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# Status Reporting: Phased Restart for the 2020 Decennial Census

Periodic Reporting: Release for June 1, 2020



# Periodic Performance Management Reports

Report Title	Slide Number
2020 Census: States Restarting Work – Week of May 4, 2020	3
2020 Census: States Restarting Work – Week of May 11, 2020	4
2020 Census: States Restarting Work – Week of May 18, 2020	5
2020 Census: States Restarting Work – Week of May 25, 2020	6
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2020 Census: Phased Restart Update Leave Status by State	8
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2020 Census: Update Leave – Status Update	10
2020 Census: Phased Restart Area Census Office Status	11
2020 Census: Status of National Processing Center's Paper Data Capture Centers (PDCCs)	12
2020 Census: Phased Restart Paper Data Capture Center Staffing Status	13
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2020 Census: Phased Restart Fingerprinting Status	15

Legend Not Applicable Completed On Track Management Focus Requires Attention



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 4 of 274 Periodic Performance Management Reports 2020 Census: States Restarting Work – Week of May 4, 2020

Data Current as of: May 4, 2020

State	Number of ACOs	Number of ACOs Opened	Number of Total Update Leave ACOs Remaining Workload to Open (Housing Units)		Update Leave Workload in Opened ACOs (Housing Units)
Total: 13 states	23	23	0	1,297,866	1,297,866
Alabama	3	3	0	81,964	81,964
Alaska	1	1	0	110,022	110,022
Arkansas	2	2	0	77,716	77,716
Idaho	1	1	0	70,780	70,780
Maine	1	1	0	111,689	111,689
Mississippi	2	2	0	54,499	54,499
Montana	1	1	0	112,978	112,978
North Dakota	1	1	0	40,051	40,051
Oklahoma	3	3	0	187,921	187,921
Tennessee	4	4	0	9,010	9,010
Utah	2	2	0 90,972		90,972
Vermont	1	1	0 61,075 61		61,075
West Virginia	1	1	0	289,189 289,189	



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 5 of 274 Periodic Performance Management Reports 2020 Census: States Restarting Work – Week of May 11, 2020

Data Current as of: May 11, 2020

State	State Number of ACOs				Number of ACOs Remaining to Open	Total Update Leave Workload (Housing Units)	Update Leave Workload in Opened ACOs (Housing Units)
Total: 9 states	54	54	0	1,006,755	1,066,755		
Florida	15	15	0	171,871	171,871		
Georgia	8	8	0	111,905	111,905		
Kansas	2	2	0	32,178	32,178		
Kentucky	2	2	0	78,593	78,593		
Missouri	3	3	0	131,018	131,018		
North Carolina	7	7	0	164,775	164,775		
Oregon	3	3	0	27,198	27,198		
Pennsylvania	9	9	0	197,124	197,124		
Washington	5	5	0	92,093	92,093		



## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 6 of 274 Periodic Performance Management Reports 2020 Census: States Restarting Work – Week of May 18, 2020

Data Current as of: May 18, 2020

State	Number of ACOs	Number of ACOs Opened	Number ofTotal Update LeaveACOs RemainingWorkloadto Open(Housing Units)		Update Leave Workload in Opened ACOs (Housing Units)
Total: 11 states & PR	50	28	22	2,920,476	2,535,488
Arizona	6	5	1	214,291	176,269
Colorado	4	4	0	195,895	195,895
Indiana	4	4	0	39,142	39,142
lowa	1	1	0	0 14,050	
Louisiana	4	4	0	0 91,447 9	
Nebraska	1	1	0	30,670	30,670
Nevada	2	2	0	47,778	47,778
New Mexico	2	1	1	167,661	56,667
New York	21	1	20	270,545	34,573
Rhode Island	1	1	0 5,657		5,657
Wyoming	1	1	0 67,114		67,114
Puerto Rico	3	3	0 1,776,226		1,776,226



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 7 of 274 Periodic Performance Management Reports 2020 Census: States Restarting Work – Week of May 25, 2020

Data Current as of: May 26, 2020

State	State Number of ACOs		Number of ACOs Remaining to Open	Total Update Leave Workload (Housing Units)	Update Leave Workload in Opened ACOs (Housing Units)
Total: 12 states	111	51	60	1,676,988	1,415,674
California	30	13	17	348,797	272,539
Connecticut	3	3	0	5,868	5,868
Massachusetts	6	6	0	69,244	69,244
Maryland	4	1	3	NA	NA
Michigan	5	2	3	106,770	100,219
Minnesota	3	3	0	86,706	86,706
New Mexico*	2	2	0	167,661	167,661
New York*	21	4	17	270,545	200,350
South Dakota	1	1	0	51,715	51,715
Texas	26	10	16	441,668	333,358
Virginia	6	2	4	34,615	34,615
Wisconsin	4	4	0	93,399	93,399

\*Values in the 'Number of ACOs Opened' and 'Update Leave Workload in Open ACOs' columns are cumulative across weeks



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 8 of 274 Periodic Performance Management Reports 2020 Census: States Restarting Work – Week of June 1, 2020

Data Current as of: June 1, 2020

State	StateNumberNumber of of ACOsNumber of ACOs OpenedTotal Update Leave ACOs RemainingState0000Of ACOs0000Units)0000		Update Leave Workload in Opened ACOs (Housing Units)		
Total: 13 states & DC	125	89	36	1,511,036	1,459,803
California*	30	18	12	348,797	324,924
District of Columbia <sup>†</sup>	1	1	0	NA	NA
Delaware <sup>ŧ</sup>	1	1	0	NA	NA
Hawaii <sup>ŧ</sup>	1	1	0	63,303	63,303
Illinois <sup>†</sup>	10	10	0	42,827	42,827
Maryland*	4	3	1	NA	NA
Michigan*	5	5	0	106,770	106,770
New Hampshire <sup>+</sup>	1	1	0	65,936	65,936
New Jersey <sup>+</sup>	8	6	2	40,514	40,514
New York*	21	8	13	270,545	269,960
Ohio <sup>†</sup>	8	8	0	34,686	34,686
South Carolina <sup>+</sup>	3	3	0	61,375	61,375
Texas*	26	19	7	441,668 414,893	
Virginia*	6	5	1	34,615 34,615	

\*Values in the 'Number of ACOs Opened' and 'Update Leave Workload in Open ACOs' columns are cumulative across weeks

+ Indicates a newly opened state

Summary of States Restarting Work since Week of May 4, 2020										
States	States         Number of ACOs Opened         Opened ACOs with Update Leave Workload         Total Update Leave Workload         Update Leave									
50, DC, & Puerto Rico	211	163	6,805,523 (Housing Units)	6,683,265 (Housing Units)						



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### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 9 of 274 Periodic Performance Management Reports Decision data ava 2020 Census: Phased Restart Update Leave Status by State

Decisions to Restart work are informed by data available on the All Hazards Consortium site - "US State and Territory Actions in Response to COVID 19.

Source: Unified Tracking System Data Current as of: June 1, 2020

			% HUS C	omplete				WHUs Complete			
State	% Update Leave	HUs in UL Workload	Prior Week	Current Week	Change	State	% Update Leave	HUs in UL Workload	Prior Week	Current Week	Change
U.S. Total	4.5%	6,805,523	42.9%	63.4%	20.4%	Nebraska	3.5%	30,670	55.4%	80.0%	24.7%
Alabama	3.2%	81,964	99.8%	99.8%	0.0%	Nevada	3.6%	47,778	55.3%	82.7%	27.4%
Alaska	34.1%	110,022	75.7%	80.9%	5.2%	New Hampshire	9.9%	65,936	9.7%	10.1%	0.4%
Arízona	6.6%	214,291	25.4%	40.2%	14.8%	New Jersey	1.1%	40,514	20.2%	20.2%	0.0%
Arkansas	5.0%	77,716	100.0%	100.0%	0.0%	New Mexico	19.2%	200,664*	16.4%	29.5%	13.1%
California	2.3%	348,797	13.4%	37.4%	24.1%	New York	3.0%	270,545	18.0%	35.5%	17.5%
Colorado	7.5%	195,895	47.4%	73.8%	26.5%	North Carolina	3.3%	164,775	83.7%	92.8%	9.1%
Connecticut	0.4%	5,868	32.8%	59.6%	26.8%	North Dakota	9.9%	40,051	71.8%	81.8%	10.0%
Florida	1.7%	171,871	95.6%	98.7%	3.1%	Ohio	0.6%	34,686	21.0%	21.1%	0.1%
Georgia	2.3%	111,905	99.9%	100.0%	0.1%	Oklahoma	9.8%	187,921	76.6%	99.5%	22.9%
Hawaii	10.8%	63,303	10.3%	10.4%	0.1%	Oregon	1.4%	27,198	93.5%	99.7%	6.2%
Idaho	9.0%	70,780	97.6%	99.9%	2.3%	Pennsylvania	3.3%	197,124	95.4%	100.0%	4.6%
Illinois	0.8%	42,827	16.5%	16.7%	0.1%	Rhode Island	1.1%	5,657	80.9%	96.0%	15.1%
Indiana	1.3%	39,142	79.2%	99.5%	20.4%	South Carolina	2.4%	61,375	18.3%	18.5%	0.2%
lowa	0.9%	14,050	62.5%	100.0%	37.5%	South Dakota	12.4%	51,715	23.8%	42.6%	18.9%
Kansas	2.4%	32,178	79.1%	97.3%	18.1%	Tennessee	0.3%	9,010	100.0%	100.0%	0.0%
Kentucky	3.7%	78,593	73.0%	98.9%	25.9%	Texas	3.6%	441,668	17.0%	45.0%	28.0%
Louisiana	4.0%	91,447	59.0%	91.9%	32.9%	Utah	7.6%	90,972	77.8%	87.5%	9.7%
Maine	14.2%	111,689	46.4%	71.8%	25.3%	Vermont	17.2%	61,075	69.0%	91.4%	22.4%
Massachusetts	2.2%	69,244	16.4%	46.6%	30.2%	Virginia	0.9%	34,615	13.8%	54.0%	40.2%
Michigan	2.2%	106,770	8.4%	24.0%	15.5%	Washington	2.8%	92,093	78.1%	91.0%	12.9%
Minnesota	3.4%	86,706	7.2%	22.9%	15.7%	West Virginia	28.8%	289,189	100.0%	100.0%	0.0%
Mississippi	3.7%	54,499	99.1%	100.0%	0.9%	Wisconsin	3.3%	93,399	12.7%	36.2%	23.5%
Missouri	4.3%	131,018	74.2%	95.1%	20.9%	Wyoming	22.9%	67,114	26.1%	44.0%	17.8%
Montana	19.2%	112,978	65.4%	76.5%	11.1%	Puerto Rico	100.0%	1,776,226	19.9%	55.7%	35.8%

\*Includes housing units covered by an ACO that crosses state boundaries where work has not resumed.

Legend: All ACOs with UL Workload Have Restarted

Some ACOs with UL Workload Have Restarted

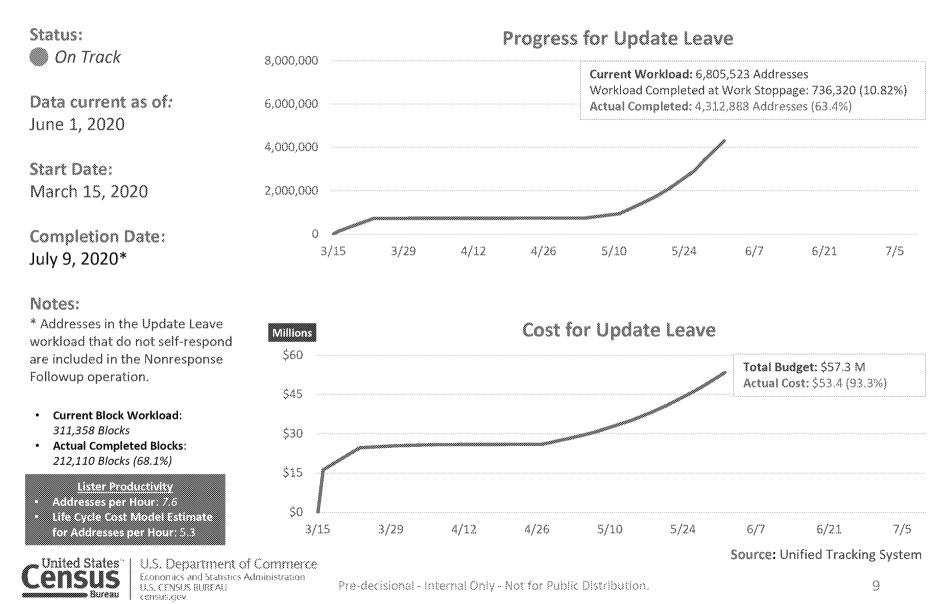


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# Periodic Performance Management Reports 2020 Census: Update Leave Progress & Cost



### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 11 of 274

# Periodic Performance Management Reports 2020 Census: Update Leave – Status Update

Source: Unified Tracking System, Census Data Lake, Decennial Statistical Studies Division Data Current as of: June 1, 2020

## **Operation:**

The Update Leave (UL) operation is designed to occur in areas where the majority of housing units either do not have mail delivered to the physical location of the housing unit, or the mail delivery information for the housing unit cannot be verified. A Census Bureau employee will physically deliver a 2020 Census invitation to these housing units.

## Workload:

- Update Leave Original Workload (does not change): 6,805,523
- Workload Completed March 18 (date field operations were suspended): 736,320
  - Percentage Completed at suspension: 10.82%
- Workload Completed as of June 1: 4,312,888
  - Percentage Completed: 63.37%

**Response Rates:** 

- UL Total Responses (as of March 18): 139,825
  - Internet: 12,478 (8.92%)
  - Paper: 127,189 (90.96%)
  - Phone: 158 (0.11%)
- UL Total Responses (as of June 1): 1,325,388
  - Internet: 788,348 (59.48%)
  - Paper: 510,627 (38.53%)
  - Phone: 26,413 (1.99%)



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 12 of 274

# Periodic Performance Management Reports 2020 Census: Phased Restart Area Census Office Status

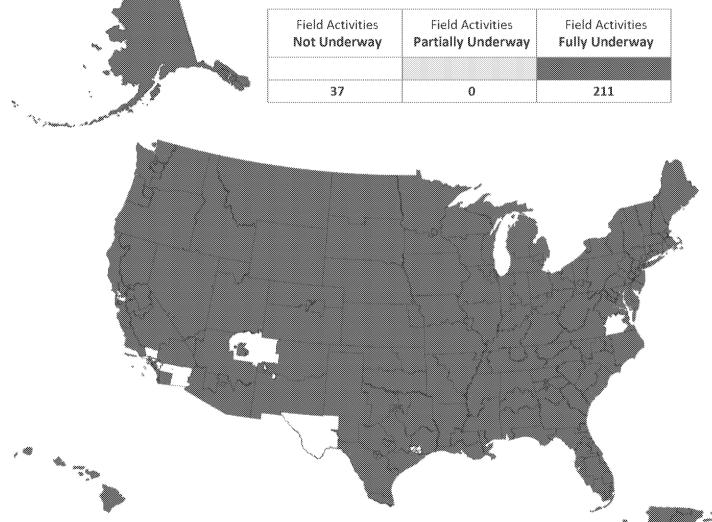
Status: On Track

Data current as of: June 1, 2020

Target Completion: June 30, 2020

### Notes:

Decisions to Restart work are informed by data available on the All Hazards Consortium site – "US State and Territory Actions in Response to COVID 19".





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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 13 of 274 Periodic Performance Management Reports 2020 Census: Status of National Processing Center's Paper Data Capture Centers (PDCCs)

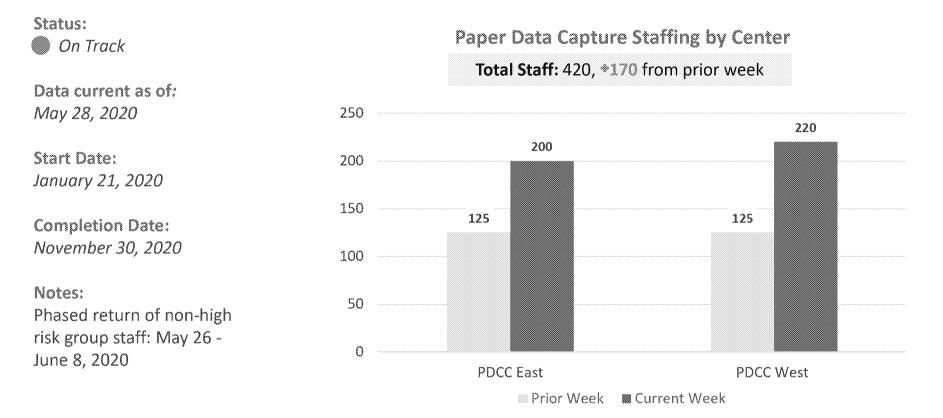
Source: National Processing Center Data Current as of: May 28, 2020

- Staffing Status:
  - Current: 200-220 staff working at each facility to keep essential mail, warehouse, and PDCC systems functioning.
  - First line supervisors, team leads and lead clerks reported back at work
  - Phased return of staff not in a CDC-defined high risk group; May 26 June 8, 2020
  - High risk group staff scheduled to return in July 2020
    - Physical distancing and PPE in place
- Personnel Protective Equipment (PPE) Status:
  - Adequate supply of disposable gloves, hand sanitizer, and face coverings on hand.
  - NPC distributing hand sanitizer and face coverings to support field operations
- Stay Home Order Status:
  - Indiana: Entered Stage 3 of 5; Stage 4 scheduled for June 14 if health data remains stable
  - Arizona: Expired May 15, 2020; not renewed by Governor Ducey but physical distancing and personal protective measures still in pace; businesses reopening



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# Periodic Performance Management Reports 2020 Census: Phased Restart Paper Data Capture Center Staffing Status



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 15 of 274 Periodic Performance Management Reports 2020 Census: Phased Restart Fingerprinting Location Status by State

Source: 2020 R&A and DAPPS

Data current for the week of: June 1, 2020

State Number of ACOs	Russbar of	Concernation	Site	Open			Number of	Fingerprint	Sites Open	
		Finger print Sites	Prior Week	Current Week	Change	State	ACOS	Sites	Prior Week	Curre Wee
U.S. Total	245	817	476	796	320	Nebraska	1	11	5	11
Alabama	3	19	13	19	6	Nevada	2	6	6	6
Alaska	1	3	3	3	0	New Hampshire	1	4	0	4
Arizona	6	13	9	12	3	New Jersey	8	13	0	13
Arkansas	2	14	13	14	1	New Mexico	2	15	5	15
California	30	60	12	58	46	New York	21	26	8	26
Colorado	4	22	13	22	9	North Carolina	7	32	12	32
Connecticut	3	6	6	6	0	North Dakota	1	11	7	11
Delaware	1	1	0	1	1	Ohio	8	34	0	34
Florida	15	49	49	49	0	Oklahoma	3	11	10	11
Georgia	8	22	22	22	0	Oregon	3	12	12	12
Hawaii	1	7	0	7	7	Pennsylvania	9	25	25	25
Idaho	1	6	6	6	0	Rhode Island	1	3	3	3
Illinois	10	17	0	17	17	South Carolina	3	13	0	13
Indiana	4	20	15	20	5	South Dakota	1	10	3	5
lowa	1	13	9	13	4	Tennessee	4	17	14	17
Kansas	2	13	7	13	6	Texas	26	65	36	62
Kentucky	2	17	14	17	3	Utah	2	10	6	10
Louisiana	4	12	12	12	0	Vermont	1	4	4	4
Maine	1	6	6	6	0	Virginia	6	15	6	14
Maryland	4	8	1	8	7	Washington	5	20	20	20
Massachusetts	6	11	11	11	0	Washington DC	1	0*	0	0
Michigan	5	25	3	22	19	West Virginia	1	8	7	8
Minnesota	3	14	10	10	0	Wisconsin	4	18	15	16
Mississippi	2	12	11	12	1	Wyoming	1	12	3	12
Missouri	3	16	12	16	4	Puerto Rico	3	7	2	7
Montana	1	16	12	16	4					

Legend: All ACOs Have Restarted Some ACOs Have Restarted

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**Overall Fingerprinting Status** 

Periodic Performance Management Reports 2020 Census: Phased Restart Fingerprinting Status

Status: *On Track* 

Change from Quincini 27107 Stellus Data current for Week Prior Week Maak the week of: Total Number of Applicants that 2,911,402 +8,021 2,919,423 June 1, 2020 **Reached DAPPS Total Number Selected** 949,685 +20,466 970,151 Start Date: January 21, 2020 **Total Number Fingerprinted** 566.788 +26.419593,207 **Completion Date: Total Pending Fingerprinting** 382.897 -5.953 376.944 October 31, 2020 Total Remaining Applicant Pool 1,961,717 -12,445 1,949,272 Notes:

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Source: Unified Tracking System, Automated Tracking and Control



# Status Reporting: Phased Restart for the 2020 Decennial Census

Periodic Reporting: Release for June 1, 2020



# Periodic Performance Management Reports

Report Title	Slide Number
2020 Census: States Restarting Work – Week of May 4, 2020	3
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2020 Census: States Restarting Work – Week of May 18, 2020	5
2020 Census: States Restarting Work – Week of May 25, 2020	6
2020 Census: States Restarting Work – Week of June 1, 2020	7
2020 Census: Phased Restart Update Leave Status by State	8
2020 Census: Update Leave Progress & Cost	9
2020 Census: Update Leave – Status Update	10
2020 Census: Phased Restart Area Census Office Status	11
2020 Census: Status of National Processing Center's Paper Data Capture Centers (PDCCs)	12
2020 Census: Phased Restart Paper Data Capture Center Staffing Status	13
2020 Census: Phased Restart Fingerprinting Location Status by State	14
2020 Census: Phased Restart Fingerprinting Status	15





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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 19 of 274 Periodic Performance Management Reports 2020 Census: States Restarting Work – Week of May 4, 2020

Data Current as of: May 4, 2020

State	Number of ACOs	Number of ACOs Opened	Number of Total Update Leave ACOs Remaining Workload to Open (Housing Units)		Update Leave Workload in Opened ACOs (Housing Units)
Total: 13 states	23	23	0	1,297,866	1,297,866
Alabama	3	3	0	81,964	81,964
Alaska	1	1	0	110,022	110,022
Arkansas	2	2	0	77,716	77,716
Idaho	1	1	0	70,780	70,780
Maine	1	1	0	111,689	111,689
Mississippi	2	2	0	54,499	54,499
Montana	1	1	0	112,978	112,978
North Dakota	1	1	0	40,051	40,051
Oklahoma	3	3	0	187,921	187,921
Tennessee	4	4	0	9,010	9,010
Utah	2	2	0 90,972		90,972
Vermont	1	1	0 61,075 61		61,075
West Virginia	1	1	0	289,189 289,189	



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 20 of 274 Periodic Performance Management Reports 2020 Census: States Restarting Work – Week of May 11, 2020

Data Current as of: May 11, 2020

State	State Number of ACOs		Number of ACOs Remaining to Open	Total Update Leave Workload (Housing Units)	Update Leave Workload in Opened ACOs (Housing Units)
Total: 9 states	54	54	0	1,006,755	1,066,755
Florida	15	15	0	171,871	171,871
Georgia	8	8	0	111,905	111,905
Kansas	2	2	0	32,178	32,178
Kentucky	2	2	0	78,593	78,593
Missouri	3	3	0	131,018	131,018
North Carolina	7	7	0	164,775	164,775
Oregon	3	3	0	27,198	27,198
Pennsylvania	9	9	0	197,124	197,124
Washington	5	5	0	92,093	92,093



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 21 of 274 Periodic Performance Management Reports 2020 Census: States Restarting Work – Week of May 18, 2020

Data Current as of: May 18, 2020

State	Number of ACOs	Number of ACOs Opened	Number of ACOs Remaining to Open	Total Update Leave Workload (Housing Units)	Update Leave Workload in Opened ACOs (Housing Units)
Total: 11 states & PR	50	28	22	2,920,476	2,535,488
Arizona	6	5	1	214,291	176,269
Colorado	4	4	0	195,895	195,895
Indiana	4	4	0	39,142	39,142
lowa	1	1	0	14,050	14,050
Louisiana	4	4	0	91,447	91,447
Nebraska	1	1	0	30,670	30,670
Nevada	2	2	0	47,778	47,778
New Mexico	2	1	1	167,661	56,667
New York	21	1	20	270,545	34,573
Rhode Island	1	1	0	5,657	5,657
Wyoming	1	1	0	67,114	67,114
Puerto Rico	3	3	0	1,776,226	1,776,226



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 22 of 274 Periodic Performance Management Reports 2020 Census: States Restarting Work – Week of May 25, 2020

Data Current as of: May 26, 2020

State	Number of ACOs	Number of ACOs Opened	Number of ACOs Remaining to Open	Total Update Leave Workload (Housing Units)	Update Leave Workload in Opened ACOs (Housing Units)
Total: 12 states	111	51	60	1,676,988	1,415,674
California	30	13	17	348,797	272,539
Connecticut	3	3	0	5,868	5,868
Massachusetts	6	6	0	69,244	69,244
Maryland	4	1	3	NA	NA
Michigan	5	2	3	106,770	100,219
Minnesota	3	3	0	86,706	86,706
New Mexico*	2	2	0	167,661	167,661
New York*	21	4	17	270,545	200,350
South Dakota	1	1	0	51,715	51,715
Texas	26	10	16	441,668	333,358
Virginia	6	2	4	34,615	34,615
Wisconsin	4	4	0	93,399	93,399

\*Values in the 'Number of ACOs Opened' and 'Update Leave Workload in Open ACOs' columns are cumulative across weeks



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 23 of 274 Periodic Performance Management Reports 2020 Census: States Restarting Work – Week of June 1, 2020

Data Current as of: June 1, 2020

State	Number of ACOs	Number of ACOs Opened	Number of ACOs Remaining to Open	Total Update Leave Workload (Housing Units)	Update Leave Workload in Opened ACOs (Housing Units)
Total: 13 states & DC	125	89	36	1,511,036	1,459,803
California*	30	18	12	348,797	324,924
District of Columbia <sup>†</sup>	1	1	0	NA	NA
Delaware <sup>ŧ</sup>	1	1	0	NA	NA
Hawaii <sup>‡</sup>	1	1	0	63,303	63,303
Illinois <sup>†</sup>	10	10	0	42,827	42,827
Maryland*	4	3	1	NA	NA
Michigan*	5	5	0	106,770	106,770
New Hampshire <sup>+</sup>	1	1	0	65,936	65,936
New Jersey <sup>+</sup>	8	6	2	40,514	40,514
New York*	21	8	13	270,545	269,960
Ohio <sup>‡</sup>	8	8	0	34,686	34,686
South Carolina <sup>+</sup>	3	3	0	61,375	61,375
Texas*	26	19	7	441,668	414,893
Virginia*	6	5	1	34,615	34,615

\*Values in the 'Number of ACOs Opened' and 'Update Leave Workload in Open ACOs' columns are cumulative across weeks

+ Indicates a newly opened state

Summary of States Restarting Work Since Week of May 4, 2020								
Number of ACOs Opened         Opened ACOs with Update Leave         Total Update Leave         Update Leave           Workload         Workload         Workload         Workload         Workload								
50, DC, & Puerto Rico	211	163	6,805,523 (Housing Units)	6,683,265 (Housing Units)				



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### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 24 of 274 Periodic Performance Management Reports Decisions data avail 2020 Census: Phased Restart Update Leave Status by State Consortiu

Decisions to Restart work are informed by data available on the All Hazards Consortium site - "US State and Territory Actions in Response to COVID 19.

