

FUTURE INVESTMENT INITIATIVE

By the Public Investment Fund

DRAFT NARRATIVE PROGRAM

What's next for global business?

October 29 - 31, 2019

The King Abdulaziz International Conference Center (KAICC)

The Ritz Carlton, Riyadh



Tuesday October 29, 2019

8:00-9:00	Welcome coffee
Main Entrance Hall, KAICC	
9:00-9:10	Opening remarks
Plenary, KAICC	<ul style="list-style-type: none"> H.E. Yasir O. Al-Rumayyan, Advisor to the General Secretariat of the Cabinet of Ministers, Governor of the Public Investment Fund, KSA
9:10-10:10	The next decade: How will a new era of economic ambition shape the global economy?
Plenary, KAICC	<p>Why now? As the global economy enters a second decade since the financial crisis, business leaders, policymakers, and financial markets are exploring all the diverse ways to foster growth amidst heightened uncertainty – while economic optimists urge us to look past the headlines to long-term trends, to create new opportunities despite predictions of doom. Urgent questions? What strategic moves are businesses using to optimize positive outcomes? What partnerships across developed and developing economies will promote global prosperity? How are today's leaders seizing on this new mindset of "optimism" to reshape the business landscape for the coming decade? Key takeaways? The ideas, innovations, technologies, and policies that will define what's next for global business.</p> <p>Moderator: Francine Lacqua, Bloomberg</p> <ul style="list-style-type: none"> H.E. Yasir O. Al-Rumayyan, Advisor to the General Secretariat of the Cabinet of Ministers, Governor of the Public Investment Fund, KSA H.E. Khaldoon Khalifa Al Mubarak, CEO & Managing Director, Mubadala Investment Company, UAE Mukesh Ambani, Chairman & Managing Director, Reliance Industries Limited, India Ray Dalio, Founder, Co-Chairman and Co-Chief Investment Officer, Bridgewater Associates, United States Noel Quinn, Group Chief Executive, HSBC Holdings plc, United Kingdom Stephen A. Schwarzman, Chairman, CEO, & Co-Founder, The Blackstone Group L.P., United States John Waldron, President & COO, The Goldman Sachs Group, United States
10:10-10:30	Snapshot: Market timing
Plenary, KAICC	<p>As the global economy enters the second decade since the financial crisis, the world's most powerful investors are considering how to pinpoint this moment in terms of the traditional economic cycle. Given current geopolitical and economic risks, are markets pricing appropriately? What is the long-term growth horizon? With increased uncertainty across the globe, where can investors find the most promising opportunities?</p> <ul style="list-style-type: none"> Larry Fink, Founder Chairman & CEO, BlackRock, Inc., United States Lubna Olayan, Chairman, Olayan Financing Company (OFC), KSA
10:30-11:00	Finding balance: How can investors survive and thrive in a multipolar world?
Plenary, KAICC	<p>Why now? New global centers of business, innovation, and investment are on the rise and world-beating companies, technologies, innovations, and economic models are emerging from new and often unpredictable markets. Urgent questions? How can intelligent investors navigate emerging opportunities while leveraging the safety and security of established financial systems? How will the new multipolar business landscape change the nature of innovation and entrepreneurship as well as the geography of supply and demand? Key takeaways? New opportunities – and challenges – that these tectonic shifts present for CEOs, policymakers, and worldwide capital markets.</p> <p>Moderator: Cheng Lei, CGTN</p> <ul style="list-style-type: none"> Thomas Barrack, Executive Chairman & CEO, Colony Capital Inc., United States



- Ralph Schlosstein, President & CEO, Evercore, United States
- Tidjane Thiam, CEO, Credit Suisse Group AG, Switzerland
- John Zhao, Founder, Chairman & CEO, Hony Capital Ltd, China

11:00-11:30 Power players: How sovereign wealth funds are reshaping global investment for the long-term

Plenary, KAICC **Why now?** Representing approximately 10% of global GDP, sovereign wealth funds are now a major force in global investment and venture capital. As these funds shift their focus from legacy industries and government bonds to technology startups and private equity, they are increasingly shaping global markets themselves. **Urgent questions?** How are SWFs different from other megafunds? What policies will encourage SWFs to invest in innovation while ensuring long-term stability? How should companies organize around the rising influence of SWFs? **Key takeaways?** New perspectives on how SWFs will change the global investment landscape and ways to partner and co-invest.

Moderator: Naser El Tibi, Al Arabiya News Channel

- H.E. Khalid Al-Rumaihi, CEO, Bahrain Mumtalakat Holding Company, Bahrain
- Farouk A. Bastaki, Managing Director, Kuwait Investment Authority, Kuwait
- Heenam Choi, President & CEO, Korea Investment Corporation, South Korea
- Bing Hu, Co-CEO, Russia-China Investment Fund, China

11:30-11:50 The she economy: Challenges and opportunities of moving towards a more inclusive workforce

Plenary, KAICC **Why now?** The future of the global economy is increasingly female. Gender and diversity are key components of Japan’s G20 agenda and China is experiencing the continued rise of the “she economy”. Economists think more equal participation of women in the global workforce could generate up to \$28 trillion in total GDP by 2025. **Urgent questions?** What public policies and corporate strategies can help advance a more inclusive job market? How do female leaders manage companies differently? **Key takeaways?** Discover the ways more socially inclusive companies and societies can drive innovation and productivity and propel the economy over the next 50 years.

Moderator: Erik Schatzker, Bloomberg

- H.E. Dr. Sahar Nasr, Minister of Investment and International Cooperation, Egypt
- Michael Corbat, CEO, Citigroup, United States
- Rania Nashar, CEO, Samba Financial Group, KSA

11:50-12:00 What’s next for Europe?

Plenary, KAICC How can governments promote innovation in financial markets?

Moderator: Cheng Lei, CGTN

- Ulrich Maurer, President of the Swiss Confederation, Switzerland

12:00-12:45 Investing for impact: Can global CEOs find ways to meet the UN’s Sustainable Development Goals?

Plenary, KAICC **Why now?** Bridging long-standing cultural divides, United Nations officials and global business leaders have found a common purpose in partnering on the SDGs. Yet, 10 percent of the world’s companies still capture 80 percent of its profits and achieving these goals will require investments of between \$5-\$7 trillion annually to 2030. **Urgent questions?** How can governments, markets, and communities develop new frameworks for more equitable growth? What partnerships are necessary to solve urgent environmental challenges? How are the SDGs changing business strategies and operations across industries? **Key takeaways?** What the most successful companies in the world are doing to advance human progress in accordance with global standards.

Moderator: Naser El Tibi, Al Arabiya News Channel

- Tareq A. Al-Sadhan, CEO, Riyad Bank, KSA
- Yousef Al-Benyan, Vice Chairman & CEO, SABIC, KSA
- Yusuff Ali, Chairman & Managing Director, Lulu Group International, UAE



- Eric Cantor, Vice Chairman & Managing Director, Moelis & Company, United States
- Michael Froman, Vice Chairman and President, Strategic Growth, MasterCard Incorporated, United States
- Frédéric Oudéa, CEO, Societe Generale, France

13:00-14:00 Conclaves

KAICC

13:00-14:00 Lunch

Ritz Carlton

14:15-14:55 Trading places: What new financial centers are rising up around the world?

