



Hamilton County Schools

Facilities Master Plan Update to Board of Education

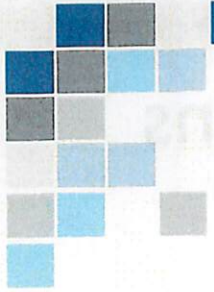
January 13, 2020



Tonight's Purpose

Our purpose tonight is to provide an update on the status of the district's facilities master planning effort and to share a summary of the December 2019 community engagement.





A Year of Facilities Master Planning

Spring 2019 –
Gather data


Summer 2019 -
Develop
Preliminary
Look at
Facilities
Master Plan

Fall 2019 -
Conduct
Community
Engagement

Winter 2020 -
Revise possible
facilities solutions

The Evolution of Possible Facilities Solutions

	Option A	Option B	Option C
Planning Concept	Fix Everything and Minimize Disruption	Maximize Efficiency	Maximize Efficiency and Effectiveness
Estimated Cost (2019\$, no phasing)	\$1.2 Billion	\$816 Million	\$869 Million
Number of Schools	74	60	67
Average School Size (Capacity)	780	913	869



Community engagement in January will gather feedback on Option C.



Going From Option A to Option B

- **Reduce** the overall cost to address deficiencies
- Identify opportunities to gain efficiencies by **reducing** the number of schools and **increasing** the size of remaining schools
- **Optimize** available school capacity to efficiently accommodate forecasted 7.1% growth in enrollment and anticipated shifts in population
- **Modernize** and **improve** school facilities
- **Expand** and **enhance** access to vocational and magnet programs



Getting to Option C – Community Engagement

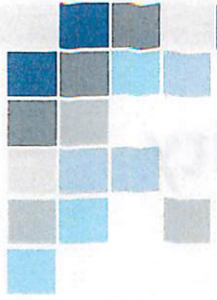
Three mechanisms for providing feedback on Option B:

- Online survey
 - Open November 18 to December 15, 2019
 - Over 5,000 participants
- Community forums
 - 5 forums (December 3-5)
 - Over 250 participants
- Focus groups
 - 2 sessions
 - 20 parents and community stakeholders



The Prevailing Themes from the Community

1. Participants expressed an interest in providing opportunities for **academic excellence** equitably throughout the district.
2. Participants shared a strong preference for renovating existing facilities in order to **retain their neighborhood school**.
3. Participants indicated a strong appreciation for small schools because of the **close relationships with teachers**.
4. Participants recognized the **need for action** to address facilities issues, but they also were concerned that the community and its decision-makers will not provide the support needed to **ensure implementation** of a facilities master plan.



Specific Ideas from the Community

- Keep a neighborhood school in the Brainerd area.
- Don't make Lookout Valley MS/HS a K-12.
- Reconsider consolidating all vocational programs at Barger site.
- Ensure CCA has the facilities to serve its program.
- Preserve Barger's arts program.



Option C's Response to the Community

Community's Ideas	Option C's Solutions
Keep a neighborhood school in the Brainerd area.	Brainerd HS moves to a new 800 student high school facility on the Dalewood MS site.
Don't make Lookout Valley MS/HS a K-12.	Lookout Valley ES and Lookout Mountain ES remain open and are renovated. Lookout Valley MS/HS is renovated, and 235 Howard HS students are rezoned to Lookout Valley MS/HS to optimize available capacity.
Reconsider consolidating all vocational programs at Barger site.	3 regional vocational education centers at Sequoyah HS, Hamilton County HS, and a new vocational education center at the Barger ES site provide greater access to vocational programs across the district.
Ensure CCA has the facilities to serve its program.	CCA moves to a 1,300 student, K-12, state of the art performing arts-based school on the Brainerd site. Brainerd HS students move to new high school on Dalewood MS site.
Preserve Barger's arts program.	Barger ES moves to the new, 1,300 student K-12 building with CCA at the Brainerd site.

