## tom: 930

Department of the Treasury

**Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.
▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2015

Open to Public Inspection

2015, and ending For the 2015 calendar year, or tax year beginning D Employer identification number C Name of organization Independent Women's Voice Check if applicable 36-4534086 Doing business as Address change Number and street (or P O box if mail is not delivered to street address) Room/suite Telephone number Name change 500 (202) 857-3293 Initial return 1875 I Street, NW City or town, state or province, country, and ZIP or foreign postal code Final return/terminated Amended return 20006 **G** Gross receipts \$ 981,107 Washington H(a) Is this a group return for subordinates? F Name and address of principal officer Yes Application pending Are all subordinates included? DC 20006 Heather Higgins 1875 I Street, NW Washington If 'No,' attach a list (see instructions' 4947(a)(1) or 527 X 501(c) ( 4 (insert no ) Tax-exempt status Website: ► www.iwvoice.org H(c) Group exemption number Other > L Year of formation 2003 M State of legal domicile Form of organization X Corporation Association DC Part I Summary Briefly describe the organization's mission or most significant activities: Engage more individuals in legislative advocacy, educate them about the impact of public policies on their lives and our economy, and build support Governance for policies that empower individuals by giving them greater freedom and autonomy If the organization discontinued its operations or disposed of more than 25% of its net assets. Check this box ▶ Number of voting members of the governing body (Part VI, line 1a) Number of independent voting members of the governing body (Part VI, line 1b) 4 Total number of individuals employed in calendar year 2015 (Part V, line 2a) . . 5 0 Total number of volunteers (estimate if necessary) . . . . . . 6 0 0. 7a Total unrelated business revenue from Part VIII, column (C), line 12 7a b Net unrelated business taxable income from Form 990-T, line 34 **Prior Year Current Year** Contributions and grants (Part VIII, line 1h) 6,176,619 978,837. Program service revenue (Part VIII, line 2g) . Investment income (Part VIII, column (A), lines 3,4, and 7d) 10 2 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e), 1,482. 1,164. 11 Total revenue - add lines 8 through 11 (must equal Rark VIII, column (A) line 12) 6,177,785 980,320. 12 Grants and similar amounts paid (Part IX, column (A), line's 1-3) 13 2,793,000 25,000. Benefits paid to or for members (Part IX, column (A), line 4) 14 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 326,196 15 274,642. 16a Professional fundraising fees (Part IX, column (A), line 11e) . . . b Total fundraising expenses (Part IX, column (D), line 25) ▶ Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 17 2,371,333. 1,481,417. Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 5,490,529 18 1,781,059. Revenue less expenses Subtract line 18 from line 12 . . . . . . . . -800,739. 687,256. **End of Year Beginning of Current Year** 20 Total assets (Part X, line 16) . . 1,021,582. 239,334. 30,925. 21 Total liabilities (Part X, line 26) . . . . . 12,434 22 1,009,148. 208,409 Signature Block Part II Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than pfficer) is based on all information of which preparer has any knowledge. 9/14/16 Sign Here Heather Higgins Type or print name and title Print/Type preparer's name Douglas S. Corey, CPA

SCANNED OCT 0 3 2016

Paid Preparer

**Use Only** 

Firm's name

Firm's address

Douglas Corey

Fairfax

May the IRS discuss this return with the preparer shown above? (see instruction BAA For Paperwork Reduction Act Notice, see the separate Instruction

10201 Fairfax Blvd,

Associates

Form	990 (2015) Independent Women's Voice	<u>36-4534</u> 086	Page 2
Par	Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III	· · · · · · · · · · · · · · · · · · ·	
1	Briefly describe the organization's mission:		
	Engage more individuals in legislative advocacy,		
	educate them about the impact of public policies on their lives and our e		
	for policies that empower individuals by giving them greater fre	edom_and_autono	<u>my</u>
2	Did the organization undertake any significant program services during the year which were not listed on the		г
	Form 990 or 990-EZ?	· · · · · · · L Yes	X No
	If 'Yes,' describe these new services on Schedule O.	-2	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program service If 'Yes,' describe these changes on Schedule O.	s? · · · · · L Yes	X No
4	Describe the organization's program service accomplishments for each of its three largest program services.	as measured by expense	s.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to and revenue, if any, for each program service reported.	others, the total expenses,	
			<del></del> -
4 a	(Code:) (Expenses \$ 1,416,739. including grants of \$ 25,000.)		<u>0.</u> )
	Educate the public about the impact of public policies on Americ	can families and	
	the economy, and encourage their engagement and action so that p	o <u>olicymakers</u>	<b></b> -
	hear the voices of mainstream women.		
	(Code: ) (Expenses \$ including grants of \$ ) (	Povonuo \$	<del></del>
4 D	(Code:) (Expenses \$ including grants of \$) (	Revenue 5	
			<del>-</del>
			<b>-</b>
		<del>-</del>	
	(Code ) (Expenses \$ including grants of \$ ) (	Revenue \$	١
70	/(Code)/(Expenses v		'
		<b></b>	
			·
			- <b></b>
			·
			·
			·
		<b>-</b>	
4 d	Other program services. (Describe in Schedule O.)		<del></del>
	(Expenses \$ including grants of \$ ) (Revenue \$	•	)
	Total program service expenses ► 1,416,739.		
BAA	TETANO 40/2/15	Form	990 (2015)

<u>қа</u>	Checklist of Required Schedules			
		1	Yes	No
ì	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	1		х
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I	3	Х	_
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If 'Yes,' complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If 'Yes,' complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
•	a Did the organization report an amount for land, buildings and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI	11 a	х	
l	b Did the organization report an amount for investments — other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII	11 b		Х
1	c Did the organization report an amount for investments — program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII	11 c		Х
4	d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX	11 d		Х
	e Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	11 e		X
1	f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X	11 f	х	
	a Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI, and XII	12a	Х	
	b Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional	12 b		Х
	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		X
	a Did the organization maintain an office, employees, or agents outside of the United States?	14a	_	X
1	b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If 'Yes,' complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If 'Yes,' complete Schedule F, Parts II and IV	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If 'Yes,' complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions)	17		х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III.	19		Х

