 |  | 6,746 |  | 8,783 |  | 2,037 |
|  | 254,693 |  | 254,517 |  | 253,345 |  | $(1,172)$ |
|  | 261,786 |  | 269,148 |  | 288,414 |  | 19,266 |
|  | 24,886 |  | 24,514 |  | 8,633 |  | $(15,881)$ |
|  | 15,304 |  | 15,949 |  | 5,003 |  | $(10,946)$ |
| \$ | 8,420,408 | \$ | 9,122,424 | \$ | 10,376,803 | \$ | 1,254,379 |
| \$ | 413,574 | \$ | 441,320 | \$ | 608,601 | \$ | 167,281 |
|  | - |  | 150 |  | 2,500 |  | 2,350 |
|  | 1,376 |  | 1,924 |  | 2,500 |  | 576 |
|  | 171,441 |  | 129,241 |  | 440,242 |  | 311,001 |
|  | - |  | - |  | 5,000 |  | 5,000 |
|  | 73,538 |  | 86,773 |  | 81,240 |  | $(5,533)$ |
|  | 112,903 |  | 97,642 |  | 162,682 |  | 65,040 |
|  | 175 |  | 86 |  | 250 |  | 164 |
|  | 274 |  | 783 |  | 400 |  | (383) |
|  | 1,882 |  | 3,713 |  | 2,000 |  | $(1,713)$ |
| \$ | 775,163 | \$ | 761,632 | \$ | 1,305,415 | \$ | 543,783 |
| \$ | 46,153 | \$ | 49,384 | \$ | 50,000 | \$ | 616 |
|  | 2,083 |  | 107 |  | 500 |  | 393 |
|  | 23,591 |  | 28,330 |  | 26,350 |  | $(1,980)$ |
|  | 30,462 |  | 30,960 |  | 54,455 |  | 23,495 |
|  | 8,681 |  | 13,756 |  | 7,000 |  | $(6,756)$ |
|  | 4,085 |  | 5,035 |  | 3,000 |  | $(2,035)$ |

STATE CENTER COMMUNITY COLLEGE DISTRICT
FUNDS 11 \& 12 2019-20 GENERAL FUND - EXPENDITURES FINAL BUDGET

|  | 2017-18 <br> ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 95220 VEHICLE REPR \& MAINT |  | 2,796 |  | 964 |  | 6,244 |  | 5,280 |
| 95225 EQUIP REPR \& MAINT |  | 117,678 |  | 124,832 |  | 142,478 |  | 17,646 |
| 95235 COMPUTER HW MAINT/LIC |  | - |  | 5,903 |  | 21,255 |  | 15,352 |
| 95240 COMPUTER SW MAINT/LIC |  | 170,974 |  | 202,965 |  | 214,123 |  | 11,158 |
| 95310 CONFERENCE |  | 314,120 |  | 327,224 |  | 894,209 |  | 566,985 |
| 95315 MILEAGE |  | 31,438 |  | 34,472 |  | 92,839 |  | 58,367 |
| 95320 CHARTER SERVICE |  | 158,691 |  | 176,491 |  | 195,278 |  | 18,787 |
| 95325 FIELD TRIPS |  | 59,051 |  | 77,550 |  | 205,080 |  | 127,530 |
| 95330 HOSTING EVENTS/WORKSHOPS |  | 149,693 |  | 169,791 |  | 600,779 |  | 430,988 |
| 95410 DUES/MEMBERSHIPS |  | 44,553 |  | 49,023 |  | 43,388 |  | $(5,635)$ |
| 95415 ROYALTIES |  | 3,368 |  | 3,628 |  | 3,600 |  | (28) |
| 95525 MEDICAL SERVICES |  | - |  | - |  | 500 |  | 500 |
| 95530 CONTRACT LABOR/SERVICES |  | 667,011 |  | 522,618 |  | 561,381 |  | 38,763 |
| 95531 CONTRACT LABOR/SERVICES-INSTR |  | 384,398 |  | 563,989 |  | 654,971 |  | 90,982 |
| 95535 ARMORED CAR/COURIER SERVICES |  | 5,862 |  | 6,634 |  | 7,650 |  | 1,016 |
| 95555 ACCREDITATION SERVICES |  | 44,551 |  | 31,462 |  | 40,929 |  | 9,467 |
| 95640 STUDENT INS |  | 19,634 |  | 19,037 |  | 19,225 |  | 188 |
| 95710 ADVERTISING |  | 13,600 |  | 6,303 |  | 27,800 |  | 21,497 |
| 95715 PROMOTIONS |  | 212,367 |  | 186,549 |  | 155,009 |  | $(31,540)$ |
| 95720 PRINTING/BINDING/DUPLICATING |  | 10,589 |  | 13,809 |  | 51,106 |  | 37,297 |
| 95725 POSTAGE/SHIPPING |  | 23,623 |  | 20,629 |  | 28,873 |  | 8,244 |
| 95915 CASH (OVER)/SHORT |  | 51 |  | (6) |  | , |  | 6 |
| 95920 ADMIN OVERHEAD COSTS |  | 206,886 |  | 230,210 |  | 223,416 |  | $(6,794)$ |
| 95927 CHARGEBACKS-PRODUCTION |  | 334 |  | $(3,442)$ |  | - |  | 3,442 |
| 95935 BAD DEBT EXPENSE |  | $(31,567)$ |  | 33,649 |  | 28,750 |  | $(4,899)$ |
| 95990 MISCELLANEOUS |  | 111,689 |  | 204,968 |  | 306,414 |  | 101,446 |
| TOTAL OTHER OPER. EXP. \& SERVICES | \$ | 2,836,445 | \$ | 3,136,824 | \$ | 4,666,602 | \$ | 1,529,778 |
| TOTAL FOR OBJECTS 91000-95999 | \$ | 38,952,892 | \$ | 40,708,627 | \$ | 47,261,116 | \$ | 6,552,489 |
| 96000-CAPITAL OUTLAY |  |  |  |  |  |  |  |  |
| 96200-SITE IMPROVEMENT |  |  |  |  |  |  |  |  |
| 96210 CONSTRUCTION | \$ | - | \$ | - | \$ | 30,000 | \$ | 30,000 |

*UNAUDITED

|  | 2017-18 <br> ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{aligned} & \text { INC./(DEC.) } \\ & \text { FY20 VS. FY19 } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 96400-BLDG RENOVATION \& IMPROVEMENT |  |  |  |  |  |  |  |  |
| 96410 CONSTRUCTION |  | 66,135 |  | 385,108 |  | 3,287,207 |  | 2,902,099 |
| 96420 ARCHITECT SERVICES |  | 30,565 |  | 82,787 |  | - |  | $(82,787)$ |
| 96425 ENGINEERING SERVICES |  | - |  | 4,200 |  | - |  | $(4,200)$ |
| 96445 TESTING SERVICES |  | - |  | 7,270 |  | - |  | $(7,270)$ |
| 96490 FEES \& OTHER CHARGES |  | - |  | 30,926 |  | - |  | $(30,926)$ |
| 96500-NEW EQUIPMENT |  |  |  |  |  |  |  |  |
| 96510 NEW-EQUIPMENT LT \$5,000 |  | 929,440 |  | 608,146 |  | 1,460,503 |  | 852,357 |
| 96512 NEW-EQUIPMENT GT \$5,000 |  | 454,977 |  | 602,321 |  | 368,196 |  | $(234,125)$ |
| 96800-LIBRARY BOOKS \& MEDIA |  |  |  |  |  |  |  |  |
| 96810 LIBRARY BOOKS |  | 166,575 |  | 193,542 |  | 190,000 |  | $(3,542)$ |
| TOTAL CAPITAL OUTLAY | \$ | 1,647,692 | \$ | 1,914,300 | \$ | 5,335,906 | \$ | 3,421,606 |
| 97000-OTHER OUTGO |  |  |  |  |  |  |  |  |
| 97210 INTRAFUND TRANSFER OUT | \$ | 379,407 | \$ | 387,907 | \$ | 483,782 | \$ | 95,875 |
| 97310 INTERFUND TRANSFERS OUT |  | - |  | 178,455 |  | 85,000 |  | $(93,455)$ |
| 97410 OTHER TRANSFERS OUT |  | 400,000 |  | - |  | 472,056 |  | 472,056 |
| 97510 CURR YEAR PAYMENTS |  | 28,667 |  | 191,457 |  | 382,233 |  | 190,776 |
| 97520 PRIOR YEAR PAYMENTS |  | - |  | - |  | 862,795 |  | 862,795 |
| 97610 PAYMENTS TO STUDENTS |  | 502,612 |  | 550,602 |  | - |  | $(550,602)$ |
| 97650 HOST FAMILY |  | - |  | - |  | 60,694 |  | 60,694 |
| 97660 DORMITORY |  | 33,292 |  | 36,862 |  | - |  | $(36,862)$ |
| TOTAL OTHER OUTGO | \$ | 1,343,978 | \$ | 1,345,283 | \$ | 2,346,560 | \$ | 1,001,277 |
| TOTAL FOR OBJECTS 96000-97999 | \$ | 2,991,670 | \$ | 3,259,583 | \$ | 7,682,466 | \$ | 4,422,883 |
| TOTAL REEDLEY COLLEGE | \$ | 41,944,562 | \$ | 43,968,210 | \$ | 54,943,582 | \$ | 10,975,372 |

## CLOVIS COMMUNITY COLLEGE BUDGET SUMMARY

In 2003, in response to the tremendous growth in the northeast area of Clovis and Fresno, the Board of Trustees completed the acquisition of approximately 110 acres for a permanent site located at Willow and International Avenues across the street from the Clovis North Educational Center.

The first phase of Clovis Community College, then known as Willow International Community College Center, was opened for the fall 2007 semester. Funding for the 80,000 -square-foot academic center facility in the amount of $\$ 50.0$ million was provided through local and state bond funds. Facilities include an open computer lab, additional computer laboratories, a multi-media studio, art studio, physics and waste water treatment laboratories, forum hall, distance learning, and traditional classrooms and offices. Also included with the initial phase were a bookstore, internet café, and utility/maintenance facility.

Additionally, the phase I facilities include a state-of-the-art childhood development center. Through collaboration with the Clovis Unified School District and State Center Community College District, matching funds were secured through the AB 16 California Joint Use Facilities legislation. The
$\$ 6.0$ million facility was also opened in the fall 2007 semester and is used as a toddler and pre-school licensed child care laboratory for high school and college students taking child development and preteaching courses.

Academic center phase II was opened in fall 2010 in an 80,000-square-foot facility. Funding for phase II in the amount of $\$ 38.5$ million was provided through local and state bonds. The facility is located north of the existing academic center and includes allied health and science laboratories, a fitness center, dance room, library/learning resource center, student services, offices, and classrooms.

Tremendous growth has occurred at Clovis Community College. Annually, over 14,000 students attend the college, with full-time equivalency students (FTES) of 5,400 per year. Clovis Community College offers approximately 1,300 course sections annually in over 40 areas of study and provides students a choice of basic skills, transfer, associate degrees, certificates of achievement, and local certificates. In fall 2014, Clovis Community College began offering classes at an off-campus site. The Herndon Campus is located at

Peach and Herndon Avenues approximately four miles from Clovis Community College.

Clovis Community College had their initial accreditation visit March 9 through 12, 2015. At its June meeting, the Accrediting Commission for Community and Junior Colleges, Western Association of Schools and Colleges granted initial accreditation to Clovis Community College. On July 20, 2015, The California Community Colleges Board of Governors voted unanimously to recognize Clovis Community College as the $113^{\text {th }}$ campus of the state's community college system.

Following is the budget summary by object for the 2019-20 fiscal year for Clovis Community College:

## CLOVIS COMMUNITY

 COLLEGESTATE CENTER COMMUNITY COLLEGE DISTRICT 2019-20 GENERAL FUND - EXPENDITURES

FINAL BUDGET

|  | 2017-18 <br> ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 91000-ACADEMIC SALARIES |  |  |  |  |  |  |  |  |
| 91110 REG,GRADED CLASSES | \$ | 5,373,435 | \$ | 5,373,846 | \$ | 6,343,346 | \$ | 969,500 |
| 91125 REG SABBATICAL |  | 51,942 |  | 46,973 |  | 113,927 |  | 66,954 |
| 91130 TEMP,GRADED CLASSES |  | 48,018 |  | 174,272 |  | - |  | $(174,272)$ |
| 91210 REG-MANAGEMENT |  | 1,062,158 |  | 1,142,032 |  | 1,325,841 |  | 183,809 |
| 91215 REG-COUNSELORS |  | 467,869 |  | 501,648 |  | 549,355 |  | 47,707 |
| 91220 REG NON-MANAGEMENT |  | 678,750 |  | 730,813 |  | 731,167 |  | 354 |
| 91310 HOURLY,GRADED CLASSES |  | 2,014,559 |  | 2,157,473 |  | 2,263,969 |  | 106,496 |
| 91320 OVERLOAD,GRADED CLASSES |  | 194,447 |  | 218,478 |  | 230,026 |  | 11,548 |
| 91330 HRLY-SUMMER SESSIONS |  | 446,397 |  | 461,775 |  | 470,500 |  | 8,725 |
| 91335 HRLY-SUBSTITUTES |  | 30,466 |  | 38,305 |  | 40,000 |  | 1,695 |
| 91410 HRLY-MANAGEMENT |  | 39,719 |  | 43,502 |  | 40,000 |  | $(3,502)$ |
| 91415 HRLY NON-MANAGEMENT |  | 265,763 |  | 342,687 |  | 312,241 |  | $(30,446)$ |
| TOTAL ACADEMIC SALARIES | \$ | 10,673,523 | \$ | 11,231,804 | \$ | 12,420,372 | \$ | 1,188,568 |
| 92000-CLASSIFIED SALARIES |  |  |  |  |  |  |  |  |
| 92110 REG-CLASSIFIED | \$ | 2,045,808 | \$ | 2,108,187 | \$ | 2,531,507 | \$ | 423,320 |
| 92115 CONFIDENTIAL |  | 72,609 |  | 75,495 |  | 79,807 |  | 4,312 |
| 92120 MANAGEMENT-CLASS |  | 558,659 |  | 607,656 |  | 643,611 |  | 35,955 |
| 92150 O/T-CLASSIFIED |  | 27,305 |  | 29,682 |  | 31,000 |  | 1,318 |
| 92210 INSTR AIDES |  | 343,654 |  | 406,709 |  | 482,248 |  | 75,539 |
| 92310 HOURLY STUDENTS |  | 48,094 |  | 29,126 |  | 9,000 |  | $(20,126)$ |
| 92320 HOURLY NON-STUDENTS |  | 25,569 |  | 81,432 |  | - |  | $(81,432)$ |
| 92330 PERM PART-TIME |  | 9,125 |  | 14,518 |  | 19,877 |  | 5,359 |
| 92410 HRLY-INSTR AIDES-STUDENTS |  | 90,252 |  | 76,098 |  | 66,000 |  | $(10,098)$ |
| 92420 HRLY INSTR AIDES NON-STUDENTS |  | 11,121 |  | 28,213 |  | 1,500 |  | $(26,713)$ |
| 92430 PERM P/T INSTR AIDES/OTHER |  | 129,793 |  | 98,310 |  | 106,208 |  | 7,898 |
| TOTAL CLASSIFIED SALARIES | \$ | 3,361,989 | \$ | 3,555,426 | \$ | 3,970,758 | \$ | 415,332 |
| 93000-EMPLOYEE BENEFITS |  |  |  |  |  |  |  |  |
| 93110 STRS-INSTRUCTIONAL | \$ | 1,004,649 | \$ | 1,237,378 | \$ | 1,438,479 | \$ | 201,101 |
| 93130 STRS NON-INSTR |  | 348,543 |  | 406,445 |  | 472,637 |  | 66,192 |
| 93210 PERS-INSTRUCTIONAL |  | 92,850 |  | 108,663 |  | 141,172 |  | 32,509 |