Source: Unified Tracking System Data Current as of: June 1, 2020

			% HUs Complete						% HUs Complete		
State	% Update Leave	HUs in UL Workload	Prior Week	Current Week	Change	State	% Update Leave	HUs in UL Workload	Prior Week	Current Week	Change
U.S. Total	4.5%	6,805,523	42.9%	63.4%	20.4%	Nebraska	3.5%	30,670	55.4%	80.0%	24.7%
Alabama	3.2%	81,964	99.8%	99.8%	0.0%	Nevada	3.6%	47,778	55.3%	82.7%	27.4%
Alaska	34.1%	110,022	75.7%	80.9%	5.2%	New Hampshire	9.9%	65,936	9.7%	10.1%	0.4%
Arízona	6.6%	214,291	25.4%	40.2%	14.8%	New Jersey	1.1%	40,514	20.2%	20.2%	0.0%
Arkansas	5.0%	77,716	100.0%	100.0%	0.0%	New Mexico	19.2%	200,664*	16.4%	29.5%	13.1%
California	2.3%	348,797	13.4%	37.4%	24.1%	New York	3.0%	270,545	18.0%	35.5%	17.5%
Colorado	7.5%	195,895	47.4%	73.8%	26.5%	North Carolina	3.3%	164,775	83.7%	92.8%	9.1%
Connecticut	0.4%	5,868	32.8%	59.6%	26.8%	North Dakota	9.9%	40,051	71.8%	81.8%	10.0%
Florida	1.7%	171,871	95.6%	98.7%	3.1%	Ohio	0.6%	34,686	21.0%	21.1%	0.1%
Georgia	2.3%	111,905	99.9%	100.0%	0.1%	Oklahoma	9.8%	187,921	76.6%	99.5%	22.9%
Hawaii	10.8%	63,303	10.3%	10.4%	0.1%	Oregon	1.4%	27,198	93.5%	99.7%	6.2%
Idaho	9.0%	70,780	97.6%	99.9%	2.3%	Pennsylvania	3.3%	197,124	95.4%	100.0%	4.6%
Illinois	0.8%	42,827	16.5%	16.7%	0.1%	Rhode Island	1.1%	5,657	80.9%	96.0%	15.1%
Indiana	1.3%	39,142	79.2%	99.5%	20.4%	South Carolina	2.4%	61,375	18.3%	18.5%	0.2%
lowa	0.9%	14,050	62.5%	100.0%	37.5%	South Dakota	12.4%	51,715	23.8%	42.6%	18.9%
Kansas	2.4%	32,178	79.1%	97.3%	18.1%	Tennessee	0.3%	9,010	100.0%	100.0%	0.0%
Kentucky	3.7%	78,593	73.0%	98.9%	25.9%	Texas	3.6%	441,668	17.0%	45.0%	28.0%
Louisiana	4.0%	91,447	59.0%	91.9%	32.9%	Utah	7.6%	90,972	77.8%	87.5%	9.7%
Maine	14.2%	111,689	46.4%	71.8%	25.3%	Vermont	17.2%	61,075	69.0%	91.4%	22.4%
Massachusetts	2.2%	69,244	16.4%	46.6%	30.2%	Virginia	0.9%	34,615	13.8%	54.0%	40.2%
Michigan	2.2%	106,770	8.4%	24.0%	15.5%	Washington	2.8%	92,093	78.1%	91.0%	12.9%
Minnesota	3.4%	86,706	7.2%	22.9%	15.7%	West Virginia	28.8%	289,189	100.0%	100.0%	0.0%
Mississippi	3.7%	54,499	99.1%	100.0%	0.9%	Wisconsin	3.3%	93,399	12.7%	36.2%	23.5%
Missouri	4.3%	131,018	74.2%	95.1%	20.9%	Wyoming	22.9%	67,114	26.1%	44.0%	17.8%
Montana	19.2%	112,978	65.4%	76.5%	11.1%	Puerto Rico	100.0%	1,776,226	19.9%	55.7%	35.8%

\*Includes housing units covered by an ACO that crosses state boundaries where work has not resumed.

Legend: All ACOs with UL Workload Have Restarted

Some ACOs with UL Workload Have Restarted

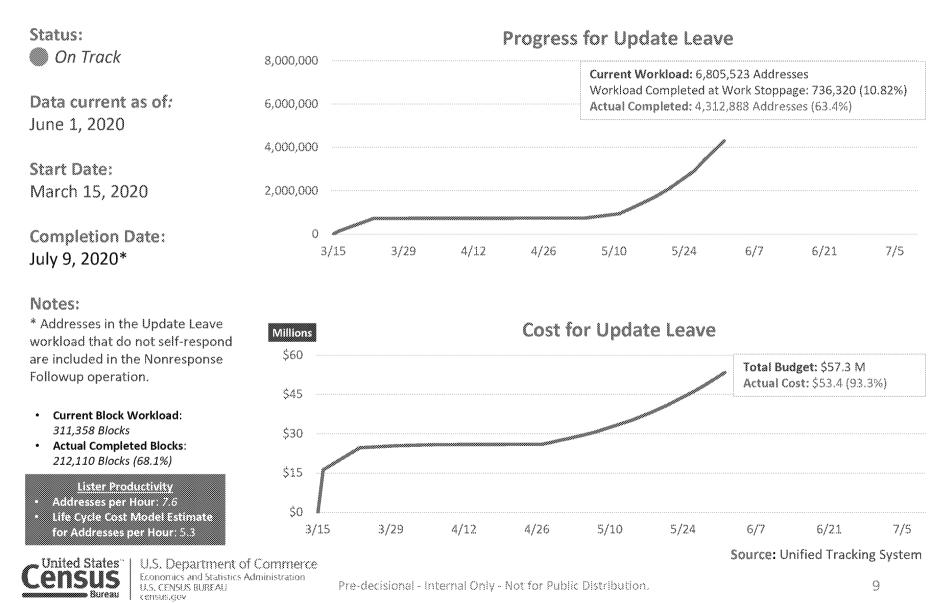


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### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 25 of 274

# Periodic Performance Management Reports 2020 Census: Update Leave Progress & Cost



### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 26 of 274

# Periodic Performance Management Reports 2020 Census: Update Leave – Status Update

Source: Unified Tracking System, Census Data Lake, Decennial Statistical Studies Division Data Current as of: June 1, 2020

## **Operation:**

The Update Leave (UL) operation is designed to occur in areas where the majority of housing units either do not have mail delivered to the physical location of the housing unit, or the mail delivery information for the housing unit cannot be verified. A Census Bureau employee will physically deliver a 2020 Census invitation to these housing units.

## Workload:

- Update Leave Original Workload (does not change): 6,805,523
- Workload Completed March 18 (date field operations were suspended): 736,320
  - Percentage Completed at suspension: 10.82%
- Workload Completed as of June 1: 4,312,888
  - Percentage Completed: 63.37%

**Response Rates:** 

- UL Total Responses (as of March 18): 139,825
  - Internet: 12,478 (8.92%)
  - Paper: 127,189 (90.96%)
  - Phone: 158 (0.11%)
- UL Total Responses (as of June 1): 1,325,388
  - Internet: 788,348 (59.48%)
  - Paper: 510,627 (38.53%)
  - Phone: 26,413 (1.99%)



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 27 of 274

# Periodic Performance Management Reports 2020 Census: Phased Restart Area Census Office Status

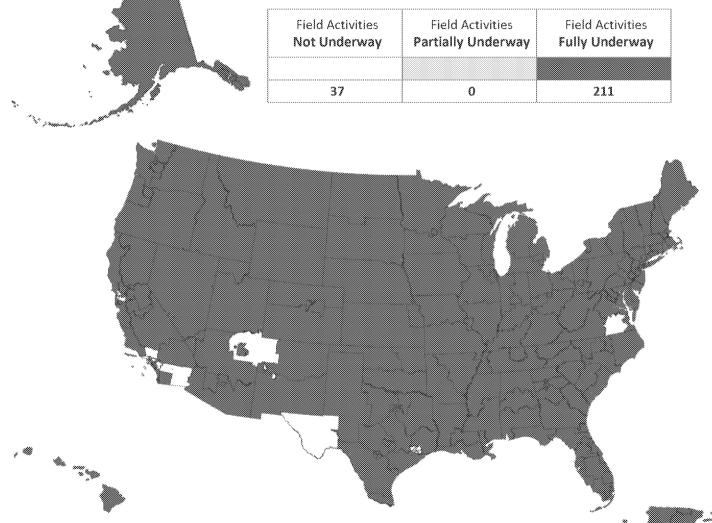
Status: On Track

Data current as of: June 1, 2020

Target Completion: June 30, 2020

### Notes:

Decisions to Restart work are informed by data available on the All Hazards Consortium site – "US State and Territory Actions in Response to COVID 19".





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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 28 of 274 Periodic Performance Management Reports 2020 Census: Status of National Processing Center's Paper Data Capture Centers (PDCCs)

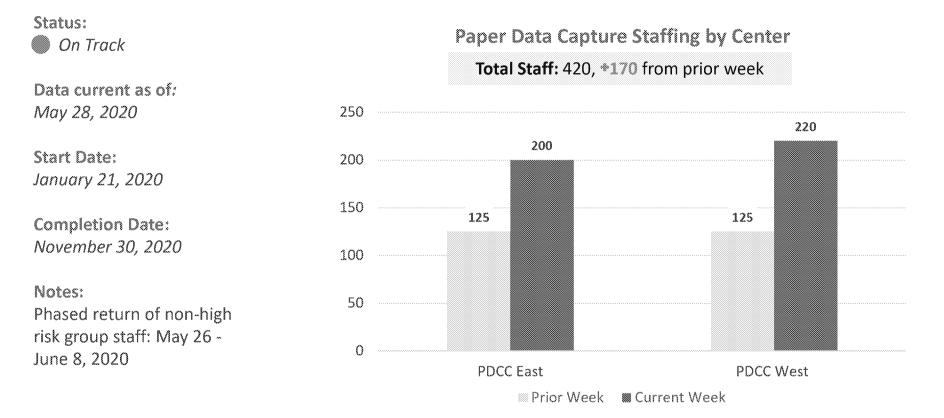
Source: National Processing Center Data Current as of: May 28, 2020

- Staffing Status:
  - Current: 200-220 staff working at each facility to keep essential mail, warehouse, and PDCC systems functioning.
  - First line supervisors, team leads and lead clerks reported back at work
  - Phased return of staff not in a CDC-defined high risk group; May 26 June 8, 2020
  - High risk group staff scheduled to return in July 2020
    - Physical distancing and PPE in place
- Personnel Protective Equipment (PPE) Status:
  - Adequate supply of disposable gloves, hand sanitizer, and face coverings on hand.
  - NPC distributing hand sanitizer and face coverings to support field operations
- Stay Home Order Status:
  - Indiana: Entered Stage 3 of 5; Stage 4 scheduled for June 14 if health data remains stable
  - Arizona: Expired May 15, 2020; not renewed by Governor Ducey but physical distancing and personal protective measures still in pace; businesses reopening



## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 29 of 274

# Periodic Performance Management Reports 2020 Census: Phased Restart Paper Data Capture Center Staffing Status



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 30 of 274 Periodic Performance Management Reports 2020 Census: Phased Restart Fingerprinting Location Status by State

Source: 2020 R&A and DAPPS

Data current for the week of: June 1, 2020

	Number of	Concernation	Site	Open			Number of	Fingerprint	Sites	Open
State	ACOs	Finger print Sites	Prior Week	Current Week	Change	State	ACOS	Sites	Prior Week	Curre Wee
U.S. Total	245	817	476	796	320	Nebraska	1	11	5	11
Alabama	3	19	13	19	6	Nevada	2	6	6	6
Alaska	1	3	3	3	0	New Hampshire	1	4	0	4
Arizona	6	13	9	12	3	New Jersey	8	13	0	13
Arkansas	2	14	13	14	1	New Mexico	2	15	5	15
California	30	60	12	58	46	New York	21	26	8	26
Colorado	4	22	13	22	9	North Carolina	7	32	12	32
Connecticut	3	6	6	6	0	North Dakota	1	11	7	11
Delaware	1	1	0	1	1	Ohio	8	34	0	34
Florida	15	49	49	49	0	Oklahoma	3	11	10	11
Georgia	8	22	22	22	0	Oregon	3	12	12	12
Hawaii	1	7	0	7	7	Pennsylvania	9	25	25	25
Idaho	1	6	6	6	0	Rhode Island	1	3	3	3
Illinois	10	17	0	17	17	South Carolina	3	13	0	13
Indiana	4	20	15	20	5	South Dakota	1	10	3	5
lowa	1	13	9	13	4	Tennessee	4	17	14	17
Kansas	2	13	7	13	6	Texas	26	65	36	62
Kentucky	2	17	14	17	3	Utah	2	10	6	10
Louisiana	4	12	12	12	0	Vermont	1	4	4	4
Maine	1	6	6	6	0	Virginia	6	15	6	14
Maryland	4	8	1	8	7	Washington	5	20	20	20
Massachusetts	6	11	11	11	0	Washington DC	1	0*	0	0
Michigan	5	25	3	22	19	West Virginia	1	8	7	8
Minnesota	3	14	10	10	0	Wisconsin	4	18	15	16
Mississippi	2	12	11	12	1	Wyoming	1	12	3	12
Missouri	3	16	12	16	4	Puerto Rico	3	7	2	7
Montana	1	16	12	16	4					

Legend: All ACOs Have Restarted Some ACOs Have Restarted

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**Overall Fingerprinting Status** 

Periodic Performance Management Reports 2020 Census: Phased Restart Fingerprinting Status

Status: *On Track* 

Change from Quincini 27107 Stellus Data current for Week Prior Week Maak the week of: Total Number of Applicants that 2,911,402 +8,021 2,919,423 June 1, 2020 **Reached DAPPS Total Number Selected** 949,685 +20,466 970,151 Start Date: January 21, 2020 **Total Number Fingerprinted** 566.788 +26.419593,207 **Completion Date: Total Pending Fingerprinting** 382.897 -5.953 376.944 October 31, 2020 Total Remaining Applicant Pool 1,961,717 -12,445 1,949,272 Notes:

Source: Unified Tracking System, Automated Tracking and Control

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# Status Reporting: 2020 Decennial Census

Periodic Reporting: Release for June 1, 2020



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# Periodic Performance Management Reports

Release for June 1, 2020

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2

Status	Report Title	Summary	Slide Number
0	2020 Census: Recruiting Ranges Over Time		4
	2020 Census: Applicant Status	Actions taken to achieve our recruiting target were successful. We have achieved our applicant goal.	5
0	2020 Census: Remote Alaska Production Progress & Cost	To ensure a count of everyone before the ice melts and residents disperse, enumerations have resumed via self-enumeration in most of the remaining Alaska Native villages and a few other areas included in this operation. A new operational end date has been set and revised expectations for workload completion have been determined.	6
۲	2020 Census: Self-Response of Housing Units	Self-Response to the 2020 Census is tracking within the projected range. The projected Self-Response rate has been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.	7
	2020 Census: Self-Response of Housing Units – Zoomed in View		8
0	2020 Census: Self-Response of Housing Units by Response Mode	Internet response is exceeding expectations. The projected Self- Response rates by mode have been revised to account for re- planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.	9
0	2020 Census: Self-Response of Housing Units by Response Mode – Zoomed in View		10
0	2020 Census: Self-Response of Housing Units by State		11



# Periodic Performance Management Reports

Release for June 1, 2020

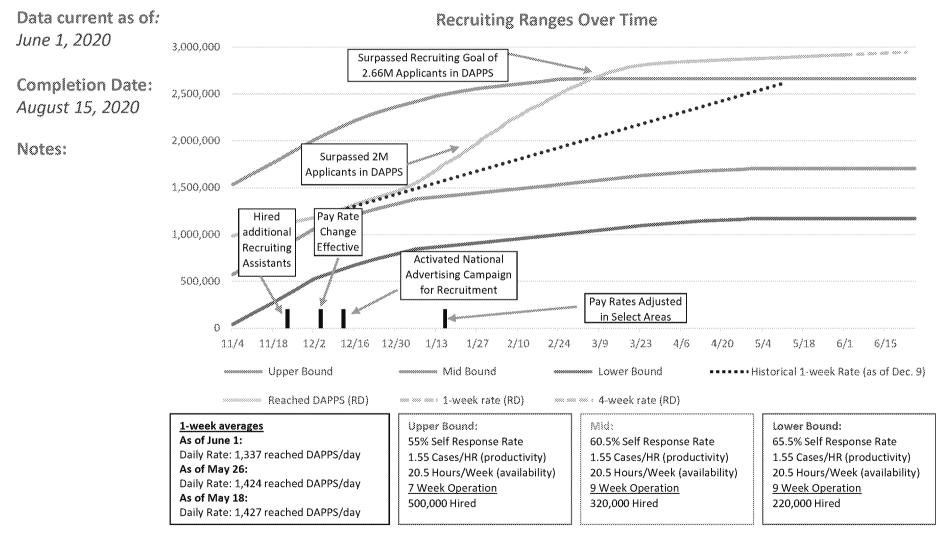
3

Status	Report Title	Summary	Slide Number
0	2020 Census: States with the Highest and Lowest Self-Response Rates Relative to Projections		12
	2020 Census: Questionnaire Assistance Inbound Calls	Inbound call support continues. A return call option is available to callers who leave a message requesting this option.	13
۲	2020 Census: Partners & Participating Organizations	Progress to establish relationships with National and community organizations is ongoing. The number of partnering organizations at the national-level has grown to 950. The 2020 Census exposure at the local and community level continues; the number of active community partners is over 369,000. We have exceeded the 2010 Census numbers for both national and community partners.	14
۲	2020 Census: Integrated Communications Campaign Weekly Report Timeline	Steady progress continues on Integrated Communications Campaign efforts. The program is rapidly preparing new messages and delivery vehicles in light of the our current environment.	15
۲	2020 Census: Monthly FY 2020 Budget Execution Report	Fiscal Year 2020 budget execution is managing budget to address critical program needs.	16



### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 35 of 274

# Periodic Performance Management Reports 2020 Census: Recruiting Ranges Over Time





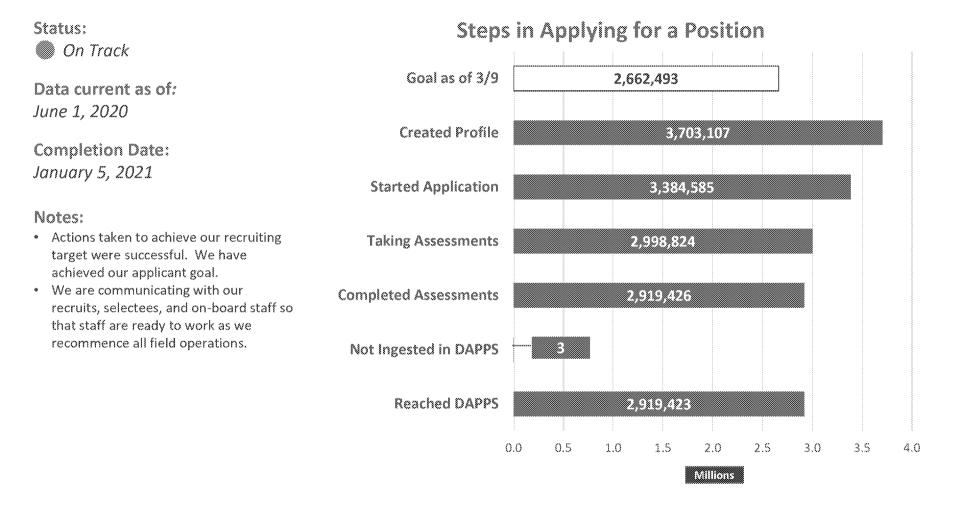
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Source: 2020 R&A/DAPPS Applicant Summary Report

### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 36 of 274

# Periodic Performance Management Reports 2020 Census: Applicant Status



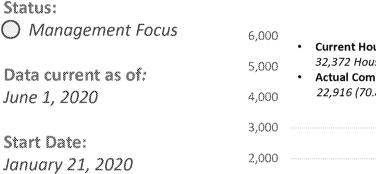
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Source: 2020 R&A/DAPPS Applicant Summary Report

## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 37 of 274

# Periodic Performance Management Reports 2020 Census: Remote Alaska Progress & Cost



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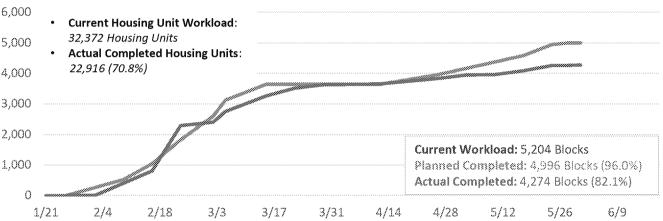
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# Completion Date: June 19, 2020

#### Notes:

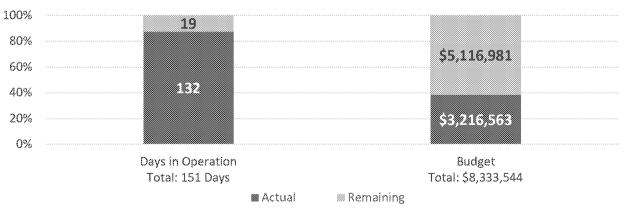
United States

To ensure a count of everyone before the ice melts and residents disperse, enumerations have resumed via self-enumeration in most of the remaining Alaska Native villages and a few other areas included in this operation. A new operational end date has been set and revised expectations for workload completion have been determined.