Ritz
Plenary A

Why now? London, New York, and Hong Kong might be the world’s great financial capitals, but as economic and geopolitical shifts create a new global order, a new establishment is emerging. **Urgent questions?** In post-Brexit Europe, how will Dublin, Frankfurt, and Luxembourg differentiate themselves to capture business leaving London? In Asia, cities such as Bangkok, Kuala Lumpur and Busan are rising as are Tianjin, New Delhi, and Baku – what factors are fueling this rise? In the Gulf region, Riyadh is attracting significant financial firms, as are Dubai and Abu Dhabi. Will this success establish MENA as a major global financial player? **Key takeaways?** What these ambitious upstart cities are doing to attract global financial capital and become the bustling financial hubs of the future.

Moderator: Fatima Daoui, Al Arabiya News Channel

- Manaf A. Alhajeri, CEO, Markaz - Kuwait Financial Centre, Kuwait
- Sarah Al Suhaimi, Chairperson, Saudi Stock Exchange (Tadawul), KSA
- Karim Awad, CEO, EFG Hermes Holdings, Egypt
- Carlos Hernandez, Head of Global Banking, JP Morgan, United States
- Boon Chye Loh, CEO, Singapore Exchange Limited (SGX), Singapore
- Masato Miyachi, CEO of Global Corporate & Investment Banking (GCIB); Deputy President Mitsubishi UFJ Financial Group, Inc. (MUFG); Japan
- Graham Stuart, Member of Parliament, United Kingdom

14:15-14:25 Stories from tomorrow: The next era of activist investing

Ritz
Plenary B

Despite a slowdown in 2018, there has been a strong resurgence of activist investment globally. What are the new activists trying to achieve? How is a renewed focus on better capital, investment, management, and human resources driving this trend? What is the role of shareholder investors in an activist era?

Moderator: Lubna Bouza, Skynews Arabia

- Daniel Loeb, Founder & CEO, Third Point, United States

14:15-15:30 Taskforce | Planet

Ritz Riyadh

Earth’s life support system – climate, air, water, the ocean, biodiversity – is facing unprecedented challenges as the global population of humans is on-track to reach nine billion by 2050. With per capita resource use growing disproportionately faster, scalable solutions are urgently needed to provide the food, water, energy, and transport that societies need, but in ways that restore the planet’s natural resource capital and maintain the conditions that make it liveable. In response, smart companies and governments are attempting to make the economy more circular, production and consumption more sustainable, and energy more renewable. These impact investments and climate-driven technologies are the key to moving the world toward a sustainable future.

Moderator: Paul Holthus, Founder, World Ocean Council

- Ray Dalio, Co-Chairman and Co-CIO, Bridgewater Associates; Chairman of OceanX, United States
- Thierry d’Argent, Deputy Head of Global Banking and Advisory, Societe Generale , France
- Lee Dongik, Director General of Investment Operations, Asian Infrastructure Investment Bank
- Zoe Knight MD, Managing Director & Group Head, HSBC’s Centre of Sustainable Finance, United Kingdom



- Mustapha Mokass, Founder & CEO, Beya Capital, Morocco
- Jay Rosen, CFO, Red Sea Project, Saudi Arabia
- James Tu, Chairman & CEO, Energy Focus, Inc., United States

14:15-15:30 **Taskforce | Big**

Ritz Jizan

Machine learning algorithms, AI-powered platforms and analytics are becoming part of mainstream business processes – enabled by immense computing power that can process data from billions of connected devices. Through these technological advancements, business leaders are solving complex problems at speeds that humans could never achieve. Increasingly, this analysis is happening at the network “edge”, close to where the data is generated, requiring strategic decisions not only about how to leverage these new analytical technologies - but where. This panel will explore how businesses can best leverage their data to make smart decisions, anticipate risks, improve performance of people and machines, and optimize profits in the years ahead.

Moderator: Rajeev Lalwani, Consulting Partner and the Leader of Technology, Deloitte

- Jad Abdulsalam, Director, Cybersecurity and ICT governance, Risk & Compliance, Ma’aden, KSA
- Nabil Al Nuaim, Head of Digital Transformation, Aramco, KSA
- Landon Downs, Co-founder & President, 1Qbit, Canada
- Rachel Duan, Senior Vice President, GE President & CEO, GE Global Growth Organization, United States
- Kevin Guo, Co-founder & CEO, Hive, United States
- James Peng, CEO, Pony.ai, China
- Marc Waters, Managing Director UK, Ireland, Middle East & Africa, HPE, United States

14:15-15:30 **Taskforce | Eat**

Ritz Jeddah

By 2050, the world’s population is set to rise by 2.2 billion people. This population growth coupled with rising global incomes will drive a considerable increase in the demand for food – requiring agricultural production to rise by 60 percent. As most land suitable for farming is already under cultivation, further conversion would increase the adverse effects of climate change. Because most land suitable for farming is already used this way and because we cannot slash more forests for agriculture if we are at all serious about climate change, this growth must come from higher yields. But technological solutions may not be enough. This taskforce will examine the agricultural industry, across technology, farming methods, partnerships, and business and investment models, to address these complex challenges and support more efficient, sustainable, and equitable systems for generations to come.

Moderator: Chris Hirst, CEO, Palladium; Alonzo Fulgham, Board Member, Palladium

- Khalid al Aboodi, CEO, SALIC, KSA
- Philippe de Laperouse, Managing Partner, HighQuest Partners, United States
- Richard van der Sande, Co-Founder & Chief Commercial Officer, Certhon, The Netherlands
- Iggy Bassi, Founder & CEO, Cervest, United States
- Danilo Leao, Founder & CEO, BovControl, United States
- Josh Lessing, CEO, Root.ai, United States

14:15-15:30 **Taskforce | Shape**

Ritz Dammam

Digital health and medical technology breakthroughs are revolutionizing healthcare. Artificial intelligence, analytics, and other advancements are creating new opportunities in preventative care, cellular therapies, healthcare delivery, and beyond. Formerly lagging behind other industries in funding, healthcare has now become a key focus area for investors. This taskforce will explore how digital and medical technologies have evolved over recent years, discuss the landscape of global healthcare investments, highlight successful examples of changes in the industry across the ecosystem, and identify the key areas of investment that are most promising for the future.

Moderator: Dr.Walid Tohme,Partner, Strategy&, leader of the firm's Health practice in the Middle East; Hamish Clark, Partner, PWC



- Jalil Allabadi, Co-founder & CEO, Altibbi, UAE
- Charles Boorady, Founding Managing Director, Health Catalyst, United States
- Anita Goel, Chairman and CEO, Nanobiosym, United States
- Helmy Eltoukhy, Ph.D., CEO & CO-founder, Guardant Health, United States
- Yin Fan, Managing Director, Ping An Good Doctor, China
- Daniel Nathrath, Co-founder & CEO, Ada Health, United States

14:25-15:10 Miniseries: Digital vs. analog

Ritz Plenary B

An exploration into a new era of data-driven digital transformation and the opportunities and threats it presents to privacy, safety, and security across both physical and virtual systems.