*UNAUDITED

93230 PERS NON-INSTR
93310 OASDI-INSTRUCTIONAL
93330 OASDI NON-INSTR
93410 H\&W-INSTRUCTIONAL 93430 H\&W NON-INSTR 93510 SUI-INSTRUCTIONAL 93530 SUI NON-INSTR 93610 WORK COMP-INSTRUCTIONAL 93630 WORK COMP NON-INSTR 93710 PARS-INSTRUCTIONAL 93730 PARS NON-INSTR
TOTAL EMPLOYEE BENEFITS
94000-SUPPLIES \& MATERIALS
94310 INSTR SUPPLIES
94315 SOFTWARE-INSTRUCTIONAL 94410 OFFICE SUPPLIES 94425 OPERATIONAL SUPPLIES 94490 OTHER SUPPLIES 94515 NON-PRINT MEDIA 94530 PUBLICATIONS/CATALOGS TOTAL SUPPLIES \& MATERIALS

95000-OTHER OPER. EXPS. \& SERVICES 95110 ELECTRICITY \& GAS 95125 TELE/PAGER/CELL SERVICE 95190 OTHER UTILITY SERVICES 95210 EQUIPMENT RENTAL 95215 BLDG/ROOM RENTAL 95225 EQUIP REPR \& MAINT 95235 COMPUTER HW MAINT/LIC 95240 COMPUTER SW MAINT/LIC 95310 CONFERENCE
*UNAUDITED

STATE CENTER COMMUNITY COLLEGE DISTRICT UNRESTRICTED 2019-20 GENERAL FUND - EXPENDITURES FINAL BUDGET


|  | 2017-18 <br> ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 95315 MILEAGE |  | 6,585 |  | 12,593 |  | 14,272 |  | 1,679 |
| 95320 CHARTER SERVICE |  | 19,807 |  | 17,149 |  | 10,000 |  | $(7,149)$ |
| 95325 FIELD TRIPS |  | 240 |  | 548 |  | 5,000 |  | 4,452 |
| 95330 HOSTING EVENTS/WORKSHOPS |  | 19,462 |  | 32,493 |  | 15,000 |  | $(17,493)$ |
| 95410 DUES/MEMBERSHIPS |  | 12,110 |  | 10,391 |  | 14,850 |  | 4,459 |
| 95530 CONTRACT LABOR/SERVICES |  | 78,346 |  | 91,182 |  | 230,500 |  | 139,318 |
| 95535 ARMORED CAR/COURIER SERVICES |  | 7,164 |  | 8,626 |  | 8,000 |  | (626) |
| 95555 ACCREDITATION SERVICES |  | 45,867 |  | 28,091 |  | 30,000 |  | 1,909 |
| 95640 STUDENT INS |  | 275 |  | 292 |  | 300 |  | 8 |
| 95710 ADVERTISING |  | 94,698 |  | 62,227 |  | 75,986 |  | 13,759 |
| 95715 PROMOTIONS |  | 25,568 |  | 64,201 |  | 144,030 |  | 79,829 |
| 95720 PRINTING/BINDING/DUPLICATING |  | 31,946 |  | 51,214 |  | 23,500 |  | $(27,714)$ |
| 95725 POSTAGE/SHIPPING |  | 16,017 |  | 16,745 |  | 23,000 |  | 6,255 |
| 95915 CASH (OVER)/SHORT |  | (41) |  | 6 |  | - |  | (6) |
| 95920 ADMIN OVERHEAD COSTS |  | (617) |  | $(1,105)$ |  | - |  | 1,105 |
| 95927 CHARGEBACKS-PRODUCTION |  | 129 |  | 4,701 |  | - |  | $(4,701)$ |
| 95935 BAD DEBT EXPENSE |  | 37,593 |  | 35,778 |  | 45,000 |  | 9,222 |
| 95990 MISCELLANEOUS |  | 7,104 |  | 6,010 |  | 35,900 |  | 29,890 |
| TOTAL OTHER OPER. EXP. \& SERVICES | \$ | 673,642 | \$ | 669,789 | \$ | 937,726 | \$ | 267,937 |
| TOTAL FOR OBJECTS 91000-95999 | \$ | 19,200,676 | \$ | 20,425,505 | \$ | 23,193,553 | \$ | 2,768,048 |
| 96000-CAPITAL OUTLAY |  |  |  |  |  |  |  |  |
| 96200-SITE IMPROVEMENT |  |  |  |  |  |  |  |  |
| 96220 ARCHITECT SERVICES | \$ | - | \$ | 6,800 | \$ | - | \$ | $(6,800)$ |
| 96240 INSPECTION SERVICES |  | - |  | 1,280 |  | - |  | $(1,280)$ |
| 96245 TESTING SERVICES |  | - |  | 5,377 |  | - |  | $(5,377)$ |
| 96290 FEES \& OTHER CHARGES |  | - |  | 300 |  | - |  | (300) |
| 96400-BLDG RENOVATION \& IMPROVEMENT |  |  |  |  |  |  |  |  |
| 96410 CONSTRUCTION |  | - |  | 16,084 |  | 20,000 |  | 3,916 |
| 96420 ARCHITECT SERVICES |  | - |  | 9,000 |  | - |  | $(9,000)$ |

96200-SITE IMPROVEMENT

CLOVIS COMMUNITY college

96490 FEES \& OTHER CHARGES 96500-NEW EQUIPMENT

96510 NEW-EQUIPMENT LT \$5,000 96512 NEW-EQUIPMENT GT \$5,000 TOTAL CAPITAL OUTLAY

97000-OTHER OUTGO
97210 INTRAFUND TRANSFER OUT
97310 INTERFUND TRANSFERS OUT
TOTAL OTHER OUTGO
TOTAL FOR OBJECTS 99000-97999
TOTAL CLOVIS COMMUNITY COLLEGE

STATE CENTER COMMUNITY COLLEGE DISTRICT
UNRESTRICTED 2019-20 GENERAL FUND - EXPENDITURES

FINAL BUDGET


STATE CENTER COMMUNITY COLLEGE DISTRICT 2019-20 GENERAL FUND - EXPENDITURES

FINAL BUDGET

| 2017-18ACTUAL |  | 2018-19ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 32,134 | \$ | 149,003 | \$ | 385,509 | \$ | 236,506 |
|  | - |  | 148,040 |  | 156,077 |  | 8,037 |
|  | 639,049 |  | 720,250 |  | 930,828 |  | 210,578 |
|  | 567,362 |  | 480,458 |  | 521,250 |  | 40,792 |
|  | 19,307 |  | 16,218 |  | 89,904 |  | 73,686 |
|  | 2,176 |  | 5,975 |  | - |  | $(5,975)$ |
|  | 4,829 |  | 8,435 |  | - |  | $(8,435)$ |
|  | 983,594 |  | 1,075,460 |  | 698,953 |  | $(376,507)$ |
| \$ | 2,248,451 | \$ | 2,603,839 | \$ | 2,782,521 | \$ | 178,682 |
| \$ | 646,889 | \$ | 794,065 | \$ | 824,057 | \$ | 29,992 |
|  | 170,628 |  | 59,112 |  | 96,105 |  | 36,993 |
|  | 9,222 |  | 10,747 |  | 3,000 |  | $(7,747)$ |
|  | 315,156 |  | 406,400 |  | 480,943 |  | 74,543 |
|  | 25,234 |  | 9,661 |  | 25,421 |  | 15,760 |
|  | 971 |  | - |  | - |  | - |
|  | 163,606 |  | 154,122 |  | 182,542 |  | 28,420 |
| \$ | 1,331,706 | \$ | 1,434,107 | \$ | 1,612,068 | \$ | 177,961 |
| \$ | 8,950 | \$ | 28,046 | \$ | 75,418 | \$ | 47,372 |
|  | 287,769 |  | 345,926 |  | 299,162 |  | $(46,764)$ |
|  | 134,412 |  | 182,025 |  | 204,220 |  | 22,195 |
|  | 8,688 |  | 3,404 |  | 8,189 |  | 4,785 |
|  | 95,492 |  | 108,662 |  | 113,743 |  | 5,081 |
|  | 6,272 |  | 25,793 |  | 68,237 |  | 42,444 |
|  | 386,061 |  | 396,801 |  | 462,619 |  | 65,818 |
|  | 73 |  | 120 |  | 232 |  | 112 |
|  | 1,501 |  | 1,658 |  | 1,642 |  | (16) |
|  | 5,294 |  | 6,161 |  | 11,868 |  | 5,707 |
|  | 60,610 |  | 66,475 |  | 66,944 |  | 469 |

93710 PARS-INSTRUCTIONAL 93730 PARS NON-INSTR
TOTAL EMPLOYEE BENEFITS
94000-SUPPLIES \& MATERIALS
94310 INSTR SUPPLIES
94315 SOFTWARE-INSTRUCTIONAL
94410 OFFICE SUPPLIES
94415 SOFTWARE
94490 OTHER SUPPLIES
94515 NON-PRINT MEDIA 94530 PUBLICATIONS/CATALOGS

## TOTAL SUPPLIES \& MATERIALS

95000-OTHER OPER. EXP. \& SERVICES 95125 TELE/PAGER/CELL SERVICE 95215 BLDG/ROOM RENTAL 95240 COMPUTER SW MAINT/LIC 95310 CONFERENCE 95315 MILEAGE 95320 CHARTER SERVICE 95325 FIELD TRIPS 95330 HOSTING EVENTS/WORKSHOPS 95410 DUES/MEMBERSHIPS 95415 ROYALTIES 95530 CONTRACT LABOR/SERVICES 95555 ACCREDITATION SERVICES 95640 STUDENT INS 95710 ADVERTISING 95715 PROMOTIONS 95720 PRINTING/BINDING/DUPLICATING 95725 POSTAGE/SHIPPING 95920 ADMIN OVERHEAD COSTS
*UNAUDITED

STATE CENTER COMMUNITY COLLEGE DISTRICT 2019-20 GENERAL FUND - EXPENDITURES

FINAL BUDGET

RESTRICTED
FUND 12

| 2017-18 ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1,177 |  | 2,370 |  | 1,284 |  | $(1,086)$ |
|  | 4,163 |  | 4,846 |  | 3,078 |  | $(1,768)$ |
| \$ | 1,000,462 | \$ | 1,172,287 | \$ | 1,316,636 | \$ | 144,349 |
| \$ | 197,480 | \$ | 228,680 | \$ | 312,427 | \$ | 83,747 |
|  | 1,401 |  | 4,476 |  | 10,000 |  | 5,524 |
|  | 25,693 |  | 40,056 |  | 49,000 |  | 8,944 |
|  | - |  |  |  | 6,000 |  | 6,000 |
|  | 7,627 |  | 114,473 |  | 116,860 |  | 2,387 |
|  | 899 |  | - |  | - |  | - |
|  | 269 |  | 231 |  | 500 |  | 269 |
| \$ | 233,369 | \$ | 387,916 | \$ | 494,787 | \$ | 106,871 |
| \$ | 3,925 | \$ | 5,363 | \$ | 1,000 | \$ | $(4,363)$ |
|  | - |  | 415 |  | - |  | (415) |
|  | 64,662 |  | 65,191 |  | 74,548 |  | 9,357 |
|  | 126,239 |  | 150,505 |  | 279,502 |  | 128,997 |
|  | 921 |  | 1,737 |  | 5,600 |  | 3,863 |
|  | 20,370 |  | 25,011 |  | 38,719 |  | 13,708 |
|  | 33,781 |  | 66,928 |  | 71,539 |  | 4,611 |
|  | 32,960 |  | 39,493 |  | 177,269 |  | 137,776 |
|  | 1,191 |  | 5,883 |  | 5,037 |  | (846) |
|  | - |  | 329 |  | - |  | (329) |
|  | 125,134 |  | 365,241 |  | 600,518 |  | 235,277 |
|  | 500 |  |  |  | 20,000 |  | 20,000 |
|  | 15,307 |  | 14,774 |  | 16,000 |  | 1,226 |
|  | 49,212 |  | 78,503 |  | 53,500 |  | $(25,003)$ |
|  | 15,723 |  | 33,819 |  | 47,956 |  | 14,137 |
|  | 61,687 |  | 57,300 |  | 58,331 |  | 1,031 |
|  | 1,330 |  | 2,730 |  | 3,000 |  | 270 |
|  | 39,187 |  | 61,982 |  | 49,541 |  | $(12,441)$ |

CLOVIS COMMUNITY college

95990 MISCELLANEOUS
TOTAL OTHER OPER. EXP. \& SERVICES
TOTAL FOR OBJECTS 91000-95999
96000-CAPITAL OUTLAY
96400-BLDG RENOVATION \& IMPROVEMENT 96410 CONSTRUCTION
96500-NEW EQUIPMENT
96510 NEW-EQUIPMENT LT \$5,000
96512 NEW-EQUIPMENT GT \$5,000
96800-LIBRARY BOOKS \& MEDIA
96810 LIBRARY BOOKS
TOTAL CAPITAL OUTLAY
97000-OTHER OUTGO
97510 CURR YEAR PAYMENTS 97520 PRIOR YEAR PAYMENTS 97610 PAYMENTS TO STUDENTS
TOTAL OTHER OUTGO
TOTAL FOR OBJECTS 96000-97999
TOTAL CLOVIS COMMUNITY COLLEGE