**Progress for Remote Alaska Production** 

## Key Performance Indicators for Remote Alaska



Source: Unified Tracking System, Automated Tracking and Control

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# Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units

Status:

🌑 On Track

Data current as of: June 1, 2020

Start Date: March 12, 2020

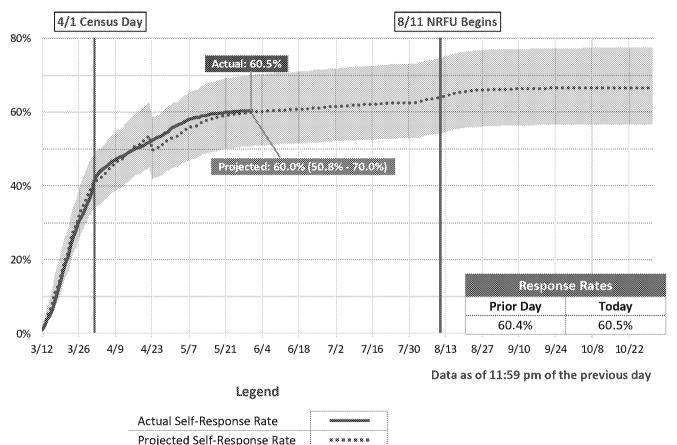
Completion Date: October 31, 2020\*

Notes:

- As of April 22, the projected Self-Response rate has been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.
- Response rates reflect responses from Self-Response and Update Leave.
- \* Internet, Paper, and Phone response options remain available throughout the data collection timeframe to offer maximum flexibility for respondents.



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## Actual vs. Projected Self-Response Rates

Source: Census Data Lake & Decennial Statistical Studies Division

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Lower & Upper Bound

## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 39 of 274

Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units –Zoomed in View

Status:

**On Track** 

June 1, 2020

Start Date:

Notes:

Followup.

Leave.

flexibility for respondents.

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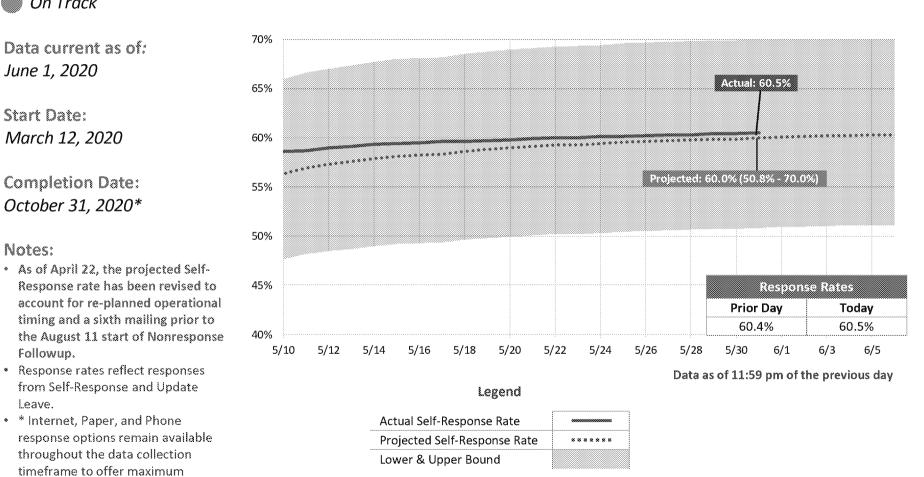
United States

March 12, 2020

**Completion Date:** 

October 31, 2020\*

Data current as of:



## Actual vs. Projected Self-Response Rates

Source: Census Data Lake & Decennial Statistical Studies Division

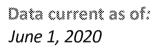
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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 40 of 274

# Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units by Response Mode

## Status:

O Management Focus



Start Date: March 12, 2020

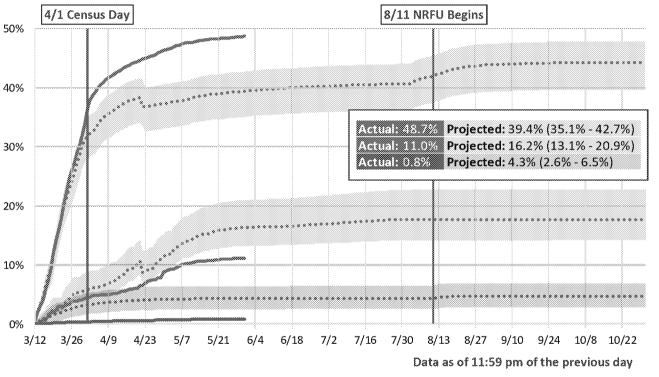
## Completion Date: October 31, 2020\*

Notes:

- As of April 22, the projected Self-Response rates have been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.
- The paper counts include inbound mail.
- \* Internet, Paper, and Phone response options remain available throughout the data collection timeframe to offer maximum flexibility for respondents.



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Actual vs. Projected Self-Response Rates by Mode

Legend

	Internet	Paper	Phone
Actual Self-Response Rate			************
Projected Self-Response Rate	******	******	******
Lower & Upper Bound			

Source: Census Data Lake & Decennial Statistical Studies Division

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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 41 of 274

# Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units by Response Mode – Zoomed In

#### Status: Actual vs. Projected Self-Response Rates by Mode Management Focus 50% Data current as of: June 1, 2020 40% Start Date: March 12, 2020 Accurate 43 /// Projected: 39.4% (35.1% - 42.7%) 30% And the Projected: 16.2% (13.1% - 20.9%) **Completion Date:** Actual 0.8% Projected: 4.3% (2.6% - 6.5%) October 31, 2020\* 20% Notes: As of April 22, the projected Self-10% Response rates have been revised to account for re-planned operational timing and a sixth 0% mailing prior to the August 11 5/10 5/12 5/14 5/16 5/18 5/20 5/22 5/24 5/26 5/28 5/30 6/1 6/3 6/5 start of Nonresponse Followup. Data as of 11:59 pm of the previous day The paper counts include inbound mail. Legend \* Internet, Paper, and Phone response options remain available Internet Paper Phone Actual Self-Response Rate throughout the data collection timeframe to offer maximum Projected Self-Response Rate \*\*\*\*\*\* \* \* \* \* \* \* \* flexibility for respondents. Lower & Upper Bound Source: Census Data Lake & Decennial Statistical Studies Division U.S. Department of Commerce United States Economics and Statistics Administration Pre-decisional - Internal Only - Not for Public Distribution.

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# Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 42 of 274 Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units by State

Source: Decennial Statistical Studies Division

Data Current as of: June 1, 2020

State	Actual	2010 Rate (start of NRFU)	2010 Rate (Final)	State	Actual	2010 Rate (start of NRFU)	2010 Rate (Final)
U.S. Total	60.5%	63.5%	66.5%	North Dakota	59.5%	66.8%	68.8%
Minnesota	70.2%	71.6%	74.1%	New Hampshire	59.3%	61.5%	64.4%
Wisconsin	67.7%	71.2%	73.5%	Delaware	58.8%	60.8%	64.1%
lowa	67.2%	71.0%	73.0%	Rhode Island	58.6%	62.8%	65.7%
Michigan	67.0%	65.4%	67.7%	Alabama	58.5%	59.5%	62.5%
Nebraska	66.7%	68.8%	71.1%	Florida	57.9%	59.6%	63.0%
Washington	65.8%	63.7%	67.2%	Arizona	56.8%	58.5%	61.3%
Virginia	65.6%	66.2%	69.0%	North Carolina	56.8%	62.1%	64.8%
Ohio	65.6%	66.2%	69.0%	District of Columbia	56.7%	62.2%	66.0%
Illinois	65.5%	67.7%	70.5%	Georgia	56.6%	59.5%	62.5%
Indiana	65.3%	67.0%	69.6%	Mississippi	55.7%	58.1%	61.3%
Maryland	64.7%	66.5%	69.5%	New York	55.5%	61.3%	64.6%
Kansas	64.5%	67.4%	70.0%	South Carolina	55.3%	62.2%	64.7%
Connecticut	64.2%	66.3%	69.5%	Hawaii	55.3%	60.7%	64.1%
Kentucky	64.1%	63.0%	65.7%	Texas	55.2%	60.3%	64.4%
Utah	64.0%	65.4%	68.6%	Arkansas	55.2%	59.5%	62.3%
Pennsylvania	63.5%	67.8%	70.2%	Louisiana	54.7%	57.9%	61.0%
Oregon	63.3%	63.9%	66.9%	Oklahoma	54.0%	58.9%	62.3%
Colorado	63.1%	64.4%	67.2%	Montana	51.5%	62.3%	64.6%
Idaho	62.7%	64.6%	67.1%	Vermont	51.2%	58.1%	60.3%
Massachusetts	62.6%	65.6%	68.8%	Maine	50.6%	55.3%	57.4%
New Jersey	62.6%	64.4%	67.6%	Wyoming	50.5%	61.1%	63.4%
California	61.6%	64.7%	68.2%	New Mexico	48.0%	56.9%	60.0%
Missouri	60.7%	65.3%	67.5%	West Virginia	48.0%	56.8%	59.1%
Tennessee	60.5%	63.8%	67.1%	Alaska	41.2%	51.6%	55.6%
South Dakota	60.0%	65.0%	67.1%	Puerto Rico	8.8%	51.2%	53.8%
Nevada	59.6%	58.7%	61.4%		Dat	a as of 11:59 pm of th	e previous dav

Data as of 11:59 pm of the previous day



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#### DOC 0000522

# Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 43 of 274 Periodic Performance Management Reports 2020 Census: States with the Highest and Lowest Self-Response Rates Relative to Projections

Source: Decennial Statistical Studies Division Data Current as of: June 1, 2020

	High	est	
State	Actual	Projection	Actual/ Projection
Nevada	59.6%	54.8%	1.0877
California	61.6%	57.1%	1.0789
Hawaii	55.3%	51.3%	1.0782
Mississippi	55.7%	51.7%	1.0780
New Mexico	48.0%	44.8%	1.0722

	Low	est	
State	Actual	Projection	Actual/ Projection
Rhode Island	58.6%	64.6%	0.9062
Maine	50.6%	55.4%	0.9124
New York	55.5%	59.4%	0.9359
Vermont	51.2%	54.7%	0.9361
Delaware	58.8%	62.1%	0.9466

Data as of 11:59 pm of the previous day



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### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 44 of 274

# Periodic Performance Management Reports 2020 Census: Questionnaire Assistance Inbound Calls

Status:	Total Inbound Call Volume % (PTD)			Calls Offered to CSRs by Language				k.			
On Track								5/17 - 5/23	5/24 - 5/3(	) ptd	PID %
·////							English	45,699	32,255	2,890,669	88.6%
Data current as of:	English	Spanish	TTY	Vietnamese	Korean	All Other	English Puerto Rico	71	166	1,805	0.1%
May 30, 2020	87.4%	10.9%	0.7% 🚿	0.2% 🚿	0.1% <b>≋</b>	0.6% 🕷	Spanish	5,598	3,628	245,851	7.5%
		Key	/ Performa	nce Metrics	(PTD)		Spanish Puerto Rico	680	2,771	19,614	0.6%
Completion Date:				Planned	. ,	Actual	Chinese Mandarin	156	108	9,878	0.3%
July 31, 2020	Total Inb Deflection	ound Call Volu 1 Pate	ime	8,040,191 47.0%		10,080,395 68.0%	Chinese Cantonese	191	126	8,363	0.3%
(pending contract MOD)	Service L	evel - 30 Sec	onds	80.0%		60.7%	Vietnamese	104	61	12,425	0.4%
	Average i	Handle Time		9:43		9:18	Korean	75	60	12,056	0.4%
Notes:			Inbound	d Call Volum	16		Russian	62	47	6,123	0.2%
<ul> <li>To date, 13,438 callers have</li> </ul>					PY	)-Last Week: 18,015,077	Arabic	45	41	3,821	0.1%
requested the callback option.	Total Inbound Call Volume			Last Week: 65,318 FTD: 10,000,395	Tagalog	11	14	2,469	0.1%		
These callbacks have resulted					PID-	Last Week: 9,682,640	Polish	17	11	2,306	0.1%
in 5,532 completed interviews and 3,542 callers being	IVR Call Vi	siume				Wasio 60,188 TD: 9,742,828	French	14	10	1,091	0.0%
provided assistance.		PTD-Last	: Week: 289,758		1		Haitian Creole	40	24	2,321	0.1%
	Direct b		sk: 3,384 273,140				Portuguese	21	10	1,655	0.1%
		٦	PTD-Last	Week: 3,222,280			Japanese	14	8	2,159	0.1%
	Total Calls O to	ffered CSRs		iko 38,759 3.262,039			TTY	134	122	36,126	1,1%
				· ·	1000	0.7000 0.404	Group Quarters	281	297	3,307	0.1%
		0M 3	2M 4M	6M 8M Inbound Ca	10/4 Is	12M 14M	Total	53,213	39,759	3,262,039	100.0%

Source: Daily Briefing Deck: Census Questionnaire Assistance



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# Periodic Performance Management Reports 2020 Census: Partners & Participating Organizations

#### Status:

🔘 On Track

Data current as of: May 28, 2020

Completion Date: March 2020

#### Notes:

- 2010 Census: 256,000 regional partners and 856 national partnering organizations.
- We have exceeded the 2010 Census for both national and community partners.
- The National Partnership Program (NPP) met its 2020 Census goal the week of April 20 of securing 900 national participating organizations. NPP will continue to grow the number of national partners and engagements.

Participating Organizations by Sector							
Sector	National	Community					
Nonprofit	359	69,381					
Business	121	78,347					
Chamber of Commerce/Trade or Professional Association	103	10.178					
Education	91	82,607					
Government	87	69,124					
Faith-Based Organizations	63	37,429					
Media	44	7,725					
Healthcare	43	13,999					
Technology	32	350					
International Governmental/ Consulate/ Embassy	7	335					
Grand Total	950	369,475					

Participating Organizations						
by Audiend		:				
Audiences Served	National	Community				
Mass Appeal	399	215,729				
Black/African American	85	16,588				
Young Children	85	5,552				
Rural	77	11,815				
Hispanic/Latino	75	24,315				
Asian	73	9,681				
Native Hawailan Pacific Islander	46	637				
Veterans	41	3,131				
Young and Mobile	40	7,058				
LGBTQ	24	1,207				
Elderly	23	8,503				
Individuals with Disabilities	23	3,103				
Persons Experiencing Homelessness and Highly Mobile	21	5,276				
American Indian/ Alaskan Native	18	3,539				
MENA	15	29				

\*Participating organizations that serve more than one audience are tallied against multiple audiences served as appropriate, so the sum total is greater than the grand total shown.

Completed Community Partnership Events: 364,756



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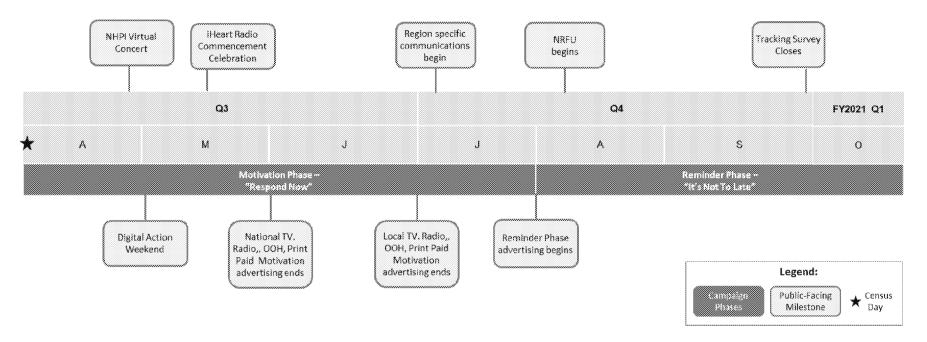
Source: Customer Relationship Management Database

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# Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 46 of 274 Periodic Performance Management Reports

2020 Census: Integrated Communications Campaign Weekly Report Timeline

Source: Integrated Partnerships and Communication Data Current as of: May 28, 2020



Significant Accomplishments

- An AIAN webinar was held in conjunction with NCAI on 5/26.
- A satellite and radio media tour targeting rural communities was held 5/27-5/28.
- Gold House's "Shaping Tomorrow's Economy & Politics" Asian Event took place on 5/28.
- Advertising (TV, radio, print, digital) in Puerto Rico resumed on 5/29.



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# Periodic Performante Provide TV124118 germent Prepiet Performante Page 47 of 274 2020 Census: Monthly FY 2020 Budget Execution Report

Status: 
On Track Data current as of: April 30, 2020 Completion Date: September 30, 2020

Notes: The data are updated monthly following the financial close-out of the previous month, typically about five business days into the next month.

## FY 2020 Actual Budget Execution for the 2020 Census Program - Commitments and Obligations through 4/30/2020

\$ Amounts in Millions	π	Non-IT	Total
Total Planned through April	\$1,625.682	\$3,525.753	\$5,151.436
Available contingency and add'l appropriations through April	\$247.942	\$1,432.008	\$1,679.950
Planned Programmatic through April	\$1,377.740	\$2,093.746	\$3,471.486
Total Actual Commitments and Obligations through April	\$1,309.023	\$1,777.592	\$3,086.615
Unplanned commitments/obligations through April related to adjusted 2020 Census operations due to COVID-19 (risk-based contingency)	\$80.674	\$169.400	\$250.074
Actual Programmatic Commitments and Obligations through April	\$1,228.349	\$1,608.192	\$2,836.541
Total Plan Variance (\$/%)	\$316.659 (19.5%)	\$1,748.162 (49.6%)	\$2,064.821 (40.1%)
Remaining contingency and add'l appropriations planned through April	\$167.268	\$1,262.608	\$1,429.876
Delayed Field Operation Spending through April	\$0	\$534.592	\$534.592
Non-Field Operational Programmatic Variance through April	\$149.391	(\$49.038)	\$100.353

#### **High-Level Variance Explanations:**

In light of the COVID-19 pandemic, the U.S. Census Bureau adjusted 2020 Census operations in order to protect the health and safety of the American public and Census Bureau employees, implement guidance from Federal, State, and local authorities regarding COVID-19, and ensure a complete and accurate count of all communities. These adjustments resulted in positive variances due to schedule adjustments, offset by additional obligations needed to support operational adjustments through the usage of planned contingency funding. The total variance for the resources planned to be available through April is \$2.065 billion, or 40 percent. Below outlines the breakdown:

- The positive variance through April against the original plan in 2020 Census IT systems and operations is \$317 million, or 19.5 percent. This variance consists of relatively minor timing adjustments in contract actions and other IT purchases to later months in the fiscal year, totaling \$149 million. The remaining \$167 million represents a portion of contingency funding planned in April that has not yet been obligated.
- The positive variance through April against the original plan in 2020 Census non-IT operations is \$1.748 billion, or 50 percent. This variance consists of \$535 million delayed spending in the field operations as a result of schedule adjustments, and \$1.263 billion representing a portion of contingency and additional appropriations planned in April that has not yet been obligated. This variance is partially offset by a -\$49 million non-Field variance, primarily from a prior decision to increase funding above the original plan for the ICC contract to facilitate additional media purchases ahead of Census Day.
- While contingency contributes to the overall positive variance, this is a function of a budget decision last October to make all risk-based contingency available for peak
  operations. Decisions were made in April to use risk-based contingency funds to support \$250 million in unplanned obligations or commitments through April as the result of
  the operational adjustments. The funds used to date include funding field staff salaries during to the suspension of field operations, IT purchases for additional devices and
  licenses, additional media purchases to encourage self response throughout the spring, and additional costs for the extension of the Fingerprint Contract as the result of the
  operational timing adjustments.

Source: Commerce Business Systems; Decennial Budget Integration Tool



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# Status Reporting: 2020 Decennial Census

Periodic Reporting: Release for June 1, 2020



# Periodic Performance Management Reports

Release for June 1, 2020

2

Statu	s Report Title	Summary	Slide Number	
0	2020 Census: Recruiting Ranges Over Time		4	
	2020 Census: Applicant Status	Actions taken to achieve our recruiting target were successful. We have achieved our applicant goal.	5	
0	2020 Census: Remote Alaska Production Progress & Cost	To ensure a count of everyone before the ice melts and residents disperse, enumerations have resumed via self-enumeration in most of the remaining Alaska Native villages and a few other areas included in this operation. A new operational end date has been set and revised expectations for workload completion have been determined.	6	
	2020 Census: Self-Response of Housing Units	Self-Response to the 2020 Census is tracking within the projected range. The projected Self-Response rate has been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.	7	
	2020 Census: Self-Response of Housing Units – Zoomed in View		8	
0	2020 Census: Self-Response of Housing Units by Response Mode	Internet response is exceeding expectations. The projected Self- Response rates by mode have been revised to account for re- planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.	9	
0	2020 Census: Self-Response of Housing Units by Response Mode – Zoomed in View		10	
0	2020 Census: Self-Response of Housing Units by State		11	



# Periodic Performance Management Reports

Release for June 1, 2020

Status	Report Title	Summary	Slide Number	
0	2020 Census: States with the Highest and Lowest Self-Response Rates Relative to Projections		12	
	2020 Census: Questionnaire Assistance Inbound Calls	Inbound call support continues. A return call option is available to callers who leave a message requesting this option.	13	
٠	2020 Census: Partners & Participating Organizations	Progress to establish relationships with National and community organizations is ongoing. The number of partnering organizations at the national-level has grown to 950. The 2020 Census exposure at the local and community level continues; the number of active community partners is over 369,000. We have exceeded the 2010 Census numbers for both national and community partners.	14	
	2020 Census: Integrated Communications Campaign Weekly Report Timeline	Steady progress continues on Integrated Communications Campaign efforts. The program is rapidly preparing new messages and delivery vehicles in light of the our current environment.	15	
	2020 Census: Monthly FY 2020 Budget Execution Report	Fiscal Year 2020 budget execution is managing budget to address critical program needs.	16	

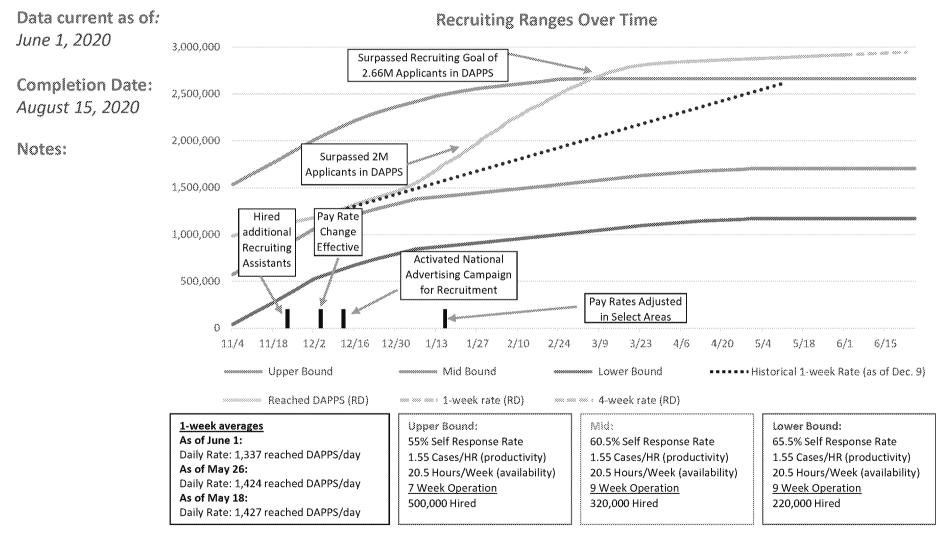


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# Periodic Performance Management Reports 2020 Census: Recruiting Ranges Over Time





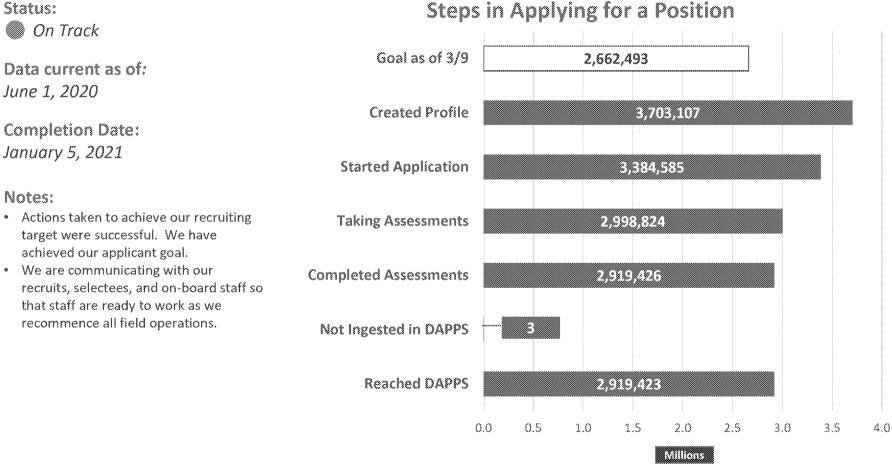
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Source: 2020 R&A/DAPPS Applicant Summary Report

## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 52 of 274

# Periodic Performance Management Reports 2020 Census: Applicant Status



Steps in Applying for a Position

United States

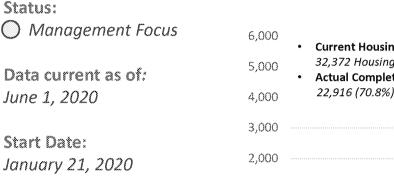
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Source: 2020 R&A/DAPPS Applicant Summary Report

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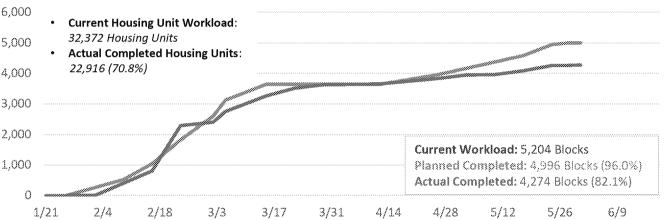
# Periodic Performance Management Reports 2020 Census: Remote Alaska Progress & Cost



# Completion Date: June 19, 2020

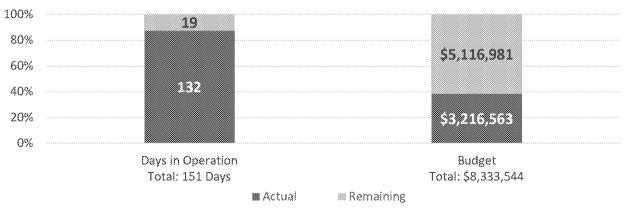
#### Notes:

To ensure a count of everyone before the ice melts and residents disperse, enumerations have resumed via self-enumeration in most of the remaining Alaska Native villages and a few other areas included in this operation. A new operational end date has been set and revised expectations for workload completion have been determined.