	Transfer of reduited demodates (commence)		Yes	Ma
20`a	a Did the organization operate one or more hospital facilities? If 'Yes', complete Schedule H	20a	res	No X
ь	of 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		-
	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III	22		Х
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If 'Yes,' complete Schedule J	23	Х	
24	a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K If 'No, 'go to line 25a	24a		Х
- 1	b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
1	c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
	d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		
25	a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I	25a		Х
	b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I	25b		х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If 'Yes', complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If 'Yes,' complete Schedule L, Part III	27	artina 1 ×	X
28	instructions for applicable filing thresholds, conditions, and exceptions)			
	a A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28a		X
	b A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28b		х
	c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part IV	28c	Х	
29	Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If Yes, complete Schedule M	30		Х
31	D. I.I. S. L. Late Language and accept and accept another profit of Was a complete School of N. Port I.	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Part II, III, or IV, and Part V, line 1	34		х
35	a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
	b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2	35b		Х
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI	37		х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?  Note. All Form 990 filers are required to complete Schedule O	38	х	
BA	A.	Form	990 (2	2015)

	Check if Schedule O contains a response or note to any line in this Part V			
•			Yes	
1 a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			1
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
·	(gambling) winnings to prize winners?	1 c		<u>.</u>
2 a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax State-			
	ments, filed for the calendar year ending with or within the year covered by this return   2a  0		_	
	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2 b		<u> </u>
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			- - <u>;</u>
3 a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3 a		Х
	If 'Yes' has it filed a Form 990-T for this year? If 'No' to line 3b, provide an explanation in Schedule O	3 Ь		<u> </u>
4 a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4.0		l x
		4 a		+-^-
D	If 'Yes,' enter the name of the foreign country. ►  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	 5 a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5 b		X
	If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?	5 c		<del>  ^</del>
		- 30		+
6 a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6 a	X	
b	If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were		.,	
	not tax deductible?	6 b	X	<u> </u>
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and			<del> </del> -
	services provided to the payor?	7 a		<del> </del>
	If 'Yes,' did the organization notify the donor of the value of the goods or services provided?	7 b		<del> </del>
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7с		
d	If 'Yes,' indicate the number of Forms 8282 filed during the year			<del>                                     </del>
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7 e		
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7 f		<del>                                     </del>
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899			
	as required?	7 g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	7 h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring			1
	organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the sponsoring organization make any taxable distributions under section 4966?	9 a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9 b		
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)			
12 a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12 a		
b	If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13 a		<u> </u>
	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			'
	Did the organization receive any payments for indoor tanning services during the tax year?	14 a		X
	of Yes, has it filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule O	14 b	<u> </u>	<del>  ^</del>
BAA	TEEA0105 10/12/15		990 (	(2015)

Par	d VI · Governance, Management, and Disclosure For each 'Yes' response to lines 2 through 7b below a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.  Check if Schedule O contains a response or note to any line in this Part VI	'n		
500	tion A. Governing Body and Management		-	
Sec	tion A. Governing Body and Management		Yes	No
1 a	Enter the number of voting members of the governing body at the end of the tax year			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		х
4	Did the organization make any significant changes to its governing documents	-		
	since the prior Form 990 was filed?	4		х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		X
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more			<del>                                     </del>
/ a	members of the governing body?	7 a		x
				<del>                                     </del>
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7 b		<u>x</u>
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by			
9	The governing body?	8 a	X	
	Each committee with authority to act on behalf of the governing body?	8 b		X
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			<u> </u>
9	organization's mailing address? If 'Yes,' provide the names and addresses in Schedule O	9		X
<u>Sec</u>	tion B. Policies (This Section B requests information about policies not required by the Internal Reven	ue C		) <del> </del>
			Yes	No
10 a	Did the organization have local chapters, branches, or affiliates?	10 a		X
t	of Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10 b		
11 a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11 a	Х	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If 'No,' go to line 13	12a	X	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise			
c	to conflicts?	12b	X	
	Schedule O how this was done	12 c	Х	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15 a	Х	
t	Other officers or key employees of the organization	15 b		Х
	If 'Yes' to line 15a or 15b, describe the process in Schedule O (see instructions).	3	,	
16 a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		
Ŀ	of 'Yes' did the organization follow a written policy or procedure requiring the organization to evaluate its	104		
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16 b		
	tion C. Disclosure			
	List the states with which a copy of this Form 990 is required to be filed See Form 990, Page 6, Line 17 (continued)  Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) at			
18	for public inspection. Indicate how you made these available. Check all that apply.	· ranau		
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available the public during the tax year	e to		
20	State the name, address, and telephone number of the person who possesses the organization's books and records.			
	Peter Lips 1875 I Street, NW Washington DC 20006 (54)	10) 8	388-4	<u> 175</u> 2
BAA		Form	990 (	2015)

Form 990 (2015), Independent Women's Vo	oice							36-45340	86 Page 7
Part VII Compensation of Officers, Direct	ors, Tru	stee	es,	Ke	y Ei	mploy	ees, Highest C	ompensated E	mployees, and
Independent Contractors									Г
Check if Schedule O contains a response or									<u> </u>
Section A. Officers, Directors, Trustees, K									
1 a Complete this table for all persons required to be liste organization's tax year	d. Report o	comp	ensa	atior	o for	the cale	ndar year ending w	vith or within the	
<ul> <li>List all of the organization's current officers, direct compensation. Enter -0- in columns (D), (E), and (F) if no</li> </ul>						duals or	organizations), reg	ardless of amount of	i
<ul> <li>List all of the organization's current key employees</li> </ul>									
<ul> <li>List the organization's five current highest compensation (Box 5 of Form Worganization and any related organizations</li> </ul>	sated emp /-2 and/or l	loyee Box 7	es (c of F	ther Forn	tha 10	n an offi 99-MIS0	cer, director, truste c) of more than \$10	e, or key employee) 10,000 from the	
<ul> <li>List all of the organization's former officers, key en of reportable compensation from the organization and an</li> </ul>	y related o	rganı	zatio	ons					00,000
<ul> <li>List all of the organization's former directors or tro organization, more than \$10,000 of reportable compensa</li> </ul>	tion from t	he or	ganı	zatio	on a	nd any i	elated organization	ıs	
List persons in the following order: individual trustees or demployees, and former such persons	directors, ir	nstitu	tiona	al tru	ıstee	es; office	ers, key employees	, highest compensati	∌d
Check this box if neither the organization nor any rela	ated organi	zatio	n co	mpe	ensa	ted any	current officer, dire	ctor, or trustee.	
				(C)	)				
(A) Name and Title	(B) Average hours per	thar	one s both	box, i an o	unless	ck more s person and a ee)	(D) Reportable compensation from	(E)  Reportable compensation from	(F) Estimated amount of other
	week	or director	Institutional trustee	Officer	Key employee	Former Highest compensated employee	the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) Heather R. Higgins President & CEO	40.00	x		x			126,000.	0.	0.
(2) Midge Decter	1.00	T					<del>                                     </del>		