STATE CENTER COMMUNITY COLLEGE DISTRICT 2019-20 GENERAL FUND - EXPENDITURES

RESTRICTED FUND 12 FINAL BUDGET

| 2017-18 <br> ACTUAL |  | 2018-19ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{aligned} & \text { INC./(DEC.) } \\ & \text { FY20 VS. FY19 } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 11,850 |  | 3,232 |  | 48,367 |  | 45,135 |
| \$ | 603,979 | \$ | 978,436 | \$ | 1,550,427 | \$ | 571,991 |
| \$ | 5,417,967 | \$ | 6,576,585 | \$ | 7,756,439 | \$ | 1,179,854 |
| \$ | - | \$ | 67,843 | \$ | - | \$ | $(67,843)$ |
|  | 451,054 |  | 484,800 |  | 875,497 |  | 390,697 |
|  | 714,311 |  | 252,583 |  | 222,418 |  | $(30,165)$ |
|  | 186,094 |  | 126,432 |  | 262,650 |  | 136,218 |
| \$ | 1,351,459 | \$ | 931,658 | \$ | 1,360,565 | \$ | 428,907 |
| \$ | 4,561 | \$ | 244,364 | \$ | $\begin{aligned} & 845,127 \\ & 580,148 \end{aligned}$ | \$ | $\begin{aligned} & 600,763 \\ & 580,148 \end{aligned}$ |
|  | 229,507 |  | 287,082 |  | - |  | $(287,082)$ |
| \$ | 234,068 | \$ | 531,446 | \$ | 1,425,275 | \$ | 893,829 |
| \$ | 1,585,527 | \$ | 1,463,104 | \$ | 2,785,840 | \$ | 1,322,736 |
| \$ | 7,003,494 | \$ | 8,039,689 | \$ | 10,542,279 | \$ | 2,502,590 |

STATE CENTER COMMUNITY COLLEGE DISTRICT
FUNDS 11 \& 12 2019-20 GENERAL FUND - EXPENDITURES FINAL BUDGET

## 91000-ACADEMIC SALARIES

91110 REG,GRADED CLASSES
91125 REG SABBATICAL
91130 TEMP,GRADED CLASSES
91210 REG-MANAGEMENT
91215 REG-COUNSELORS
91220 REG NON-MANAGEMENT
91310 HOURLY,GRADED CLASSES
91320 OVERLOAD,GRADED CLASSES
91330 HRLY-SUMMER SESSIONS
91335 HRLY-SUBSTITUTES
91410 HRLY-MANAGEMENT
91415 HRLY NON-MANAGEMENT
TOTAL ACADEMIC SALARIES

92000-CLASSIFIED SALARIES
92110 REG-CLASSIFIED
92115 CONFIDENTIAL
92120 MANAGEMENT-CLASS
92150 O/T-CLASSIFIED
92210 INSTR AIDES
92310 HOURLY STUDENTS
92320 HOURLY NON-STUDENTS
92330 PERM PART-TIME
92410 HRLY-INSTR AIDES-STUDENTS
92420 HRLY INSTR AIDES NON-STUDENTS
92430 PERM P/T INSTR AIDES/OTHER
TOTAL CLASSIFIED SALARIES
93000-EMPLOYEE BENEFITS
93110 STRS-INSTRUCTIONAL
93130 STRS NON-INSTR
93210 PERS-INSTRUCTIONAL

| 2017-18 <br> ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 5,405,569 | \$ | 5,522,849 | \$ | 6,728,855 | \$ | 1,206,006 |
|  | 51,942 |  | 46,973 |  | 113,927 |  | 66,954 |
|  | 48,018 |  | 174,272 |  | - |  | $(174,272)$ |
|  | 1,062,158 |  | 1,290,072 |  | 1,481,918 |  | 191,846 |
|  | 1,106,918 |  | 1,221,898 |  | 1,480,183 |  | 258,285 |
|  | 1,246,112 |  | 1,211,271 |  | 1,252,417 |  | 41,146 |
|  | 2,033,866 |  | 2,173,691 |  | 2,353,873 |  | 180,182 |
|  | 196,623 |  | 224,453 |  | 230,026 |  | 5,573 |
|  | 451,226 |  | 470,210 |  | 470,500 |  | 290 |
|  | 30,466 |  | 38,305 |  | 40,000 |  | 1,695 |
|  | 39,719 |  | 43,502 |  | 40,000 |  | $(3,502)$ |
|  | 1,249,357 |  | 1,418,147 |  | 1,011,194 |  | $(406,953)$ |
| \$ | 12,921,974 | \$ | 13,835,643 | \$ | 15,202,893 | \$ | 1,367,250 |
| \$ | 2,692,697 | \$ | 2,902,252 | \$ | 3,355,564 | \$ | 453,312 |
|  | 72,609 |  | 75,495 |  | 79,807 |  | 4,312 |
|  | 729,287 |  | 666,768 |  | 739,716 |  | 72,948 |
|  | 36,527 |  | 40,429 |  | 34,000 |  | $(6,429)$ |
|  | 343,654 |  | 406,709 |  | 482,248 |  | 75,539 |
|  | 363,250 |  | 435,526 |  | 489,943 |  | 54,417 |
|  | 50,803 |  | 91,093 |  | 25,421 |  | $(65,672)$ |
|  | 10,096 |  | 14,518 |  | 19,877 |  | 5,359 |
|  | 253,858 |  | 230,220 |  | 248,542 |  | 18,322 |
|  | 11,121 |  | 28,213 |  | 1,500 |  | $(26,713)$ |
|  | 129,793 |  | 98,310 |  | 106,208 |  | 7,898 |
| \$ | 4,693,695 | \$ | 4,989,533 | \$ | 5,582,826 | \$ | 593,293 |
| \$ | 1,013,599 | \$ | 1,265,424 | \$ | 1,513,897 | \$ | 248,473 |
|  | 636,312 |  | 752,371 |  | 771,799 |  | 19,428 |
|  | 92,850 |  | 108,663 |  | 141,172 |  | 32,509 |

STATE CENTER COMMUNITY COLLEGE DISTRICT
FUNDS 11 \& 12 2019-20 GENERAL FUND - EXPENDITURES FINAL BUDGET

93230 PERS NON-INSTR
93310 OASDI-INSTRUCTIONAL
93330 OASDI NON-INSTR 93410 H\&W-INSTRUCTIONAL 93430 H\&W NON-INSTR 93510 SUI-INSTRUCTIONAL 93530 SUI NON-INSTR 93610 WORK COMP-INSTRUCTIONAL 93630 WORK COMP NON-INSTR 93710 PARS-INSTRUCTIONAL 93730 PARS NON-INSTR
TOTAL EMPLOYEE BENEFITS
94000 SUPPLIES \& MATERIALS
94310 INSTR SUPPLIES
94315 SOFTWARE-INSTRUCTIONAL 94410 OFFICE SUPPLIES 94415 SOFTWARE 94425 OPERATIONAL SUPPLIES 94490 OTHER SUPPLIES 94515 NON-PRINT MEDIA 94530 PUBLICATIONS/CATALOGS TOTAL SUPPLIES \& MATERIALS

95000-OTHER OPER. EXP. \& SERVICES 95110 ELECTRICITY \& GAS 95125 TELE/PAGER/CELL SERVICE 95190 OTHER UTILITY SERVICES 95210 EQUIPMENT RENTAL 95215 BLDG/ROOM RENTAL 95225 EQUIP REPR \& MAINT 95235 COMPUTER HW MAINT/LIC 95240 COMPUTER SW MAINT/LIC

|  | 2017-18 ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 547,425 |  | 699,899 |  | 915,364 |  | 215,465 |
|  | 168,874 |  | 171,518 |  | 195,800 |  | 24,282 |
|  | 335,469 |  | 366,746 |  | 419,155 |  | 52,409 |
|  | 906,646 |  | 950,099 |  | 1,134,263 |  | 184,164 |
|  | 1,225,577 |  | 1,232,329 |  | 1,446,293 |  | 213,964 |
|  | 4,380 |  | 4,641 |  | 5,245 |  | 604 |
|  | 4,156 |  | 4,495 |  | 4,777 |  | 282 |
|  | 171,592 |  | 177,387 |  | 202,097 |  | 24,710 |
|  | 165,581 |  | 177,042 |  | 185,117 |  | 8,075 |
|  | 28,659 |  | 27,526 |  | 31,176 |  | 3,650 |
|  | 6,068 |  | 8,416 |  | 3,078 |  | $(5,338)$ |
| \$ | 5,307,188 | \$ | 5,946,556 | \$ | 6,969,233 | \$ | 1,022,677 |
| \$ | 202,085 | \$ | 233,509 | \$ | 321,977 | \$ | 88,468 |
|  | 1,401 |  | 4,476 |  | 11,500 |  | 7,024 |
|  | 94,719 |  | 105,735 |  | 119,750 |  | 14,015 |
|  | - |  | - |  | 6,000 |  | 6,000 |
|  | 75,432 |  | 83,058 |  | 90,000 |  | 6,942 |
|  | 43,254 |  | 152,434 |  | 154,660 |  | 2,226 |
|  | 899 |  | 2,690 |  | 2,500 |  | (190) |
|  | 375 |  | 231 |  | 500 |  | 269 |
| \$ | 418,165 | \$ | 582,133 | \$ | 706,887 | \$ | 124,754 |
| \$ | 9,764 | \$ | 10,532 | \$ | 12,000 | \$ | 1,468 |
|  | 25,202 |  | 28,740 |  | 26,300 |  | $(2,440)$ |
|  | 12,000 |  | 12,000 |  | 12,000 |  | - |
|  | 5,232 |  | 3,175 |  | 4,000 |  | 825 |
|  | 5,250 |  | 6,115 |  | 10,000 |  | 3,885 |
|  | 95,793 |  | 100,939 |  | 114,788 |  | 13,849 |
|  | 4,980 |  | 5,478 |  | 5,500 |  | 22 |
|  | 95,001 |  | 78,065 |  | 84,548 |  | 6,483 |


|  | 2017-18 <br> ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 95310 CONFERENCE |  | 212,993 |  | 205,077 |  | 348,302 |  | 143,225 |
| 95315 MILEAGE |  | 7,506 |  | 14,330 |  | 19,872 |  | 5,542 |
| 95320 CHARTER SERVICE |  | 40,177 |  | 42,160 |  | 48,719 |  | 6,559 |
| 95325 FIELD TRIPS |  | 34,021 |  | 67,476 |  | 76,539 |  | 9,063 |
| 95330 HOSTING EVENTS/WORKSHOPS |  | 52,422 |  | 71,986 |  | 192,269 |  | 120,283 |
| 95410 DUES/MEMBERSHIPS |  | 13,301 |  | 16,274 |  | 19,887 |  | 3,613 |
| 95415 ROYALTIES |  | - |  | 329 |  | - |  | (329) |
| 95530 CONTRACT LABOR/SERVICES |  | 203,480 |  | 456,423 |  | 831,018 |  | 374,595 |
| 95535 ARMORED CAR/COURIER SERVICES |  | 7,164 |  | 8,626 |  | 8,000 |  | (626) |
| 95555 ACCREDITATION SERVICES |  | 46,367 |  | 28,091 |  | 50,000 |  | 21,909 |
| 95640 STUDENT INS |  | 15,582 |  | 15,066 |  | 16,300 |  | 1,234 |
| 95710 ADVERTISING |  | 143,910 |  | 140,730 |  | 129,486 |  | $(11,244)$ |
| 95715 PROMOTIONS |  | 41,291 |  | 98,020 |  | 191,986 |  | 93,966 |
| 95720 PRINTING/BINDING/DUPLICATING |  | 93,633 |  | 108,514 |  | 81,831 |  | $(26,683)$ |
| 95725 POSTAGE/SHIPPING |  | 17,347 |  | 19,475 |  | 26,000 |  | 6,525 |
| 95915 CASH (OVER)/SHORT |  | (41) |  | 6 |  | - |  | (6) |
| 95920 ADMIN OVERHEAD COSTS |  | 38,570 |  | 60,877 |  | 49,541 |  | $(11,336)$ |
| 95927 CHARGEBACKS-PRODUCTION |  | 129 |  | 4,701 |  | - |  | $(4,701)$ |
| 95935 BAD DEBT EXPENSE |  | 37,593 |  | 35,778 |  | 45,000 |  | 9,222 |
| 95990 MISCELLANEOUS |  | 18,954 |  | 9,242 |  | 84,267 |  | 75,025 |
| TOTAL OTHER OPER. EXP. \& SERVICES | \$ | 1,277,621 | \$ | 1,648,225 | \$ | 2,488,153 | \$ | 839,928 |
| TOTAL FOR OBJECTS 91000-95999 | \$ | 24,618,643 | \$ | 27,002,090 | \$ | 30,949,992 | \$ | 3,947,902 |

96000-CAPITAL OUTLAY
96200-SITE IMPROVEMENT

| 96220 ARCHITECT SERVICES | \$ | - | \$ | 6,800 | \$ | - | \$ | $(6,800)$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 96240 INSPECTION SERVICES |  |  |  | 1,280 |  |  |  | $(1,280)$ |
| 96245 TESTING SERVICES |  |  |  | 5,377 |  |  |  | $(5,377)$ |
| 96290 FEES \& OTHER CHARGES |  |  |  | 300 |  |  |  | (300) |
| --BLDG RENOVATION \& IMPROVEMENT |  |  |  |  |  |  |  |  |
| 96410 CONSTRUCTION |  |  |  | 83,927 |  | 20,000 |  | $(63,927)$ |
| 96420 ARCHITECT SERVICES |  |  |  | 9,000 |  |  |  | $(9,000)$ |

*UNAUDITED

96490 FEES \& OTHER CHARGES

## 96500-NEW EQUIPMENT

96510 NEW-EQUIPMENT LT \$5,000
96512 NEW-EQUIPMENT GT \$5,000
96800-LIBRARY BOOKS \& MEDIA
96810 LIBRARY BOOKS
TOTAL CAPITAL OUTLAY
97000-OTHER OUTGO
97210 INTRAFUND TRANSFER OUT
97310 INTERFUND TRANSFERS OUT
97510 CURR YEAR PAYMENTS
97520 PRIOR YEAR PAYMENTS
97610 PAYMENTS TO STUDENTS
TOTAL OTHER OUTGO
TOTAL FOR OBJECTS 96000-97999
TOTAL CLOVIS COMMUNITY COLLEGE

STATE CENTER COMMUNITY COLLEGE DISTRICT
FUNDS 11 \& 12 2019-20 GENERAL FUND - EXPENDITURES FINAL BUDGET


## MADERA COMMUNITY COLLEGE CENTER BUDGET SUMMARY

The Madera Community College Center has been in operation for 29 years, initially operating at Madera High School. In August 1996, State Center Community College District opened a dedicated site for Madera Community College Center. The Center anticipates a visit from ACCJC in the fall, which is the next step in the Center becoming a full college.