Facilities Master Plan Options

	Option A	Option B	Option C
Planning Concept	Fix Everything and Minimize Disruption	Maximize Efficiency	Maximize Efficiency and Effectiveness
Estimated Cost (2019\$, no phasing)	\$1.2 Billion	\$816 Million	\$869 Million
Number of Schools	74	60	67
Average School Size (Capacity)	780	913	869
Description	<p>Renovates all schools with score of 65 or greater. Replaces all buildings with score under 65. Adds capacity to schools to address over-utilization. Minimal redistricting. Average School Size increases from 710 (current), but district would continue to have some very small schools. Only closes Hillcrest ES (current district plan). Some sites cannot accommodate fixing all deficiencies due to site constraints and school may have to be relocated. Land acquisition costs are not included in Estimated Cost.</p>	<p>Gains efficiencies with larger schools and reduction of total number of schools. Does not renovate schools with scores over 80. Renovates schools with scores between 60-80. Closes or replaces schools with scores below 60. Uses additions, redistricting, and consolidations to balance enrollment.</p>	<p>Greater access to vocational and magnet programs through regional vocational education centers and new facilities for magnet programs with room for program expansion. Gains efficiencies with larger schools and reduction of total number of schools but preserves some smaller neighborhood schools in targeted areas. Renovates schools with scores between 60-80. Closes or replaces schools with scores under 60.</p>



Facilities Master Plan Option C - \$869 Million

SUMMARY OF OPTION C

Schools Receiving Only Renovations	22 - Brown MS, Central HS, Dawn Program @ Hillcrest ES , East Ridge MS, East Ridge HS, Hamilton County HS, Hixson ES, Hixson HS, Hunter MS, Loftis MS, Lookout Mountain ES, Lookout Valley ES, Lookout Valley MS/HS, McConnell ES, North Hamilton County ES, Ooltewah MS, Ooltewah HS, Red Bank HS, Sale Creek MS/HS, Soddy Daisy HS, Washington Alternative , Woodmore ES.
Schools Receiving Renovations and/or Additions	15 - Bess T. Shepherd ES, Big Ridge ES, CCA/Barger (K-12) @ Brainerd , Calvin Donaldson ES, Daisy ES , Harrison ES, Howard HS , Normal Park (Lower/Upper) @ CCA , Snow Hill ES (current plan), Soddy ES, Spring Creek ES, Thrasher ES, Wallace A. Smith ES, Westview ES, Wolftever ES.
Replaced Schools (Tear Down and Build New Building Onsite)	4 – Dalewood MS (HS), Dupont ES, Orchard Knob MS, Tyner HS (MS/HS) .
New Buildings	7 - Brainerd HS @ Dalewood , CCA/Barger (K-12) @ Brainerd , CSAS @ TBD , CSLA @ new or repurposed building , East Hamilton MS (current plan), New ES, Vocational @ Barger .
Repurposed Schools/Sites	12 - Barger ES , Battle Academy ES, Brainerd HS , Brown Academy ES, CCA , CSLA @ new or repurposed building , Daisy ES , Dalewood MS , East Hamilton MS/HS, Hillcrest ES , Howard HS (current plan), Tyner HS , Washington Alternative (PK Center).
Relocated Programs	9 – Barger ES to Brainerd, Brainerd HS to Dalewood, CCA to Brainerd, CSAS to TBD, CSLA to new or repurposed building, Dawn Program to Hillcrest, Normal Park (Lower) to CCA, Normal Park (Upper) to CCA, Tyner MS to Tyner HS.
Closed Schools/Sites	11 - Alpine Crest ES, Clifton Hills ES, CSAS , CSLA , Dawn Program , Lakeside ES, Normal Park (Upper) , Normal Park (Lower) , Rivermont ES, Soddy Daisy MS, Tyner MS .

Next Steps

- January 28-29 – focus groups and community forums
- February – finalize recommendation and phasing plan
- March – present final report to Board





"If a man empties his purse into his head, no man can take it away from him. An investment in knowledge always pays the best interest."

~ Ben Franklin

Thank you