**Progress for Remote Alaska Production** 

## Key Performance Indicators for Remote Alaska



Source: Unified Tracking System, Automated Tracking and Control

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# Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units

Status:

🌑 On Track

Data current as of: June 1, 2020

Start Date: March 12, 2020

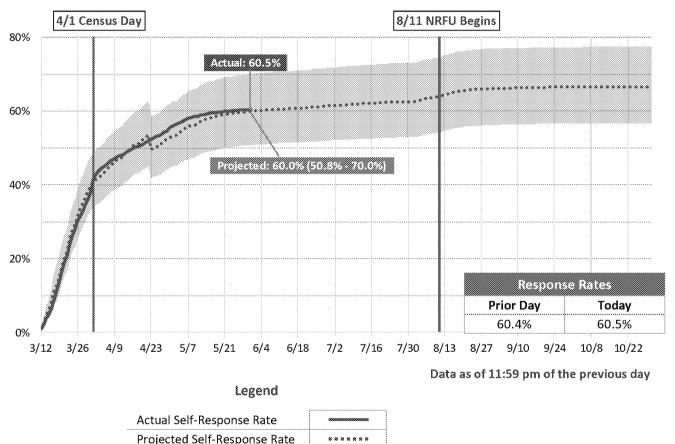
Completion Date: *October 31, 2020\** 

Notes:

- As of April 22, the projected Self-Response rate has been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.
- Response rates reflect responses from Self-Response and Update Leave.
- \* Internet, Paper, and Phone response options remain available throughout the data collection timeframe to offer maximum flexibility for respondents.



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Actual vs. Projected Self-Response Rates

Source: Census Data Lake & Decennial Statistical Studies Division

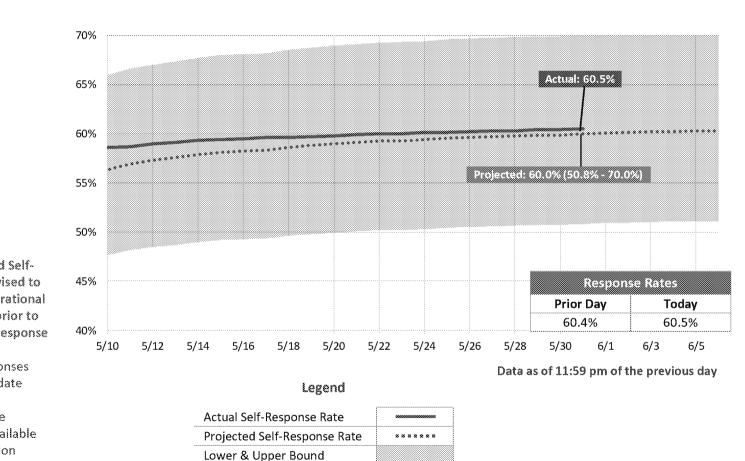
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Lower & Upper Bound

## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 55 of 274

Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units –Zoomed in View



## Actual vs. Projected Self-Response Rates

Data current as of: June 1, 2020

**On Track** 

Start Date:

Status:

March 12, 2020

Completion Date: October 31, 2020\*

#### Notes:

- As of April 22, the projected Self-Response rate has been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.
- Response rates reflect responses from Self-Response and Update Leave.
- \* Internet, Paper, and Phone response options remain available throughout the data collection timeframe to offer maximum flexibility for respondents.



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Source: Census Data Lake & Decennial Statistical Studies Division

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# Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units by Response Mode

## Status:

O Management Focus



Start Date: March 12, 2020

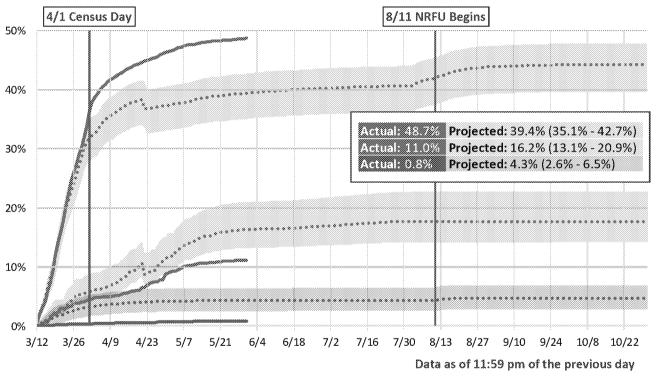
## Completion Date: October 31, 2020\*

Notes:

- As of April 22, the projected Self-Response rates have been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.
- The paper counts include inbound mail.
- \* Internet, Paper, and Phone response options remain available throughout the data collection timeframe to offer maximum flexibility for respondents.



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Actual vs. Projected Self-Response Rates by Mode

Legend

	Internet	Paper	Phone
Actual Self-Response Rate			**************
Projected Self-Response Rate	******	******	******
Lower & Upper Bound			

Source: Census Data Lake & Decennial Statistical Studies Division

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# Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units by Response Mode – Zoomed In

#### Status: Actual vs. Projected Self-Response Rates by Mode Management Focus 50% Data current as of: June 1, 2020 40% Start Date: March 12, 2020 Accurate 43 /// Projected: 39.4% (35.1% - 42.7%) 30% And the Projected: 16.2% (13.1% - 20.9%) **Completion Date:** Actual 0.8% Projected: 4.3% (2.6% - 6.5%) October 31, 2020\* 20% Notes: As of April 22, the projected Self-10% Response rates have been revised to account for re-planned operational timing and a sixth 0% mailing prior to the August 11 5/10 5/12 5/14 5/16 5/18 5/20 5/22 5/24 5/26 5/28 5/30 6/1 6/3 6/5 start of Nonresponse Followup. Data as of 11:59 pm of the previous day The paper counts include inbound mail. Legend \* Internet, Paper, and Phone response options remain available Internet Paper Phone Actual Self-Response Rate throughout the data collection timeframe to offer maximum Projected Self-Response Rate \*\*\*\*\*\* \* \* \* \* \* \* \* flexibility for respondents. Lower & Upper Bound Source: Census Data Lake & Decennial Statistical Studies Division U.S. Department of Commerce United States Economics and Statistics Administration

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#### DOC 0000537

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# Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 58 of 274 Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units by State

Source: Decennial Statistical Studies Division

Data Current as of: June 1, 2020

State	Actual	2010 Rate (start of NRFU)	2010 Rate (Final)	State	Actual	2010 Rate (start of NRFU)	2010 Rate (Final)
U.S. Total	60.5%	63.5%	66.5%	North Dakota	59.5%	66.8%	68.8%
Minnesota	70.2%	71.6%	74.1%	New Hampshire	59.3%	61.5%	64.4%
Wisconsin	67.7%	71.2%	73.5%	Delaware	58.8%	60.8%	64.1%
lowa	67.2%	71.0%	73.0%	Rhode Island	58.6%	62.8%	65.7%
Michigan	67.0%	65.4%	67.7%	Alabama	58.5%	59.5%	62.5%
Nebraska	66.7%	68.8%	71.1%	Florida	57.9%	59.6%	63.0%
Washington	65.8%	63.7%	67.2%	Arizona	56.8%	58.5%	61.3%
Virginia	65.6%	66.2%	69.0%	North Carolina	56.8%	62.1%	64.8%
Ohio	65.6%	66.2%	69.0%	District of Columbia	56.7%	62.2%	66.0%
Illinois	65.5%	67.7%	70.5%	Georgia	56.6%	59.5%	62.5%
Indiana	65.3%	67.0%	69.6%	Mississippi	55.7%	58.1%	61.3%
Maryland	64.7%	66.5%	69.5%	New York	55.5%	61.3%	64.6%
Kansas	64.5%	67.4%	70.0%	South Carolina	55.3%	62.2%	64.7%
Connecticut	64.2%	66.3%	69.5%	Hawaii	55.3%	60.7%	64.1%
Kentucky	64.1%	63.0%	65.7%	Texas	55.2%	60.3%	64.4%
Utah	64.0%	65.4%	68.6%	Arkansas	55.2%	59.5%	62.3%
Pennsylvania	63.5%	67.8%	70.2%	Louisiana	54.7%	57.9%	61.0%
Oregon	63.3%	63.9%	66.9%	Oklahoma	54.0%	58.9%	62.3%
Colorado	63.1%	64.4%	67.2%	Montana	51.5%	62.3%	64.6%
Idaho	62.7%	64.6%	67.1%	Vermont	51.2%	58.1%	60.3%
Massachusetts	62.6%	65.6%	68.8%	Maine	50.6%	55.3%	57.4%
New Jersey	62.6%	64.4%	67.6%	Wyoming	50.5%	61.1%	63.4%
California	61.6%	64.7%	68.2%	New Mexico	48.0%	56.9%	60.0%
Missouri	60.7%	65.3%	67.5%	West Virginia	48.0%	56.8%	59.1%
Tennessee	60.5%	63.8%	67.1%	Alaska	41.2%	51.6%	55.6%
South Dakota	60.0%	65.0%	67.1%	Puerto Rico	8.8%	51.2%	53.8%
Nevada	59.6%	58.7%	61.4%		Dat	a as of 11:59 pm of th	e previous dav

Data as of 11:59 pm of the previous day



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# Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 59 of 274 Periodic Performance Management Reports 2020 Census: States with the Highest and Lowest Self-Response Rates Relative to Projections

Source: Decennial Statistical Studies Division Data Current as of: June 1, 2020

Highest							
State	Actual	Projection	Actual/ Projection				
Nevada	59.6%	54.8%	1.0877				
California	61.6%	57.1%	1.0789				
Hawaii	55.3%	51.3%	1.0782				
Mississippi	55.7%	51.7%	1.0780				
New Mexico	48.0%	44.8%	1.0722				

	Low	est	
State	Actual	Projection	Actual/ Projection
Rhode Island	58.6%	64.6%	0.9062
Maine	50.6%	55.4%	0.9124
New York	55.5%	59.4%	0.9359
Vermont	51.2%	54.7%	0.9361
Delaware	58.8%	62.1%	0.9466

Data as of 11:59 pm of the previous day



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### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 60 of 274

# Periodic Performance Management Reports 2020 Census: Questionnaire Assistance Inbound Calls

Status:	Total Inbound Call Volume % (PTD)			Calls Offered to CSRs by Language						
On Track							5/17 - 5/23	5/24 - 5/3(	) ptd	PID %
						English	45,699	32,255	2,890,669	88.6%
Data current as of:	English Spanish	TTY	Vietnamese	Korean	All Other	English Puerto Rico	71	166	1,805	0.1%
May 30, 2020	87.4% 10.9%		0.2% ∭	0.1% <b>S</b>	0.6% 🕷	Spanish	5,598	3,628	245,851	7.5%
	K	ev Perform	ance Metrics	(PTD)		Spanish Puerto Rico	680	2,771	19,614	0.6%
Completion Date:		,	Planned	. ,	Actual	Chinese Mandarin	156	108	9,878	0.3%
July 31, 2020	Total Inbound Call \ Deflection Rate	olume	8,040,191 47.0%		10,080,395 68.0%	Chinese Cantonese	191	126	8,363	0.3%
(pending contract MOD)	Service Level - 30 S		80.0%		60.7%	Vietnamese	104	61	12,425	0.4%
	Average Handle Tim	e	9:43		9:18	Korean	75	60	12,056	0.4%
Notes:		Inboun	d Call Volum	e		Russian	62	47	6,123	0.2%
<ul> <li>To date, 13,438 callers have</li> </ul>				PTO	-Last Week: 18,015,07.	Arabic	45	41	3,821	0.1%
requested the callback option.	Total Inbound Call Volume		Last Week: 65,318 FTD: 10,000,395	Tagalog	11	14	2,469	0.1%		
These callbacks have resulted				-079	.ast Week: 9,662,640	Polish	17	11	2,306	0.1%
in 5,532 completed interviews and 3,542 callers being	IVR Call Volume				Wesic 60,138 D: 9,742,828	French	14	10	1,091	0.0%
provided assistance.	D- D-	.ast Week: 289,758		1		Haitian Creole	40	24	2,321	0.1%
		Week: 3,384 TO: 273,140				Portuguese	21	10	1,655	0.1%
	"]	PTD-Las	: Week: 3,222,289			Japanese	14	8	2,159	0.1%
	Total Calls Offered to CSRs	Last We	eko 38,759 3.262,039			TTY	134	122	36,126	1,1%
			· ·			Group Quarters	281	297	3,307	0.1%
	011	2M 44	6H 8M Inbound Cail	1014 S	12M 14M	Total	53,213	39,759	3,262,039	100.0%

Source: Daily Briefing Deck: Census Questionnaire Assistance



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# Periodic Performance Management Reports 2020 Census: Partners & Participating Organizations

#### Status:

🔘 On Track

Data current as of: May 28, 2020

Completion Date: March 2020

#### Notes:

- 2010 Census: 256,000 regional partners and 856 national partnering organizations.
- We have exceeded the 2010 Census for both national and community partners.
- The National Partnership Program (NPP) met its 2020 Census goal the week of April 20 of securing 900 national participating organizations. NPP will continue to grow the number of national partners and engagements.

Participating Organizations by Sector							
Sector National Community							
Nonprofit	359	69,381					
Business	121	78,347					
Chamber of Commerce/Trade or Professional Association	103	10.178					
Education	91	82,607					
Government	87	69,124					
Faith-Based Organizations	63	37,429					
Media	44	7,725					
Healthcare	43	13,999					
Technology	32	350					
International Governmental/ Consulate/ Embassy	7	335					
Grand Total	950	369,475					

Participating Organizations							
by Audiences Served*							
Audiences Served	National	Community					
Mass Appeal	399	215,729					
Black/African American	85	16,588					
Young Children	85	5,552					
Rural	77	11,815					
Hispanic/Latino	75	24,315					
Asian	73	9,681					
Native Hawailan Pacific Islander	46	637					
Veterans	41	3,131					
Young and Mobile	40	7,058					
LGBTQ	24	1,207					
Elderly	23	8,503					
Individuals with Disabilities	23	3,103					
Persons Experiencing Homelessness and Highly Mobile	21	5,276					
American Indian/ Alaskan Native	18	3,539					
MENA	15	29					

\*Participating organizations that serve more than one audience are tallied against multiple audiences served as appropriate, so the sum total is greater than the grand total shown.

Completed Community Partnership Events: 364,756



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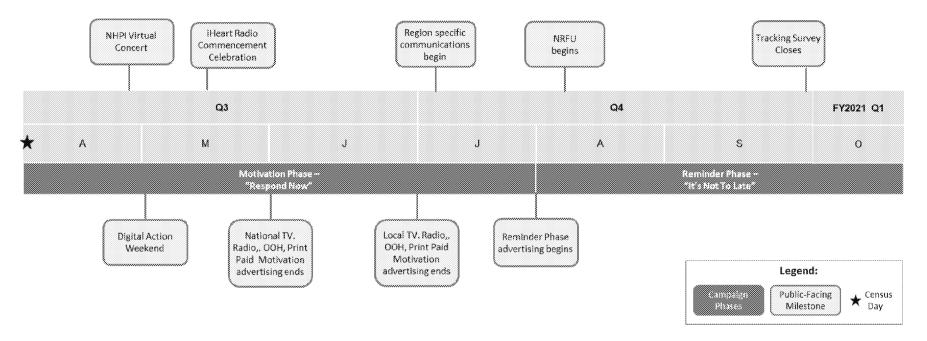
Source: Customer Relationship Management Database

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# Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 62 of 274 Periodic Performance Management Reports

2020 Census: Integrated Communications Campaign Weekly Report Timeline

Source: Integrated Partnerships and Communication Data Current as of: May 28, 2020



Significant Accomplishments

- An AIAN webinar was held in conjunction with NCAI on 5/26.
- A satellite and radio media tour targeting rural communities was held 5/27-5/28.
- Gold House's "Shaping Tomorrow's Economy & Politics" Asian Event took place on 5/28.
- Advertising (TV, radio, print, digital) in Puerto Rico resumed on 5/29.



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# Periodic Performantation Report Page 63 of 274 2020 Census: Monthly FY 2020 Budget Execution Report

Status: 
On Track Data current as of: April 30, 2020 Completion Date: September 30, 2020

Notes: The data are updated monthly following the financial close-out of the previous month, typically about five business days into the next month.

## FY 2020 Actual Budget Execution for the 2020 Census Program - Commitments and Obligations through 4/30/2020

\$ Amounts in Millions	π	Non-IT	Total
Total Planned through April	\$1,625.682	\$3,525.753	\$5,151.436
Available contingency and add'l appropriations through April	\$247.942	\$1,432.008	\$1,679.950
Planned Programmatic through April	\$1,377.740	\$2,093.746	\$3,471.486
Total Actual Commitments and Obligations through April	\$1,309.023	\$1,777.592	\$3,086.615
Unplanned commitments/obligations through April related to adjusted 2020 Census operations due to COVID-19 (risk-based contingency)	\$80.674	\$169.400	\$250.074
Actual Programmatic Commitments and Obligations through April	\$1,228.349	\$1,608.192	\$2,836.541
Total Plan Variance (\$/%)	\$316.659 (19.5%)	\$1,748.162 (49.6%)	\$2,064.821 (40.1%)
Remaining contingency and add'l appropriations planned through April	\$167.268	\$1,262.608	\$1,429.876
Delayed Field Operation Spending through April	\$0	\$534.592	\$534.592
Non-Field Operational Programmatic Variance through April	\$149.391	(\$49.038)	\$100.353

#### **High-Level Variance Explanations:**

In light of the COVID-19 pandemic, the U.S. Census Bureau adjusted 2020 Census operations in order to protect the health and safety of the American public and Census Bureau employees, implement guidance from Federal, State, and local authorities regarding COVID-19, and ensure a complete and accurate count of all communities. These adjustments resulted in positive variances due to schedule adjustments, offset by additional obligations needed to support operational adjustments through the usage of planned contingency funding. The total variance for the resources planned to be available through April is \$2.065 billion, or 40 percent. Below outlines the breakdown:

- The positive variance through April against the original plan in 2020 Census IT systems and operations is \$317 million, or 19.5 percent. This variance consists of relatively minor timing adjustments in contract actions and other IT purchases to later months in the fiscal year, totaling \$149 million. The remaining \$167 million represents a portion of contingency funding planned in April that has not yet been obligated.
- The positive variance through April against the original plan in 2020 Census non-IT operations is \$1.748 billion, or 50 percent. This variance consists of \$535 million delayed spending in the field operations as a result of schedule adjustments, and \$1.263 billion representing a portion of contingency and additional appropriations planned in April that has not yet been obligated. This variance is partially offset by a -\$49 million non-Field variance, primarily from a prior decision to increase funding above the original plan for the ICC contract to facilitate additional media purchases ahead of Census Day.
- While contingency contributes to the overall positive variance, this is a function of a budget decision last October to make all risk-based contingency available for peak
  operations. Decisions were made in April to use risk-based contingency funds to support \$250 million in unplanned obligations or commitments through April as the result of
  the operational adjustments. The funds used to date include funding field staff salaries during to the suspension of field operations, IT purchases for additional devices and
  licenses, additional media purchases to encourage self response throughout the spring, and additional costs for the extension of the Fingerprint Contract as the result of the
  operational timing adjustments.

Source: Commerce Business Systems; Decennial Budget Integration Tool



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From:	Knight, Harry (Federal) [HKnight@doc.gov]
Sent:	6/5/2020 7:52:44 PM
То:	Rafiekian, Christine [Christine.Rafiekian@trade.gov]; Brooke, Beatrice E. (Federal) [BBrooke1@doc.gov]; Risko, Daniel (Federal) [DRisko@doc.gov]
CC:	Memmott-Kern,Kendra (Federal) [KMemmott-Kern@doc.gov]
Subject:	OMB feedback is addressed and DOC FINAL APG Q1/Q2 Updates submitted

#### DepSec Team -

# **DP & Nonresponsive**

# These two points are now resolved and we submitted FINAL updates to OMB this afternoon within the deadline. Have a great weekend!

All the best, Harry Office of Performance Excellence

#### From: Knight, Harry (Federal)

Sent: Friday, May 15, 2020 4:52 PM

**To:** Rafiekian, Christine <Christine.Rafiekian@trade.gov>; Brooke, Beatrice E. (Federal) <BBrooke1@doc.gov>; Mahalek, Thomas A <thomas.a.mahalek@census.gov>; Norton, Beth (Federal) <Beth.Norton@noaa.gov>; Norris, Patricia <Patricia.Norris@trade.gov>; Ly, Nga <nga.ly@firstnet.gov>; Hague, Marina (Contractor) <marina.hague@noaa.gov>; Coggins, Wynn (Federal) <WCoggins@doc.gov>; Yaag, Denise (Federal) <dyaag@doc.gov>; Memmott-Kern,Kendra (Federal) <KMemmott-Kern@doc.gov>

Subject: All 5 DRAFT APG Q1/Q2 Updates are submitted to OMB for review

Good Afternoon,

Thanks again for supporting productive APG review meetings this week with the Deputy Secretary. Just letting you know that today we submitted all 5 DRAFT FY20-21 Q1/Q2 Agency Priority Goal (APG) Action Plan Updates to OMB for review.

If we receive any comments or questions from OMB, we will inform the applicable APG team. As needed, we will work with the applicable team and OMB to ensure the Q1/Q2 APG Updates are finalized by June 5, 2020. We will confirm with you all when the Updates are finalized with OMB and posted publicly on <u>www.performance.gov</u> Have a great weekend!

All the best, Harry **Harry D. Knight, Jr** Director Office of Performance Excellence Office of the Secretary U.S. Department of Commerce Mobile: (202) 495-9476 This document has been withheld in full.