The center is situated on 114 acres off of Highway 99 on Avenue 12 at the edge of the City of Madera. The initial campus consisted of 24 relocatable classrooms and a permanent student services building along with a relocatable classroom to house the child development learning center and child care related programs.

A permanent 26,000-square-foot education and administrative building and utility/maintenance facility were completed for the 2000-01 school year. Funding from the 2001-02 state budget act funded the academic village complex completed in January 2004. The 50,000 square feet of classroom, laboratory, and office space includes academic classrooms and offices, as well as components and laboratory space for biology, physical science, chemistry, computer studies, business, art, and a licensed vocational nursing and LVN - RN program. Furthermore, the project provided
funding to retrofit the educational/administrative building, which houses the library, student services, and administrative offices.

As a result of funding from local bond and business donations, a full service physical education program and facilities has been completed, including a fitness center, aerobic center, and softball field complex.

Construction of a center for advanced manufacturing began in fall 2009. The 7,750-square-foot center supports the maintenance mechanic program and future career technical courses that addresses local manufacturing business needs. With the passage of Measure C in June of 2016, Madera Community College Center broke ground on the Center for Agriculture and Technology building in October 2018 with an anticipated completion of fall 2019. This expansion will provide classroom and lab space for manufacturing, machinist, and agriculture pathways. Madera Community College Center serves approximately 3,600 students per semester, generating a full-time equivalency of approximately 2,000 students per year. The center offers a wide variety of academic, basic skills, and occupational programs and opportunities for students. Utilizing services and
course catalogs from its parent institution Reedley College, the Madera Community College Center offers over 515 courses each year in 38 areas of study and gives students a choice of transfer, associate degree, certificates of achievement, and certificates of completion including LVN and LVN - RN programs.

## Oakhurst Community College (Outreach) Center

Oakhurst Community College (Outreach) Center, serving approximately 500 students per semester and generating full-time equivalency of approximately 200 students per year, was established as a result of Legislative mandate (Senate Bill 1607). In fall 1996, the campus relocated from Yosemite High School to its current location in the central business district of Oakhurst. In April 1999 the district acquired the 2.7 acres housing the Oakhurst Community College (Outreach) Center campus. The 100 academic and occupational education courses are taught annually in nine relocatable classrooms.

Included within the site are two distance learning classrooms allowing connectivity to sister campuses at Madera Community College Center and Reedley College. Also included are a science lab, a computer lab, and an open computer lab established in 2008 for student access. Two additional relocatable classrooms
and a restroom were added to the Oakhurst site in summer 2009.

With the passage of Measure C, land was purchased in 2018 to build a permanent home for the Oakhurst Community College Center with an expected completion date in 2023.

Following are budget summaries by object for the 2019-20 fiscal year for Madera Community College Center and Oakhurst Community College (Outreach) Center:

## MADERA COMMUNITY COLLEGE \& OAKHURST CENTERS

STATE CENTER COMMUNITY COLLEGE DISTRICT UNRESTRICTED 2019-20 GENERAL FUND - EXPENDITURES

FUND 11

## 91000-ACADEMIC SALARIES

91110 REG,GRADED CLASSES
91125 REG SABBATICAL
91210 REG-MANAGEMENT
91215 REG-COUNSELORS
91220 REG NON-MANAGEMENT
91310 HOURLY,GRADED CLASSES
91320 OVERLOAD,GRADED CLASSES
91330 HRLY-SUMMER SESSIONS
91335 HRLY-SUBSTITUTES
91415 HRLY NON-MANAGEMENT
TOTAL ACADEMIC SALARIES
92000-CLASSIFIED SALARIES
92110 REG-CLASSIFIED
92115 CONFIDENTIAL 92120 MANAGEMENT-CLASS
92150 O/T-CLASSIFIED
92210 INSTR AIDES
92310 HOURLY STUDENTS
92320 HOURLY NON-STUDENTS
92330 PERM PART-TIME
92410 HRLY-INSTR AIDES-STUDENTS
92420 HRLY INSTR AIDES NON-STUDENTS
92430 PERM P/T INSTR AIDES/OTHER TOTAL CLASSIFIED SALARIES

93000-EMPLOYEE BENEFITS
93110 STRS-INSTRUCTIONAL
93130 STRS NON-INSTR
93210 PERS-INSTRUCTIONAL
93230 PERS NON-INSTR
93310 OASDI-INSTRUCTIONAL

| 2017-18 ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{aligned} & \text { INC./(DEC.) } \\ & \text { FY20 VS. FY19 } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 3,359,332 | \$ | 3,429,755 | \$ | 3,812,350 | \$ | 382,595 |
|  | 396 |  | 42,188 |  |  |  | $(42,188)$ |
|  | 489,333 |  | 651,541 |  | 840,638 |  | 189,097 |
|  | 199,767 |  | 200,367 |  | 236,455 |  | 36,088 |
|  | 444,497 |  | 554,427 |  | 679,150 |  | 124,723 |
|  | 1,180,288 |  | 1,304,982 |  | 981,066 |  | $(323,916)$ |
|  | 212,071 |  | 222,249 |  | 171,093 |  | $(51,156)$ |
|  | 240,247 |  | 188,959 |  | 169,276 |  | $(19,683)$ |
|  | 10,124 |  | 21,359 |  | 13,196 |  | $(8,163)$ |
|  | 141,687 |  | 125,750 |  | 113,767 |  | $(11,983)$ |
| \$ | 6,277,742 | \$ | 6,741,577 | \$ | 7,016,991 | \$ | 275,414 |
| \$ | 836,211 | \$ | 893,071 | \$ | 1,233,525 | \$ | 340,454 |
|  |  |  | 5,622 |  | 70,239 |  | 64,617 |
|  | 7,899 |  | 7,194 |  | 139,171 |  | 131,977 |
|  | 17,917 |  | 18,714 |  | - |  | $(18,714)$ |
|  | 173,903 |  | 180,980 |  | 186,396 |  | 5,416 |
|  | 23,681 |  | 23,376 |  | 28,798 |  | 5,422 |
|  | 71,291 |  | 57,408 |  |  |  | $(57,408)$ |
|  | 60,592 |  | 55,457 |  | 76,416 |  | 20,959 |
|  | 30,237 |  | 34,332 |  | 71,321 |  | 36,989 |
|  | 7,364 |  | - |  | - |  |  |
|  | 39,754 |  | 47,794 |  | 60,769 |  | 12,975 |
| \$ | 1,268,849 | \$ | 1,323,948 | \$ | 1,866,635 | \$ | 542,687 |
| \$ | 618,026 | \$ | 734,501 | \$ | 862,710 | \$ | 128,209 |
|  | 177,657 |  | 222,318 |  | 317,934 |  | 95,616 |
|  | 47,822 |  | 58,125 |  | 63,036 |  | 4,911 |
|  | 135,878 |  | 192,515 |  | 292,147 |  | 99,632 |
|  | 94,522 |  | 98,303 |  | 98,205 |  | (98) |

*UNAUDITED

MADERA COMMUNITY COLLEGE \& OAKHURST CENTERS

STATE CENTER COMMUNITY COLLEGE DISTRICT 2019-20 GENERAL FUND - EXPENDITURES

FINAL BUDGET

|  | 2017-18 <br> ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 88,403 |  | 103,422 |  | 140,836 |  | 37,414 |
|  | 528,093 |  | 538,284 |  | 584,392 |  | 46,108 |
|  | 343,833 |  | 398,892 |  | 531,318 |  | 132,426 |
|  | 2,615 |  | 2,715 |  | 2,700 |  | (15) |
|  | 1,135 |  | 1,281 |  | 1,690 |  | 409 |
|  | 100,476 |  | 103,233 |  | 94,922 |  | $(8,311)$ |
|  | 43,863 |  | 48,336 |  | 59,051 |  | 10,715 |
|  | 14,051 |  | 15,393 |  | 1,318 |  | $(14,075)$ |
|  | 3,351 |  | 3,376 |  | 1,215 |  | $(2,161)$ |
| \$ | 2,199,725 | \$ | 2,520,694 | \$ | 3,051,474 | \$ | 530,780 |
| \$ | 30,928 | \$ | 31,498 | \$ | 54,016 | \$ | 22,518 |
|  | - |  | 380 |  | - |  | (380) |
|  | - |  | 392 |  | - |  | (392) |
|  | 19,291 |  | 23,981 |  | 27,749 |  | 3,768 |
|  | 31,673 |  | 26,513 |  | 32,150 |  | 5,637 |
|  | 5,512 |  | 4,864 |  | 4,950 |  | 86 |
|  | - |  | - |  | 150 |  | 150 |
| \$ | 87,404 | \$ | 87,628 | \$ | 119,015 | \$ | 31,387 |
| \$ | 6,509 | \$ | 7,021 | \$ | 6,700 | \$ | (321) |
|  | 53,395 |  | 52,112 |  | 55,000 |  | 2,888 |
|  | 3,724 |  | 4,493 |  | 4,500 |  | 7 |
|  | - |  | 275 |  | - |  | (275) |
|  | 39,680 |  | 38,973 |  | 42,310 |  | 3,337 |
|  | - |  | 788 |  | 4,600 |  | 3,812 |
|  | 5,203 |  | 8,905 |  | 11,937 |  | 3,032 |
|  | 29,646 |  | 36,969 |  | 47,300 |  | 10,331 |
|  | 10,977 |  | 11,605 |  | 15,150 |  | 3,545 |
|  | 460 |  | 2,480 |  | - |  | $(2,480)$ |
|  | 3,620 |  | 3,637 |  | 6,200 |  | 2,563 |

STATE CENTER COMMUNITY COLLEGE DISTRICT
UNRESTRICTED 2019-20 GENERAL FUND - EXPENDITURES

FUND 11
FINAL BUDGET

95410 DUES/MEMBERSHIPS
95415 ROYALTIES
95530 CONTRACT LABOR/SERVICES
95531 CONTRACT LABOR/SERVICES-INSTR
95555 ACCREDITATION SERVICES
95640 STUDENT INS
95710 ADVERTISING
95715 PROMOTIONS
95720 PRINTING/BINDING/DUPLICATING
95725 POSTAGE/SHIPPING
95915 CASH (OVER)/SHORT
95920 ADMIN OVERHEAD COSTS
95927 CHARGEBACKS-PRODUCTION
95935 BAD DEBT EXPENSE
95990 MISCELLANEOUS
TOTAL OTHER OPER. EXP. \& SERVICES

TOTAL FOR OBJECTS 91000-95999

96000-CAPITAL OUTLAY
96400-BLDG RENOVATION \& IMPROVEMENT 96410 CONSTRUCTION
96500-NEW EQUIPMENT
96510 NEW-EQUIPMENT LT \$5,000 96512 NEW-EQUIPMENT GT \$5,000 TOTAL CAPITAL OUTLAY

97000-OTHER OUTGO
97210 INTRAFUND TRANSFER OUT TOTAL OTHER OUTGO

TOTAL FOR OBJECTS 96000-97999

|  | 2017-18 <br> ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2,108 |  | 1,720 |  | 3,622 |  | 1,902 |
|  | 1,376 |  | 1,555 |  | 1,500 |  | (55) |
|  | 26,995 |  | 20,938 |  | 42,050 |  | 21,112 |
|  | 22,386 |  | 70,641 |  | 70,000 |  | (641) |
|  | 25,190 |  | 8,000 |  | 33,585 |  | 25,585 |
|  | 710 |  | 718 |  | 650 |  | (68) |
|  | 2,311 |  | 2,225 |  | 2,250 |  | 25 |
|  | 1,379 |  | 1,696 |  | 4,150 |  | 2,454 |
|  | 1,833 |  | 1,077 |  | 2,000 |  | 923 |
|  | 2,397 |  | 2,137 |  | 3,156 |  | 1,019 |
|  | 37 |  | 2 |  | - |  | (2) |
|  | $(3,256)$ |  | $(12,157)$ |  | - |  | 12,157 |
|  | 132 |  | 280 |  | - |  | (280) |
|  | 1,645 |  | - |  | - |  | - |
|  | 1,706 |  | 1,944 |  | 163,371 |  | 161,427 |
| \$ | 240,163 | \$ | 268,034 | \$ | 520,031 | \$ | 251,997 |
| \$ | 10,073,883 | \$ | 10,941,881 | \$ | 12,574,146 | \$ | 1,632,265 |
| \$ | 9,278 | \$ | 38,859 | \$ | 126,820 | \$ | 87,961 |
|  | 97,287 |  | 87,099 |  | 275,101 |  | 188,002 |
|  | 19,004 |  | 115,249 |  | 61,869 |  | $(53,380)$ |
| \$ | 125,569 | \$ | 241,207 | \$ | 463,790 | \$ | 222,583 |
| \$ | - | \$ | - | \$ | 24,306 | \$ | 24,306 |
| \$ | - | \$ | - | \$ | 24,306 | \$ | 24,306 |
| \$ | 125,569 | \$ | 241,207 | \$ | 488,096 | \$ | 246,889 |

MADERA COMMUNITY COLLEGE \& OAKHURST CENTERS

|  | 2017-18ACTUAL |  | $\begin{gathered} \text { 2018-19 } \\ \text { ACTUAL* } \end{gathered}$ |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| TOTAL MADERA \& OAKHURST CENTERS | \$ | 10,199,452 | \$ | 11,183,088 | \$ | 13,062,242 | \$ | 1,879,154 |