| Note that the content of the conte

(A) Name and title	(B) (C)  Position (do not check more than one box, unless person is both an officer and a director/trustee) week (c)					s both or/trust	an ee)	(D)  Reportable compensation from	(E)  Reportable compensation from	(F) Estimated amount of other	
	(list any hours for related organiza tions below dotted line)	or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	compensati- from the organizatio and relate- organizatio	n d
(15)											
(16)		-					-		-		<u> </u>
<u>(17)</u>		-			-						
(18)		-							· · · · · · · · · · · · · · · · · · ·		
(19)				!					<u> </u>	1	
(20)	<b></b>			<u>-</u>							
(21)						-				<del> </del>	
(22)		<u> </u>									-
(23)		ļ									
(24)					<del>  -</del>						<del></del>
(25)											
1 b Sub-total	on A						<b>&gt;</b>	126,000.	0.		0.
d Total (add lines 1b and 1c)							ive	126,000. d more than \$100,0	0.000 of reportable co	mpensation	0.
3 Did the organization list any former officer, director on line 1a? If 'Yes,' complete Schedule J for such in										Yes	No X
4 For any individual listed on line 1a, is the sum of rep the organization and related organizations greater to such individual	han \$150,	000°	If "Y	es' (	com	plete	Sch	mpensation from hedule J for 		. 4 X	
5 Did any person listed on line 1a receive or accrue c for services rendered to the organization? If 'Yes,' c	ompensat omplete S	ion fr Chea	om a	any i <i>J for</i>	unre suc	lated h per	org rson	ganization or individ	lual <u></u>	. 5	Х
Section B. Independent Contractors  1 Complete this table for your five highest compensate	ed indepe	nden	t co	ntrac	ctors	that	rec	eived more than \$1	00.000 of		
compensation from the organization. Report compe	nsation fo	r the	cale	nda	r yea	ar end	dıng	with or within the o	organization's tax ye		
Name and business addre								Description of	f services	(C) Compensatio	n
	Coraop			PA				Communication	ns services	178,6	
Wilson Perkins Allen Opinion Research 319 Classen Drive Ashdown Forest Strategies 35 N Moore St, Apt 2A			<u> </u>	NY				Polling Management	Consuting	109,1 126,0	
											<del></del>
Total number of independent contractors (including \$100,000 of compensation from the organization	but not lin	nited	to th	ose	liste	d ab	ove	) who received mor	e than		
BAA	<u> </u>	TEEAC	108	10/1:	2/15					Form 990 (	2015)

Form 990 (2015)

		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
nts rts	1 a Federated campaigns 1 a				
3rai our	b Membership dues 1b				
Contributions, Gifts, Grants and Other Similar Amounts	c Fundraising events 1c				
Giff ilar	d Related organizations 1 d	<b></b>   i			
ns, Sim	e Government grants (contributions) 1 e				
Contributions, Gifts, Grants and Other Similar Amounts	f All other contributions, gifts, grants, and similar amounts not included above . 1f 978.83				
를, 등	similar amounts not included above				
g g	h Total. Add lines 1a-1f	37. ·► 978,837.			1
<u>မ</u> ပ	Business Code	3,0700,1		<del></del>	
Program Service Revenue	2 a				
藍	b			•	
<u>.</u>	c				-
, <u>Ş</u>	d				
Ĕ	е				
ğ	f All other program service revenue				
<u>~</u>	g Total. Add lines 2a-2f	. •		<del> </del>	
	3 Investment income (including dividends, interest and			•	
	other similar amounts)		0.	0.	1
	<ul><li>Income from investment of tax-exempt bond proceeds</li><li>Royalties</li></ul>				
	(i) Real (ii) Personal	<del></del>			
	6 a Gross rents				
	b Less rental expenses				
	c Rental income or (loss)				
	d Net rental income or (loss)	. ▶			
	7 a Gross amount from sales of (i) Securities (ii) Other				-
	assets other than inventory 787.				
	<b>b</b> Less cost or other basis	Į.			
	and sales expenses	<del> </del>			
	<b>c</b> Gain or (loss)	<u> </u>			
		0.	0.	0.	0.
울	8 a Gross income from fundraising events (not including \$				
Ę	of contributions reported on line 1c).				
æ	See Part IV, line 18 a				]
Other Reven	b Less direct expenses b				
ಕ	c Net income or (loss) from fundraising events	. •			
	9 a Gross income from gaming activities. See Part IV, line 19 a				
	b Less. direct expenses b				
	c Net income or (loss) from gaming activities	. •			
	10 a Gross sales of inventory, less returns				
	and allowances a				
	b Less cost of goods sold b				
	c Net income or (loss) from sales of inventory				
	Miscellaneous Revenue Business Cod			- <del></del>	
	11a Other <u>lncome</u> 900099	1,482.	1,482.	0.	0.
	b		<del></del>		
	d All other revenue				
	e Total. Add lines 11a-11d	1,482.			<del> </del>
	42 Total revenue Conventions	1,402.	1 400		<del></del>

### Part IX Statement of Functional Expenses

	not include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	25,000.	25,000.		
2	Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16				·
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees				
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	254,020.	144,365.	54,449.	55,206.
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9	Other employee benefits				
10	Payroll taxes	20,622.	11,831.	4,450.	4,341.
11	Fees for services (non-employees)				
	Management	141,666.	91,253.	25,213.	25,200.
	Degal	98,068.	53,647.	44,421.	0.
	Accounting	12,411.	0.	12,411.	0.
	Professional fundraising services See Part IV, line 17				
	Investment management fees				
	Other (If line 11q amount exceeds 10% of line 25, column			_	
_	(A) amount, list line 11g expenses on Schedule O)	330,194.	291,877.	0.	38,317.
	Advertising and promotion	1 000	740	1 100	
13	Office expenses	1,939.	749.	1,190.	0.
14 15	Information technology				
16	Occupancy				
17	Travel	53,818.	31,483.	104.	22,231.
18		33,010.	31, 1001	2,9,13	
19	Conferences, conventions, and meetings				
20	Interest				· ·-·
21	Payments to affiliates				<del></del>
22	Depreciation, depletion, and amortization	1,491.	0.	1,491.	0.
23 24	Insurance Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)	2,564.	0.	2,564.	0.
	Events	92,684.	47,199.	0.	45,485.
I	Active engagement	260,827.	260,827.	0.	
	Polling	267,868.	267,868.	0.	0.
	Communications	70,508	70,508.	15 561	0.
	All other expenses	147,379.	120,132.	15,561.	11,686.
25	Total functional expenses. Add lines 1 through 24e	1,781,059.	1,416,739.	161,854.	202,466.
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.  Check here  if following  SOP 98-2 (ASC 958-720)				
BAA	<del></del>	TEEA0110 10/1	·	<u></u>	Form <b>990</b> (2015)