# Status Reporting: 2020 Decennial Census

Periodic Reporting: Release for June 8, 2020



# Periodic Performance Management Reports

Release for June 8, 2020

2

Status	s Report Title	Summary	Slide Number
0	2020 Census: Recruiting Ranges Over Time		4
	2020 Census: Applicant Status	Actions taken to achieve our recruiting target were successful. We have achieved our applicant goal.	5
0	2020 Census: Remote Alaska Production Progress & Cost	To ensure a count of everyone before the ice melts and residents disperse, enumerations have resumed via self-enumeration in most of the remaining Alaska Native villages and a few other areas included in this operation. A new operational end date has been set and revised expectations for workload completion have been determined.	6
۲	2020 Census: Self-Response of Housing Units	Self-Response to the 2020 Census is tracking within the projected range. The projected Self-Response rate has been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.	7
	2020 Census: Self-Response of Housing Units – Zoomed in View		8
0	2020 Census: Self-Response of Housing Units by Response Mode	Internet response is exceeding expectations. The projected Self- Response rates by mode have been revised to account for re- planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.	9
0	2020 Census: Self-Response of Housing Units by Response Mode – Zoomed in View		10
0	2020 Census: Self-Response of Housing Units by State		11



# Periodic Performance Management Reports

Release for June 8, 2020

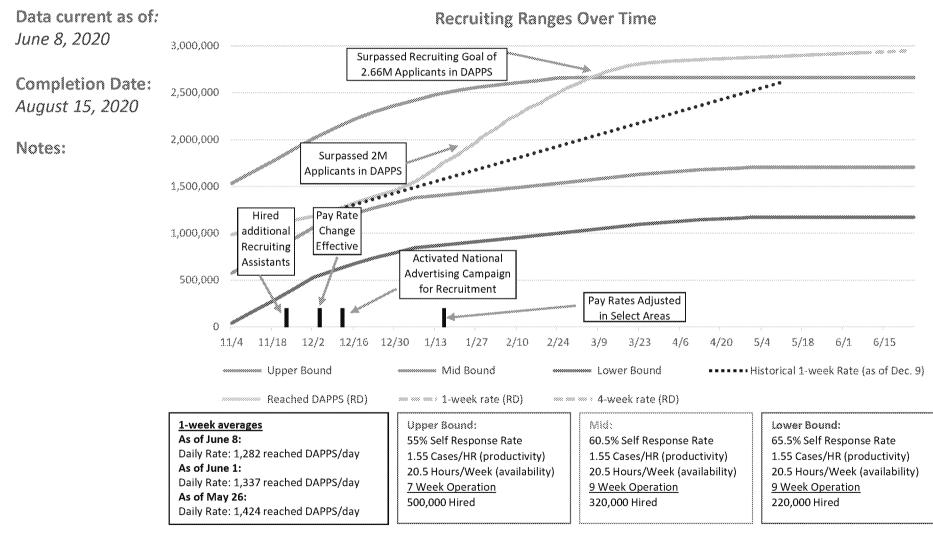
3

Status	Report Title	Summary	Slide Number
0	2020 Census: States with the Highest and Lowest Self-Response Rates Relative to Projections		12
	2020 Census: Questionnaire Assistance Inbound Calls	Inbound call support continues. A return call option is available to callers who leave a message requesting this option.	13
۲	2020 Census: Partners & Participating Organizations	Progress to establish relationships with National and community organizations is ongoing. The number of partnering organizations at the national-level has grown to 958. The 2020 Census exposure at the local and community level continues; the number of active community partners is over 373,000. We have exceeded the 2010 Census numbers for both national and community partners.	14
	2020 Census: Integrated Communications Campaign Weekly Report Timeline	Steady progress continues on Integrated Communications Campaign efforts. The program is rapidly preparing new messages and delivery vehicles in light of the our current environment.	15
	2020 Census: Monthly FY 2020 Budget Execution Report	Fiscal Year 2020 budget execution is managing budget to address critical program needs.	16



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# Periodic Performance Management Reports 2020 Census: Recruiting Ranges Over Time





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Source: 2020 R&A/DAPPS Applicant Summary Report

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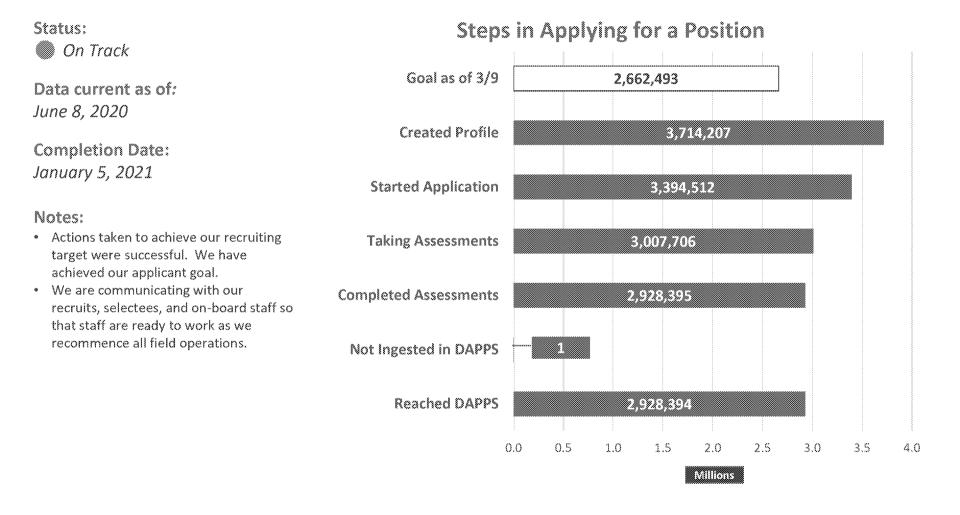
# Periodic Performance Management Reports 2020 Census: Applicant Status

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United States



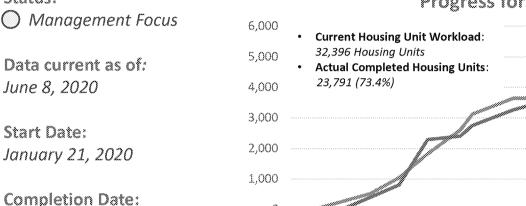
Pre-decisional - Internal Only - Not for Public Distribution.

Source: 2020 R&A/DAPPS Applicant Summary Report

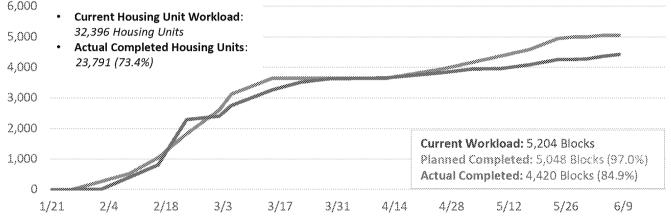


## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 72 of 274

# Periodic Performance Management Reports 2020 Census: Remote Alaska Progress & Cost



## Progress for Remote Alaska Production



## Notes:

Status:

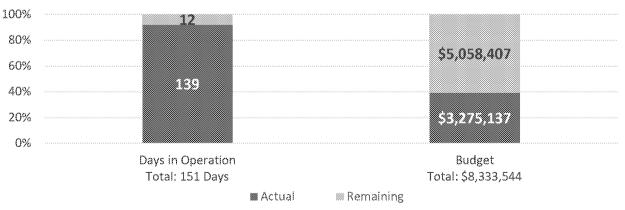
June 8, 2020

Start Date:

June 19, 2020

To ensure a count of everyone before the ice melts and residents disperse, enumerations have resumed via self-enumeration in most of the remaining Alaska Native villages and a few other areas included in this operation. A new operational end date has been set and revised expectations for workload completion have been determined.

## Key Performance Indicators for Remote Alaska



Source: Unified Tracking System, Automated Tracking and Control

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#### DOC 0000552



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# Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units

Status:

🌑 On Track

Data current as of: June 8, 2020

Start Date: March 12, 2020

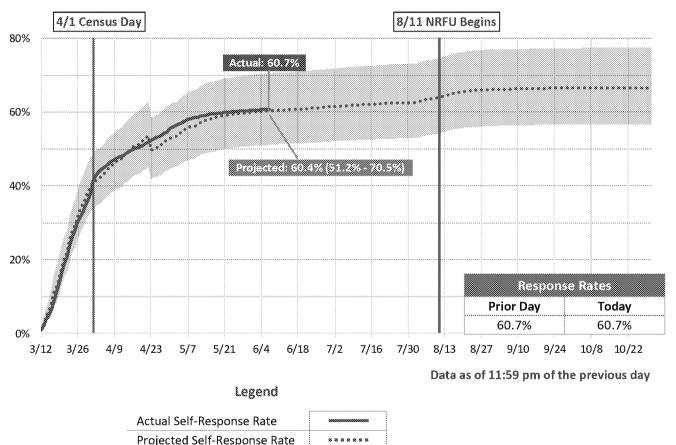
Completion Date: October 31, 2020\*

Notes:

- As of April 22, the projected Self-Response rate has been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.
- Response rates reflect responses from Self-Response and Update Leave.
- \* Internet, Paper, and Phone response options remain available throughout the data collection timeframe to offer maximum flexibility for respondents.



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Actual vs. Projected Self-Response Rates

Source: Census Data Lake & Decennial Statistical Studies Division

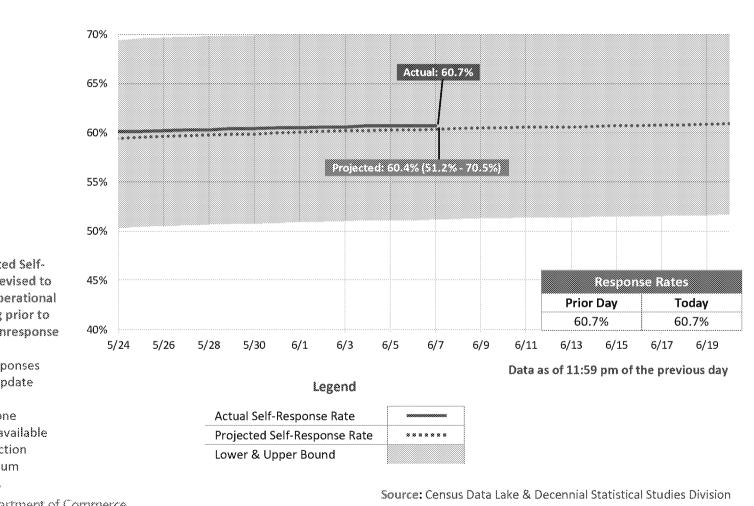
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Lower & Upper Bound

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# Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units –Zoomed in View



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## Actual vs. Projected Self-Response Rates

Data current as of: June 8, 2020

**On Track** 

Start Date:

Status:

March 12, 2020

Completion Date: October 31, 2020\*

### Notes:

- As of April 22, the projected Self-Response rate has been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.
- Response rates reflect responses from Self-Response and Update Leave.
- \* Internet, Paper, and Phone response options remain available throughout the data collection timeframe to offer maximum flexibility for respondents.



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 75 of 274

# Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units by Response Mode

## Status:

O Management Focus



Start Date: March 12, 2020

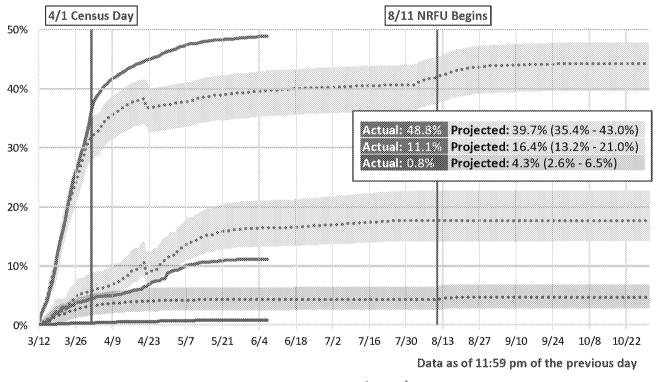
## Completion Date: October 31, 2020\*

Notes:

- As of April 22, the projected Self-Response rates have been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.
- The paper counts include inbound mail.
- \* Internet, Paper, and Phone response options remain available throughout the data collection timeframe to offer maximum flexibility for respondents.



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Actual vs. Projected Self-Response Rates by Mode

Legend	

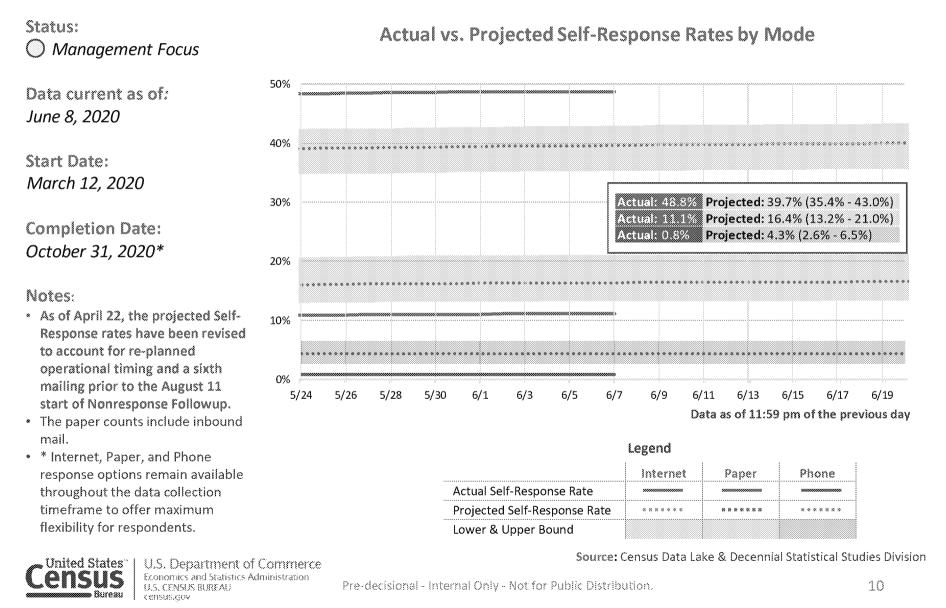
	Internet Paper		Phone
Actual Self-Response Rate			**********
Projected Self-Response Rate	******	******	******
Lower & Upper Bound			

Source: Census Data Lake & Decennial Statistical Studies Division

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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 76 of 274

# Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units by Response Mode – Zoomed In



## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 77 of 274 Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units by State

Source: Decennial Statistical Studies Division

Data Current as of: June 8, 2020

State	Actual	2010 Rate (start of NRFU)	2010 Rate (Final)	State	Actual	2010 Rate (start of NRFU)	2010 Rate (Final)
U.S. Total	60.7%	63.5%	66.5%	North Dakota	59.7%	66.8%	68.8%
Minnesota	70.4%	71.6%	74.1%	New Hampshire	59.5%	61.5%	64.4%
Wisconsin	67.8%	71.2%	73.5%	Delaware	59.1%	60.8%	64.1%
lowa	67.4%	71.0%	73.0%	Rhode Island	58.9%	62.8%	65.7%
Michigan	67.3%	65.4%	67.7%	Alabama	58.8%	59.5%	62.5%
Nebraska	66.9%	68.8%	71.1%	Florida	58.2%	59.6%	63.0%
Washington	66.0%	63.7%	67.2%	Arizona	57.1%	58.5%	61.3%
Virginia	65.9%	66.2%	69.0%	District of Columbia	57.1%	62.2%	66.0%
Illinois	65.8%	67.7%	70.5%	North Carolina	57.1%	62.1%	64.8%
Ohio	65.8%	66.2%	69.0%	Georgia	56.9%	59.5%	62.5%
Indiana	65.5%	67.0%	69.6%	New York	56.0%	61.3%	64.6%
Maryland	65.1%	66.5%	69.5%	Mississippi	56.0%	58.1%	61.3%
Kansas	64.7%	67.4%	70.0%	Hawaii	55.6%	60.7%	64.1%
Connecticut	64.5%	66.3%	69.5%	South Carolina	55.5%	62.2%	64.7%
Kentucky	64.3%	63.0%	65.7%	Texas	55.5%	60.3%	64.4%
Utah	64.3%	65.4%	68.6%	Arkansas	55.4%	59.5%	62.3%
Pennsylvania	63.8%	67.8%	70.2%	Louisiana	55.0%	57.9%	61.0%
Oregon	63.5%	63.9%	66.9%	Oklahoma	54.3%	58.9%	62.3%
Colorado	63.3%	64.4%	67.2%	Montana	51.7%	62.3%	64.6%
Idaho	62.9%	64.6%	67.1%	Vermont	51.5%	58.1%	60.3%
New Jersey	62.9%	64.4%	67.6%	Maine	50.8%	55.3%	57.4%
Massachusetts	62.9%	65.6%	68.8%	Wyoming	50.8%	61.1%	63.4%
California	61.9%	64.7%	68.2%	New Mexico	48.4%	56.9%	60.0%
Missouri	60.9%	65.3%	67.5%	West Virginia	48.2%	56.8%	59.1%
Tennessee	60.8%	63.8%	67.1%	Alaska	41.5%	51.6%	55.6%
South Dakota	60.2%	65.0%	67.1%	Puerto Rico	9.0%	51.2%	53.8%
Nevada	59.9%	58.7%	61.4%		Dat	a as of 11:59 pm of th	e previous dav

Data as of 11:59 pm of the previous day



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 78 of 274 Periodic Performance Management Reports 2020 Census: States with the Highest and Lowest Self-Response Rates Relative to Projections

Source: Decennial Statistical Studies Division Data Current as of: June 8, 2020

	High	est	
State	Actual	Projection	Actual/ Projection
Nevada	59.9%	55.2%	1.0859
California	61.9%	57.5%	1.0780
Hawaii	55.6%	51.7%	1.0762
Mississippi	56.0%	52.1%	1.0748
New Mexico	48.4%	45.1%	1.0720

	Low	est	
State	Actual	Projection	Actual/ Projection
Rhode Island	58.9%	65.0%	0.9052
Maine	50.8%	55.8%	0.9102
Vermont	51.5%	55.1%	0.9342
New York	56.0%	59.7%	0.9374
Delaware	59.1%	62.5%	0.9446

Data as of 11:59 pm of the previous day



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### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 79 of 274

# Periodic Performance Management Reports 2020 Census: Questionnaire Assistance Inbound Calls

Status:	Total Inbound Call Volume % (PTD)				Calls Offered to CSRs by Language							
On Track								5	/24 - 5/30	5/31-6/6	ртр	PTD %
								English	32,255	28,600	2,919,269	88.6%
Data current as of:	English	Spanish	TTY	Vietnamese	Korean	All Other		English Puerto Rico	166	141	1,946	0.1%
June 6, 2020	sngnsn 87.4%∭	10.9%	0.7% 🛞	0.2% ∭	0.1% S	0.7% 🚿		Spanish	3,628	2,861	248,712	7.5%
		Key	Performa	ince Metrics	(PTD)			Spanish Puerto Rico	2,771	2,311	21,925	0.7%
Completion Date:				Planned		Actual		Chinese Mandarin	108	103	9,981	0.3%
July 31, 2020	Total Inbo Deflection	ound Call Volu Rate	ime	8,095,362 47.0%		10,138,803 67.8%		Chinese Cantonese	126	139	8,502	0.3%
(pending contract MOD)	Service Le	evel - 30 Seco	onds	80.0%		61.1%		Vietnamese	61	56	12,481	0.4%
	Average I	tandle Time		9:43		9:18		Korean	60	49	12,105	0.4%
Notes:			Inbound	i Call Volum	1e			Russian	47	26	6,149	0.2%
To date, 13,659 callers have					pro-t	ast Wesk: 10,080,39	95	Arabic	41	18	3,839	0.1%
requested the callback option.	Total Inbound Call Volume		Last Week: 53,403 PTS: 10,138,803			Tagalog	14	15	2,484	0.1%		
These callbacks have resulted in					PTD-Las	st Week: 9,742,828		Polish	11	5	2,311	0.1%
5,654 completed interviews and 3,604 callers being provided	IVR Call Vo	olume				eek: 50,977 : 9,796,805		French	10	3	1,094	0.0%
assistance.		PTD-Last	Week: 273,140					Haitian Creole	24	33	2,354	0.1%
	Sirect is	CSR Last Wee	k: 2,826 275,966					Portuguese	10	12	1,667	0.1%
		I	PTD-Last V	Veek: 3,262,039				Japanese	8	7	2,166	0.1%
	Total Calls Offered to CSRs PTD: 0,206,742				TTY	122	72	36,198	1.1%			
		0M 23	<b>1</b> N 48	5M 8M	10M	12M 14M	1534	Group Quarters	297	252	3,559	0.1%
		N9171 203	rs 1973	on an Inbound Ca		6 41 F 6 1 F 6 F 6 F 6 F 6 F 6 F 6 F 6 F 6	10ri	Total	39,759	34,703	3,296,742	100.0%

Source: Daily Briefing Deck: Census Questionnaire Assistance



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# Periodic Performance Management Reports 2020 Census: Partners & Participating Organizations

### Status:

🔘 On Track

Data current as of: June 4, 2020

Completion Date: March 2020

### Notes:

- 2010 Census: 256,000 regional partners and 856 national partnering organizations.
- We have exceeded the 2010 Census for both national and community partners.
- The National Partnership Program (NPP) met its 2020 Census goal the week of April 20 of securing 900 national participating organizations. NPP will continue to grow the number of national partners and engagements.

Participating Organizations by Sector						
Sector	National	Community				
Nonprofit	361	69,744				
Business	126	79,766				
Chamber of Commerce/Trade or Professional Association	103	10.253				
Education	91	82,974				
Government	87	69,875				
Faith-Based Organizations	63	37,843				
Media	45	7,807				
Healthcare	43	14,159				
Technology	32	354				
International Governmental/ Consulate/ Embassy	7	342				
Grand Total	958	373.117				

Participating Organizations by Audiences Served*						
Audiences Served	National	Community				
Mass Appeal	402	218,291				
Black/African American	85	16,732				
Young Children	86	5,579				
Rural	77	12,016				
Hispanic/Latino	75	24,540				
Asian	75	9,785				
Native Hawailan Pacific Islander	47	640				
Veterans	41	3,148				
Young and Mobile	40	7,198				
LGBTQ	24	1,230				
Elderly	23	8,552				
Individuals with Disabilities	23	3,118				
Persons Experiencing Homelessness and Highly Mobile	21	5,295				
American Indian/ Alaskan Native	19	3,543				
MENA	15	31				

\*Participating organizations that serve more than one audience are tallied against multiple audiences served as appropriate, so the sum total is greater than the grand total shown.

Completed Community Partnership Events: 372,517



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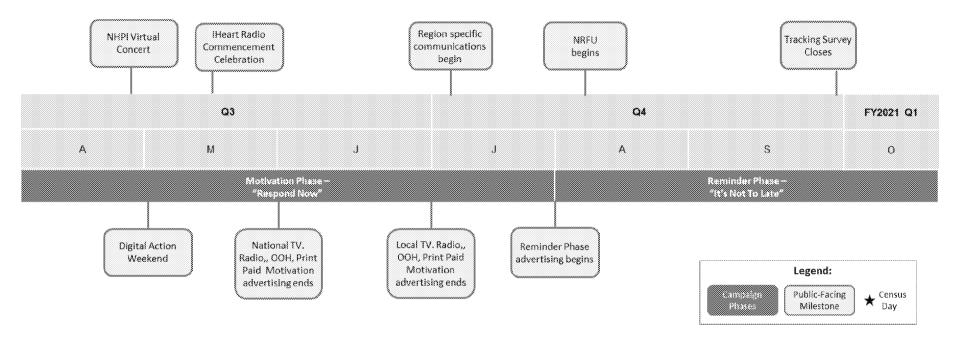
Source: Customer Relationship Management Database

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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 81 of 274 Periodic Performance Management Reports

2020 Census: Integrated Communications Campaign Weekly Report Timeline

Source: Integrated Partnerships and Communication Data Current as of: June 4, 2020



### Significant Accomplishments

- The 3rd Afro-Caribbean Virtual Concert in a series of 5 was held on 5/30.
- The achievement of over 60% self response rate was celebrated with a press release and internal communications.
- Statistics In Schools (SIS) planned and hosted a virtual field trip for first graders on Thursday June 4.



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# Periodic Performante Provide TV124118 germent Prepiet Performante Page 82 of 274 2020 Census: Monthly FY 2020 Budget Execution Report

Status: 
On Track Data current as of: April 30, 2020 Completion Date: September 30, 2020

Notes: The data are updated monthly following the financial close-out of the previous month, typically about five business days into the next month.