STATE CENTER COMMUNITY COLLEGE DISTRICT UNRESTRICTED 2019-20 GENERAL FUND - EXPENDITURES

FINAL BUDGET

MADERA COMMUNITY COLLEGE \& OAKHURST CENTERS

STATE CENTER COMMUNITY COLLEGE DISTRICT
RESTRICTED 2019-20 GENERAL FUND - EXPENDITURES

FUND 12
FINAL BUDGET

| 2017-18 <br> ACTUAL |  | $\begin{gathered} \text { 2018-19 } \\ \text { ACTUAL* } \end{gathered}$ |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 119,781 | \$ | 44,778 | \$ | 68,344 | \$ | 23,566 |
|  | 124,998 |  | 126,640 |  | 246,195 |  | 119,555 |
|  | 281,741 |  | 374,120 |  | 308,270 |  | $(65,850)$ |
|  | 196,409 |  | 281,308 |  | 258,552 |  | $(22,756)$ |
|  | 12,732 |  | 7,088 |  | 7,555 |  | 467 |
|  | 5,960 |  | 1,925 |  | - |  | $(1,925)$ |
|  | 8,460 |  | 9,172 |  | 6,784 |  | $(2,388)$ |
|  | 412,716 |  | 550,552 |  | 826,194 |  | 275,642 |
| \$ | 1,162,797 | \$ | 1,395,583 | \$ | 1,721,894 | \$ | 326,311 |
| \$ | 200,024 | \$ | 162,044 | \$ | 241,664 | \$ | 79,620 |
|  | 1,572 |  | 5,919 |  | - |  | $(5,919)$ |
|  | 69,753 |  | 51,922 |  | 100,511 |  | 48,589 |
|  | 3,817 |  | 88,923 |  | 44,000 |  | $(44,923)$ |
|  | 25,296 |  | 19,174 |  | 21,380 |  | 2,206 |
|  | 141,295 |  | 217,200 |  | 266,952 |  | 49,752 |
|  | 16,409 |  | 23,369 |  | 24,793 |  | 1,424 |
| \$ | 458,166 | \$ | 568,551 | \$ | 699,300 | \$ | 130,749 |
| \$ | 20,148 | \$ | 9,247 | \$ | 11,310 | \$ | 2,063 |
|  | 122,473 |  | 175,183 |  | 263,320 |  | 88,137 |
|  | 42,757 |  | 51,271 |  | 56,182 |  | 4,911 |
|  | 3,015 |  | 2,162 |  | 3,396 |  | 1,234 |
|  | 35,170 |  | 41,338 |  | 45,734 |  | 4,396 |
|  | 19,892 |  | 7,858 |  | 11,038 |  | 3,180 |
|  | 151,079 |  | 166,898 |  | 194,603 |  | 27,705 |
|  | 104 |  | 75 |  | 119 |  | 44 |
|  | 686 |  | 808 |  | 2,865 |  | 2,057 |
|  | 5,822 |  | 5,434 |  | 9,655 |  | 4,221 |
|  | 25,206 |  | 31,697 |  | 37,366 |  | 5,669 |

MADERA COMMUNITY COLLEGE \& OAKHURST CENTERS

93710 PARS-INSTRUCTIONAL 93730 PARS NON-INSTR TOTAL EMPLOYEE BENEFITS

94000 SUPPLIES \& MATERIALS
94310 INSTR SUPPLIES
94315 SOFTWARE-INSTRUCTIONAL 94410 OFFICE SUPPLIES 94415 SOFTWARE 94490 OTHER SUPPLIES 94530 PUBLICATIONS/CATALOGS
TOTAL SUPPLIES \& MATERIALS
95000-OTHER OPER. EXP. \& SERVICES
95125 TELE/PAGER/CELL SERVICE
95210 EQUIPMENT RENTAL 95215 BLDG/ROOM RENTAL 95220 VEHICLE REPR \& MAINT 95225 EQUIP REPR \& MAINT 95235 COMPUTER HW MAINT/LIC 95240 COMPUTER SW MAINT/LIC 95310 CONFERENCE 95315 MILEAGE 95320 CHARTER SERVICE 95325 FIELD TRIPS 95330 HOSTING EVENTS/WORKSHOPS 95410 DUES/MEMBERSHIPS 95530 CONTRACT LABOR/SERVICES 95640 STUDENT INS 95710 ADVERTISING 95715 PROMOTIONS 95720 PRINTING/BINDING/DUPLICATING 95725 POSTAGE/SHIPPING

STATE CENTER COMMUNITY COLLEGE DISTRICT 2019-20 GENERAL FUND - EXPENDITURES

FINAL BUDGET

RESTRICTED
FUND 12

| 2017-18 <br> ACTUAL |  | 2018-19ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2,117 |  |  | 2,691 |  | 5,032 |  | $\begin{gathered} 2,341 \\ (2,824) \end{gathered}$ |
| 3,361 |  |  | 6,367 |  | 3,543 |  |  |
| \$ | 431,830 | \$ | 501,029 | \$ | 644,163 | \$ | 143,134 |
| \$ | 138,784 | \$ | 149,225 | \$ | 142,960 | \$ | $(6,265)$ |
|  | - |  | 5,657 |  | - |  | $(5,657)$ |
|  | 6,295 |  | 8,234 |  | 49,302 |  | 41,068 |
|  | - |  | - |  | 1,622 |  | 1,622 |
|  | 23,237 |  | 37,106 |  | 44,659 |  | 7,553 |
|  | 24 |  | 25 |  | - |  | (25) |
| \$ | 168,340 | \$ | 200,247 | \$ | 238,543 | \$ | 38,296 |
| \$ | 582 | \$ | 601 | \$ | 2,470 | \$ | 1,869 |
|  | - |  | 402 |  | - |  | (402) |
|  | - |  | 6,558 |  | 8,000 |  | 1,442 |
|  | - |  | - |  | 2,000 |  | 2,000 |
|  | 3,027 |  | 2,945 |  | 7,000 |  | 4,055 |
|  | - |  | 1,280 |  | 1,500 |  | 220 |
|  | 24,177 |  | 20,845 |  | 36,036 |  | 15,191 |
|  | 63,962 |  | 95,673 |  | 195,058 |  | 99,385 |
|  | 4,710 |  | 6,743 |  | 11,852 |  | 5,109 |
|  | 32,467 |  | 33,127 |  | 70,150 |  | 37,023 |
|  | 23,712 |  | 28,909 |  | 77,715 |  | 48,806 |
|  | 15,648 |  | 6,293 |  | 128,380 |  | 122,087 |
|  | 1,974 |  | 2,774 |  | 250 |  | $(2,524)$ |
|  | 62,313 |  | 10,442 |  | 213,761 |  | 203,319 |
|  | 9,945 |  | 10,033 |  | 11,000 |  | 967 |
|  | - |  | 300 |  | - |  | (300) |
|  | 937 |  | 17,653 |  | 29,069 |  | 11,416 |
|  | - |  | 339 |  | 6,289 |  | 5,950 |
|  | 86 |  | 4 |  | - |  | (4) |

MADERA COMMUNITY COLLEGE \& OAKHURST CENTERS

95920 ADMIN OVERHEAD COSTS 95990 MISCELLANEOUS
TOTAL OTHER OPER. EXP. \& SERVICES
TOTAL FOR OBJECTS 91000-95999
96000-CAPITAL OUTLAY
96500-NEW EQUIPMENT
96510 NEW-EQUIPMENT LT \$5,000
96512 NEW-EQUIPMENT GT \$5,000

## 96800-LIBRARY BOOKS \& MEDIA

96810 LIBRARY BOOKS
TOTAL CAPITAL OUTLAY
97000-OTHER OUTGO
97510 CURR YEAR PAYMENTS
97520 PRIOR YEAR PAYMENTS
97610 PAYMENTS TO STUDENTS
97650 HOST FAMILY
97660 DORMITORY
TOTAL OTHER OUTGO

TOTAL FOR OBJECTS 96000-97999

TOTAL MADERA \& OAKHURST CENTERS

STATE CENTER COMMUNITY COLLEGE DISTRICT
RESTRICTED 2019-20 GENERAL FUND - EXPENDITURES

FUND 12
FINAL BUDGET

| 2017-18 <br> ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 72,720 |  | 78,515 |  | 119,533 |  | 41,018 |
|  | 18,363 |  | 35,557 |  | 106,972 |  | 71,415 |
| \$ | 334,623 | \$ | 358,993 | \$ | 1,027,035 | \$ | 668,042 |
| \$ | 2,555,756 | \$ | 3,024,403 | \$ | 4,330,935 | \$ | 1,306,532 |


| \$ | 207,763 | \$ | 201,596 | \$ | 188,640 | \$ | $(12,956)$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 122,148 |  | 335,131 |  | 31,040 |  | $(304,091)$ |
|  | 59,682 |  | 53,182 |  | 113,454 |  | 60,272 |
| \$ | 389,593 | \$ | 589,909 | \$ | 333,134 | \$ | $(256,775)$ |
| \$ | 7,200 | \$ | 10,080 | \$ | 19,160 | \$ | 9,080 |
|  | - |  | - |  | 73,040 |  | 73,040 |
|  | 4,252 |  | 29,416 |  | - |  | $(29,416)$ |
|  | - |  | - |  | 30,570 |  | 30,570 |
|  | - |  | 22,890 |  | - |  | $(22,890)$ |
| \$ | 11,452 | \$ | 62,386 | \$ | 122,770 | \$ | 60,384 |
| \$ | 401,045 | \$ | 652,295 | \$ | 455,904 | \$ | $(196,391)$ |
|  | 2,956,801 | \$ | 3,676,698 | \$ | 4,786,839 | \$ | 1,110,141 |

STATE CENTER COMMUNITY COLLEGE DISTRICT
FUNDS 11 \& 12 2019-20 GENERAL FUND - EXPENDITURES FINAL BUDGET

## 91000-ACADEMIC SALARIES

91110 REG,GRADED CLASSES
91125 REG SABBATICAL
91210 REG-MANAGEMENT
91215 REG-COUNSELORS
91220 REG NON-MANAGEMENT
91310 HOURLY,GRADED CLASSES
91320 OVERLOAD,GRADED CLASSES
91330 HRLY-SUMMER SESSIONS
91335 HRLY-SUBSTITUTES
91415 HRLY NON-MANAGEMENT
TOTAL ACADEMIC SALARIES
92000-CLASSIFIED SALARIES
92110 REG-CLASSIFIED
92115 CONFIDENTIAL
92120 MANAGEMENT-CLASS
92150 O/T-CLASSIFIED
92210 INSTR AIDES
92310 HOURLY STUDENTS
92320 HOURLY NON-STUDENTS
92330 PERM PART-TIME
92410 HRLY-INSTR AIDES-STUDENTS
92420 HRLY INSTR AIDES NON-STUDENTS
92430 PERM P/T INSTR AIDES/OTHER TOTAL CLASSIFIED SALARIES

93000-EMPLOYEE BENEFITS
93110 STRS-INSTRUCTIONAL
93130 STRS NON-INSTR
93210 PERS-INSTRUCTIONAL
93230 PERS NON-INSTR
93310 OASDI-INSTRUCTIONAL
*UNAUDITED

| 2017-18 <br> ACTUAL |  | 2018-19 ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{aligned} & \text { INC./(DEC.) } \\ & \text { FY20 VS. FY19 } \\ & \hline \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 3,479,113 | \$ | 3,474,533 | \$ | 3,880,694 | \$ | 406,161 |
|  | 396 |  | 42,188 |  | - |  | $(42,188)$ |
|  | 489,333 |  | 778,181 |  | 1,086,833 |  | 308,652 |
|  | 199,767 |  | 574,487 |  | 544,725 |  | $(29,762)$ |
|  | 444,497 |  | 835,735 |  | 937,702 |  | 101,967 |
|  | 1,180,288 |  | 1,312,070 |  | 988,621 |  | $(323,449)$ |
|  | 212,071 |  | 224,174 |  | 171,093 |  | $(53,081)$ |
|  | 240,247 |  | 198,131 |  | 176,060 |  | $(22,071)$ |
|  | 10,124 |  | 21,359 |  | 13,196 |  | $(8,163)$ |
|  | 141,687 |  | 676,302 |  | 939,961 |  | 263,659 |
| \$ | 6,277,742 | \$ | 8,137,160 | \$ | 8,738,885 | \$ | 601,725 |
| \$ | 1,036,235 | \$ | 1,055,115 | \$ | 1,475,189 | \$ | 420,074 |
|  |  |  | 5,622 |  | 70,239 |  | 64,617 |
|  | 7,899 |  | 7,194 |  | 139,171 |  | 131,977 |
|  | 17,917 |  | 24,633 |  | - |  | $(24,633)$ |
|  | 173,903 |  | 180,980 |  | 186,396 |  | 5,416 |
|  | 23,681 |  | 75,298 |  | 129,309 |  | 54,011 |
|  | 71,291 |  | 146,331 |  | 44,000 |  | $(102,331)$ |
|  | 60,592 |  | 74,631 |  | 97,796 |  | 23,165 |
|  | 30,237 |  | 251,532 |  | 338,273 |  | 86,741 |
|  | 7,364 |  | - |  | - |  | - |
|  | 39,754 |  | 71,163 |  | 85,562 |  | 14,399 |
| \$ | 1,268,849 | \$ | 1,892,499 | \$ | 2,565,935 | \$ | 673,436 |
| \$ | 638,174 | \$ | 743,748 | \$ | 874,020 | \$ | 130,272 |
|  | 300,130 |  | 397,501 |  | 581,254 |  | 183,753 |
|  | 47,822 |  | 58,125 |  | 63,036 |  | 4,911 |
|  | 178,635 |  | 243,786 |  | 348,329 |  | 104,543 |
|  | 97,537 |  | 100,465 |  | 101,601 |  | 1,136 |