**Balance Sheet** Check if Schedule O contains a response or note to any line in this Part X . . . . . . . . . . . . (A) (B) End of year Beginning of year 953,613 1 185,421 2 Savings and temporary cash investments . . . . . . . . . 3 10,000. 3 4 48,192 32,165. Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L 5 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L 6 7 8 Inventories for sale or use . . . . . . . . . . . . . . . . Prepaid expenses and deferred charges . . . . . . . . 9 16,809 9,521 Land, buildings, and equipment cost or other basis. 10 a 10 a 10 b 10 c 2,227 2,968 11 Investments - publicly traded securities . . . . . . . . . . . . 11 Investments - other securities. See Part IV, line 11 . . . . . . . . . . . . 12 12 Investments - program-related. See Part IV, line 11 . . . . . . . . . . . . 13 13 14 14 15 15 16 1,021,582 239,334 Total assets. Add lines 1 through 15 (must equal line 34) . . . . . . . . . . . . . . . 16 17 12,434 <u>30,925</u> 17 18 18 19 19 20 20 Escrow or custodial account liability Complete Part IV of Schedule D . . . . . . . 21 21 Loans and other payables to current and former officers, directors, trustees. 22 key employees, highest compensated employees, and disqualified persons. 22 23 Secured mortgages and notes payable to unrelated third parties . . . . . . . . . . . . 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D. . . 25 12,434 26 30,925 Organizations that follow SFAS 117 (ASC 958), check here ▶ 🛛 and complete Balances lines 27 through 29, and lines 33 and 34. 1,009,148 27 198,409 27 28 10,000. 29 Find 29 Organizations that do not follow SFAS 117 (ASC 958), check here ▶ and complete lines 30 through 34. 5 30 30 **Net Assets** Paid-in or capital surplus, or land, building, or equipment fund . . . . . . . . . . . 31 31 32 Retained earnings, endowment, accumulated income, or other funds 32

BAA

33

34

239,334. Form 990 (2015)

<u> 208,409</u>.

33

34

1,009,148

1,021,582

form <b>990</b> (2015). Independent Women's Voice	<u>-4534</u>	086		Pag	e 12
Part XI Reconciliation of Net Assets					
Check if Schedule O contains a response or note to any line in this Part XI				· · ·	
1` Total revenue (must equal Part VIII, column (A), line 12)	1		980	32	20.
2 Total expenses (must equal Part IX, column (A), line 25)	2	1	,781	1,05	59.
3 Revenue less expenses. Subtract line 2 from line 1	3		-800	73	39.
4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	1	,009	7,14	18.
5 Net unrealized gains (losses) on investments	5				
6 Donated services and use of facilities	6				
7 Investment expenses	7				
8 Prior period adjustments	8				
9 Other changes in net assets or fund balances (explain in Schedule O)	9				
Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				-	
column (B))	10		208	3,40	<u>)9.</u>
Part XII Financial Statements and Reporting					
Check if Schedule O contains a response or note to any line in this Part XII					П
			Y	es	No
1 Accounting method used to prepare the Form 990. Cash X Accrual Other					
If the appropriate the season is protected of accounting from a prior year or checked 'Other' explain					ļ
If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O.					
2 a Were the organization's financial statements compiled or reviewed by an independent accountant?			2 a		X
If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on	а				
separate basis, consolidated basis, or both.	_				
Separate basis Consolidated basis Both consolidated and separate basis					
b Were the organization's financial statements audited by an independent accountant?		2	2 b	x	
If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate		-			
basis, consolidated basis, or both			1 ′	·	
X Separate basis Consolidated basis Both consolidated and separate basis					
c If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the au	dıt,	.   .	ا ،		
review, or compilation of its financial statements and selection of an independent accountant?		· ·   _ 4	2 c	X	
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O				-	
3 a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single	9	1	_		
Audit Act and OMB Circular A-133?		· ·  3	3 a	$\perp$	X
<b>b</b> If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required					
or audits, explain why in Schedule O and describe any steps taken to undergo such audits		;	3 Ь		
BAA		Fo	orm 99	0 (20	)15)

#### SCHEDULE C (Form 990 or 990-EZ)

#### Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No 1545-0047 2015

Department of the Treasury Internal Revenue Service

If the organization answered 'Yes,' on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below. Do not complete Part I-B.

Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. older of magain

• Se	ection 527 organizations: Com	plete Part I-A only			
f the	organization answered 'Yes,	on Form 990, Part IV, line 4, or Form 990	EZ, Part VI, line 47 (l	obbying Activities), th	en
• Se	ection 501(c)(3) organizations	that have filed Form 5768 (election under sec	ction 501(h)): Complete	e Part II-A. Do not compl	lete Part II-B
		that have NOT filed Form 5768 (election und	er section 501(h)) Cor	mplete Part II-B. Do not o	complete
f the	art II-A. organization answered 'Yes, y Tax) (see instructions), the	' on Form 990, Part IV, line 5 (Proxy Tax) (	see instructions) or f	Form 990-EZ, Part V, Iin	ne 35c
	ection 501(c)(4), (5), or (6) orga				
	forganization	, at the		Employer identific	ation number
Inde	ependent Women's V	oice		36-453408	6
Part	EA Complete if the or	rganization is exempt under section	on 501(c) or is a		
-	TANDAL STATE OF THE STATE OF TH	ganization's direct and indirect political campa			
					105 061
3	Volunteer hours	· · · · · · · · · · · · · · · · · · ·			0
		rganization is exempt under section			
4	Enter the amount of any excise	e tax incurred by the organization under secti	on 4955		<del>,</del>
		e tax incurred by organization managers und			
	•	ection 4955 tax, did it file Form 4720 for this			
	<del>_</del>				
					· · · · Yes   No
	If 'Yes,' describe in Part IV.				
		rganization is exempt under section			
1	Enter the amount directly expe	ended by the filing organization for section 52	7 exempt function activ	vities ▶ \$	185,961.
2	Enter the amount of the filing of function activities	organization's funds contributed to other orga	nizations for section 52	27 exempt ► \$	0.
3	Total exempt function expendi	tures. Add lines 1 and 2. Enter here and on F	orm 1120-POL,	<b>►</b> \$	185,961.
		Form 1120-POL for this year?			
		nd employer identification number (EIN) of al			
	organization made payments amount of political contribution	For each organization listed, enter the amounts received that were promptly and directly deaction committee (PAC). If additional space is	nt paid from the filing on Elivered to a separate r	organization's funds. Also political organization, suc	enter the
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter-0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization if none, enter -0-
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Part II-A Complete if the section 501(h)		n is exempt under se	ction 501(c)(3) and	l filed Form 5768 (e	lection under		
<u></u>	·	ns to an affiliated group (and	list in Part IV each affili	ated group member's nam	ie.		
Check If the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).							
		ed box A and 'limited control					
(The term 'e	Limits on Lobby	ing Expenditures	ed.)	(a) Filing organization's totals	(b) Affiliated group totals		
1 a Total lobbying expenditures	<u> </u>						
<b>b</b> Total lobbying expenditures							
c Total lobbying expenditures	s (add lines 1a and	i 1b)					
d Other exempt purpose expe							
e Total exempt purpose expe	enditures (add line	s 1c and 1d)					
f Lobbying nontaxable amou both columns		unt from the following table in					
If the amount on line 1e, colum	n (a) or (b) is	The lobbying nontaxable	amount is				
Not over \$500,000		20% of the amount on line 1e					
Over \$500,000 but not over \$1,00	·	\$100,000 plus 15% of the excess					
Over \$1,000,000 but not over \$1,	<u> </u>	\$175,000 plus 10% of the excess					
Over \$1,500,000 but not over \$17	,000,000	\$225,000 plus 5% of the excess of	over \$1,500,000				
Over \$17,000,000  g Grassroots nontaxable amo	ount (onter 25% o	\$1,000,000					
h Subtract line 1g from line 1							
i Subtract line 1f from line 1c							
i If there is an amount other	than zero on eithe		ganization file Form 472	0 reporting	Yes No		
		4-Year Averaging Period U at made a section 501(h) ele	nder section 501(h)		<del> </del>		
	colum	ns below. See the instructi	ons for lines 2a throug	h 2f.)			
	Lob	oying Expenditures During	4-Year Averaging Peri	od T			
Calendar year (or fiscal year beginning in)	(a) 2012	<b>(b)</b> 2013	(c) 2014	( <b>d</b> ) 2015	(e) Total		
2 a Lobbying nontaxable amount					<u>-</u>		
<b>b</b> Lobbying ceiling amount (150% of line 2a, column (e)) · · · ·							
c Total lobbying expenditures		<u> </u>					
d Grassroots nontaxable amount							
e Grassroots ceiling amount (150% of line 2d, column (e)) · · · ·							
f Grassroots lobbying expenditures							
BAA				Schedule C (Form	990 or 990-EZ) 2015		

36-4534086

Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT	file	d Fo	m 57	<b>'68</b>		
<del></del>	(election under section 501(h)).	(a		Г—	(t		
For each 'Yes of the lobbyin	response on lines 1a through 1i below, provide in Part IV a detailed description g activity.	Yes	No		Amo		
legislati	the year, did the filing organization attempt to influence foreign, national, state or local on, including any attempt to influence public opinion on a legislative matter or referendum, the use of:						
	ers?						
	aff or management (include compensation in expenses reported on lines 1c through 1i)?						
-	devertisements?						
	s to members, legislators, or the public?						
	tions, or published or broadcast statements?						<del></del>
	ontact with legislators, their staffs, government officials, or a legislative body?						
	demonstrations, seminars, conventions, speeches, lectures, or any similar means?						
	ctivities?						
	dd lines 1c through 1i						
	activities in line 1 cause the organization to be not described in section 501(c)(3)?			<del></del>			
	enter the amount of any tax incurred under section 4912			İ			
•	enter the amount of any tax incurred by organization managers under section 4912			<del></del>			
	ing organization incurred a section 4912 tax, did it file Form 4720 for this year?						
	Complete if the organization is exempt under section 501(c)(4), section 501	'c\/5\		<b></b>			
1 41 111 71	section 501(c)(6).	, <b>U</b> )(U)	, 01				
						Yes	No
1 Were s	ubstantially all (90% or more) dues received nondeductible by members?			[	1	Х	
	organization make only in-house lobbying expenditures of \$2,000 or less?				2	Х	
	organization agree to carry over lobbying and political expenditures from the prior year?				3		Х
Part III-B	Complete if the organization is exempt under section 501(c)(4), section 501	c)(5)	, or :	section	on 50	)1(c)	)
	(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered 'No,' OR (b) answered 'Yes.'	Párt	ÍΙΙ-Α,	line	3, is	` ,	
1 Dues, a	ssessments and similar amounts from members		1				
2 Section expens	162(e) nondeductible lobbying and political expenditures (do not include amounts of political ses for which the section 527(f) tax was paid).						
a Current	year		2 a				
<b>b</b> Carryov	ver from last year		2 b				
c Total .			2 c				
3 Aggreg	ate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3				
4 If notice	es were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess e organization agree to carryover to the reasonable estimate of nondeductible lobbying and political						
expend	iture next year?		4				
	e amount of lobbying and political expenditures (see instructions)		5				
	Supplemental Information						
Provide the d 2 (see instruc	escriptions required for Part I-A, line 1; Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Pattions); and Part II-B, line 1. Also, complete this part for any additional information.	art II-A	, lines	1 and			
Pt I-A I	ine 1 IWV is an educational and issue advocacy organization	on					
Pt I-A I	ine 1 engaged in reaching conservative and mainstream						
Pt I-A I		and					
Pt I-A I							
Pt I-A I	· · · · · · · · · · · · · · · · · · ·	Ξ.					
Pt I-A I	une 1 audiences and then reaches them with multi-faceted :	ıssu	es				
Pt I-A I	ine 1 campaigns, which can include paid advertising, socia	al					
Pt I-A I	ine 1 media outreach, phone calls, tele-townhalls, website	es,					
Pt I-A I	ine 1 polling, videos, and other viral media efforts.						