## FY 2020 Actual Budget Execution for the 2020 Census Program - Commitments and Obligations through 4/30/2020

\$ Amounts in Millions	Π	Non-IT	Total
Total Planned through April	\$1,625.682	\$3,525.753	\$5,151.436
Available contingency and add'l appropriations through April	\$247.942	\$1,432.008	\$1,679.950
Planned Programmatic through April	\$1,377.740	\$2,093.746	\$3,471.486
Total Actual Commitments and Obligations through April	\$1,309.023	\$1,777.592	\$3,086.615
Unplanned commitments/obligations through April related to adjusted 2020 Census operations due to COVID-19 (risk-based contingency)	\$80.674	\$169.400	\$250.074
Actual Programmatic Commitments and Obligations through April	\$1,228.349	\$1,608.192	\$2,836.541
Total Plan Variance (\$/%)	\$316.659 (19.5%)	\$1,748.162 (49.6%)	\$2,064.821 (40.1%)
Remaining contingency and add'I appropriations planned through April	\$167.268	\$1,262.608	\$1,429.876
Delayed Field Operation Spending through April	\$0	\$534.592	\$534.592
Non-Field Operational Programmatic Variance through April	\$149.391	(\$49.038)	\$100.353

#### High-Level Variance Explanations:

In light of the COVID-19 pandemic, the U.S. Census Bureau adjusted 2020 Census operations in order to protect the health and safety of the American public and Census Bureau employees, implement guidance from Federal, State, and local authorities regarding COVID-19, and ensure a complete and accurate count of all communities. These adjustments resulted in positive variances due to schedule adjustments, offset by additional obligations needed to support operational adjustments through the usage of planned contingency funding. The total variance for the resources planned to be available through April is \$2.065 billion, or 40 percent. Below outlines the breakdown:

- The positive variance through April against the original plan in 2020 Census IT systems and operations is \$317 million, or 19.5 percent. This variance consists of relatively minor timing adjustments in contract actions and other IT purchases to later months in the fiscal year, totaling \$149 million. The remaining \$167 million represents a portion of contingency funding planned in April that has not yet been obligated.
- The positive variance through April against the original plan in 2020 Census non-IT operations is \$1.748 billion, or 50 percent. This variance consists of \$535 million delayed spending in the field operations as a result of schedule adjustments, and \$1.263 billion representing a portion of contingency and additional appropriations planned in April that has not yet been obligated. This variance is partially offset by a -\$49 million non-Field variance, primarily from a prior decision to increase funding above the original plan for the ICC contract to facilitate additional media purchases ahead of Census Day.
- While contingency contributes to the overall positive variance, this is a function of a budget decision last October to make all risk-based contingency available for peak operations. Decisions were made in April to use risk-based contingency funds to support \$250 million in unplanned obligations or commitments through April as the result of the operational adjustments. The funds used to date include funding field staff salaries during to the suspension of field operations, IT purchases for additional devices and licenses, additional media purchases to encourage self response throughout the spring, and additional costs for the extension of the Fingerprint Contract as the result of the operational timing adjustments.

Source: Commerce Business Systems; Decennial Budget Integration Tool



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# Status Reporting: Phased Restart for the 2020 Decennial Census

Periodic Reporting: Release for June 8, 2020



# Periodic Performance Management Reports

Report Title	Slide Number
2020 Census: States Restarting Work – Week of May 4, 2020	3
2020 Census: States Restarting Work – Week of May 11, 2020	4
2020 Census: States Restarting Work – Week of May 18, 2020	5
2020 Census: States Restarting Work – Week of May 25, 2020	6
2020 Census: States Restarting Work – Week of June 1, 2020	7
2020 Census: States Restarting Work – Week of June 8, 2020	8
2020 Census: Phased Restart Update Leave Status by State	9
2020 Census: Update Leave Progress & Cost	10
2020 Census: Update Leave – Status Update	11
2020 Census: Phased Restart Area Census Office Status	12
2020 Census: Status of National Processing Center's Paper Data Capture Centers (PDCCs)	13
2020 Census: Phased Restart Paper Data Capture Center Staffing Status	14
2020 Census: Phased Restart Fingerprinting Location Status by State	15
2020 Census: Phased Restart Fingerprinting Status	16

Legend

Completed

On Track

Management Focus Requires Attention



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Not Applicable

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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 85 of 274 Periodic Performance Management Reports 2020 Census: States Restarting Work – Week of May 4, 2020

Data Current as of: May 4, 2020

State	Number of ACOs	Number of ACOs Opened	Number of ACOs Remaining to Open	Total Update Leave Workload (Housing Units)	Update Leave Workload in Opened ACOs (Housing Units)
Total: 13 states	23	23	0	1,297,866	1,297,866
Alabama	3	3	0	81,964	81,964
Alaska	1	1	0	110,022	110,022
Arkansas	2	2	0	77,716	77,716
Idaho	1	1	0	70,780	70,780
Maine	1	1	0	111,689	111,689
Mississippi	2	2	0	54,499	54,499
Montana	1	1	0	112,978	112,978
North Dakota	1	1	0	40,051	40,051
Oklahoma	3	3	0	187,921	187,921
Tennessee	4	4	0	9,010	9,010
Utah	2	2	0	90,972	90,972
Vermont	1	1	0	61,075	61,075
West Virginia	1	1	0	289,189	289,189



## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 86 of 274 Periodic Performance Management Reports 2020 Census: States Restarting Work – Week of May 11, 2020

Data Current as of: May 11, 2020

State	Number of ACOs	Number of ACOs Opened	Number of ACOs Remaining to Open	Total Update Leave Workload (Housing Units)	Update Leave Workload in Opened ACOs (Housing Units)
Total: 9 states	54	54	0	1,006,755	1,066,755
Florida	15	15	0	171,871	171,871
Georgia	8	8	0	111,905	111,905
Kansas	2	2	0	32,178	32,178
Kentucky	2	2	0	78,593	78,593
Missouri	3	3	0	131,018	131,018
North Carolina	7	7	0	164,775	164,775
Oregon	3	3	0	27,198	27,198
Pennsylvania	9	9	0	197,124	197,124
Washington	5	5	0	92,093	92,093



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 87 of 274 Periodic Performance Management Reports 2020 Census: States Restarting Work – Week of May 18, 2020

Data Current as of: May 18, 2020

State	Number of ACOs	Number of ACOs Opened	Number of ACOs Remaining to Open	Total Update Leave Workload (Housing Units)	Update Leave Workload in Opened ACOs (Housing Units)	
Total: 11 states & PR	50	28	22	2,920,476	2,535,488	
Arizona	6	5	1	214,291	176,269	
Colorado	4	4	0	195,895	195,895	
Indiana	4	4	0	39,142	39,142	
Iowa	1	1	0	14,050	14,050	
Louisiana	4	4	0	91,447	91,447	
Nebraska	1	1	0	30,670	30,670	
Nevada	2	2	0	47,778	47,778	
New Mexico	2	1	1	167,661	56,667	
New York	21	1	20	270,545	34,573	
Rhode Island	1	1	0	5,657	5,657	
Wyoming	1	1	0	67,114	67,114	
Puerto Rico	3	3	0	1,776,226	1,776,226	



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 88 of 274 Periodic Performance Management Reports 2020 Census: States Restarting Work – Week of May 25, 2020

Data Current as of: May 26, 2020

State	State Number P of ACOs AC		Number of ACOs Remaining to Open	Total Update Leave Workload (Housing Units)	Update Leave Workload in Opened ACOs (Housing Units)
Total: 12 states	111	51	60	1,676,988	1,415,674
California	30	13	17	348,797	272,539
Connecticut	3	3	0	5,868	5,868
Massachusetts	6	6	0	69,244	69,244
Maryland	4	1	3	NA	NA
Michigan	5	2	3	106,770	100,219
Minnesota	3	3	0	86,706	86,706
New Mexico*	2	2	0	167,661	167,661
New York*	21	4	17	270,545	200,350
South Dakota	1	1	0	51,715	51,715
Texas	26	10	16	441,668	333,358
Virginia	6	2	4	34,615	34,615
Wisconsin	4	4	0	93,399	93,399

\*Values in the 'Number of ACOs Opened' and 'Update Leave Workload in Open ACOs' columns are cumulative across weeks



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 89 of 274 Periodic Performance Management Reports 2020 Census: States Restarting Work – Week of June 1, 2020

Data Current as of: June 1, 2020

State	tate Of ACOs ACOs Opened ACOs I		Number of ACOs Remaining to Open	Total Update Leave Workload (Housing Units)	Update Leave Workload in Opened ACOs (Housing Units)	
Total: 13 states & DC	125	89	36	1,511,036	1,459,803	
California*	30	18	12	348,797	324,924	
District of Columbia <sup>†</sup>	1	1	0	NA	NA	
Delaware <sup>ŧ</sup>	1	1	0	NA	NA	
Hawaii <sup>ŧ</sup>	1	1	0	63,303	63,303	
Illinois <sup>†</sup>	10	10	0	42,827	42,827	
Maryland*	4	3	1	NA	NA	
Michigan*	5	5	0	106,770	106,770	
New Hampshire <sup>+</sup>	1	1	0	65,936	65,936	
New Jersey <sup>ŧ</sup>	8	6	2	40,514	40,514	
New York*	21	8	13	270,545	269,960	
Ohio <sup>ŧ</sup>	8	8	0	34,686	34,686	
South Carolina <sup>†</sup>	3	3	0	61,375	61,375	
Texas*	26	19	7	441,668	414,893	
Virginia*	6	5	1	34,615	34,615	

\*Values in the 'Number of ACOs Opened' and 'Update Leave Workload in Open ACOs' columns are cumulative across weeks

+ Indicates a newly opened state



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 90 of 274 Periodic Performance Management Reports 2020 Census: States Restarting Work – Week of June 8, 2020

Data Current as of: June 8, 2020

State	Number of ACOs	Number of ACOs Opened	Number of ACOs Remaining to Open	Total Update Leave Workload (Housing Units)	Update Leave Workload in Opened ACOs (Housing Units)
Total: 7 states	101	101	0	1,350,430	1,350,430
Arizona*	6	6	0	214,291	214,291
California*	30	30	0	348,797	348,797
Maryland*	4	4	0	NA	NA
New Jersey*	8	8	0	40,514	40,514
New York*	21	21	0	270,545	270,545
Texas*	26	26	0	441,668	441,668
Virginia*	6	6	0	34,615	34,615

\*Values in the 'Number of ACOs Opened' and 'Update Leave Workload in Open ACOs' columns are cumulative across weeks

Summary of States Restarting Work since Week of May 4, 2020									
States	Number of ACOs Opened	Opened ACOs with Update Leave Workload	Total Update Leave Workload (Housing Units)	Update Leave Workload in Opened ACOs (Housing Units)					
50, DC, & Puerto Rico	248	169	6,805,523	6,805,523					



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 91 of 274 Periodic Performance Management Reports 2020 Census: Phased Restart Update Leave Status by State

Decisions to Restart work are informed by data available on the All Hazards Consortium site - "US State and Territory Actions in Response to COVID 19.

Source: Unified Tracking System Data Current as of: June 8, 2020

		% HUs Complete							% HUs Complete		
State	% Update Leave	HUs in UL Workload	Prior Week	Current Week	Change	State	% Update Leave	HUs in UL Workload	Prior Week	Current Week	Change
U.S. Total	4.5%	6,805,523	63.4%	83.5%	20.1%	Nebraska	3.5%	30,670	80.0%	89.2%	9.2%
Alabama	3.2%	81,964	99.8%	99.8%	0.0%	Nevada	3.6%	47,778	82.7%	97.9%	15.3%
Alaska	34.1%	110,022	80.9%	87.7%	6.8%	New Hampshire	9.9%	65,936	10.1%	37.4%	27.3%
Arizona	6.6%	214,291	40.2%	59.6%	19.4%	New Jersey	1.1%	40,514	20.2%	55.2%	35.0%
Arkansas	5.0%	77,716	100.0%	100.0%	0.0%	New Mexico	19.2%	200,664	29.5%	44.3%	14.7%
California	2.3%	348,797	37.4%	69.7%	32.3%	New York	3.0%	270,545	35.5%	62.5%	27.0%
Colorado	7.5%	195,895	73.8%	91.4%	17.6%	North Carolina	3.3%	164,775	92.8%	97.5%	4.7%
Connecticut	0.4%	5,868	59.6%	75.9%	16.3%	North Dakota	9.9%	40,051	81.8%	97.1%	15.2%
Florida	1.7%	171,871	98.7%	98.7%	0.0%	Ohio	0.6%	34,686	21.1%	81.5%	60.4%
Georgia	2.3%	111,905	100.0%	100.0%	0.0%	Oklahoma	9.8%	187,921	99.5%	100.0%	0.5%
Hawaii	10.8%	63,303	10.4%	47.6%	37.2%	Oregon	1.4%	27,198	99.7%	100.0%	0.3%
Idaho	9.0%	70,780	99.9%	99.9%	0.0%	Pennsylvania	3.3%	197,124	100.0%	100.0%	0.0%
Illinois	0.8%	42,827	16.7%	58.9%	42.3%	Rhode Island	1.1%	5,657	96.0%	100.0%	4.0%
Indiana	1.3%	39,142	99.5%	100.0%	0.5%	South Carolina	2.4%	61,375	18.5%	68.1%	49.6%
lowa	0.9%	14,050	100.0%	100.0%	0.0%	South Dakota	12.4%	51,715	42.6%	59.2%	16.6%
Kansas	2.4%	32,178	97.3%	100.0%	2.7%	Tennessee	0.3%	9,010	100.0%	100.0%	0.0%
Kentucky	3.7%	78,593	98.9%	100.0%	1.1%	Texas	3.6%	441,668	45.0%	79.2%	34.1%
Louisiana	4.0%	91,447	91.9%	99.8%	7.8%	Utah	7.6%	90,972	87.5%	93.4%	5.9%
Maine	14.2%	111,689	71.8%	96.2%	24.5%	Vermont	17.2%	61,075	91.4%	100.0%	8.6%
Massachusetts	2.2%	69,244	46.6%	77.9%	31.2%	Virginia	0.9%	34,615	54.0%	100.0%	46.0%
Michigan	2.2%	106,770	24.0%	58.1%	34.1%	Washington	2.8%	92,093	91.0%	95.4%	4.3%
Minnesota	3.4%	86,706	22.9%	51.5%	28.6%	West Virginia	28.8%	289,189	100.0%	100.0%	0.0%
Mississippi	3.7%	54,499	100.0%	100.0%	0.0%	Wisconsin	3.3%	93,399	36.2%	69.4%	33.1%
Missouri	4.3%	131,018	95.1%	100.0%	4.9%	Wyoming	22.9%	67,114	44.0%	70.9%	26.9%
Montana	19.2%	112,978	76.5%	86.0%	9.5%	Puerto Rico	100.0%	1,776,226	55.7%	86.2%	30.5%

All ACOs with UL Workload Have Restarted Legend:

Some ACOs with UL Workload Have Restarted



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 92 of 274

# Periodic Performance Management Reports 2020 Census: Update Leave Progress & Cost

Millions

Ś80

\$60

\$40

\$20

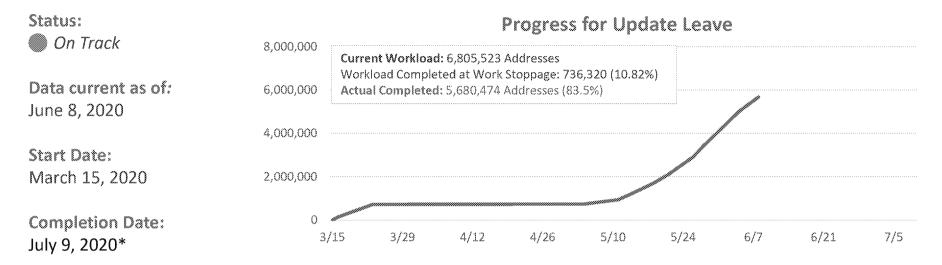
ŚŌ

3/15

Total Budget: \$57.3 M

3/29

Actual Cost: \$61.0M (106.5%)



### Notes:

\* Addresses in the Update Leave workload that do not self-respond are included in the Nonresponse Followup operation.

- Current Block Workload: 311,358 Blocks
- Actual Completed Blocks: 285,770 Blocks (91.8%)

Lister Productivity

- Addresses per Hour: 7.9
- Life Cycle Cost Model Estimate for Addresses per Hour: 5.3



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4/26

Cost for Update Leave

5/10

5/24

6/21

Source: Unified Tracking System

7/5

6/7

#### DOC 0000572

4/12

## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 93 of 274

# Periodic Performance Management Reports 2020 Census: Update Leave – Status Update

Source: Unified Tracking System, Census Data Lake, Decennial Statistical Studies Division Data Current as of: June 8, 2020

## **Operation:**

The Update Leave (UL) operation is designed to occur in areas where the majority of housing units either do not have mail delivered to the physical location of the housing unit, or the mail delivery information for the housing unit cannot be verified. A Census Bureau employee will physically deliver a 2020 Census invitation to these housing units.

## Workload:

- Update Leave Original Workload (does not change): 6,805,523
- Workload Completed March 18 (date field operations were suspended): 736,320
  - Percentage Completed at suspension: 10.82%
- Workload Completed as of June 8: 5,680,474
  - Percentage Completed: 83.47%

**Response Rates:** 

- UL Total Responses (as of March 18): 139,825
  - Internet: 12,478 (8.92%)
  - Paper: 127,189 (90.96%)
  - Phone: 158 (0.11%)
- UL Total Responses (as of June 4): 1,424,577
  - Internet: 794,708 (55.79%)
  - Paper: 602,981 (42.33%)
  - Phone: 26,888 (1.89%)



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 94 of 274

# Periodic Performance Management Reports 2020 Census: Phased Restart Area Census Office Status

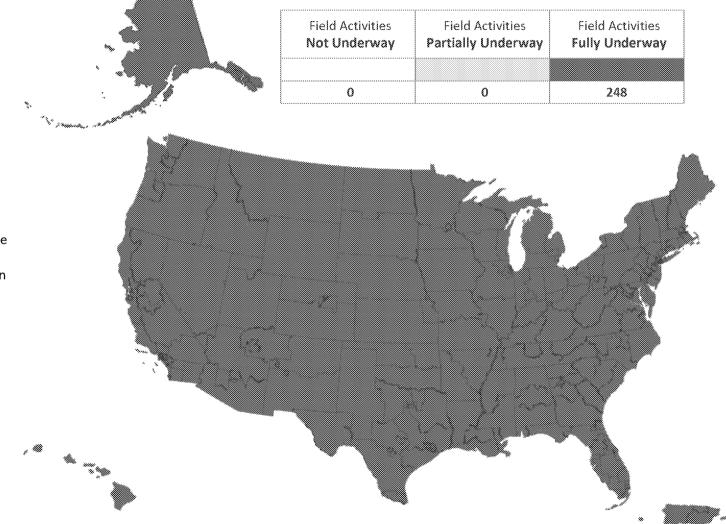
Status: *Completed* 

Data current as of: June 8, 2020

Target Completion: June 30, 2020

### Notes:

Decisions to Restart work are informed by data available on the All Hazards Consortium site – "US State and Territory Actions in Response to COVID 19".





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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 95 of 274 Periodic Performance Management Reports 2020 Census: Status of National Processing Center's Paper Data Capture Centers (PDCCs)

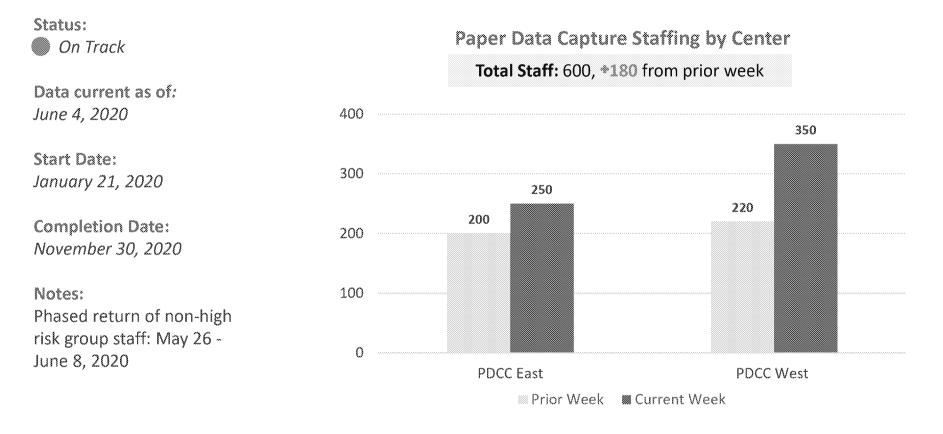
Source: National Processing Center Data Current as of: June 4, 2020

- Staffing Status:
  - Current: 250 staff working at PDCC-East and 350 staff working at PDCC-West
  - Teams performing initial data capture (scanning) on 140-160K questionnaires/day (both sites)
  - Teams transmitting 110-135K fully processed questionnaires/day (both sites)
  - Phased return of staff going well; retraining and re-certifications ongoing
  - High risk group staff scheduled to return in July 2020
- Personnel Protective Equipment (PPE) Status:
  - Adequate supply of disposable gloves, hand sanitizer, and face coverings on hand.
  - NPC distributing hand sanitizer and face coverings to support field operations
- Stay Home Order Status:
  - Indiana: Entered Stage 3 of 5; Stage 4 scheduled for June 14 if health data remains stable
  - Arizona: Expired May 15, 2020; not renewed by Governor Ducey but physical distancing and personal protective measures still in pace; businesses reopening



## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 96 of 274

# Periodic Performance Management Reports 2020 Census: Phased Restart Paper Data Capture Center Staffing Status



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 97 of 274 Periodic Performance Management Reports 2020 Census: Phased Restart Fingerprinting Location Status by State

Source: 2020 R&A and DAPPS

Data current for the week of: June 8, 2020

		<b>Filmen</b>	Sites			
State	Number of ACOs	Fingerprint Sites	Prior Week	Current Week	Change	
U.S. Total	248	824	803	823	20	
Alabama	3	19	19	19	0	
Alaska	1	3	3	3	0	
Arizona	6	13	12	13	1	
Arkansas	2	14	14	14	0	
California	30	60	58	60	2	
Colorado	4	22	22	22	0	
Connecticut	3	6	6	6	0	
Delaware	1	1	1	1	0	
Florida	15	49	49	49	0	
Georgia	8	22	22	22	0	
Hawaii	1	7	7	7	0	
ldaho	1	6	6	6	0	
Illinois	10	17	17	17	0	
Indiana	4	20	20	20	0	
lowa	1	13	13	13	0	
Kansas	2	13	13	13	0	
Kentucky	2	17	17	17	0	
Louisiana	4	12	12	12	0	
Maine	1	6	6	6	0	
Maryland	4	8	8	8	0	
Massachusetts	6	11	11	11	0	
Michigan	5	25	22	25	3	
Minnesota	3	14	10	14	4	
Mississippi	2	12	12	12	0	
Missouri	3	16	16	16	0	
Montana	1	16	16	15	-1	

	Number of	Fingerprint	Siltes	Open	Change	
State	AGO:	Sites	Prior Week	Current Week		
Nebraska	1	11	11	11	0	
Nevada	2	6	6	6	0	
New Hampshire	1	4	4	4	0	
New Jersey	8	13	13	13	0	
New Mexico	2	15	15	15	0	
New York	21	26	26	26	0	
North Carolina	7	32	32	32	0	
North Dakota	1	11	11	11	0	
Ohio	8	34	34	34	0	
Oklahoma	3	11	11	11	0	
Oregon	3	12	12	12	0	
Pennsylvania	9	25	25	25	0	
Rhode Island	1	3	3	3	0	
South Carolina	3	13	13	13	0	
South Dakota	1	10	5	10	5	
Tennessee	4	17	17	17	0	
Texas	26	65	62	65	3	
Utah	2	10	10	10	0	
Vermont	1	4	4	4	0	
Virginia	6	15	14	15	1	
Washington	5	20	20	20	0	
Washington DC	1	0	0	0	0	
West Virginia	1	8	8	8	0	
Wisconsin	4	18	16	18	2	
Wyoming	1	12	12	12	0	
Puerto Rico	3	7	7	7	0	

Legend: All ACOs Have Restarted

Some ACOs Have Restarted



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 98 of 274

**Overall Fingerprinting Status** 

Periodic Performance Management Reports 2020 Census: Phased Restart Fingerprinting Status

Status: *On Track* 

Change from Quincini 27107 Stellus Data current for Week Prior Week Maak the week of: Total Number of Applicants that 2,919,423 +8,971 2,928,394 June 8, 2020 **Reached DAPPS** +38,701 **Total Number Selected** 970,151 1,008,852 Start Date: January 21, 2020 **Total Number Fingerprinted** +42.980 636.187 593.207 **Completion Date: Total Pending Fingerprinting** 376.944 -4.279 372.665 October 31, 2020 Total Remaining Applicant Pool 1,949,272 -29,730 1,919,542 Notes:

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Source: Unified Tracking System, Automated Tracking and Control



#### 2020 Census NRFU Soft Launch

## **Benefits of Soft Launches**

- As we have done in every operation during the 2020 Census, we are starting NRFU with a soft launch. The soft launch is critical part of our process and is key to insuring good system performance. It has enabled smooth launches thus far for all the systems in the 2020 Census.
- Soft launches enable us to begin actual field work in a highly controlled and monitored way that brings together the systems, devices, operations and the selection, hiring, training, equipping, and deploying of staff.
- Due to the scale of NRFU (248 ACOs and 500,000 enumerators) a thorough soft launch prior to full implementation is critical for success of the operation.