MADERA COMMUNITY COLLEGE \& OAKHURST CENTERS

STATE CENTER COMMUNITY COLLEGE DISTRICT
FUNDS 11 \& 12 2019-20 GENERAL FUND - EXPENDITURES FINAL BUDGET

| 2017-18 <br> ACTUAL |  |  | $\begin{gathered} \text { 2018-19 } \\ \text { ACTUAL* } \end{gathered}$ | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{aligned} & \text { INC./(DEC.) } \\ & \text { FY20 VS. FY19 } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 123,573 |  | 144,760 |  | 186,570 |  | 41,810 |
|  | 547,985 |  | 546,142 |  | 595,430 |  | 49,288 |
|  | 494,912 |  | 565,790 |  | 725,921 |  | 160,131 |
|  | 2,719 |  | 2,790 |  | 2,819 |  | 29 |
|  | 1,821 |  | 2,089 |  | 4,555 |  | 2,466 |
|  | 106,298 |  | 108,667 |  | 104,577 |  | $(4,090)$ |
|  | 69,069 |  | 80,033 |  | 96,417 |  | 16,384 |
|  | 16,168 |  | 18,084 |  | 6,350 |  | $(11,734)$ |
|  | 6,712 |  | 9,743 |  | 4,758 |  | $(4,985)$ |
| \$ | 2,631,555 | \$ | 3,021,723 | \$ | 3,695,637 | \$ | 673,914 |
| \$ | 169,712 | \$ | 180,723 | \$ | 196,976 | \$ | 16,253 |
|  | - |  | 6,037 |  | - |  | $(6,037)$ |
|  | - |  | 392 |  | - |  | (392) |
|  | 25,586 |  | 32,215 |  | 77,051 |  | 44,836 |
|  | - |  | - |  | 1,622 |  | 1,622 |
|  | 31,673 |  | 26,513 |  | 32,150 |  | 5,637 |
|  | 28,749 |  | 41,970 |  | 49,609 |  | 7,639 |
|  | - |  | - |  | 150 |  | 150 |
|  | 24 |  | 25 |  | - |  | (25) |
| \$ | 255,744 | \$ | 287,875 | \$ | 357,558 | \$ | 69,683 |
| \$ | 6,509 | \$ | 7,021 | \$ | 6,700 | \$ | (321) |
|  | 53,977 |  | 52,713 |  | 57,470 |  | 4,757 |
|  | 3,724 |  | 4,895 |  | 4,500 |  | (395) |
|  | - |  | 6,833 |  | 8,000 |  | 1,167 |
|  | - |  | - |  | 2,000 |  | 2,000 |
|  | 42,707 |  | 41,918 |  | 49,310 |  | 7,392 |
|  | - |  | 2,068 |  | 6,100 |  | 4,032 |
|  | 29,380 |  | 29,750 |  | 47,973 |  | 18,223 |
|  | 93,608 |  | 132,642 |  | 242,358 |  | 109,716 |

MADERA COMMUNITY COLLEGE \& OAKHURST CENTERS

STATE CENTER COMMUNITY COLLEGE DISTRICT
FUNDS 11 \& 12 2019-20 GENERAL FUND - EXPENDITURES

FINAL BUDGET

95315 MILEAGE
95320 CHARTER SERVICE
95325 FIELD TRIPS
95330 HOSTING EVENTS/WORKSHOPS
95410 DUES/MEMBERSHIPS
95415 ROYALTIES
95530 CONTRACT LABOR/SERVICES
95531 CONTRACT LABOR/SERVICES-INSTR
95555 ACCREDITATION SERVICES
95640 STUDENT INS
95710 ADVERTISING
95715 PROMOTIONS
95720 PRINTING/BINDING/DUPLICATING
95725 POSTAGE/SHIPPING
95915 CASH (OVER)/SHORT 95920 ADMIN OVERHEAD COSTS 95927 CHARGEBACKS-PRODUCTION 95935 BAD DEBT EXPENSE 95990 MISCELLANEOUS
TOTAL OTHER OPER. EXP. \& SERVICES
TOTAL FOR OBJECTS 91000-95999

## 96000-CAPITAL OUTLAY

96400-BLDG RENOVATION \& IMPROVEMENT 96410 CONSTRUCTION
96500-NEW EQUIPMENT
96510 NEW-EQUIPMENT LT \$5,000
96512 NEW-EQUIPMENT GT \$5,000

## 96800-LIBRARY BOOKS \& MEDIA

96810 LIBRARY BOOKS
TOTAL CAPITAL OUTLAY

|  | 2017-18 <br> ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} \text { 2019-20 } \\ \text { PROPOSED } \end{gathered}$ |  | $\begin{aligned} & \text { INC./(DEC.) } \\ & \text { FY20 VS. FY19 } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 15,687 |  | 18,348 |  | 27,002 |  | 8,654 |
|  | 32,927 |  | 35,607 |  | 70,150 |  | 34,543 |
|  | 23,712 |  | 28,909 |  | 77,715 |  | 48,806 |
|  | 19,268 |  | 9,930 |  | 134,580 |  | 124,650 |
|  | 4,082 |  | 4,494 |  | 3,872 |  | (622) |
|  | 1,376 |  | 1,555 |  | 1,500 |  | (55) |
|  | 89,308 |  | 31,380 |  | 255,811 |  | 224,431 |
|  | 22,386 |  | 70,641 |  | 70,000 |  | (641) |
|  | 25,190 |  | 8,000 |  | 33,585 |  | 25,585 |
|  | 10,655 |  | 10,751 |  | 11,650 |  | 899 |
|  | 2,311 |  | 2,525 |  | 2,250 |  | (275) |
|  | 2,316 |  | 19,349 |  | 33,219 |  | 13,870 |
|  | 1,833 |  | 1,416 |  | 8,289 |  | 6,873 |
|  | 2,483 |  | 2,141 |  | 3,156 |  | 1,015 |
|  | 37 |  | 2 |  | - |  | (2) |
|  | 69,464 |  | 66,358 |  | 119,533 |  | 53,175 |
|  | 132 |  | 280 |  | - |  | (280) |
|  | 1,645 |  | - |  | - |  | - |
|  | 20,069 |  | 37,501 |  | 270,343 |  | 232,842 |
| \$ | 574,786 | \$ | 627,027 | \$ | 1,547,066 | \$ | 920,039 |
| \$ | 12,629,639 | \$ | 13,966,284 | \$ | 16,905,081 | \$ | 2,938,797 |


| \$ | 9,278 | $\$$ | 38,859 | $\$$ | 126,820 | $\$$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  | 87,961 |  |  |
|  | 305,050 | 288,695 | 463,741 | 175,046 |  |  |
|  | 141,152 | 450,380 | 92,909 | $(357,471)$ |  |  |
|  | 59,682 | 53,182 |  | 113,454 | 60,272 |  |
| $\$$ | $\mathbf{5 1 5 , 1 6 2}$ | $\$$ | $\mathbf{8 3 1 , 1 1 6}$ | $\mathbf{\$}$ | $\mathbf{7 9 6 , 9 2 4}$ | $\mathbf{\$}$ |

*UNAUDITED

MADERA COMMUNITY COLLEGE \& OAKHURST CENTERS

97000-OTHER OUTGO
97210 INTRAFUND TRANSFER OUT
97510 CURR YEAR PAYMENTS
97520 PRIOR YEAR PAYMENTS
97610 PAYMENTS TO STUDENTS
97650 HOST FAMILY
97660 DORMITORY
TOTAL OTHER OUTGO

TOTAL FOR OBJECTS 96000-97999

TOTAL MADERA \& OAKHURST CENTERS

STATE CENTER COMMUNITY COLLEGE DISTRICT
FUNDS 11 \& 12 2019-20 GENERAL FUND - EXPENDITURES FINAL BUDGET

| 2017-18ACTUAL |  | 2018-19 <br> ACTUAL* |  | $\begin{gathered} 2019-20 \\ \text { PROPOSED } \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { INC./(DEC.) } \\ \text { FY20 VS. FY19 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | - | \$ | - | \$ | 24,306 | \$ | 24,306 |
|  | 7,200 |  | 10,080 |  | 19,160 |  | 9,080 |
|  | - |  | - |  | 73,040 |  | 73,040 |
|  | 4,252 |  | 29,416 |  | - |  | $(29,416)$ |
|  | - |  | - |  | 30,570 |  | 30,570 |
|  | - |  | 22,890 |  | - |  | $(22,890)$ |
| \$ | 11,452 | \$ | 62,386 | \$ | 147,076 | \$ | 84,690 |
| \$ | 526,614 | \$ | 893,502 | \$ | 944,000 | \$ | 50,498 |
| \$ | 13,156,253 | \$ | 14,859,786 | \$ | 17,849,081 | \$ | 2,989,295 |

## OTHER FUNDS AND ACCOUNTS

## Introduction

In addition to the general fund, capital outlay projects fund, and the Measures C and E projects fund, the District operates several additional funds and recognized accounts. Each fund or account is required to account for the corresponding program revenues and expenditures. In general, each budget reflects the maintenance of the existing program or activities operating within the respective area.

Following is a brief description of each fund and account as well as changes anticipated for the 2019-20 fiscal year. It should be noted the budgets outlined are based upon projected revenues and expenditures and unaudited beginning balances.

## Cafeteria Fund

The cafeteria fund reflects revenues and expenditures of the cafeteria programs self-operated by the District. Currently, Reedley College is the only campus with a site self-operated food service program. The food service programs at all other sites are operated under third-party lease agreements. Taher, Inc., a national contract food service management company, provides food services for Fresno City College and the Madera Community College Center. Food service at the Clovis

Community College is provided by Clovis Community College Café, a contracted food service provider and is administered on a month-to-month basis.

In accordance with the California community colleges accounting manual, revenues generated by lease agreements, including leased food service programs, are recorded in the district's general fund. The cafeteria fund collects all revenues and expenditures associated with the operation of the Reedley College program. In 2019-20, the Reedley cafeteria program is expected to have revenues of $\$ 981,700$ and expenditures of $\$ 1,066,700$, resulting in an operational loss of $\$ 85,000$ to be covered by a transfer in from the general fund.

## Dormitory Revenue Fund

The dormitory revenue fund is the operating account for the Reedley College residence hall (dormitory) and summer camps. It receives income from room rent, as well as interest and other charges, and pays expenses related to day-to-day operations.

Through Measure E funding, a new residence hall opened in December of 2009 that not only provided a modern residential facility, but also included an upgraded study/computer center and wireless networking for the students. In 2019-20, the Reedley

College dorm is expected to have revenues and expenditures of $\$ 528,000$ resulting in a breakeven budget.

## Self-Insurance Fund

The district's self-insurance fund is currently used to receive premiums from the general fund and other auxiliary operating funds to primarily disburse payments for long-term disability claims. Effective September 1, 2013, the District transitioned our longterm disability benefits from a self-insured plan to a purchased insurance provider plan. The District still maintains an obligation for the existing Long-Term Disability (LTD) claims established prior to the conversion date of the purchased insurance plan. The proposed budget reflects the premiums and operating costs for this benefit.

## Retiree Benefits Fund

The retiree benefits fund was established to address the additional cost of pension reform placed on California public employers. Increasing employer pension rates for STRS through 2020-21 and for PERS through 2024-25 have been established by each retirement system to address the unfunded liabilities of these two pension systems. Prior state budgets have provided some supplemental on-going base funding to address these multi-year cost increases. In doing so, the State

Chancellor's Office had strongly recommended to community college districts to be fiscally prudent and to set aside funds in these good economic times to address the future pension cost increases. The District has heeded that advice and continues to set-aside funds to address this future liability. The 2019-20 State Adopted Budget has augmented funds at the state level to help address the CalSTRS and CalPERS liability with a one-time augmentation of $\$ 5.9$ billion.

## Bookstore Fund

The district has transitioned from an owner-operated bookstore enterprise fund to a contractor operated bookstore operation. After a review of proposals from college bookstore operators, Follett was chosen to operate our bookstore. Therefore, during 2019-20 the Bookstore Fund will be closed out and revenues from Follett will be recorded as lease revenue in the general fund.

## Co-Curricular Accounts

The co-curricular expenditure budgets for the campuses include provisions for athletics and athletic insurance, performing arts, forensics, publications, etc. Major funding sources for co-curricular activities at all campuses are from gate receipts for athletic and performance events, and campus allocations. In 201920, the anticipated budget to support campus co-
curricular programs is $\$ 1,689,009$. These accounts, although operating separately, are actually an extension of the district's general fund.

## Direct Student Financial Aid Accounts

These accounts have been established at each campus for disbursing direct student financial aid, which consists primarily of PELL Grants, Supplemental Educational Opportunity Grant (SEOG) awards, Cal Grants, Full-Time Student Incentive Grants, and Extended Opportunity Programs and Services (EOPS) awards. Funding is provided by the U.S. Department of Education, the California Student Aid Commission, and the California Community College Chancellor's Office. Projected expenditures and offsetting revenues are based on the best estimates at this time of approximately $\$ 82$ million.

## STATE CENTER COMMUNITY COLLEGE DISTRICT 2019-20 FINAL BUDGET <br> OTHER FUNDS \& ACCOUNTS

|  | CAFE FUND |  | DORM FUND |  | SELF-INS FUND |  | RETIREE BENEFITS FUND |  | BOOKSTORE |  | CO-CURRICULAR <br> FUND |  | FINANCIALAID |  | TOTAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Federal | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 66,300,000 | \$ | 66,300,000 |
| State |  | - |  | - |  | - |  | - |  | - |  | - |  | 15,700,000 |  | 15,700,000 |
| Local |  | 981,700 |  | 528,000 |  | 250,000 |  | 380,000 |  | - |  | 296,950 |  | - |  | 2,436,650 |
| Transfers In |  | 85,000 |  |  |  |  |  | 3,750,000 |  | - |  | 1,392,059 |  | - |  | 5,227,059 |
| TOTAL REVENUE | \$ | 1,066,700 | \$ | 528,000 | \$ | 250,000 | \$ | 4,130,000 | \$ | - | \$ | 1,689,009 |  | 82,000,000 | \$ | 89,663,709 |
| EXPENDITURES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Classified Salaries | \$ | 402,288 | \$ | 224,336 | \$ | - | \$ | - | \$ | 60,000 | \$ | 24,086 | \$ | - | \$ | 710,710 |
| Benefits |  | 163,162 |  | 103,256 |  | - |  | - |  | 25,000 |  | 1,098 |  |  |  | 292,516 |
| Materials \& Supplies |  | 415,000 |  | 17,000 |  | - |  | - |  | - |  | 211,976 |  | - |  | 643,976 |
| Other Oper Expenses |  | 86,250 |  | 173,408 |  | 250,000 |  | - |  | 15,000 |  | 1,429,293 |  | - |  | 1,953,951 |
| Capital Outlay |  | - |  | 10,000 |  | - |  | - |  | - |  | 22,556 |  | - |  | 32,556 |
| Other Outgo \& Transfers Out |  | - |  | - |  | - |  | - |  | - |  | - |  | 82,000,000 |  | 82,000,000 |
| TOTAL EXPENDITURES | \$ | 1,066,700 | \$ | 528,000 | \$ | 250,000 | \$ | - | \$ | 100,000 | \$ | 1,689,009 | \$ | 82,000,000 | \$ | 85,633,709 |
| INCREASE (DECREASE) IN NET ASSETS | \$ | - | \$ | - | \$ | - | \$ | 4,130,000 | \$ | $(100,000)$ | \$ | - | \$ | - | \$ | 4,030,000 |
| NET ASSETS, JULY 1, 2019* | \$ | 373,974 | \$ | 155,670 | \$ | 5,549,098 |  | 19,480,237 | \$ | 6,411,763 | \$ | 783,215 | \$ | - | \$ | 32,753,957 |
| NET ASSETS, JUNE 30, 2020* | \$ | 373,974 | \$ | 155,670 | \$ | 5,549,098 |  | 23,610,237 | \$ | 6,311,763 | \$ | 783,215 | \$ | , | \$ | 36,783,957 |

* Estimated, Unaudited


## 2019-2020 CAPITAL OUTLAY PROJECTS

## Introduction

The District operates several components of its capital facilities projects in the capital outlay projects fund. The following is a summary of the various capital outlay programs.