Moderator: Brigitte Scheffer, International Broadcast Journalist

Data drivers: The data economy, digital transformation, and the trade-off between power and protection

- Melanie Kalmar, Corporate Vice President, Chief Information Officer, Chief Digital Officer, Dow, United States

Counterattack: The cybersecurity factors both driving increased safety and more frequent attacks

- Thomas Kennedy, Chairman & CEO, Raytheon Company, United States
- Alessandro Profumo, CEO, Leonardo S.p.A., Italy

Mission control: The cyber-physical systems controlling our planes, trains, and autonomous automobiles

- H.E. Dr. Ali bin Masoud Al Sunaidy, Minister of Commerce and Industry, Oman

14:55-15:30 The bank of the future: How will leading financial institutions remain competitive in the new economy?

Ritz Plenary A

Why now? Banks, large financial institutions, and global exchanges are evolving to stay ahead of technological disruptions and shifts to the global order. At the same time, the world’s leading financial centers are facing competition from emerging markets in the wake of large-scale economic and geopolitical transformations. **Urgent questions?** How are the world’s leading financial institutions remaking themselves so as to maintain their leadership and influence in the global economy? How are consumers driving these changes? What new organizations will rise alongside them?

Key takeaways? What consequences these technological and geopolitical shifts have for the future of global investment.

Moderator: Manus Cranny, Bloomberg

- Josh Friedman, Co-Founder, Co-Chairman & Co-CEO, Canyon Partners, LLC, United States
- Tong Li, CEO, BOC International Holdings, Hong Kong
- Ronald O’Hanley, President & CEO, State Street Corporation, United States
- Franck Petitgas, Head of Morgan Stanley International United States
- David Schwimmer, CEO, London Stock Exchange Group plc, United Kingdom
- Glenn Youngkin, Co-CEO, The Carlyle Group, United States

15:30-16:40 Summit I: What’s next for life and work?

Plenary, KAICC

A macro shift toward a new way of working – one that interweaves physical and virtual space, reimagines social interactions, and engages technology to blend work, life, and play. These changes come with benefits and some costs. Freelance professionals will encounter serendipitous interactions and cross-pollination of ideas. Rapidly advancing technologies such as automation, digitization, AR/VR, edge computing will transform the approach businesses take to finance, human resources, and healthcare. In what unexpected ways will these new work-life constructs evolve? How can humans prevent overreach of employers into their daily lives? How will interactions between humans, machines, data, and society redefine business in the years ahead? And how can investors get in on the action?



Moderator: Nik Gowing

AI assistance

- Alain Bejjani, CEO, Majid Al Futtaim Holding, United Arab Emirates
- will.i.am, Founder & CEO, I.AM.PLUS, United States

AI Investment

- Jim Breyer, Founder & CEO, Breyer Capital, United States

Digital health

- Ali Parsadoust, Founder & CEO, Babylon Health, United States

Augmented hospitality

- Sebastien Bazin, Chairman & CEO, AccorHotels, France

Future of flight

- Saleh bin Nasser Al-Jasser, Director-General, Saudi Arabian Airlines, KSA

Factory of the future

- Moderator: Jörg Gnam, Partner, Bain & Company, United States
- Rolf Najork, Chairman, Board of Management, & CEO, Bosch Rexroth AG, Germany

Crypto connections

- Frédéric Chesnais, CEO, Atari, United States

Positive future

- Jacques Attali, Writer, Futurologist, President, Positive Planet Foundation, France

16:40-17:00 Snapshot: Confronting global challenges

Plenary,
KAICC

How will committed investment in multilateral action lead to shared global prosperity?

Moderator: Cheng Lei, CGTN

- Jin Liqun, President & Chair, Asian Infrastructure Investment Bank
- David R. Malpass, President, The World Bank

17:00-17:10 What's next for the United States?

Plenary,
KAICC

What role will international trade and cooperation play in the future of the global economy? How will the United States help define the global agenda into 2020 – and beyond?

Moderator: TBD

- Jared Kushner, Senior Advisor, The White House, United States

17:10 - 17:30 Incredible India? How the nation that pioneered outsourcing became a leading global economic force

Plenary,
KAICC

Why now? India's economy is on the rise. With a top-performing stock market, businesses that continuously achieve higher ROIs than their global peers, and unmatched dynamism in education and talent development, the Asian Tiger is on track to increase its economic performance tenfold by 2050. **Urgent questions?** What long-term implications will India's economic growth have on global business and financial markets? What strategies are needed to turn demographic, environmental, and supply chain challenges into opportunities for equitable growth and prosperity – nationwide? **Key takeaways?** The ways India will capitalize on current trends to define its place as a global economic leader.



Moderator: Francine Lacqua, Bloomberg

- H.E. Narendra Modi, Prime Minister, India

17:30-18:00 **Keynote speech**

Plenary,
KAICC

Wednesday October 30, 2019

8:00 - 9:00 **Welcome coffee**

Main
Entrance
Hall,
KAICC

9:00-9:10 **What's next for the Red Sea project?**

Plenary, KAICC *Short flash talk designed to provide updates on key developments with The Red Sea Project*

Moderator: N/A

- John Pagano, CEO, Red Sea Project, KSA

9:10-10:10 **What's next for the energy sector? A special summit on innovation in energy**

Plenary,
KAICC

Why now? Although oil will remain the most important global fuel source in the short and medium term, and peak oil is still at least 20 years away, the intrinsic volatility within the energy sector and the pace and magnitude of its transition to renewable sources presents a fundamental global challenge. **Urgent questions?** How are innovative oil companies evolving their strategies to drive efficiencies and meet rising demands? What new technologies are transforming the oil industry in response to complex economic, social, political, and environmental pressures around the world? **Key takeaways?** The outlook for global energy industry over the next 10, 25, and 50 years.

Moderator: Manus Cranny, Bloomberg

Stories from tomorrow: Oil 2.0

- HRH Prince Abdulaziz bin Salman, Minister of Energy, KSA
- Rick Perry, Secretary of Energy, United States (PENDING)

Moderator: Brigitte Scheffer, Correspondent, BBC

How to leverage seismic changes in the shifting energy landscape

- H.E. Dr. Sultan Ahmed Al-Jaber, Minister of State of the United Arab Emirates; CEO, Abu Dhabi National Oil Company, UAE
- Andrew Liveris, Special Advisor, Public Investment Fund, KSA
- Amin Nasser, CEO, Aramco, KSA
- Jeffrey Rosen, Deputy Chairman & Managing Director, Lazard Ltd., United States
- Charif Souki, Co-founder & Chairman, Tellurian, United States

Moderator: Naser El Tibi, Al Arabiya News Channel

The new energy equation

- Edgar Bronfman, Jr., Executive Chairman, Global Thermostat LLC, United States



- Ahmed Heikal, Chairman & CEO, Qalaa Holdings, Egypt
- Akimasa Muyama, CTO, Mitsubishi Hitachi Power Systems, Japan

10:10-10:20 Stories from tomorrow: Actioning purpose for profit

Plenary, KAICC
 How will policymakers and CEOs strike the balance between shareholder and stakeholder interests to drive both profits and prosperity?