# SCHEDULE ปี่ (Form 990)

Supplemental Financial Statements

Complete if the organization answered 'Yes' on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

2015

OMB No 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Open to Public

Employer identification number

	Independent Women's Voice		36-4534086
Par	Organizations Maintaining Donor Advised Funds or Other S	Similar Funds or Acc	
[I. CI	Complete if the organization answered 'Yes' on Form 990, Part	IV, line 6.	
	(a) Donor advised funds	(b) F	unds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in writing that the assets he are the organization's property, subject to the organization's exclusive legal control?	eld in donor advised funds	· · · · · TYes No
6	Did the organization inform all grantees, donors, and donor advisors in writing that gr for charitable purposes and not for the benefit of the donor or donor advisor, or for an impermissible private benefit?	ant funds can be used only by other purpose conferring	<u> </u>
Par	Conservation Easements. Complete if the organization answered 'Yes' on Form 990, Part	IV. line 7.	
1	Purpose(s) of conservation easements held by the organization (check all that apply)		
•		reservation of a historically	/ important land area
	, ,	reservation of a certified h	•
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualified conservation contrib last day of the tax year.	ution in the form of a conse	ervation easement on the
			Held at the End of the Tax Year
a	Total number of conservation easements		
	Total acreage restricted by conservation easements		-
	Number of conservation easements on a certified historic structure included in (a)		
	Number of conservation easements included in (c) acquired after 8/17/06, and not or		
•	structure listed in the National Register	2 d	
3	Number of conservation easements modified, transferred, released, extinguished, or tax year ▶	terminated by the organiza	ation during the
4	Number of states where property subject to conservation easement is located ▶		
5	Does the organization have a written policy regarding the periodic monitoring, inspec	tion, handling of violations,	
	and enforcement of the conservation easements it holds?		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, ar	nd enforcing conservation e	easements during the year
7	Amount of expenses incurred in monitoring, inspecting, handling of violations, and er ▶\$	nforcing conservation ease	ments during the year
8	Does each conservation easement reported on line 2(d) above satisfy the requirement and section 170(h)(4)(B)(ii)?	nts of section 170(h)(4)(B)(	ı) · · · · · .
9	In Part XIII, describe how the organization reports conservation easements in its reveinclude, if applicable, the text of the footnote to the organization's financial statement conservation easements.	s that describes the organi	zation's accounting for
Pär	Organizations Maintaining Collections of Art, Historical Tre Complete if the organization answered 'Yes' on Form 990, Part	easures, or Other Sir IV, line 8.	nilar Assets.
1 8	a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in art, historical treasures, or other similar assets held for public exhibition, education, or in Part XIII, the text of the footnote to its financial statements that describes these item.	er research in furtherance o	balance sheet works of f public service, provide,
t	b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its r historical treasures, or other similar assets held for public exhibition, education, or re- following amounts relating to these items	search in furtherance of pu	blic service, provide the
	(i) Revenue included on Form 990, Part VIII, line 1		
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art, historical treasures, or other similar amounts required to be reported under SFAS 116 (ASC 958) relating to these items:		
	Revenue included on Form 990, Part VIII, line 1		
t	Assets included in Form 990, Part X		▶ \$

	pendent Wome			36-453	
Partille Organizations Mainta					
3 Using the organization's acquisition items (check all that apply).	n, accession, and o	other records, check	any of the following that	are a significant use of it	s collection
a Public exhibition		d Loan	or exchange programs		
b Scholarly research		e Other			
c Preservation for future genera	tions				
4 Provide a description of the organi Part XIII.		and explain how the	ey further the organization	n's exempt purpose in	
5 During the year, did the organization to be sold to raise funds rather that	on solicit or receive in to be maintained	e donations of art, his l as part of the organ	storical treasures, or othe ization's collection?	r similar assets	Yes No
Part IV Escrow and Custodia	I Arrangemen mount on Form	ts. Complete if the 1990, Part X, line	he organization ans e 21.	wered 'Yes' on Forn	1 990, Part IV,
1 a Is the organization an agent, truste on Form 990, Part X2	ee, custodian or oth	ner intermediary for o	contributions or other ass	ets not included	☐Yes ☐No
<b>b</b> If 'Yes,' explain the arrangement in					L
bil 1es, explain the arrangement in	Trace Am and com	proto the following to			Amount
c Beginning balance				. 1c	
d Additions during the year					
e Distributions during the year					
f Ending balance					
2 a Did the organization include an am					Yes No
<b>b</b> If 'Yes,' explain the arrangement in					
		·	•		
Part V Endowment Funds. C	complete if the	organization ans	wered 'Yes' on Forn	n 990, Part IV, line 1	0.
	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1 a Beginning of year balance					
<b>b</b> Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses	_				
g End of year balance					
2 Provide the estimated percentage			g, column (a)) held as		
a Board designated or quasi-endow		<del> </del>			
<b>b</b> Permanent endowment	ુ જ				
c Temporarily restricted endowment		<sup>8</sup>			
The percentages on lines 2a, 2b, a	and 2c should equa	al 100%.			
3 a Are there endowment funds not in organization by:	the possession of	the organization that	t are held and administer	ed for the	Yes No
(i) unrelated organizations					. 3a(i)
(ii) related organizations					
b If 'Yes' on line 3a(ii), are the relate	ed organizations lis	ted as required on So	chedule R?		. 3b
4 Describe in Part XIII the intended	uses of the organiz	zation's endowment f	unds.		
Rand, Buildings, and					
Complete if the organia	zation answere	d 'Yes' on Form	990, Part IV, line 11	a. See Form 990, P	art X, line 10.
Description of property	(a) (	Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1 a Land					
	1		i l		

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements		18,925.	18,575.	350.
d Equipment		12,710.	10,833.	1,877.
e Other	, <b>.</b>		<u> </u>	
otal. Add lines 1a through 1e. (Column (d) must ed	ual Form 990, Part X, colu	mn (B), line 10c.)		2,227.