## State-Funded Capital Building Projects

Each year the California Community College Chancellor's Office (CCCCO) requires community college districts to submit a Five-Year Construction Plan. In this plan, districts list local projects and submit requests for funding of facilities improvements and expansions for state eligible projects.

The State funds these requests with state educational facilities bonds (state bonds). As funding becomes available, district facility projects become eligible for state bond funding based upon the number of students served, the population growth projections for the service area, and existing facilities conditions. California's Proposition 51, which passed in November 2016, provides $\$ 9$ billion in funding for K12 and community college school facilities. Of the $\$ 9$ billion in funding, $\$ 2$ billion is allocated to community colleges. However, because the State had not had a statewide educational facilities bond on the ballot since

2006, there is a significant backlog of eligible projects awaiting funding.

The District's Five-Year Construction Plan identifies eligible state-funded bond projects in anticipation of the State issuing a statewide facilities bond. Three of the District's projects were funded in the 2019-20 state adopted budget. These Proposition 51 projects include the Fresno City College Child Development Center, the Reedley College Child Development Center, and the Clovis Community College Applied Technology Phase I projects.

The Child Development programs at both Fresno City College and Reedley College offer associate’s degrees, several certificate programs, and transfer options. The programs address the certificate, licensing, and training requirements needed for a person to enter a number of occupations in early childhood education and child care. The job opportunities in and throughout the San Joaquin Valley are very good and the demand for the programs at both colleges is high. Moreover, both projects will allow the programs to increase enrollment capacity.

Clovis Community College Applied Technology Phase 1 project has gone through the state process and is an
approved Final Project Proposal by the state Chancellor's Office. This project was submitted to the state requesting a 50\% match with local Measure C bond funds.

## Fresno City College, Child Development Center

The current facility consists of roughly 5,730 square feet of modular buildings. Based upon the program requirements and demand, a new facility with 24,580 square feet ( 16,480 assignable square feet) to accommodate 24 infants, 36 toddlers, and 83 preschool children was submitted to the state for consideration.

## Total Project Estimate: \$16,850,000

(District Local Match: \$3,330,000)

## Reedley College, Child Development Center

The current facility consists of roughly 3,550 square feet of modular buildings. Based upon the program requirements and demand, a new facility with 18,142 square feet ( 12,700 assignable square feet) to accommodate 12 infants, 24 toddlers, and 48 preschool children was submitted to the state for consideration.

Total Project Budget: \$12,948,000
(District Local Match: \$2,560,000)

## Clovis Community College, Applied Technology Phase 1

The Clovis Applied Technology Phase 1 project provides for instructional space to meet the growing enrollment demands of this campus. This new facility provides 66,300 square feet ( 44,450 assignable square feet) of space to accommodate the growing enrollment demands on the Clovis Community College campus. The project includes lecture and laboratory space, office space, and some tutorial/study space. The laboratory space will address the demand for training in environmental technologies, water and wastewater technologies, food processing technologies, and electro-mechanical technologies. It further provides instructional classrooms, multi-disciplinary computer labs, and instructional offices to support the entire campus.

## Total Project Estimate: \$51,481,000

(District Local Bond Match: \$25,390,000)

## Scheduled Maintenance, Hazardous Substance \& Locally Funded Projects

In 2003-04 the state began funding scheduled maintenance along with instructional equipment in a block grant format. The funds are allocated based on
actual reported FTES. In 2004-05 the budget added hazardous substances funding to the block grant format. During the 2009-10 through 2012-13 budget years and state economic recession, no funding was provided by the state for annual scheduled maintenance or hazardous substance projects, which decreased the overall funding available to complete all the projects identified during those fiscal years. The district continued to maintain its facilities even without state support to ensure the capital investments were maintained and, more importantly, to provide a positive learning environment.

In 2019-20, funding for facilities maintenance and improvement projects will be allocated from various areas. In the absence of receiving state scheduled maintenance support, the district will transfer additional resources and use capital project reserves to ensure ongoing facilities maintenance. The projects identified below are funded through the district's 2019-20 capital project reserves and current year contributions for a total of $\$ 19,000,000$; 2019-20 campus funds of $\$ 1,250,000$; and from local parking revenues of $\$ 291,000$, which is allocated to address districtwide pavement maintenance and improvements. Due to the time required to design, approve, bid, award, and complete projects, these projects will typically cross fiscal years. Consequently, any projects not
completed in a current year will carry forward project funding into the new fiscal year.

Listed below are the projects that are funded in 201920 through local funds and capital project reserves:

1. Child Development Center (add'l state match) Fresno City College - \$510,000
2. Child Development Center, Temporary Housing
Fresno City College - \$600,000
3. Child Development Center (add'l state match)

Reedley College - \$360,000
4. Child Development Center, Temporary Housing
Reedley College - \$600,000
5. District Operations, Police Department Relocation
District Office - \$2,930,000
6. Replace Doors, Hardware, Security

Districtwide - \$200,000
7. Replace Plumbing Fixtures

Districtwide - \$400,000
8. Sidewalk Repairs \& Concrete

Districtwide - \$200,000
9. Landscape \& Site Improvements

Districtwide - \$300,000
10. Painting Improvements

Districtwide - \$400,000
11. HVAC, EMS Upgrades

Districtwide - \$3,000,000
12. Electrical Repairs

Districtwide - \$500,000
13. Elevator Repairs

Districtwide - \$500,000
14. Roof Replacements

Districtwide - \$3,000,000
15. Boiler, Chiller Upgrades

Districtwide - \$400,000
16. Clean \& Calibrate Switchgear

Districtwide - \$100,000
17. Softball Upgrades

Fresno City College - \$2,000,000

## 18. Softball Upgrades

Reedley College - \$1,000,000
19.Technology Upgrades

Districtwide - \$2,000,000
20. Districtwide Pavement Rehabilitation

Districtwide - \$291,000
21. New Science Building

Fresno City College - \$900,000
22. Veteran's Memorial Upgrades

Fresno City College - \$100,000
23. Field House Interior Improvements

Fresno City College - \$50,000
24. Soccer Field

Clovis Community College - $\$ 200,000$

Total Locally Funded and Capital Project
Reserves - \$20,541,000

## SUMMARY <br> 2019-20 BUDGET

## CAPITAL OUTLAY PROJECTS

Description ..... Amount
State Funded Projects ..... \$49,999,000Fresno City College, Child Development Center (State Funding\$13,520,000)
Reedley College, Child Development Center (State Funding\$10,388,000)Clovis Community College, Applied Technology, Phase 1 (StateFunding \$26,091,000)
Locally Funded State Match, Capital Improvements, Scheduled ..... \$20,541,000
Maintenance \& Repair Projects
Grand Total State, Locally Funded State Match, Scheduled ..... \$70,540,000Maintenance \& Improvement Projects

## MEASURE E

## Introduction

In November 2002, voters passed Measure E, a $\$ 161.0$ million local bond measure for the District. The District received $\$ 20.0$ million from the initial bond sale in the summer of 2003. The initial issuance was followed by a second issuance of $\$ 25.0$ million in the summer of 2004, a third issuance of $\$ 66.0$ million in the summer of 2007, and a fourth issuance of $\$ 20.0$ million in the summer of 2009. The final \$30.0 million was issued in November 2018.

On March 19, 2015, the District successfully issued its 2015 General Obligation Refunding Bonds in order to refinance $\$ 61.6$ million of outstanding general obligation bonds that voters approved in 2002 to finance the acquisition, construction, reconstruction, and modernization of certain District property and facilities. With interest rates in the municipal market near their 30-year lows, the District was able to take advantage of extremely attractive conditions to generate significant savings for homeowners. Through this refinancing, property owners in the District will save $\$ 8.3$ million over the next 16 years. This transaction is in addition to the refinancing the District undertook in March of 2012 that saved property owners
\$2.3 million, providing an overall property tax savings of $\$ 10.5$ million.

In late September 2017, the District refinanced \$9.13 million of the Measure E bonds. The savings to property owners in the District is approximately $\$ 2.7$ million over the life of the bonds. In total, all refinancing has saved property owners approximately $\$ 13.2$ million.

## Measure E Project

Fresno City College West Fresno/Career Technology Campus is in the process of project design. District staff have worked with campus faculty through the programming and schematic design phases. Design documents are being developed and once completed, the project documents will be submitted to DSA for plan review and approval. Construction is expected to begin late 2020.

```
Anticipated Expenditures for 2019-20 Fresno
City College West Fresno/Career Technology
        Campus - \$4,000,000
    Measure E Budget - \$30,000,000
Additional TCC Grant Funds - \$16,900,000
```


## Measure E Summary

| Bonds Issued Nov 2018 | $\$ 30,000,000$ |
| :--- | ---: | ---: |
| Interest Income | $\$ 340,900$ |
| Funds Spent (Unaudited) | $\left(\begin{array}{l}\text { \$ } 2,782,870) \\ \hline\end{array}\right.$ |
| Funds Available | $\underline{\$ 27,558,030}$ |

## MEASURE C

## Introduction

In June 2016, voters overwhelmingly (66\%) approved Measure C, a $\$ 485$ million local Proposition 39 General Obligation bond measure for the District. This bond will provide new facilities and/or enhance existing facilities at every college and center throughout the District.

In August of 2017, the District Office Finance Team (Chancellor Parnell, Vice Chancellor of Finance \& Administration Eng and Director of Finance Schofield) met with Standard and Poor (S\&P) and Moody’s rating team to increase the District's bond rating. Prior to the meeting, the District had a split bond rating (S\&P’s bond rating was lower than Moody's). Split bond ratings result in bond sales based on the lower bond rating; this would have resulted in selling the bonds at a higher cost. Since property owners of the district repay the bond cost through property tax assessments, the old bond rating would have resulted in our property owners paying higher property taxes. The District was successful having S\&P increase their rating of the District, thus reducing bond costs for financial savings to property owners in the District.

With the bond rating no longer split, the District was able to sell $\$ 75$ million of Measure C bonds and refinanced $\$ 9.13$ million of Measure $E$ bonds in September 2017. The refinancing of the Measure E Bonds will save property owners approximately $\$ 2.7$ million over the life of the bonds.

## Measure C Project List

## Fresno City College:

- New Emergency Responders Campus (Police \& Fire Academies)
- Parking Expansion
- New Science Building
- Math Science Building Modernization
- New West Fresno/Career \& Technical Campus


## Reedley College:

- Math Science Engineering Expansion
- Ag Sciences Instructional Modernization and Expansion
- Center for Fine \& Performing Arts
- Madera Community College Center - Center for Agriculture and Technology
- Madera Community College Center - New Academic Village 2 Building
- Oakhurst Community College Center - Site \& Permanent Facilities


## Clovis Community College:

- Applied Technology Facilities


## Districtwide:

- Accessibility (ADA)
- Infrastructure
- Technology
- District Office Relocation
- District Operations Relocation


## Anticipated 2019-20 Measure C Expenses

## Fresno City College:

The Fresno City College New Science Building programming/design has begun and will continue through 2019-20. District staff have worked with campus faculty through the programming and schematic design phases. Once the design is completed, the project documents will be submitted to the Division of State Architect (DSA) for plan review and approval. Construction is expected to begin in 2021. As a secondary effect, plans and design to relocate the District maintenance and operations facilities are underway. The move will be complete prior to construction of the New Science Building.

```
Anticipated Expenditures for 2019-20 Fresno City College New Science Building - \$5,700,000
```

Budget - \$70,000,000
Fresno City College Parking Expansion continues through land acquisition and planning. In April 2019 the Board of Trustees approved the use of the DesignBuild process for the FCC Parking Structure. The District has entered into contracts with a team of designers to prepare the bridging documents necessary to bid the FCC Parking Structure as a design-build
project. The project should go out to bid by the end of 2020 and construction is planned to start in 2021.

Anticipated Expenditures for 2019-20 Fresno City College Parking Expansion - \$4,840,000

Budget - \$20,000,000
The Fresno City College First Responder Campus is continuing with site location and acquisition. Once land is acquired, the California Environmental Quality Act (CEQA) process will commence followed by architect selection and design. Architect selection and programming/design will carry through 2019-20. Once design is completed, the project documents will be submitted to DSA for plan review and approval. Construction is expected to start late 2021.

Anticipated Expenditures for 2019-20 Fresno City
College First Responder Campus - \$5,730,000
Measure C Budget - \$45,000,000
Fresno City College West Fresno/Career Technology Campus is in the project design phase. District staff have worked with campus faculty through
programming and schematic design. Design documents are being developed and once completed, the project documents will be submitted to DSA for plan review and approval. Construction is expected to begin late 2020.

Anticipated Expenditures for 2019-20 Fresno City College West Fresno/Career Technology Campus No Measure C Funds will be spent on the West Fresno Project during 2019-20

Measure C Budget - \$40,000,000
Measure E Budget - \$30,000,000
Additional TCC Grant Funds - \$16,900,000

## Reedley College:

The Reedley College Math Science Engineering Expansion design is complete. Project documents have been submitted to DSA and await approval. Construction is expected to begin early 2019-20.

Anticipated Expenditures for 2019-20 Reedley
College Math Science Engineering Expansion -

$$
\$ 7,930,000
$$

Budget - \$20,000,000

The Reedley College Center for Fine \& Performing Arts project design process has started. District staff have worked with campus faculty through the programming and schematic design phases. Once design is completed, the project documents will be submitted to the DSA for plan review and approval. Construction is expected to begin early 2021.

```
Anticipated Expenditures for 2019-20 Reedley College Center for Fine Performing Arts - \$810,000
Bond Funds - \$20,000,000
Additional Fundraising Funds Available - \$1,300,000
```


## Madera Community College Center:

The Madera Community College Center has completed the design process for the Center for Agriculture and Technology. In August 2018 the Board of Trustees awarded the construction contract to BMY Construction Inc. The project is currently in construction and is scheduled for completion in late 2019.