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#### 2020 Census NRFU Soft Launch

#### Soft Launch Design

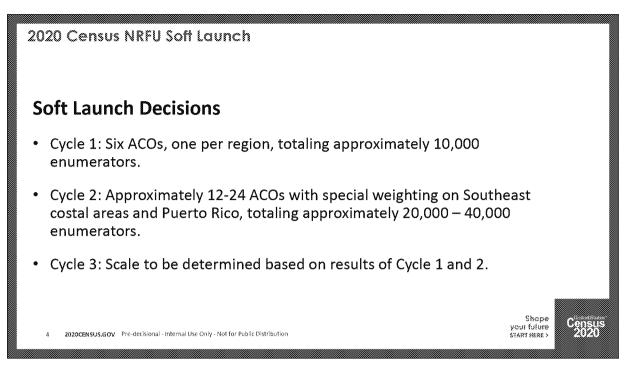
- One office per region Allows us to start in a controlled and orderly way that catches and solves possible problems early, especially in light of any untested changes required for our response to COVID-19.
- The NRFU soft launch will start small to verify our systems work without problems.
- We have designed a three-cycle soft launch. As each cycle is completed, the following cycle will include more ACOs with more cases.

#### **Criteria Considered**

- Offices in each soft launch cycle will be chosen based on a number of factors:
  - 1. Safe To Work: States satisfy the federal gating criteria a second time
  - 2. Public Response: Are the patterns of "approved" public behavior consistent with in-person contact? Are there ongoing restrictions regarding public engagement which conflict with conducting personal visits?
  - Internal Readiness: Devices must be available at the ACOs selected; must be able to select and onboard trainees in time for training; must be able to deliver PPE to trainees in sufficient quantities.
  - 4. Key operational and systems priorities: ACOs are selected because they meet soft launch criteria such as: ACO in a rural area, urban, or suburban area; has military bases and/or American Indian reservations in its area; has challenging road networks; or connectivity issues.

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# Nonresponse Followup (NRFU) Soft Launch

June 10, 2020

Shape your future start HERE >



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2 **2020CENSUS.GOV** Pre-decisional - Internal Use Only - Not for Public Distribution

# Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 105 of 274

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# Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 106 of 274

# **Soft Launch Decisions**

- Cycle 1: Six ACOs, one per region, totaling approximately 10,000 enumerators.
- Cycle 2: Approximately 12-24 ACOs with special weighting on Southeast costal areas and Puerto Rico, totaling approximately 20,000 – 40,000 enumerators.
- Cycle 3: Scale to be determined based on results of Cycle 1 and 2.





**2020CENSUS.GOV** Pre-decisional - Internal Use Only - Not for Public Distribution

# Nonresponse Followup (NRFU) Soft Launch

June 10, 2020

Shape your future start HERE >



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2 2020CENSUS.GOV Pre-decisional - Internal Use Only - Not for Public Distribution

# Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 109 of 274

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3 **2020CENSUS.GOV** Pre-decisional - Internal Use Only - Not for Public Distribution

# Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 110 of 274

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# Status Reporting: Phased Restart for the 2020 Decennial Census

Periodic Reporting: Release for June 8, 2020



# Periodic Performance Management Reports

Report Title	Slide Number
2020 Census: States Restarting Work – Week of May 4, 2020	3
2020 Census: States Restarting Work – Week of May 11, 2020	4
2020 Census: States Restarting Work – Week of May 18, 2020	5
2020 Census: States Restarting Work – Week of May 25, 2020	6
2020 Census: States Restarting Work – Week of June 1, 2020	7
2020 Census: States Restarting Work – Week of June 8, 2020	8
2020 Census: Phased Restart Update Leave Status by State	9
2020 Census: Update Leave Progress & Cost	10
2020 Census: Update Leave – Status Update	11
2020 Census: Phased Restart Area Census Office Status	12
2020 Census: Status of National Processing Center's Paper Data Capture Centers (PDCCs)	13
2020 Census: Phased Restart Paper Data Capture Center Staffing Status	14
2020 Census: Phased Restart Fingerprinting Location Status by State	15
2020 Census: Phased Restart Fingerprinting Status	16

Legend

Completed

On Track

Management Focus Requires Attention



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Not Applicable

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### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 113 of 274 Periodic Performance Management Reports 2020 Census: States Restarting Work – Week of May 4, 2020

Data Current as of: May 4, 2020

State	te Number Number of ACOs ACOs Opened		Number of ACOs Remaining to Open	Total Update Leave Workload (Housing Units)	Update Leave Workload in Opened ACOs (Housing Units)	
Total: 13 states	23	23	0	1,297,866	1,297,866	
Alabama	3	3	0	81,964	81,964	
Alaska	1	1	0	110,022	110,022	
Arkansas	2	2	0	77,716	77,716	
Idaho	1	1	0	70,780	70,780	
Maine	1	1	0	111,689	111,689	
Mississippi	2	2	0	54,499	54,499	
Montana	1	1	0	112,978	112,978	
North Dakota	1	1	0	40,051	40,051	
Oklahoma	3	3	0	187,921	187,921	
Tennessee	4	4	0	9,010	9,010	
Utah	2	2	0	90,972	90,972	
Vermont	1	1	0	61,075	61,075	
West Virginia	1	1	0	289,189	289,189	



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### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 114 of 274 Periodic Performance Management Reports 2020 Census: States Restarting Work – Week of May 11, 2020

Data Current as of: May 11, 2020

State	Number of ACOs	Number of ACOs Opened	Number of ACOs Remaining to Open	Total Update Leave Workload (Housing Units)	Update Leave Workload in Opened ACOs (Housing Units)
Total: 9 states	54	54	0	1,006,755	1,066,755
Florida	15	15	0	171,871	171,871
Georgia	8	8	0	111,905	111,905
Kansas	2	2	0	32,178	32,178
Kentucky	2	2	0	78,593	78,593
Missouri	3	3	0	131,018	131,018
North Carolina	7	7	0	164,775	164,775
Oregon	3	3	0	27,198	27,198
Pennsylvania	9	9	0	197,124	197,124
Washington	5	5	0	92,093	92,093



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 115 of 274 Periodic Performance Management Reports 2020 Census: States Restarting Work – Week of May 18, 2020

Data Current as of: May 18, 2020

State	Number of ACOs	Number of ACOs Opened	Number of ACOs Remaining to Open	Total Update Leave Workload (Housing Units)	Update Leave Workload in Opened ACOs (Housing Units)
Total: 11 states & PR	50	28	22	2,920,476	2,535,488
Arizona	6	5	1	214,291	176,269
Colorado	4	4	0	195,895	195,895
Indiana	4	4	0	39,142	39,142
lowa	1	1	0	14,050	14,050
Louisiana	4	4	0	91,447	91,447
Nebraska	1	1	0	30,670	30,670
Nevada	2	2	0	47,778	47,778
New Mexico	2	1	1	167,661	56,667
New York	21	1	20	270,545	34,573
Rhode Island	1	1	0	5,657	5,657
Wyoming	1	1	0	67,114	67,114
Puerto Rico	3	3	0	1,776,226	1,776,226



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 116 of 274 Periodic Performance Management Reports 2020 Census: States Restarting Work – Week of May 25, 2020

Data Current as of: May 26, 2020

State	Number of ACOs	Number of ACOs Opened	Number of ACOs Remaining to Open	Total Update Leave Workload (Housing Units)	Update Leave Workload in Opened ACOs (Housing Units)
Total: 12 states	111	51	60	1,676,988	1,415,674
California	30	13	17	348,797	272,539
Connecticut	3	3	0	5,868	5,868
Massachusetts	6	6	0	69,244	69,244
Maryland	4	1	3	NA	NA
Michigan	5	2	3	106,770	100,219
Minnesota	3	3	0	86,706	86,706
New Mexico*	2	2	0	167,661	167,661
New York*	21	4	17	270,545	200,350
South Dakota	1	1	0	51,715	51,715
Texas	26	10	16	441,668	333,358
Virginia	6	2	4	34,615	34,615
Wisconsin	4	4	0	93,399	93,399

\*Values in the 'Number of ACOs Opened' and 'Update Leave Workload in Open ACOs' columns are cumulative across weeks



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### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 117 of 274 Periodic Performance Management Reports 2020 Census: States Restarting Work – Week of June 1, 2020

Data Current as of: June 1, 2020

State Number of ACOs		Number of ACOs Opened	Number of ACOs Remaining to Open	Total Update Leave Workload (Housing Units)	Update Leave Workload in Opened ACOs (Housing Units)	
Total: 13 states & DC	125	89	36	1,511,036	1,459,803	
California*	30	18	12	348,797	324,924	
District of Columbia <sup>†</sup>	1	1	0	NA	NA	
Delaware <sup>ŧ</sup>	1	1	0	NA	NA	
Hawaii <sup>ŧ</sup>	1	1	0	63,303	63,303	
Illinois <sup>†</sup>	10	10	0	42,827	42,827	
Maryland*	4	3	1	NA	NA	
Michigan*	5	5	0	106,770	106,770	
New Hampshire <sup>+</sup>	1	1	0	65,936	65,936	
New Jersey <sup>ŧ</sup>	8	6	2	40,514	40,514	
New York*	21	8	13	270,545	269,960	
Ohio <sup>ŧ</sup>	8	8	0	34,686	34,686	
South Carolina <sup>+</sup>	3	3	0	61,375	61,375	
Texas*	26	19	7	441,668	414,893	
Virginia*	6	5	1	34,615	34,615	

\*Values in the 'Number of ACOs Opened' and 'Update Leave Workload in Open ACOs' columns are cumulative across weeks

+ Indicates a newly opened state



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### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 118 of 274 Periodic Performance Management Reports 2020 Census: States Restarting Work – Week of June 8, 2020

Data Current as of: June 8, 2020

State	Number of ACOs	Number of ACOs Opened	Number of ACOs Remaining to Open	Total Update Leave Workload (Housing Units)	Update Leave Workload in Opened ACOs (Housing Units)
Total: 7 states	101	101	0	1,350,430	1,350,430
Arizona*	6	6	0	214,291	214,291
California*	30	30	0	348,797	348,797
Maryland*	4	4	0	NA	NA
New Jersey*	8	8	0	40,514	40,514
New York*	21	21	0	270,545	270,545
Texas*	26	26	0	441,668	441,668
Virginia*	6	6	0	34,615	34,615

\*Values in the 'Number of ACOs Opened' and 'Update Leave Workload in Open ACOs' columns are cumulative across weeks

	Summary of States Restarting Work Since Week of May 4, 2020									
**************************	States	Number of ACOs Opened	Opened ACOs with Update Leave Workload	Total Update Leave Workload (Housing Units)	Update Leave Workload in Opened ACOs (Housing Units)					
	50, DC, & Puerto Rico	248	169	6,805,523	6,805,523					



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 119 of 274 Periodic Performance Management Reports 2020 Census: Phased Restart Update Leave Status by State

Decisions to Restart work are informed by data available on the All Hazards Consortium site - "US State and Territory Actions in Response to COVID 19.

Source: Unified Tracking System Data Current as of: June 8, 2020

% HUs Complete							% HUs Complete				
State	% Update Leave	HUs in UL Workload	Prior Week	Current Week	Change	State	% Update Leave	HUs in UL Workload	Prior Week	Current Week	Change
U.S. Total	4.5%	6,805,523	63.4%	83.5%	20.1%	Nebraska	3.5%	30,670	80.0%	89.2%	9.2%
Alabama	3.2%	81,964	99.8%	99.8%	0.0%	Nevada	3.6%	47,778	82.7%	97.9%	15.3%
Alaska	34.1%	110,022	80.9%	87.7%	6.8%	New Hampshire	9.9%	65,936	10.1%	37.4%	27.3%
Arizona	6.6%	214,291	40.2%	59.6%	19.4%	New Jersey	1.1%	40,514	20.2%	55.2%	35.0%
Arkansas	5.0%	77,716	100.0%	100.0%	0.0%	New Mexico	19.2%	200,664	29.5%	44.3%	14.7%
California	2.3%	348,797	37.4%	69.7%	32.3%	New York	3.0%	270,545	35.5%	62.5%	27.0%
Colorado	7.5%	195,895	73.8%	91.4%	17.6%	North Carolina	3.3%	164,775	92.8%	97.5%	4.7%
Connecticut	0.4%	5,868	59.6%	75.9%	16.3%	North Dakota	9.9%	40,051	81.8%	97.1%	15.2%
Florida	1.7%	171,871	98.7%	98.7%	0.0%	Ohio	0.6%	34,686	21.1%	81.5%	60.4%
Georgia	2.3%	111,905	100.0%	100.0%	0.0%	Oklahoma	9.8%	187,921	99.5%	100.0%	0.5%
Hawaii	10.8%	63,303	10.4%	47.6%	37.2%	Oregon	1.4%	27,198	99.7%	100.0%	0.3%
Idaho	9.0%	70,780	99.9%	99.9%	0.0%	Pennsylvania	3.3%	197,124	100.0%	100.0%	0.0%
Illinois	0.8%	42,827	16.7%	58.9%	42.3%	Rhode Island	1.1%	5,657	96.0%	100.0%	4.0%
Indiana	1.3%	39,142	99.5%	100.0%	0.5%	South Carolina	2.4%	61,375	18.5%	68.1%	49.6%
lowa	0.9%	14,050	100.0%	100.0%	0.0%	South Dakota	12.4%	51,715	42.6%	59.2%	16.6%
Kansas	2.4%	32,178	97.3%	100.0%	2.7%	Tennessee	0.3%	9,010	100.0%	100.0%	0.0%
Kentucky	3.7%	78,593	98.9%	100.0%	1.1%	Texas	3.6%	441,668	45.0%	79.2%	34.1%
Louisiana	4.0%	91,447	91.9%	99.8%	7.8%	Utah	7.6%	90,972	87.5%	93.4%	5.9%
Maine	14.2%	111,689	71.8%	96.2%	24.5%	Vermont	17.2%	61,075	91.4%	100.0%	8.6%
Massachusetts	2.2%	69,244	46.6%	77.9%	31.2%	Virginia	0.9%	34,615	54.0%	100.0%	46.0%
Michigan	2.2%	106,770	24.0%	58.1%	34.1%	Washington	2.8%	92,093	91.0%	95.4%	4.3%
Minnesota	3.4%	86,706	22.9%	51.5%	28.6%	West Virginia	28.8%	289,189	100.0%	100.0%	0.0%
Mississippi	3.7%	54,499	100.0%	100.0%	0.0%	Wisconsin	3.3%	93,399	36.2%	69.4%	33.1%
Missouri	4.3%	131,018	95.1%	100.0%	4.9%	Wyoming	22.9%	67,114	44.0%	70.9%	26.9%
Montana	19.2%	112,978	76.5%	86.0%	9.5%	Puerto Rico	100.0%	1,776,226	55.7%	86.2%	30.5%

All ACOs with UL Workload Have Restarted Legend:

Some ACOs with UL Workload Have Restarted



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# Periodic Performance Management Reports 2020 Census: Update Leave Progress & Cost

Millions

Ś80

\$60

\$40

\$20

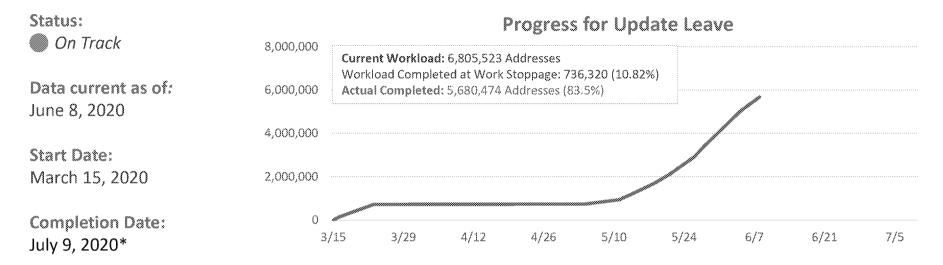
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3/15

Total Budget: \$57.3 M

3/29

Actual Cost: \$61.0M (106.5%)



### Notes:

\* Addresses in the Update Leave workload that do not self-respond are included in the Nonresponse Followup operation.

- Current Block Workload: 311,358 Blocks
- Actual Completed Blocks: 285,770 Blocks (91.8%)

Lister Productivity

- Addresses per Hour: 7.9
- Life Cycle Cost Model Estimate for Addresses per Hour: 5.3



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4/26

Cost for Update Leave

5/10

5/24

6/21

Source: Unified Tracking System

7/5

6/7

#### DOC 0000600

4/12

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# Periodic Performance Management Reports 2020 Census: Update Leave – Status Update

Source: Unified Tracking System, Census Data Lake, Decennial Statistical Studies Division Data Current as of: June 8, 2020

### **Operation:**

The Update Leave (UL) operation is designed to occur in areas where the majority of housing units either do not have mail delivered to the physical location of the housing unit, or the mail delivery information for the housing unit cannot be verified. A Census Bureau employee will physically deliver a 2020 Census invitation to these housing units.

### Workload:

- Update Leave Original Workload (does not change): 6,805,523
- Workload Completed March 18 (date field operations were suspended): 736,320
  - Percentage Completed at suspension: 10.82%
- Workload Completed as of June 8: 5,680,474
  - Percentage Completed: 83.47%

**Response Rates:** 

- UL Total Responses (as of March 18): 139,825
  - Internet: 12,478 (8.92%)
  - Paper: 127,189 (90.96%)
  - Phone: 158 (0.11%)
- UL Total Responses (as of June 4): 1,424,577
  - Internet: 794,708 (55.79%)
  - Paper: 602,981 (42.33%)
  - Phone: 26,888 (1.89%)



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Pre-decisional - Internal Only - Not for Public Distribution.

### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 122 of 274

# Periodic Performance Management Reports 2020 Census: Phased Restart Area Census Office Status

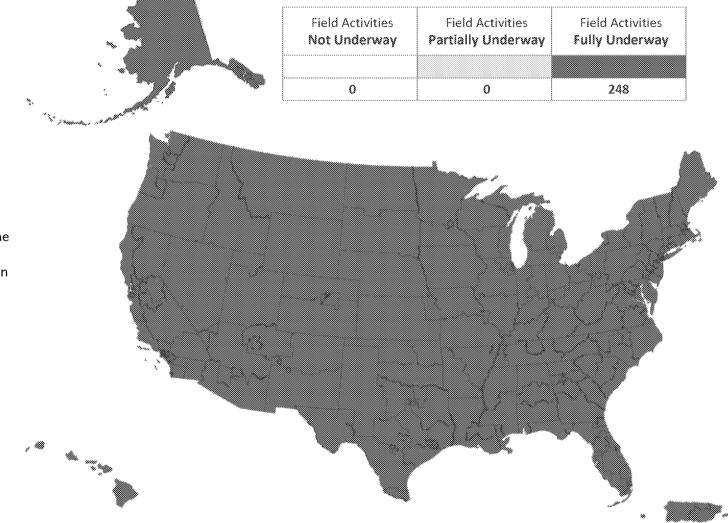
Status: *Completed* 

Data current as of: June 8, 2020

Target Completion: June 30, 2020

### Notes:

Decisions to Restart work are informed by data available on the All Hazards Consortium site – "US State and Territory Actions in Response to COVID 19".





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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 123 of 274 Periodic Performance Management Reports 2020 Census: Status of National Processing Center's Paper Data Capture Centers (PDCCs)

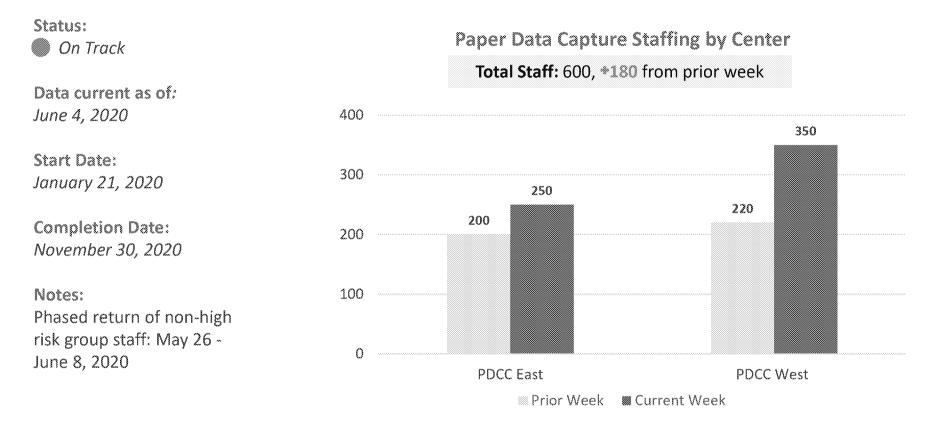
Source: National Processing Center Data Current as of: June 4, 2020

- Staffing Status:
  - Current: 250 staff working at PDCC-East and 350 staff working at PDCC-West
  - Teams performing initial data capture (scanning) on 140-160K questionnaires/day (both sites)
  - Teams transmitting 110-135K fully processed questionnaires/day (both sites)
  - Phased return of staff going well; retraining and re-certifications ongoing
  - High risk group staff scheduled to return in July 2020
- Personnel Protective Equipment (PPE) Status:
  - Adequate supply of disposable gloves, hand sanitizer, and face coverings on hand.
  - NPC distributing hand sanitizer and face coverings to support field operations
- Stay Home Order Status:
  - Indiana: Entered Stage 3 of 5; Stage 4 scheduled for June 14 if health data remains stable
  - Arizona: Expired May 15, 2020; not renewed by Governor Ducey but physical distancing and personal protective measures still in pace; businesses reopening



### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 124 of 274

# Periodic Performance Management Reports 2020 Census: Phased Restart Paper Data Capture Center Staffing Status



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### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 125 of 274 Periodic Performance Management Reports 2020 Census: Phased Restart Fingerprinting Location Status by State

Source: 2020 R&A and DAPPS

Data current for the week of: June 8, 2020

			Sites	Open			Number of		Sites
State	Number of ACOs	Fingerprint Sites	Prior	Current	Change	State	ACOs	Fingerprint Sites	Prior
	Pressos		Week	Week			A.C.23		Week
U.S. Total	248	824	803	823	20	Nebraska	1	11	11
Alabama	3	19	19	19	0	Nevada	2	6	6
Alaska	1	3	3	3	0	New Hampshire	1	4	4
Arizona	6	13	12	13	1	New Jersey	8	13	13
Arkansas	2	14	14	14	0	New Mexico	2	15	15
California	30	60	58	60	2	New York	21	26	26
Colorado	4	22	22	22	0	North Carolina	7	32	32
Connecticut	3	6	6	6	0	North Dakota	1	11	11
Delaware	1	1	1	1	0	Ohio	8	34	34
Florida	15	49	49	49	0	Oklahoma	3	11	11
Georgia	8	22	22	22	0	Oregon	3	12	12
Hawaii	1	7	7	7	0	Pennsylvania	9	25	25
Idaho	1	6	6	6	0	Rhode Island	1	3	3
Illinois	10	17	17	17	0	South Carolina	3	13	13
Indiana	4	20	20	20	0	South Dakota	1	10	5
lowa	1	13	13	13	0	Tennessee	4	17	17
Kansas	2	13	13	13	0	Texas	26	65	62
Kentucky	2	17	17	17	0	Utah	2	10	10
Louisiana	4	12	12	12	0	Vermont	1	4	4
Maine	1	6	6	6	0	Virginia	6	15	14
Maryland	4	8	8	8	0	Washington	5	20	20
Massachusetts	6	11	11	11	0	Washington DC	1	0	0
Michigan	5	25	22	25	3	West Virginia	1	8	8
Minnesota	3	14	10	14	4	Wisconsin	4	18	16
Mississippi	2	12	12	12	0	Wyoming	1	12	12
Missouri	3	16	16	16	0	Puerto Rico	3	7	7
Montana	1	16	16	15	-1				

Legend:	All ACOs Have Restart	ed
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Some ACOs Have Restarted

Open Current

> Week

Change

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Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 126 of 274

**Overall Fingerprinting Status** 

Periodic Performance Management Reports 2020 Census: Phased Restart Fingerprinting Status

Status: *On Track* 

Change from Quincini 27107 Stellus Data current for Week Prior Week Maak the week of: Total Number of Applicants that 2,919,423 +8,971 2,928,394 June 8, 2020 **Reached DAPPS** +38,701 **Total Number Selected** 970,151 1,008,852 Start Date: January 21, 2020 **Total Number Fingerprinted** +42.980 636.187 593.207 **Completion Date: Total Pending Fingerprinting** 376.944 -4.279 372.665 October 31, 2020 Total Remaining Applicant Pool 1,949,272 -29,730 1,919,542 Notes:

Pre-decisional - Internal Only - Not for Public Distribution.