Moderator: Manus Cranny, Bloomberg

- H.E. Steven Mnuchin, Secretary of the Treasury, United States

10:20-10:30 Stories from tomorrow: How to make infrastructure more human

Plenary, KAICC
 How can business leaders rethink current frameworks for economic growth to focus on investments that seek to close both the physical and human capital gaps?

Moderator: Brigitte Scheffer, International Broadcast Journalist

- Dr. Jim Yong Kim, Vice Chairman & Partner, Global Infrastructure Partners, United States

10:30-11:00 The sky's the limit: How will infrastructure investments reinvent communities and turbocharge the global economy?

Plenary, KAICC
Why now? From China’s Belt & Road Initiative, which is on track to invest over \$1.2 trillion by 2027, to Riyadh’s new mega-investments in infrastructure at home and abroad, a global building boom is underway that will reimagine cities, communities, and global trade routes. **Urgent questions?** Will these ambitious projects strengthen regional ties and international cooperation? Will they attract the large-scale investment necessary to close the global infrastructure development “gap” and encourage national, regional, and global economic growth? **Key takeaways?** Insights into visionary new projects and alliances that will inspire the next wave of commerce and globalization.

Moderator: Brigitte Scheffer, International Broadcast Journalist

- H.E. Sultan Ahmed bin Sulayem, Chairman, DP World, UAE
- HE Dr. Nabeel Al-Amudi, Minister of Transport, KSA
- Dr. Jim Yong Kim, Vice Chairman & Partner, Global Infrastructure Partners, United States
- Young-Hoon Lee, President & CEO, POSCO E&C, South Korea
- Jian Wang, General Manager & Board Member, Sinosteel Equipment & Engineering Co., Ltd., China
- Ben Way, CEO, Macquarie Group Asia, Australia

11:00-11:10 Stories from tomorrow: How will strategic investments accelerate the adoption of AI?

Plenary, KAICC
 Artificial Intelligence is expected to drive disruptions across every industry, although new economic realities suggest that the role of capital in driving adoption of AI must change to optimize its full potential. What paradigm shifts are accelerating the proliferation of AI across industry and geography? And what new financial and operational models do growth-stage AI-driven companies require to accelerate large-scale adoption of these new technologies?

Moderator: Ankur Jain, Founder & CEO, Kairos, United States

- Rajeev Misra, CEO, Softbank Investment Advisers, United Kingdom

11:10-11:40 The business of growth: How new collaborative models of investment are driving tech innovation at scale

Plenary, KAICC
Why now? The Vision Fund has created an unprecedented ecosystem of AI companies. Together they are reimagining cross-border collaboration to accelerate the pace of innovation. **Urgent questions?** What qualities do pathbreaking founders look for when choosing an investor? How can global networks help overcome a fragmented geopolitical landscape to create international champions? What new models of collaboration are emerging across adjacent sector verticals? How can companies learn from each other to protect against future disruption of their own business models? **Key takeaways?** How a network of technology platforms is redefining scale for the new tech economy.



Moderator: Faisal Abbas, Arab News

- Ritesh Agarwal, CEO, OYO Hotels, India
- Dennis Johnson, Chief Strategy Officer, Public Investment Fund (PIF), KSA
- Jean Liu, President, Didi Chuxing, China
- Rajeev Misra, CEO, Softbank Investment Advisers, United Kingdom

11:40-11:50 Stories from tomorrow: Life reimagined

How are advancements in gene editing and cellular therapies revolutionizing biomedical research and driving game-changing medical breakthroughs?

Plenary,
KAICC

Moderator: Thomas Kolster Thought-Leader, Author, Sustainability Advocate & Marketing Guru, Goodvertising Agency, Denmark

- Sam Kulkarni, CEO, CRISPR Therapeutics AG, United States

11:50-12:30 Solving the unsolvable: How investors and entrepreneurs can advance the movement toward “deep tech”

Plenary,
KAICC

Why now? Deep tech, the fundamental breakthroughs in science and engineering that redefine markets and industry processes, is now a core focus area for entrepreneurs and global enterprises. With sophisticated investments in advanced materials, AI, biotechnology, blockchain, robotics, and quantum computing soaring – and with it now underpinning almost 10,000 companies in over 70 markets – deep tech is poised to reinvent business and global society. **Urgent questions?** What frameworks for collaboration between corporations and startups will drive these technologies from ideation to commercialization? How will investors spot keystone technologies with the potential to address large-scale global challenges? **Key takeaways?** Today’s strategies, partnerships, and investments that are creating the deep tech ecosystem and delivering tomorrow’s game-changing innovations.

Moderator: Charles-Edouard Bouée

- Patrice Caine, Chairman & CEO, Thales Group, France
- Dr. Hong Chen, Chairman & CEO, Hina Group, China
- Robert Smith, Founder, Chairman & CEO, Vista Equity Partners, United States
- Masayoshi Son, Founder & CEO, Softbank, Japan
- Frans van Houten, President & CEO, Royal Philips, The Netherlands
- Kai Yu, Founder & CEO, Horizon Robotics, United States
- Ian Zhu, Managing Partner, NIO Capital, China

12:30-12:50 Return to prosperity: Can a new global investment environment put Brazil back in business?

Plenary,
KAICC

Why now? The economy of Brazil has long been held back by policies that enabled stagnation, low productivity, and lower competitiveness. The economic task of Brazil’s new government is to address the fiscal deficit caused by excessive public expenditures and unleash powerful market forces to drive economic growth. **Urgent questions?** During this time of political transformation, what specific measures are underway to address Brazil’s social and economic challenges? Given reforms, what are the economic prospects for Brazil in 2020 and beyond? How can economic liberalization, deregulation, tax reform, and open trade policies reverse the financial course of the nation and the region? What are the prospects for international firms doing business in Brazil? **Key takeaways?** Exploration into Brazil’s economic and political forecast and the implications for global trade, commodities, tourism, and the wider global economy.