BAA

Schedule **D** (Form 990) 2015

Part VII Investments — Other Securities. Complete if the organization answered	Yes' on Form 990.	Part IV. line 11b. See Form 990. I	Part X. line 12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-or	
(1) Financial derivatives		,	<del>,</del>
(2) Closely-held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)		·	
(F)			
(G)			<del></del>
(H)			
(I) Total (Column (b) must equal Form 990, Part X, column (B) line 12)			
Part VIII Investments — Program Related.			
Part VIII Investments — Program Related. Complete if the organization answered			
(a) Description of investment	(b) Book value	(c) Method of valuation. Cost or end-	of-year market value
(2)		-	
(3)			
(4) (5)			
(6)			······································
(7)			
(8)			
(9)			
(10)			<u> </u>
Total (Column (b) must equal Form 990, Part X, column (B) line 13) >			<u> </u>
Complete if the organization answered		Part IV, line 11d. See Form 990, I	
(1)	escription		(b) Book value
(1)	_		
(3)			
(4)		*	
_(5)			
(6)	·	· <del>-</del>	
(7) (8)			<u> </u>
(9)			· · · · · · · · ·
(10)			
Total. (Column (b) must equal Form 990, Part X, column (B) I	line 15.)		
Part X Other Liabilities.		4460 5 000 5 4 4 4 5 05	
Complete if the organization answered 'Yes' on I	orm 990, Part IV, line 1 (b) Book value		
(a) Description of liability  (1) Federal income taxes	(b) Book value	<del> </del>	
(2)			
(3)			
(4)			
(5)			
(6)			
<u>(7)</u> (8)		<del> </del>	
(9)		<del> </del>	
(10)			
(11)			
Total (Column (b) must equal Form 990, Part X, column (B) line 25)	<b>•</b>		
2. Liability for uncertain tax positions. In Part XIII, provide the text of the footpote tax positions, under FIN 48 (ASC 740). Check here if the text of the footpote.			ollity for uncertain

Part XI Reconcilia	tion of Revenue per Audited Financial Statements With Revenue per Ref	turn.	<u> </u>
	the organization answered 'Yes' on Form 990, Part IV, line 12a.	<del>- , , , -</del> -	
. •	and other support per audited financial statements	1	980,320.
	lline 1 but not on Form 990, Part VIII, line 12:	]	
	(losses) on investments	1	
	d use of facilities		
	ear grants		
d Other (Describe in P.	art XIII)		
e Add lines 2a through	2d	2 e	
	line 1	3	980,320.
	n Form 990, Part VIII, line 12, but not on line 1 <sup>.</sup>	i	
	s not included on Form 990, Part VIII, line 7b 4a	'	
	art XIII).......................		
c Add lines 4a and 4b		4 c	
5 Total revenue. Add li	nes 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	980,320.
Part XII Reconcilia	tion of Expenses per Audited Financial Statements With Expenses per F	Return.	
Complete if	the organization answered 'Yes' on Form 990, Part IV, line 12a.		
1 Total expenses and	losses per audited financial statements	1	1,781,059.
2 Amounts included or	ı line 1 but not on Form 990, Part IX, line 25:		. ==
a Donated services an	d use of facilities		
	ats		
	art XIII.)		
	2d	2 e	
	n line 1	3	1,781,059.
	n Form 990, Part IX, line 25, but not on line 1		17.017.003.
a Investment expense	s not included on Form 990, Part VIII, line 7b		
	art XIII.)		
		4 c	
	lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	1,781,059.
Part XIII Suppleme			
Provide the descriptions re line 4, Part X, line 2; Part X	equired for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, KI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional	al informa	ation
Pt X, Line 2	IWV is exempt from income taxes on all activities		
Pt X, Line 2	directly related to its exempt purpose under the		
Pt X, Line 2	Internal Revenue Service Code Section 501(c)(4). The		
Pt X, Line 2	Organization is liable for income taxes on unrelated		
Pt X, Line 2	business income. There was no taxable net unrelated		
Pt X, Line 2	business income for the year ended December 31, 2014.		
Pt X, Line 2	Accordingly, no provision for income taxes has been ma	.de	
Pt X, Line 2	in these financial statements.		
Pt X, Line 2	The Organization evaluated its tax positions and		
Pt X, Line 2	determined it has no uncertain tax positions as of		
	December 31, 2014. The Organization's 2012 through 20	14	
Pt X, Line 2		_ 1	
Pt X, Line 2	tax years are open for examination by federal taxing		
Pt X, Line 2	authorities.		

Pt X, Line 2

# SCHEDULE I (Form 990)

# Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered 'Yes' on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Department of the Treasury Internal Revenue Service

► Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

OMB No 1545-0047

Name of the organization						Employer identific	ation number
Independent Women's Voice						36-453408	36
Part I General Information on G	rants and Assis	tance					
Does the organization maintain records the selection criteria used to award the     Describe in Part IV the organization's p	grants or assistance?				s or assistance, and		X Yes No
Part II Grants and Other Assista Form 990, Part IV, line 21, t							s' on
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) The Club for Growth 2001 L St, NW, #600 Washington DC 20036	20-4681603	501 (c) (4)	25,000.	0.	n/a	n/a	promote econom
(2)							
(3)							
<u>(4)</u>							
<u>(5)</u>							
7e)							
(7)							
(8)							
<ul><li>2 Enter total number of section 501(c)(3)</li><li>3 Enter total number of other organization</li></ul>	-						

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered 'Yes' on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
		·			
nountries destinated.					

Partiv Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

#### SCHEDULE J (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees ► Complete if the organization answered 'Yes' on Form 990, Part IV, line 23.

► Attach to Form 990. ► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990. OMB No 1545-0047

2015

Open to Public Inspection

Schedule J (Form 990) 2015

Employer identification numbe

36-4534086 Independent Women's Voice Part I **Questions Regarding Compensation** Yes No 1 a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Health or social club dues or initiation fees Tax indemnification and gross-up payments Personal services (e.g., maid, chauffeur, chef) Discretionary spending account b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If 'No,' complete Part III to explain . . . 1 b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a? . . 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee X Written employment contract Independent compensation consultant Compensation survey or study Approval by the board or compensation committee Form 990 of other organizations During the year, did any person listed on Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization a Receive a severance payment or change-of-control payment? . . . Х **b** Participate in, or receive payment from, a supplemental nonqualified retirement plan? . . 4 b Х c Participate in, or receive payment from, an equity-based compensation arrangement? . . . . . 4 c Х If 'Yes' to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only section 501(c)(3) 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of Х a The organization? . . . . . . 5 b **b** Any related organization? Х If 'Yes' to line 5a or 5b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of Х **b** Any related organization?..... Х If 'Yes' on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed 7 payments not described on lines 5 and 6? If 'Yes,' describe in Part III . . . Х Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? 8 Х