Anticipated Expenditures for 2019-20 Madera Community College Center, Center for Agriculture and Technology - \$3,140,000

Budget - \$5,000,000

The Madera Community College Center Academic Village 2 programming and design phases have begun with District staff and campus faculty. Once design is completed, the project documents will be submitted to DSA for plan review and approval. Construction is expected to begin late 2020/early 2021.

Anticipated Expenditures for 2019-20 Madera Community College Center, Academic Village 2 \$2,000,000

Budget - \$35,000,000

## Oakhurst Community College Center:

In July 2018 the District acquired approximately 30 acres for the new home of the Oakhurst Community College Center. The CEQA process has started as well as project design. District staff continue to work with campus faculty through the programming and schematic design phases. Once design is complete, the project documents will be submitted to DSA for plan review and approval. Construction is expected to begin in 2021.

Anticipated Expenditures for 2019-20 Oakhurst
Community College Center, New Campus -
\$1,370,000

Budget - \$25,000,000

## Districtwide Initiatives

The District Office Relocation project is near completion. In March 2018, the Board of Trustees approved the purchase of the Guarantee Savings Bank building at 1171 Fulton Street and the adjacent parking structure. Renovation of the $2^{\text {nd }}$ through $8^{\text {th }}$ floors are near completion and District staff are moving into their new offices. The design of the 1st floor/Board Room is near completion and construction is slated to start early fiscal year 2019-20.

## Anticipated Expenditures for 2019-20 District Office Relocation - \$1,670,000 <br> Budget - \$16,000,000

Infrastructure/Technology/Accessibility: The District has allocated Measure C funding resources to address the scheduled maintenance, technology, and the accessibility needs of its existing facilities.

The most recent 5-Year Scheduled Maintenance plan identifies nearly $\$ 60$ million of maintenance needs throughout the District. While the state will provide some funding for the purpose of facilities maintenance, the state deferred maintenance allocation has not been funded at levels that have met the substantial maintenance needs of the district's facilities. The
bond's infrastructure funding will address some of the districtwide scheduled maintenance needs.

Technology projects through Measure C will address facilities and equipment needs that enhance, improve, or support the technology needs of the District and campuses as referenced in the Facilities Master Plan and District Technology Plan.

As changes to building codes occur, existing facilities, which were built to meet the then existing code requirements, need to be updated. Through the 2012 Facilities Master Plan, an ADA transition plan was compiled to identify the accessibility needs of the district. The accessibility funds in Measure C will address revised ADA, or accessibility, building code requirements.

Anticipated Expenditures for 2019-20 Infrastructure \$0; Technology - \$0; Accessibility - \$0

Budget -
Infrastructure - \$10,000,000
Technology - \$20,000,000
Accessibility - \$15,000,000

## Consultant Services, Program/Construction Management:

The Board approved a contract for program and construction management to assist with the overall
process to manage the bond implementation process. Furthermore, the Facilities Master Planning process is continuing through the use of Measure C bond funds.

| Anticipated Expenditures for 2019-20 |
| :---: |
| Consultant Services Management - $\$ 2,400,000$ |
| Total Anticipated 2019-20 Measure C Expenses - |
| $\mathbf{\$ 3 5 , 5 9 0 , 0 0 0}$ |

## SUMMARY <br> 2019-20 BUDGET <br> LOCAL BOND MEASURES

Description Amount
Local Bond Projects
Anticipated Measure E Spending:
Fresno City College
New West Fresno/Career Technical Center Campus ..... \$4,000,000
Anticipated Measure C Spending:
Fresno City College
New Science Building ..... \$5,700,000
Parking Expansion ..... \$4,840,000
New First Responders Campus ..... \$5,730,000
Reedley College
Math Science Engineering ..... \$7,930,000
Center for Fine and Performing Arts ..... \$810,000
Madera Community College Center
Center for Agriculture and Technology ..... \$3,140,000
New Academic Village 2 Building ..... \$2,000,000
Oakhurst Community College (Outreach) Center Oakhurst New Campus ..... \$1,370,000
Description Amount
District Office
District Office Relocation ..... \$1,670,000
Districtwide
Consultant Services ..... \$2,400,000
Total Local Bond Projects ..... \$39,590,000
Grand Total ..... \$39,590,000

Allocation: Division or distribution of resources according to a predetermined plan.

Annual Required Contributions (ARC): The employer's periodic required contributions to an OPEB plan.

Apportionment: Federal, state or local monies distributed to college districts or other governmental units according to legislative and regulatory formulas.

Basic Aid Districts: There are currently (2015-16) nine districts in which the property tax revenues generated in the district are equal to, or greater than, the state allocation amount generated through the state apportionment formula/revenue limit. They receive the amount of the revenue generated from local property tax and fee revenues, and are known as "basic aid" or "community supported" districts. See Title 5, 58770(a)(2).

Budget Document: A written statement translating the educational plan or programs into costs, usually for one future fiscal year, and estimating income by sources to meet these costs.

Budget Act: The legislative vehicle for the State’s appropriations. The Constitution requires it be passed by a majority vote of each house and sent to the Governor by June 15 each year. The governor may reduce or delete, but not increase, individual items.

Capital Outlay: The acquisition of, or additions to, fixed assets, including land or existing buildings, grounds improvements, construction of buildings, additions to buildings, remodeling of buildings, or equipment.

Categorical Funds: Also called restricted funds, these are monies that can only be spent for the designated purpose. Examples: funding to serve students with disabilities (DSPS) or the economically disadvantaged, low income (EOPS), or for scheduled maintenance, and instructional equipment.

Contingencies Fund (also Undistributed Reserve): That portion of the current fiscal year's budget not appropriated for any specific purpose and held subject to transfer to other specific appropriations as needed during the fiscal year.

Cost of Living Adjustments (COLA): An increase in funding for revenue limits or categorical programs tied to increases in the cost of living. Current law ties COLAs to indices of inflation, although different amounts may be appropriated by the legislature.

Deficit: The excess of liabilities over assets or the excess of expenditures or expenses over revenues during an accounting period.

Discount Rate: The interest rate used to adjust for the time value of money.

Disabled Student Programs \& Services (DSPS): Categorical or restricted funds designated to provide services that integrate disabled students into the general college program.

Employee Benefits: Amounts paid by an employer on behalf of employees. Examples are group health or life insurance payments, contributions to employee retirement, district share of O.A.S.D.I. (Social Security) taxes, and worker's compensation payments. These amounts are over and above the gross salary. While not paid directly to employees, they are a part of the total cost of employees.

Ending Balance: A sum of money available in the district's account at year end after subtracting accounts payable from accounts receivable or the difference between assets and liabilities at the end of the year.

Enrollment Cap: A limit on the number of students (FTES) for which the state will provide funding.

Enrollment Fee: Charges to resident students for instructional costs; established in the Education Code.

Enterprise Funds: Used to account for operations when the governing board has decided either that the total cost of providing goods and services on a continuing basis is financed or recovered primarily through user charges; or that the periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other
purposes. Examples could include bookstore and food services funds.

Equipment: Tangible property with a purchase price of at least \$200 and a useful life of more than one year, other than land or buildings and improvements thereon. (See the Budget and Accounting Manual for current dollar limits).

Estimated Income: Expected receipt or accruals of monies from revenue or non-revenue sources (abatements, loan receipts) during a given period.

Expenditures: Amounts disbursed for all purposes. Accounts kept on an accrual basis include all charges whether paid or not. Accounts kept on a cash basis include only actual cash disbursements.

## Extended Opportunity Programs and Services (EOPS):

Categorical funds designated for supplemental services for disadvantaged students.

Faculty Obligation Number (FON): The annual figure provided to each district by the Chancellor's Office for the number of full-time credit faculty positions required to comply with 75/25 goals.

Fee: A charge to students for services related to their education. The Chancellor's Office regularly publishes a list of mandated, authorized and prohibited fees.

Fifty-Percent Law: Requires that fifty percent of district expenditures in current expense categories are spent for classroom instruction. The intent of the statute is to limit class size and contain the relative growth of administrative and noninstructional costs.

Financial Stability: Utilization of available resources (revenues) to address the obligations or needs (expenditures) for the current and future periods (multi-year) of the organization.

Final Budget: The district budget that is approved by the board in September, after the state allocation is determined.

Fiscal Year: Twelve calendar months; for governmental agencies in California, it begins July 1 and ends June 30. Some special projects have a fiscal year beginning October 1 and ending September 30, which is consistent with the federal government's fiscal year.
Full-Time Equivalent Students (FTES): An FTES represents 525 class (contact) hours of student instruction/activity in credit and noncredit courses, which equates to 15 semester credit hours. Full-time equivalent student (FTES) is the workload measure used to compute state funding for California Community Colleges.

General Fund: The fund used to account for the ordinary operations of the district. It is available for any legally authorized purpose not specified for payment by other funds.

Governor's Budget: The Governor proposes a budget for the state each January, which is revised in May (the May Revise) in accordance with updated revenue projections.

Indirect Expenses or Costs: The elements of cost necessary in the production of a good or service not directly traceable to the product or service. Usually these costs relate to expenditures that are not an integral part of the finished product or service, such as rent, heat, light, supplies, management, and supervision.

Lottery Funds: The share of income from the State Lottery, which has provides about 1-3 percent to community college funding. A minimum of 34 percent of state lottery revenues must be used for "education of pupils."

Mandated Costs: Expenditures that occur as a result of (or are mandated by) federal or state law, court decisions, administrative regulations, or initiative measures.

May Revise: The Governor revises his or her budget proposal in May to reflect up-to-date projections in revenues and expenses.

Noncredit: Courses that are taught for which no college credit is given. Adult education and basic English as a Second Language are two examples. The state reimbursement for noncredit education is less than for credit courses.

OPEB: Other Post Employment Benefits, primarily retiree healthcare benefits.

Operating Expenses: Expenses related directly to the fund's primary activities.

Operating Income: Income related directly to the fund's primary activities.

Pay-As-You-Go: A method where a sponsor recognizes plan costs and contributes to a plan equal to the current year's benefit outlay. A sponsor using "Pay-As-You-Go" does not fund for future OPEB payments.

PERS (or CalPERS): California Public Employees'
Retirement System. One of the two major retirement systems in which community college employees participate. State law requires district classified employees, districts and the state to contribute to the fund for full-time classified employees.

Present Value of Future Benefits: The value, discounted to the valuation date, of all benefits estimated to be payable on or after the valuation date.

Proposition 13: An initiative passed in June 1978 adding Article XIII A to the California Constitution. It provided that tax rates on secured property were restricted to no more than 1 percent of full cash value. Proposition 13 also defined assessed value and required a two-thirds vote to change existing, or levy new, taxes.

Proposition 39 (2000): An initiative passed in 2000 that reduced the voting threshold required for local bonds from
two-thirds to $55 \%$ and added conditions for proposing and using bond funds.

Proposition 39 (2012): Proposition 39 (2012), also known as the California Clean Energy Jobs Act, allocates funding for the following five fiscal years to improve energy efficiency and expand clean energy generation in K-12 schools and community colleges, and to create clean energy jobs. In fiscal year 2015-16, about $\$ 38.8$ million was provided to community colleges to make energy efficient upgrades, build solar generating systems, or conduct surveys to determine how to reduce energy usage on their campuses.

Proposition 55: Instituted temporary tax increases on personal income to support K-12 and community colleges (set to expire in 2022).

Proposition 98: An initiative passed in November 1988, guaranteeing at least 40 percent of the state's budget for K-12 and the community colleges. The split was proposed to be 89 percent (K-12) and 11 percent (CCC), although the split has not been maintained.

Reserves: Funds set aside in a college district budget to provide for future expenditures or to offset future losses, for working capital, or for other purposes. There are different categories of reserves, including contingency, general, restricted and reserves for long-term liabilities.

Restricted Funds: Money that must be spent for a specific purpose either by law or by local board action. Revenue and expenditures are recorded in separate funds. Funds restricted by board action may be called "designated" or "committed" to differentiate them from those restricted by external agencies. Examples of restricted funds include the federal vocational education act and other federal program funds; state "categorical" programs such as those for disabled and disadvantaged students; state monies targeted for specific purposes, such as instructional equipment replacement; grants for specific programs; and locally-generated revenues such as health and parking fees.

Retiree Health Benefits: Benefits provided to retirees provide health insurance, negotiated through collective bargaining. Also called "Other Post Employment Benefits."

Revenue: Income from all sources.
Revolving Fund: A cash account used to secure or purchase services or materials.

Scheduled Maintenance: A defined schedule for major repairs of buildings and equipment. Some matching state funds may be available to districts for a scheduled maintenance program.

Shortfall: An insufficient allocation of money, which will require additional appropriations, reduction in expenditures, and/or will result in deficits.

Stabilization Funding: Districts that experience enrollment decline are held harmless for any revenue loss in the year the enrollment decline occurs, and the district is funded to its base enrollment. In the year immediately following the year of decline, the revenue associated with the enrollment decline (stabilization funding) will be reduced from a district's base revenue if the district has not restored the enrollment.
(Education Code Section 84750.5)
State Apportionment: An allocation of state money paid to a district on a monthly basis once the state budget is enacted.

## STRS (CalSTRS) California State Teachers' Retirement

System. State law requires that school district employees, school districts and the state contribute to this fund for retirement of full-time academic employees.

Structural Deficit: Budgeted expenditures exceed budgeted revenues over an extended period of years.

Student Financial Aid Funds: Funds designated for grants and loans to students; includes federal Pell grants, College Work-Study, Cal Grant awards, state-funded EOPS grants and fee waiver programs.

Sustainability: Utilization of available resources (revenues) to address the obligations or needs (expenditures) of the organization for the current and future periods (multi-year).

Tentative Budget: The budget approved by the board in June, prior to the finalization of state allocations.

Title 5, California Code of Regulations: The section of the California Administrative Code that regulates community college. The Board of Governors adopts Title 5 regulations.

Unfunded FTES: FTES that are generated in excess of a district's enrollment/FTES cap.

Unrestricted Funds: Generally those monies of the General Fund monies that are not designated by law or a donor agency for a specific purpose. They are legally regarded as unrestricted since their use is at the Board's discretion.


[^0]:    *Regular Board Meeting
    **Special Board Meeting/Workshop (at Discretion of Board)
    *** Location of Board Meeting

[^1]:    Source: Fast Facts 2019, Community College League of California

[^2]:    *UNAUDITED

[^3]:    *UNAUDITED

[^4]:    *UNAUDITED

[^5]:    *UNAUDITED