Moderator: Erik Schatzker, Bloomberg

- H.E. Jair Bolsonaro, President, Brazil

13:00-14:00 Conclaves

KAICC



13:00-14:00	Lunch
Ritz Carlton	
14:15-15:00	Engineering growth: What new investment models will define the future?
Ritz Plenary A	<p>Why now? Economic signs are making investors uneasy. The US economy has strong job growth, but wage gains are modest and manufacturing, trade, and investment are weak all around the world, sparking fears of a recession. Some emerging economies continue to surge forward, but progress is uneven. Growth in China is expected to slow to a 30-year low in 2019. Heightened concerns over trade have slowed the key economic indicator of “business investment”.</p> <p>Urgent questions? How are capital markets reacting to these economic trends, especially trade pressures, weak inflation, and a slowdown of the world’s major economies? What policies should central bankers consider in light of these signs? What are major financial institutions and institutional investors doing to mitigate risks? Key takeaways? The global economic outlook as investors, policymakers, and business leaders look to 2020 and beyond.</p> <p>Moderator: Eithne Treanor</p> <p>Snapshot: MENA Outlook</p> <ul style="list-style-type: none"> Alireza Zaimi, Executive Director, Head of Corporate Finance, PIF, KSA Alain Papiasse, Chairman, Corporate & Institutional Banking, BNP Paribas, France <p>Panel discussion: The global view</p> <ul style="list-style-type: none"> Jassim Alseddiqi, CEO, Abu Dhabi Financial Group (ADFG), UAE Michael Dobson, Chairman, Schroders plc, United Kingdom Joachim Fels, Managing Director, Global Economic Advisor, PIMCO, United States Martin Gilbert, Vice Chairman, Standard Life Aberdeen, United Kingdom Vikram Limaye, CEO & Managing Director, National Stock Exchange of India, India Steve Jacobs, Executive Chairman, BTG Pactual Asset Management, Brazil Xavier Rolet, CEO, CQS Management Ltd, United Kingdom
14:15-14:25	Stories from tomorrow: Policy and purpose
Ritz Plenary B	<p>How can innovative founders and game-changing startups shift focus toward disruption that solves society’s fundamental problems and bolsters its essential services? What policy shifts are required to drive this change?</p> <p>Moderator: Edie Lush, Executive Editor, Hub Culture</p> <ul style="list-style-type: none"> Ankur Jain, Founder & CEO, Kairos, United States
14:25-15:30	Miniseries: Finance vs. technology
Ritz Plenary B	<p>An exploration into large-scale transformations in the finance industry and how new mega-investments combined with technological disruptions will change the landscape of commerce forever</p> <p>Moderator: Staci Warden, Executive Director of Global Markets Development, Milken Institute</p> <p>Fintech future</p> <ul style="list-style-type: none"> Koji Fujiwara, President & CEO, Mizuho Bank, Ltd., Japan <p>The big disruption: Legacy banks are dueling global tech companies to define the future of finance</p> <ul style="list-style-type: none"> Walid Hanna, Founder & Managing Partner, Middle East Venture Partners, UAE Thomas Montag, COO, President, Global Banking & Markets, Bank of America Corporation, United States Bill Winters, Group Chief Executive, Standard Chartered Bank, United Kingdom <p>Tendering tech: Major finance industry players are tapping startups for their fintech innovations</p>



- Nejoud Al-Mulaik, Director, Fintech Saudi, KSA
- Tosin Eniolorunda, Founder & CEO, TeamApt Ltd., Nigeria
- Mohammed Kateeb, Chairman & CEO, Path Solutions KSCC, Kuwait

14:15-15:30 Taskforce | Next-generation

Ritz Riyadh A rising culture of entrepreneurship around the world has inspired new generations to shred the constraints of geography, access to data, and engagement with potential consumers, and forge alternative career paths by launching groundbreaking companies. However, the opportunities of entrepreneurship are not equal everywhere and economic and educational barriers prevent many brilliant young minds from following their dreams to become founders and innovators. How does the investment community, major global corporations, and governments stand to benefit from the creative disruption of this new global entrepreneurship ecosystem? And how can more young people become part of this ecosystem – and in turn, transform industries, reimagine societies, and drive social and economic progress around the world?

Moderator: Omar El Hamamsy, Senior Partner, McKinsey & Co

- Priya Lakhani, CEO & founder, Century Tech, United Kingdom
- Shashi Menon, Founder & CEO, Nervora, UAE
- Courtney Powell, Chief Operating Officer, 500 Startups, United States
- Abdulrahman Tarabzouni, CEO & MD, STV , KSA
- Abdulla Elyas, Co-Founder & CPO, Careem, UAE
- Ambareen Musa, Founder & CEO, Souqalmal.com, UAE
- Mark Long, CEO & Chairman, LongView Global Equity, United States

14:15-15:30 Taskforce | Visit

Ritz Jeddah While global tourism continues to grow robustly across the globe, the dynamics of the tourism value chain are changing dramatically. In a shift from product-based tourism "only" to experience-based tourism, a new generation of visitors demands hyper-personalized, transformational experiences, offered through digitally-enabled communication channels. These developments challenge many of the traditional business models, but also give rise to attractive investment opportunities for those nimble enough to participate in the development of this Tourism 3.0.

Moderator: Nicolas Mayer, Hospitality & Tourism Center of Excellence Industry Leader, PwC

- Rania Al-Mashat, Minister of Tourism, Egypt
- Sultan Mofti, Deputy Governor for Investment Attraction and Development, SAGIA, KSA
- Anthony Mallows, President & CEO, WATG, United States
- Mr. Nicholas Naples, CEO, Amaala, KSA
- Edie Rodriguez, Chairwoman Americas, Ponant Cruises, United States
- Barry Sternlicht, Chairman & CEO, Starwood Capital Group, United States

14:15-15:30 Taskforce | Champions

Ritz Dammam The gaming industry has become a global phenomenon. No longer restricted to players, it now draws diverse audiences through streaming services, competitive eSports, retail, and advertising. Gaming franchises have grown beyond the monitor screen – extending to exhibitions, conventions and selling out entire arenas. It has become an industry that connects people across geographies – a true universal language. Today there are opportunities for companies, governments, investors, and federations to leverage the booming gaming industry to encourage economic opportunities across industries as diverse as tourism, telecom, retail – and prove that gaming industry value extends far beyond the “play” button.

Moderator: Kushal Shah, Senior Partner, Head of Technology and Digital of Asia and Middle East, Roland Berger

- Wajih Beirut, CEO, Modern Electronics, KSA
- Brad Nierenberg, CEO, RedPeg, United States
- Frank Sliwka, COO, Epulze, Sweden



- Vincent Ghossoub, CEO, Falafel Games, Lebanon
- Maroun Merhej, LiquidGH, Lebanon
- Klaus Kajetski, Co-founder, YaLLa Esports, UAE
- Thomas Rudy, Co-founder, White Rock IB, Germany

14:15-15:30 Taskforce | Buy

Ritz Jizan The traditional lines between physical retail and e-commerce are rapidly blurring as consumers are increasingly seeing these transactional environments as complementary rather than separate. This trend became visible through Amazon’s acquisition of Whole Foods and Alibaba’s acquisition of Sun Art Retail Group, China’s largest hypermarket and grocery retail chain. While many global retail markets are rapidly transitioning towards this new “converged” model, some geographies and segments of the market remain more traditional. This taskforce will explore the conditions accelerating transformations in the retail industry, what innovations are coming in the future, what opportunities are ahead for investors, and what policies are necessary to drive the industry forward.

Moderator: Dr. Housseem Jemili, Senior Partner, Bain; Cyrille Fabre, Partner, Bain

- Mohammed Alshaya, Executive Chairman, Alshaya Group, Kuwait
- Simon Hunt, Executive Vice President, Cybersecurity Product Innovation, Cyber & Intelligence, Mastercard, United States
- Joy Tang, Founder, Markable.ai, United States
- Faraz Khalid, CEO, Noon, UAE

15:00-15:30 Searching for companies: Are private equity deals drying up?