If 'Yes' to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

### Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note: The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement	(D) Nontaxable	(E) Total of	(E) Compensation
(A) Name and Title		(i) Base compensation	(II) Bonus and incentive compensation	(III) Other reportable compensation	and other deferred compensation	benefits	(E) Total of columns(B)(I)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
Heather Higgins	(i)	126,000.	0.	0.	0.	0.	<u> 126,000.</u>	0.
1 President & CEO	(ii)	0.	0.	0.	0.	0.	0.	
	(i)		. <b> _</b>		L		L	l <u>-</u>
<u>2</u> ·	(ii)							
	(i)	<b></b>		<b></b>		<b></b>	L	<b>_</b>
3	(ii)							
	(i)		 		<b></b> _		L	l
4	(ii)_							
	(i)	<b></b>	 		 		L	<u> </u>
5	(ii)							
	(i)	<b></b>	<b></b>		 		L <b></b> .	   <b></b>
6	(ii)_							
	(i)	<b></b>			 		L	<b>-</b>
7	(ii)	<u>.</u>						
	(i)		 		<b>-</b>	<b>_</b>	L	<b> </b>
8	(ii)			ļ				
	(i)	_ <b></b>			<b>  -</b>		L	
9	(ii)_							
	(i)	_	<b></b>	 	ļ <del>-</del>	<b></b>		
10	(ii)_			ļ				
	(i)		<del>_</del>	<b> _                                    </b>	ļ <b>-</b>	- <b></b>	ļ	<b>]</b>
11	(ii)					ļ		
	(i)				<b></b>		L	<b> -</b>
12	(ii)_	·						
	(i)				 		<u> </u>	
13	(ii)							
	(i)				<b> </b>		L	<b> </b>
14	(ii)						<u> </u>	
45	(i)	<b> </b>		<b> </b>	ļ <i></i> -		<b></b>	<b> </b>
15	(ii)						ļ	
46	(i)	<u> </u>			ļ <b>-</b> - <b></b>		ļ	
16 BAA	(ii)		TEEA4102 10/12/				<u></u>	J (Form 990) 2015

### Partill Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Pt I Line 6a

The year-end bonus is based on end of year net revenue.

Pt I Line 6a

No bonus is paid if there is no net revenue.

#### SCHEDULE.L (Form 990 or 990-EZ)

#### **Transactions With Interested Persons**

► Complete If the organization answered 'Yes' on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

► Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2015

Department of the Treasury Internal Revenue Service Name of the organization

> (8) (9)

Open To Public Inspection

Employer identification number

Indepe	endent Wom	en's Voice	<b>=</b>					36	-453	3408	6			
Part I	Excess Be Complete if the	enefit Trans he organization	actions (secanswered Yes'	tion 50	01(c)(3 n 990, Pa	), section 501( art IV, line 25a or 2	c)(4), and 50 25b, or Form 990	1(c)(29 0-EZ, Pa	) org rt V, li	aniza ine 40	ation	s onl	y).	
	(a) Name of disqual	lified person	(b) R		between di		(c) D	escription o	f transa	ction			(d) Cor	rected
1				person ar	nd organiza	tion	1						Yes	No
(1)				-		<u> </u>								
(2)														Ī
(3)					_									
(4)														
(5)														
(6)							<u> </u>							
sec	tion 4958 · · ·					isqualified persons	• • • • • • • •	· · · · ·						-
Part II	Loans to a Complete if to organization	and/or From the organization reported an am	Interested answered 'Yes ount on Form '	Perso s' on Fo 990, Par	<b>ns.</b> rm 990-f	EZ, Part V, line 38 5, 6, or 22	· ·	Part IV, I	line 2		the	pproved	(i) Wr	utton
(a) Name	of interested person	(b) Relationship with organization	(c) Purpose of loan	l `from	the zation?	(e) Original рппсіраї amount	(i) Balance	uue	(g) in (	oerauit?	by bo	proved pard or nittee?	agreer	nent?
				То	From				Yes	No	Yes	No	Yes	No
(1)											<u> </u>			
(2)										<u> </u>	ļ			<u> </u>
(3)		_							ļ		<u> </u>		ļ	
(4)											<u> </u>			
(5)											ļ	ļ		<u> </u>
(6)											ļ	ļ	ļ <u> </u>	
(7)				<u> </u>	ļ				<u> </u>	<u> </u>	ļ	_	ļ	ļ
(8)					ļ					ļ	<u> </u>	<del> </del>	ļ	<u> </u>
(9)				<u> </u>	ļ				ļ	<u> </u>	ļ	-	<u> </u>	<u> </u>
(10)				<u> </u>		<u> </u>			ļ	<u></u>	ļ	<u> </u>	ļ	<u> </u>
						<u></u> \$	<del> </del>				L			
Part III		Assistance the organization				<b>ersons.</b> Part IV, line 27.								
	(a) Name of interes	sted person	(b) Relationship	p between d the organ		person (c) Amo	unt of assistance	(d) Type	e of ass	istance	(e	) Purpos	e of assi	stance
(1)					-									
(2)														
(3)		-												
(4)														
(5)														
(6)	<del> </del>													
(7)														

(10)BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2015

Part Was Business Transactions Involving Interested Persons.

	•	Complete if the organization	n answered	'Yes' on	Form 990,	Part IV	, line 28a,	, 28b,	or 28	BC.
--	---	------------------------------	------------	----------	-----------	---------	-------------	--------	-------	-----

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sha organiz reven	ation's
	ļ		ļ	Yes	No
(1) Ashdown Forest Strategies, LLC	See Supplemental info	126,000.	Management consulting		Х
(2)				T	
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

Provide additional information provide additional information for responses to questions on Schedule L (see instructions).

#### SCHEDULE,O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

OMB No 1545-0047 2015

Department of the Treasury Internal Revenue Service Name of the organization

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Employer identification number

Independent Womer	o's Voice36-4534086
Pt VI, Line 12c	Board members are given the policy and are asked to
Pt VI, Line 12c	confirm there are no conflicts, or, if there are, to
Pt VI, Line 12c	address them with the board. The review is ongoing via
Pt VI, Line 12c	review of invoices/financial data. In addition, the CEO
Pt VI, Line 12c	regularly points out to board members and consultants
Pt VI, Line 12c	that compliance policies are worthless without an ethical
Pt VI, Line 12c	culture. The board requires assurance that there are no
Pt VI, Line 12c	conflicts in any contractual relationship, while
Pt VI, Line 12c	requiring full disclosure and evaluation where there may
Pt VI, Line 12c	be a conflict.
Pt VI, Line 11b	The 990 is reviewed by the board prior to filing.
Pt VI, Line 15a	IWV's top management official has a monthly consulting
Pt VI, Line 15a	contract. The board has the discretion at year end to
Pt VI, Line 15a	adjust the annual compensation based on executive
Pt VI, Line 15a	compensation of similar organizations.
Pt VI, Line 19	The documents are available upon request.
Pt VI, Line 8b	The board does not have any committees. The full board
Pt VI, Line 8b	makes all decisions.