Ritz Plenary A **Why now?** The world’s private equity firms manage close to \$3 trillion in assets with an unprecedented influx of cash from endowments and investors transforming private equity into a global economic driver. Yet, close to 50 percent of funds aren’t currently engaged in the markets. **Urgent questions?** With private equity seeking new investment opportunities, are there enough attractive deals to put this money to work? Will PE firms maintain their lofty position if this trend continues? How will rising valuations and “overfished” markets catalyze new strategies and industry trends? **Key takeaways?** The global private equity outlook amidst increased valuations and diminishing deals.

Moderator: Tanya Beckett

- H.E. Mohammed Rashed Al Nasser, Chairman, Gulf Islamic Investments LLC, UAE
- Erik Kaas, Chairman, Europe, Partners Group, Switzerland
- Iqbal Khan, CEO, Fajr Capital Limited, UAE
- Shiv Vikram Khemka, Vice Chairman, SUN Group, India
- Patrick Zhong, Founding Managing Partner, M31 Capital, China

15:30-15:50 Snapshot: The philosophy of investing

Plenary, KAICC The year 2019 has been one of caution. The threat of global economic recession has been looming just over the horizon, which has had a notable effect on distressed investing and beyond. What principles should guide CEOs and investors as they prepare for a rocky economic environment and where are the unexpected places to find growth and opportunity?

Moderator: Lubna Bouza, Skynews Arabia

- Bruce Flatt, CEO, Brookfield Asset Management, United Kingdom
- Howard Marks, Co-Chairman, Oaktree Capital Management, United States

15:50-16:15 What’s next for Africa: How will investment and trade transform the continent into the next great economic success story?

Plenary, KAICC **Why now?** Africa is on the cusp of transformative change as policy leaders, NGOs, private businesses and investors define a roadmap to promote universal connectivity and intracontinental trade – and drive inclusive growth and public-sector reform. **Urgent questions?** What policy initiatives are needed to secure continent-wide trade



agreements and digital transformation? What role will corporate actors play in driving anti-corruption efforts and promoting sustainable growth? How can public-private partnerships and multilateral cooperation be leveraged to achieve broad-based economic success? **Key takeaways?** The challenges and opportunities of the next wave of investments in Africa.

Moderator: Richard Attias, CEO, FII Institute

- Muhammadu Buhari, President, Nigeria
- Ibrahim Boubacar Keïta, President, Mali. (pending)
- Denis Sassou-Nguesso, President, Congo-Brazzaville (pending)

16:15-16:35 Snapshot: Who will win in 2020?

Plenary, KAICC
What are the companies, countries, candidates, ideas, policies, and trends that will “win” in 2020?

Moderator: N/A

- Anthony Scaramucci, Founder & Co-Managing Partner, SkyBridge Capital, United States
- Sir Martin Sorrell, Executive Chairman, S4 Capital, United Kingdom

16:35-16:55 The future of space exploration

Plenary, KAICC
The world has entered a new era of space exploration. Historic collaborations between NASA and the UAE are underway and the first Emirati astronaut returned safely from the International Space Station last month. As an ever-increasing number of governments and private companies launch space missions, what are the benefits — for scientific discovery, human knowledge, and natural resource exploration? What investments will be necessary to create a generation of space entrepreneurs? How soon will these investments and advancements propel humans to Mars and parts of the solar system?

Moderator: Cheng Lei, CGTN

- H.E. Mohammed Al Ahababi, Director-General, United Arab Space Agency, UAE
- Terry W. Virts Jr., Astronaut/Commander Int. Space Station/Film Director, NASA, United States Air Force, United States

16:55-17:00 Brief interlude

Plenary, KAICC
TBD

17:00-18:00 Summit II: What’s next for sport and entertainment?

Plenary, KAICC
Imagine the world of entertainment as a choose-your-own-adventure of digital immersion through wearable, mobile, and augmented and virtual new realities. New methods of social media engagement will spark new games, collaborations, and the active participation of a billion new internet users. Esports will take the world by storm, drawing significant investments and creating genuinely global platforms and new models for what’s next – in sports, entertainment, and beyond. What are the most exciting technologies, companies, and platforms in entertainment today? Where are investors seeing the greatest opportunity? And what can users expect from the continued development of this golden age of entertainment?

Moderator: Thomas Kolster, Thought-Leader, Author, Sustainability Advocate & Marketing Guru, Goodvertising Agency

Movie preview

- Adam Aron, CEO, President, Director, AMC Entertainment Holdings, Inc., United States

Data-driven media

- Bob Simonds, Chairman & CEO, STX Entertainment, USA



Crypto compositions

- Alexander Shulgin, Visionary, Investor, Composer, Founder & CEO, Familia.ru, Russia

Esports era

- HRH Prince Faisal bin Bandar bin Sultan Al Saud, President, Saudi Arabian Federation for Electronics and Intellectual sports, KSA
- Nicolo Laurent, CEO, Riot Games, United States

The global game

- Richard Arnold, Managing Director, Manchester United Group, United Kingdom

18:00-18:30 Winning games: How will the business of sport turbocharge investment opportunities and inspire new generations?

Plenary,
KAICC

Sport is already a multi-hundred-billion-dollar industry and growing fast. As with many other industries, it's being disrupted by technology – and driving new trends in media and entertainment. Franchise owners are rethinking business models, fueling innovation across multiple channels, and dazzling audiences with creative sponsorship and multimedia deals. Professional athletes are driving amplification and opportunity through focus on diversity and community engagement. From basketball to interactive AR/VR entertainment, what trends are driving the future of sport? How are business leaders and athletes transforming the industry? How can global investors participate in creating a thriving global sports industry and make money along the way?

Moderator: TBD

- HRH Prince Abdulaziz bin Turki bin Faisal Al Saud, Chairman, Saudi General Sports Authority, KSA
- Edmund Chu, MD, SECA & President, DS TECHEETAH, United States
- Mike Evans, Special Advisor to the CEO, Miami Marlins & Co-Founder, Timbaland Productions, United States
- Aneel Ranadive, Managing Partner, Soma Capital & Co-owner, Sacramento Kings, United States
- Nullah Sarker, Founder, Executive Director of Kosmos & Co-founder, Constellation Capital, United States

Thursday October 31, 2019

8:00 - 9:00 Welcome coffee

Main
Entrance
Hall,
KAICC

9:00-10:00 A special summit on the rockstar companies of the future

Plenary,
KAICC

Why now? Emerging economies now account for two-thirds of global GDP and their companies now make up almost a quarter of the Fortune 500. These new market leaders have been rapidly expanding from Southeast Asia and into Africa, with companies that are often more resourceful and innovative than their Western counterparts. **Urgent questions?** What are the key characteristics of these new national champions? What policies, investments, infrastructure, talent, and cultural factors explain their rise? How can governments and business leaders accelerate their global growth trajectory? **Key takeaways?** Insights into the “companies to watch” over the next 10 years and beyond.

Edie Lush, Executive Editor, Hub Culture

The O2O era

- Gaurav Gupta, Founder & COO, Zomato Media, India
- Sriharsha Majety, Co-Founder & CEO, Swiggy, India
- Mudassir Sheikha, Co-Founder & CEO, Careem, UAE

Ecommerce captains



- Kunal Bahl, Co-Founder & CEO, Snapdeal, India
- Faraz Khalid, CEO, Noon, UAE
- Achmad Zaky, CEO, Bukalapak, Indonesia (PENDING)

Outsourcing expertise

- Iyinoluwa Aboyeji, Co-founder & Director, Flutterwave; Founder, Andela, Nigeria
- Ragy Thomas, Founder, Sprinklr, United States, North America

10:00-10:20	Growing pains: How can data-driven innovation in agriculture ensure global food security by 2030?
Plenary, KAICC	<p>Why now? By 2050 the earth’s nine billion people will require 70 percent more food. And while the world currently loses 45 percent of food production to waste, startups that boost production through innovative new AgTech methods and corporations that gain efficiencies through new technologies are working to solve these challenges. Still, transformations are necessary across the entire agricultural system to fulfill these staggering demands. Urgent questions? How can policymakers and CEOs drive the reinvention of the agricultural industry? What investments, strategies, and cultural shifts are necessary to drive innovation in food production at scale? Key takeaways? Investment opportunities created through the transformation of the AgTech sector as the world seeks to achieve global food security.</p> <p>Moderator: Fatima Daoui, Al Arabiya</p> <ul style="list-style-type: none"> • Matthew Barnard, Co-founder & CEO, Plenty Unlimited Inc., United States • Darren Davis, President & CEO, Ma’aden, KSA
10:20-10:30	What’s next for NEOM?
Plenary, KAICC	<p>Short flash talk with updates on the city of the future</p> <p>Moderator: Lubna Bouza, Skynews Arabia</p> <ul style="list-style-type: none"> • Nadhmi Al-Nasr, CEO, NEOM, KSA
10:30-11:00	What’s next for the Middle East? How the Middle East became an international investment powerhouse
Plenary, KAICC	<p>Why now? Through an extraordinary focus on investment and innovation, the Middle East is becoming the new region of opportunity. Financial markets have secured record investments from international players, thereby placing regional stock exchanges at the forefront while its entrepreneurs strive to create global tech “unicorns”. Urgent questions? What public-private partnerships, intra-regional collaborations, and global investments are required to drive these changes forward? What specific initiatives will create the most game-changing new investment opportunities? And how will regional leadership support the ambitious, tech-savvy next generation that’s propelling it into the future? Key takeaways? Analysis of the transformative, modernizing factors that are leading to unprecedented economic opportunity in the new Middle East.</p> <p>Moderator: TBD</p> <ul style="list-style-type: none"> • H.E. Mohammed Al-Jadaan, Minister of Finance, KSA
11:00-11:10	Stories from tomorrow: Diversity and diversification
Plenary, KAICC	<p>How emerging markets will benefit from advancing female leadership</p> <p>Moderator: Erik Schatzker, Bloomberg</p> <ul style="list-style-type: none"> • Isabel dos Santos Vice Chairman Banco de Fomento Angola, Portugal
11:10-11:40	What’s next for Asia? Will a newly prosperous supercontinent overtake a waning West?



Plenary, KAICC	<p>Why now? Asia already accounts for 60 percent of the world’s population and 40 percent of its GDP, and its economic hegemony is certain as growth continues to skyrocket. Yet, some question whether Asia’s political models will sustain long-term growth and innovation. Urgent questions? While China has been the growth story in Asia for the past 30 years, what other Asian countries will emerge as key drivers of economic success? What can policymakers and CEOs do to capitalize on this trend – and compete? How should investors approach Asia – today and tomorrow? Key takeaways? How to leverage the Asian economic miracle over the next 25 years.</p> <p>Moderator: Parag Khanna</p> <ul style="list-style-type: none"> • Raamdeo Agrawal, Chairman & Co-founder, Motilal Oswal Financial Services Ltd., India • H.E Dr. Majid Al Kassabi, Minister of Commerce and Investment, KSA • Thomas Lembong, Chairman, Indonesia Investment Coordinating Board (BKPM), Indonesia • Ju Zhao, Chief Investment Officer, China Merchants Bank, China
11:40-12:00	Snapshot: Global culture
Plenary, KAICC	<p>With globalization, not just innovation and investment but also a sense of culture spans nations and continents across the globe. How are leaders investing in this new global community?</p> <p>Moderator: Magnus Resch</p> <ul style="list-style-type: none"> • Chris Dercon, President, RMN-Grand Palais, France • H.R.H. Prince Badr bin Abdullah bin Mohammed bin Farha Al-Saud, Minister of Culture, KSA
12:00-12:10	Stories from tomorrow: Citizen robot
Plenary, KAICC	<p>Robots have moved well beyond manufacturing and maintenance – entering our lives as assistants, therapists, healthcare providers, and companions. What can we expect from this new era of ubiquitous robotics?</p> <p>Moderator: Ayesha Khanna</p> <ul style="list-style-type: none"> • Kaname Hayashi, Founder & CEO, GROOVE X, Inc., Japan
12:10-12:20	Brief Interlude
	TBD
12:20-12:30	Snapshot: The future of reality
KAICC	<p>An exploration of how modern life is increasingly merging the virtual world with our everyday reality</p> <p>Moderator: Erik Schatzker, Bloomberg</p> <ul style="list-style-type: none"> • Omar Khan, Chief Product Officer, Magic Leap, United States
13:00-14:00	Conclaves
KAICC	
13:00-14:00	Lunch
14:15-14:45	The people’s bank: How are innovations in digital payments driving inclusive finance?
Ritz Plenary A	<p>Why now? Tech startups, many from Asia, have dethroned cash and sparked a digital payments revolution that is remaking commerce for the next half of the twenty-first century. Urgent questions? With two-thirds of Chinese tourists using mobile payments abroad in 2018 and their spending estimated to hit \$315 billion by 2020, will China continue to lead the digital payments revolution? Who are the new disruptors poised to overtake the market? Will digital payments truly bring commerce to everyone? How can regulators ensure quality and standardization in the new landscape? Key takeaways? Investment opportunities related to the future of fintech and financial inclusion.</p> <p>Moderator: Omar Christidis, Founder & CEO, Arabnet, Lebanon</p>



- Ali Abulhasan, Co-founder & CEO, Tap Payments, Kuwait
- Jacky Gang Ji, Vice President, Head of Strategic Investment & Corporate Development, Ant Financial, China
- Tayo Oviolu, Founder & CEO, Pagatech, Nigeria
- Vijay Shekhar Sharma, Founder & CEO, Paytm, India

14:15-14:55 Miniseries: Public vs private

Ritz Plenary B Finding the right mix of public, private, and state-sponsored growth across the economies of the developed and emerging world.

Moderator: Staci Warden, Executive Director of Global Markets Development, Milken Institute

Kickstarters: The public and private financing models competing to back the next startup rockstars

- Lu Zhang, Founder & Managing Partner, Fusion Fund, United States

State crafted: The new era of state-driven investment in entrepreneurship and business development

- Adel Al Ateeq, CEO, Jada Fund of Funds, KSA

From startup to scale: Financing and fostering tech founders driving the rise of the global middle class

- Wenyi Cai, Founder & CEO, Polymath Ventures, Colombia
- Christine Tsai, Founding Partner & CEO, 500 Startups, United States

14:15-15:30 Taskforce | Connect

Ritz Riyadh Mobile technology has emerged as a primary engine of economic growth - stimulating huge investments in infrastructure, advancing financial inclusion, and serving as a pathway to entrepreneurship for many in the developing world. Mobile technologies boost productivity and increase the global GDP and combined with new digital services and the advent of 5G, are driving a new wave of innovation across business, government, and civil society. Public policies that promote innovation and investment in mobile often cite the positive social and economic impacts of connectivity -- as well as some of the risks. This taskforce will explore the new frameworks necessary to support a thriving digital ecosystem and accelerate universal connectivity.

Moderator: Tom Loozen, Partner and Global Telecommunications Leader, EY

- Ankur Bahn, Global CEO, Nokia WINGS, Finland
- Riyadh Saeed Muawad, Senior VP of Enterprise Business Unit, STC, KSA
- Dr. Rao Mulpuri, CEO, View, United States
- Safder Nazir, Vice President of Smart Cities & IoT, Huawei, China

14:15-15:30 Taskforce | Move

Ritz Jizan As the world transitions into the fourth industrial revolution, with the rise of digital services taking over large areas of the global economy, industries associated with the movement of people and products is poised for complete transformation. Technological innovations across supply chains, the evolution from hardware to software, the increased demand for mobility services, and large-scale transformations in the customer experience, are tearing down barriers between existing modes of transportation and creating new options for mobility — both physical and virtual. This taskforce will explore the new era of digital transportation, the role of public-private partnerships, how to create new business models, opportunities for investment, and how leadership in vital urban centers will be essential for success.

Moderator: Guillaume Thibault, Partner Oliver Wyman



- Laurence Batlle, President, RATP Development, France
- Dr. Zhang Dezhaoh, CEO, Idriverplus, China
- Eduardo Dominguez Puerta, Head of UAM, Airbus, France
- Captain Ibrahim Koshy, Saudi Arabian Airlines, KSA

14:15-15:30 Taskforce | Renew

Ritz Jeddah Accelerating the pace of innovation in sustainable energy is key to solving the global climate challenge, as well as an urgent policy mandate of the Paris Agreement and the G20. Investment in sustainable energies will enable faster economic growth, create more jobs and cleaner cities, and help reduce the effects of climate change. Investments and innovations in sustainable energy are still early, and efforts to accelerate these transformations are often restricted by the high costs of large-scale infrastructure. To confront this challenge, new investment approaches are needed - as well as the full support of governments and multinational energy companies, which often require new public-private funding partnerships that mitigate risk for private investors, especially in developing nations.

Moderator: Michael Hayes, Global Head of Renewables, KPMG

- Bruno Bensasson, CEO, EDF Renewables, France
- Michelle Davies, International Head of Clean Energy and Sustainability, Eversheds Sutherland, United Kingdom
- John Green, Global Head, Client Group, Investec Asset Management, South Africa
- Julien Pouget, SVP Renewables, Total S.A., France
- Jochen Wermuth, IC member, SWF KENFO, Germany

14:15-15:30 Taskforce | Live

Ritz Dammam In today’s global, interconnected, and fast-paced environment, citizens’ needs are constantly evolving. Citizens in urban centers are looking to enhance livability and take a more active role in their communities by promoting a circular economy, influencing policy development, and encouraging social engagement. As a result, urban infrastructure and technologies are evolving to create “citizen-centric” designs and functions to improve performance, lifestyle, happiness, and human interaction. This taskforce will explore themes around citizens’ evolving preferences as individuals, community members, and policymakers – and examine the infrastructure, technologies, and policies driving a “citizen-centric” approach to urban systems and identify the key investment opportunities in these communities of the future.

Moderator: Philippe Cornette de St Cyr, Managing Director & Partner, BCG, United States; Suresh Subudhi, Managing Director and Senior Partner, Global Head of Infrastructure, BCG, United States

- Ash Bhardwaj, President, Asia & Middle East, Kattera, United States
- Marisa Drew, CEO of Impact Advisory and Finance, Credit Suisse, Switzerland
- Huang Wei, CEO, Unisound, China
- Miguel Gamino, Executive Vice President, Global Cities – Enterprise Partnerships, Mastercard
- Ben Rimmer, Former CEO, City of Melbourne, Australia

15:00-16:30 Summit III: What’s next for the global society?

Plenary, KAICC Businesses across the globe are engaged in purposeful efforts to improve human health and promote new levels of prosperity and happiness – elevating the world’s collective consciousness and re-defining modern society. At the same time, technologies that blend the physical and digital worlds are turbocharging our ability to form meaningful connections and engage in friendship and commerce in new ways. What strategies, policies, and partnerships are necessary to balance productivity with personal fulfillment, and social engagement with security? What new frameworks can support social cohesion during a time of fast-paced social transformation? As we race toward a hyper-connected future, how can societies and economies evolve to become more equitable and human-centered?
TBD – RICHARD BROWNING

Moderator: Ayesha Khanna



The global future

- H.E. Abdullah Al-Swaha, Minister of Communications and Information Technology, KSA

Interconnected outlook

- Anand Mahindra, Chairman, Mahindra Group, India

Smart cities

- Mohamed Alabbar, Founder & Chairman, Emaar Properties, UAE
- Nasser Sulaiman Al-Nasser, Group CEO, Saudi Telecom Co, KSA

Intelligent innovations

- Dr. WP Hong, CEO, Samsung SDS, South Korea

Digital nations

- Taavi Kotka, Former CIO of Estonia; Founder, Proud Engineers LLC, Estonia

Digitized society

- Dr. Li Xu, CEO, SenseTime

E-nnovation

- Alejandro Agag, Chairman, Formula-E Holdings Ltd., United Kingdom
- Peter Rawlinson, CEO & CTO, Lucid Motors, United States

Hyperspeeding

- Jay Walder, CEO, Virgin Hyperloop One, United States

16:30-17:30 Closing session: What's next? The G20!

Plenary,
KAICC

Why now? As the Kingdom of Saudi Arabia prepares to host the G20 Summit in 2020, world leaders are focused on the social, economic, and technological changes that are causing widespread transformations to the global economy – job markets, environmental issues, urbanization, amongst others. **Urgent questions?** What new frameworks are today's most innovative heads of state using to manage in this era of rapid transformation? What new policies can best tackle global challenges? **Key takeaways?** Insights into the policies that will drive the future – and opportunities for international partnerships to promote large-scale global progress and prosperity.

Moderator: H.E. Bassem Awadallah, CEO, Tomoh Advisory, UAE

- David Cameron, former Prime Minister, United Kingdom
- François Fillon, former Prime Minister, France
- Matteo Renzi, former Prime Minister, Italy
- Kevin Rudd, former Prime Minister, Australia