Source: Unified Tracking System, Automated Tracking and Control

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# Status Reporting: Phased Restart for the 2020 Decennial Census

Periodic Reporting: Release for June 15, 2020



# Periodic Performance Management Reports

Report Title	Slide Number
2020 Census: States Restarting Work – Week of May 4, 2020	3
2020 Census: States Restarting Work – Week of May 11, 2020	4
2020 Census: States Restarting Work – Week of May 18, 2020	5
2020 Census: States Restarting Work – Week of May 25, 2020	6
2020 Census: States Restarting Work – Week of June 1, 2020	7
2020 Census: States Restarting Work – Week of June 8, 2020	8
2020 Census: Phased Restart Update Leave Status by State	9
2020 Census: Update Leave Progress & Cost	10
2020 Census: Update Leave – Status Update	11
2020 Census: Phased Restart Area Census Office Status	12
2020 Census: Status of National Processing Center's Paper Data Capture Centers (PDCCs)	13
2020 Census: Phased Restart Paper Data Capture Center Staffing Status	14
2020 Census: Phased Restart Fingerprinting Location Status by State	15
2020 Census: Phased Restart Fingerprinting Status	16

Legend

Completed

On Track

Management Focus Requires Attention



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Not Applicable

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### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 131 of 274 Periodic Performance Management Reports 2020 Census: States Restarting Work – Week of May 4, 2020

Data Current as of: May 4, 2020

State	State Number Number of of ACOs ACOs Opened		Number of ACOs Remaining to Open	Total Update Leave Workload (Housing Units)	Update Leave Workload in Opened ACOs (Housing Units)	
Total: 13 states	23	23	0	1,297,866	1,297,866	
Alabama	3	3	0	81,964	81,964	
Alaska	1	1	0	110,022	110,022	
Arkansas	2	2	0	77,716	77,716	
Idaho	1	1	0	70,780	70,780	
Maine	1	1	0	0 111,689		
Mississippi	2	2	0	54,499	54,499	
Montana	1	1	0	112,978	112,978	
North Dakota	1	1	0	40,051	40,051	
Oklahoma	3	3	0	187,921	187,921	
Tennessee	4	4	0	9,010	9,010	
Utah	2	2	0	90,972	90,972	
Vermont	1	1	0	61,075	61,075	
West Virginia	1	1	0	289,189	289,189	



### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 132 of 274 Periodic Performance Management Reports 2020 Census: States Restarting Work – Week of May 11, 2020

Data Current as of: May 11, 2020

State	Number of ACOs	Number of ACOs Opened	Number of ACOs Remaining to Open	Total Update Leave Workload (Housing Units)	Update Leave Workload in Opened ACOs (Housing Units)	
Total: 9 states	54	54	0	1,006,755	1,066,755	
Florida	15	15	0	171,871	171,871	
Georgia	8	8	0	111,905	111,905	
Kansas	2	2	0	32,178	32,178	
Kentucky	2	2	0	78,593	78,593	
Missouri	3	3	0	131,018	131,018	
North Carolina	7	7	0	164,775	164,775	
Oregon	3	3	0	27,198	27,198	
Pennsylvania	9	9	0	197,124	197,124	
Washington	5	5	0	92,093	92,093	



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### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 133 of 274 Periodic Performance Management Reports 2020 Census: States Restarting Work – Week of May 18, 2020

Data Current as of: May 18, 2020

State	Number of ACOs	Number of ACOs Opened	Number of ACOs Remaining to Open	Total Update Leave Workload (Housing Units)	Update Leave Workload in Opened ACOs (Housing Units)	
Total: 11 states & PR	50	28	22	2,920,476	2,535,488	
Arizona	6	5	1	214,291	176,269	
Colorado	4	4	0	195,895	195,895	
Indiana	4	4	0	39,142	39,142	
Iowa	1	1	0	14,050	14,050	
Louisiana	4	4	0	91,447	91,447	
Nebraska	1	1	0	30,670	30,670	
Nevada	2	2	0	47,778	47,778	
New Mexico	2	1	1	167,661	56,667	
New York	21	1	20	270,545	34,573	
Rhode Island	1	1	0	5,657	5,657	
Wyoming	1	1	0	67,114	67,114	
Puerto Rico	3	3	0	1,776,226	1,776,226	



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 134 of 274 Periodic Performance Management Reports 2020 Census: States Restarting Work – Week of May 25, 2020

Data Current as of: May 26, 2020

State	State Number Number of ACOs ACOs Opened		Number of ACOs Remaining to Open	Total Update Leave Workload (Housing Units)	Update Leave Workload in Opened ACOs (Housing Units)
Total: 12 states	111	51	60	1,676,988	1,415,674
California	30	13	17	348,797	272,539
Connecticut	3	3	0	5,868	5,868
Massachusetts	6	6	0	69,244	69,244
Maryland	4	1	3	NA	NA
Michigan	5	2	3	106,770	100,219
Minnesota	3	3	0	86,706	86,706
New Mexico*	2	2	0	167,661	167,661
New York*	21	4	17	270,545	200,350
South Dakota	1	1	0		
Texas	26	10	16	441,668	333,358
Virginia	6	2	4	34,615	34,615
Wisconsin	4	4	0	93,399	93,399

\*Values in the 'Number of ACOs Opened' and 'Update Leave Workload in Open ACOs' columns are cumulative across weeks



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### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 135 of 274 Periodic Performance Management Reports 2020 Census: States Restarting Work – Week of June 1, 2020

Data Current as of: June 1, 2020

State	Number Number of of ACOs ACOs Opened		Number of ACOs Remaining to Open	Total Update Leave Workload (Housing Units)	Update Leave Workload in Opened ACOs (Housing Units)	
Total: 13 states & DC	125	89	36	1,511,036	1,459,803	
California*	30	18	12	348,797	324,924	
District of Columbia <sup>†</sup>	1	1	0	NA	NA	
Delaware <sup>ŧ</sup>	1	1	0	NA	NA	
Hawaii <sup>ŧ</sup>	1	1	0	63,303	63,303	
Illinois <sup>†</sup>	10	10	0	42,827	42,827	
Maryland*	4	3	1	NA	NA	
Michigan*	5	5	0	106,770	106,770	
New Hampshire <sup>‡</sup>	1	1	0	65,936	65,936	
New Jersey <sup>ŧ</sup>	8	6	2	40,514	40,514	
New York*	21	8	13	270,545	269,960	
Ohio <sup>‡</sup>	8	8	0	34,686	34,686	
South Carolina <sup>+</sup>	3	3	0	61,375	61,375	
Texas*	26	19	7	441,668	414,893	
Virginia*	6	5	1	34,615	34,615	

\*Values in the 'Number of ACOs Opened' and 'Update Leave Workload in Open ACOs' columns are cumulative across weeks

+ Indicates a newly opened state



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### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 136 of 274 Periodic Performance Management Reports 2020 Census: States Restarting Work – Week of June 8, 2020

Data Current as of: June 8, 2020

State	Number Number of of ACOs ACOs Opened		Number of ACOs Remaining to Open	Total Update Leave Workload (Housing Units)	Update Leave Workload in Opened ACOs (Housing Units)		
Total: 7 states	101	101	0	1,350,430	1,350,430		
Arizona*	6	6	0	214,291	214,291		
California*	30	30	0	348,797	348,797		
Maryland*	4	4	0	NA	NA		
New Jersey*	8	8	0	40,514	40,514		
New York*	21	21	0	270,545	270,545		
Texas*	26	26	0	441,668	441,668		
Virginia*	6	6	0	34,615	34,615		

\*Values in the 'Number of ACOs Opened' and 'Update Leave Workload in Open ACOs' columns are cumulative across weeks

Summary of States Restarting Work Since Week of May 4, 2020									
States Number of ACOs Opened		Opened ACOs with Update Leave Workload	Total Update Leave Workload (Housing Units)	Update Leave Workload in Opened ACOs (Housing Units)					
50, DC, & Puerto Rico	248	169	6,805,523	6,805,523					



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 137 of 274 Periodic Performance Management Reports 2020 Census: Phased Restart Update Leave Status by State

Decisions to Restart work are informed by data available on the All Hazards Consortium site - "US State and Territory Actions in Response to COVID 19.

Source: Unified Tracking System Data Current as of: June 15, 2020

			% HUs Complete						% HUs Complete		
State	% Update Leave	HUs in UL Workload	Prior Week	Current Week	Change	State	% Update Leave	HUs in UL Workload	Prior Week	Current Week	Change
U.S. Total	4.5%	6,805,523	85.7%	94.4%	8.8%	Nebraska	3.5%	30,670	89.3%	90.4%	1.0%
Alabama	3.2%	81,964	99.8%	99.8%	0.0%	Nevada	3.6%	47,778	97.9%	98.6%	0.7%
Alaska	34.1%	110,022	89.3%	94.2%	4.8%	New Hampshire	9.9%	65,936	43.7%	72.3%	28.6%
Arizona	6.6%	214,291	61.7%	74.1%	12.5%	New Jersey	1.1%	40,514	59.8%	80.9%	21.1%
Arkansas	5.0%	77,716	100.0%	100.0%	0.0%	New Mexico	19.2%	200,664	46.4%	60.5%	14.1%
California	2.3%	348,797	73.9%	92.8%	18.9%	New York	3.0%	270,545	65.4%	80.3%	14.9%
Colorado	7.5%	195,895	92.4%	97.6%	5.1%	North Carolina	3.3%	164,775	97.6%	97.8%	0.1%
Connecticut	0.4%	5,868	78.2%	98.1%	19.8%	North Dakota	9.9%	40,051	98.3%	98.6%	0.3%
Florida	1.7%	171,871	98.7%	98.7%	0.0%	Ohio	0.6%	34,686	90.8%	100.0%	9.2%
Georgia	2.3%	111,905	100.0%	100.0%	0.0%	Oklahoma	9.8%	187,921	100.0%	100.0%	0.0%
Hawaii	10.8%	63,303	54.6%	91.5%	36.9%	Oregon	1.4%	27,198	100.0%	100.0%	0.0%
Idaho	9.0%	70,780	99.9%	99.9%	0.0%	Pennsylvania	3.3%	197,124	100.0%	100.0%	0.0%
Illinois	0.8%	42,827	67.1%	94.5%	27.4%	Rhode Island	1.1%	5,657	100.0%	100.0%	0.0%
Indiana	1.3%	39,142	100.0%	100.0%	0.0%	South Carolina	2.4%	61,375	76.3%	98.1%	21.7%
lowa	0.9%	14,050	100.0%	100.0%	0.0%	South Dakota	12.4%	51,715	62.0%	72.5%	10.5%
Kansas	2.4%	32,178	100.0%	100.0%	0.0%	Tennessee	0.3%	9,010	100.0%	100.0%	0.0%
Kentucky	3.7%	78,593	100.0%	100.0%	0.0%	Texas	3.6%	441,668	82.8%	94.4%	11.6%
Louisiana	4.0%	91,447	100.0%	100.0%	0.0%	Utah	7.6%	90,972	93.4%	97.4%	4.0%
Maine	14.2%	111,689	98.1%	100.0%	1.9%	Vermont	17.2%	61,075	100.0%	100.0%	0.0%
Massachusetts	2.2%	69,244	80.2%	90.4%	10.2%	Virginia	0.9%	34,615	100.0%	100.0%	0.0%
Michigan	2.2%	106,770	64.2%	90.8%	26.6%	Washington	2.8%	92,093	95.8%	97.5%	1.7%
Minnesota	3.4%	86,706	56.9%	76.2%	19.3%	West Virginia	28.8%	289,189	100.0%	100.0%	0.0%
Mississippi	3.7%	54,499	100.0%	100.0%	0.0%	Wisconsin	3.3%	93,399	74.3%	93.1%	18.8%
Missouri	4.3%	131,018	100.0%	100.0%	0.0%	Wyoming	22.9%	67,114	73.6%	95.6%	22.0%
Montana	19.2%	112,978	87.2%	92.2%	5.0%	Puerto Rico	100.0%	1,776,226	89.1%	99.4%	10.4%

All ACOs with UL Workload Have Restarted Legend:

Some ACOs with UL Workload Have Restarted



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### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 138 of 274

# Periodic Performance Management Reports 2020 Census: Update Leave Progress & Cost

Millions

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\$60

\$40

\$20

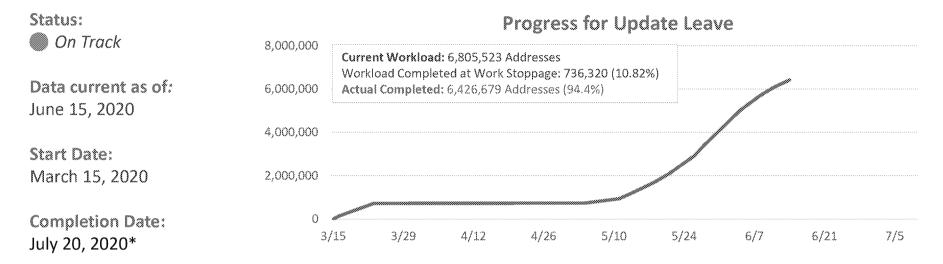
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3/15

Total Budget: \$57.3 M

3/29

Actual Cost: \$66.3M (115.8%)



### Notes:

\* Addresses in the Update Leave workload that do not self-respond are included in the Nonresponse Followup operation.

- Current Block Workload: 311,358 Blocks
- Actual Completed Blocks: 287,762 Blocks (92.4%)

Lister Productivity

- Addresses per Hour 3.0
- Life Cycle Cost Model Estimate
   for Addresses per Hour: 5.3



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4/26

Cost for Update Leave

5/10

5/24

6/21

Source: Unified Tracking System

7/5

6/7

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4/12

### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 139 of 274

# Periodic Performance Management Reports 2020 Census: Update Leave – Status Update

Source: Unified Tracking System, Census Data Lake, Decennial Statistical Studies Division Data Current as of: June 15, 2020

### **Operation:**

The Update Leave (UL) operation is designed to occur in areas where the majority of housing units either do not have mail delivered to the physical location of the housing unit, or the mail delivery information for the housing unit cannot be verified. A Census Bureau employee will physically deliver a 2020 Census invitation to these housing units.

### Workload:

- Update Leave Original Workload (does not change): 6,805,523
- Workload Completed March 18 (date field operations were suspended): 736,320
  - Percentage Completed at suspension: 10.82%
- Workload Completed as of June 15: 6,426,679
  - Percentage Completed: 94.43%

**Response Rates:** 

- UL Total Responses (as of March 18): 139,825
  - Internet: 12,478 (8.92%)
  - Paper: 127,189 (90.96%)
  - Phone: 158 (0.11%)
- UL Total Responses (as of June 15): 1,822,436
  - Internet: 991,898 (54.43%)
  - Paper: 799,774 (43.88%)
  - Phone: 30,764 (1.69%)



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### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 140 of 274

Periodic Performance Management Reports 2020 Census: Phased Restart Area Census Office Status

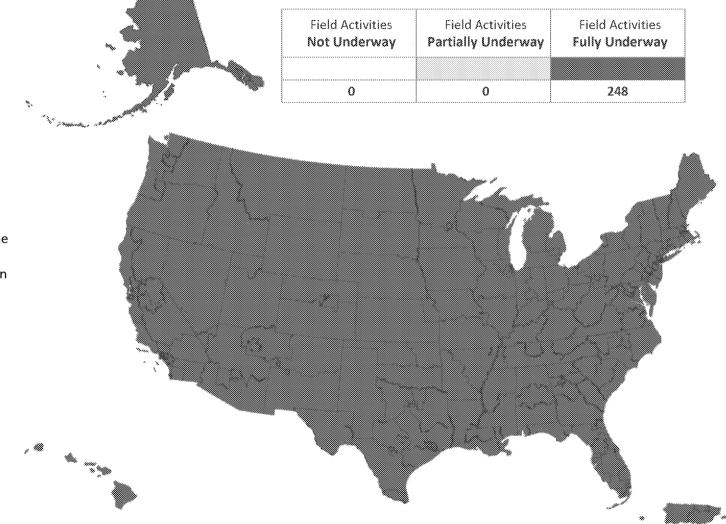
Status: 
Completed

Data current as of: June 8, 2020

Target Completion: June 30, 2020

### Notes:

Decisions to Restart work are informed by data available on the All Hazards Consortium site – "US State and Territory Actions in Response to COVID 19".





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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 141 of 274 Periodic Performance Management Reports 2020 Census: Status of National Processing Center's Paper Data Capture Centers (PDCCs)

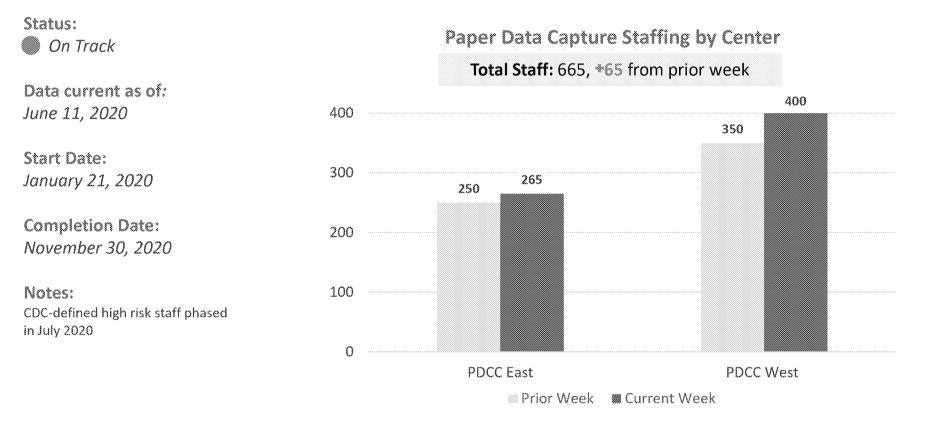
Source: National Processing Center Data Current as of: June 11, 2020

- Staffing Status:
  - Current: 265 staff working at PDCC-East and 400 staff working at PDCC-West
  - Teams reducing unprocessed paper backlog by more than 100K questionnaires/day (both sites)
  - NPC staff in CDC-defined high risk groups projected back to work in July 2020
- Personnel Protective Equipment (PPE) Status:
  - Adequate supply of disposable gloves, hand sanitizer, and face coverings on hand.
  - NPC distributing hand sanitizer and face coverings to support field operations
- Stay Home Order/Healthcare System Status:
  - Indiana: Entering Stage 4 early on June 12 instead of June 14, 2020; health data remains stable
  - Arizona: Experiencing an acute spike in Coronavirus associated hospitalizations; ICU beds 76% filled (same as peak in Mar/Apr 2020); may delay return of NPC high-risk staff in Phoenix



### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 142 of 274

# Periodic Performance Management Reports 2020 Census: Phased Restart Paper Data Capture Center Staffing Status





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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 143 of 274 Periodic Performance Management Reports 2020 Census: Phased Restart Fingerprinting Location Status by State

Source: 2020 R&A and DAPPS

Data current for the week of: June 15, 2020

State			Sites Open						Sites Open	
State	Number of ACOs	Fingerprint Sites	Prior Week	Current Week	Change	State	Number of ACOs	Engerprint Sites	Prior Week	Current Week
U.S. Total	248	824	823	823	0	Nebraska	1	11	11	11
Alabama	3	19	19	19	0	Nevada	2	6	6	6
Alaska	1	3	3	3	0	New Hampshire	1	4	4	4
Arizona	6	13	13	13	0	New Jersey	8	13	13	13
Arkansas	2	14	14	14	0	New Mexico	2	15	15	15
California	30	60	60	60	0	New York	21	26	26	26
Colorado	4	22	22	22	0	North Carolina	7	32	32	32
Connecticut	3	6	6	6	0	North Dakota	1	11	11	11
Delaware	1	1	1	1	0	Ohio	8	34	34	34
Florida	15	49	49	49	0	Oklahoma	3	11	11	11
Georgia	8	22	22	22	0	Oregon	3	12	12	12
Hawaii	1	7	7	7	0	Pennsylvania	9	25	25	25
Idaho	1	6	6	6	0	Rhode Island	1	3	3	3
Illinois	10	17	17	17	0	South Carolina	3	13	13	13
Indiana	4	20	20	20	0	South Dakota	1	10	10	10
lowa	1	13	13	13	0	Tennessee	4	17	17	17
Kansas	2	13	13	13	0	Texas	26	65	65	65
Kentucky	2	17	17	17	0	Utah	2	10	10	10
Louisiana	4	12	12	12	0	Vermont	1	4	4	4
Maine	1	6	6	6	0	Virginia	6	15	15	15
Maryland	4	8	8	8	0	Washington	5	20	20	20
Massachusetts	6	11	11	11	0	Washington DC	1	0*	0	0
Michigan	5	25	25	25	0	West Virginia	1	8	8	8
Minnesota	3	14	14	14	0	Wisconsin	4	18	18	18
Mississippi	2	12	12	12	0	Wyoming	1	12	12	12
Missouri	3	16	16	16	0	Puerto Rico	3	7	7	7
Montana	1	16	15	15	0					



Some ACOs Have Restarted



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**Overall Fingerprinting Status** 

Periodic Performance Management Reports 2020 Census: Phased Restart Fingerprinting Status

Status: On Track

Change from Quincini 27107 Stellus Data current for Week Prior Week Maak the week of: Total Number of Applicants that 2,929,968 +8,489 2,938,457 June 15, 2020 **Reached DAPPS Total Number Selected** 1,015,423 +36.1791,051,602 Start Date: January 21, 2020 **Total Number Fingerprinted** 643.563 +31.436 674.999 **Completion Date: Total Pending Fingerprinting** 371.860 +4.743376.603 October 31, 2020 Total Remaining Applicant Pool 1,914,545 -27,690 1,886,855 Notes:

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Source: Unified Tracking System, Automated Tracking and Control

#### DOC 0000624



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## Status Reporting: 2020 Decennial Census

Periodic Reporting: Release for June 15, 2020

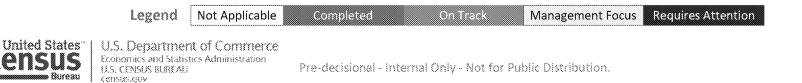


# Periodic Performance Management Reports

Release for June 15, 2020

2

Status	: Report Title	Summary	Slide Number
0	2020 Census: Recruiting Ranges Over Time		4
	2020 Census: Applicant Status	Actions taken to achieve our recruiting target were successful. We have achieved our applicant goal.	5
	2020 Census: Remote Alaska Production Progress & Cost	Lack of access to some villages due to COVID-19 quarantines has required moving the planned completion of the Remote Alaska operation to August 31, 2020.	6
۲	2020 Census: Self-Response of Housing Units	Self-Response to the 2020 Census is tracking within the projected range. The projected Self-Response rate has been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.	7
	2020 Census: Self-Response of Housing Units – Zoomed in View		8
0	2020 Census: Self-Response of Housing Units by Response Mode	Internet response is exceeding expectations. The projected Self- Response rates by mode have been revised to account for re- planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.	9
0	2020 Census: Self-Response of Housing Units by Response Mode – Zoomed in View		10
0	2020 Census: Self-Response of Housing Units by State		11



# Periodic Performance Management Reports

Release for June 15, 2020

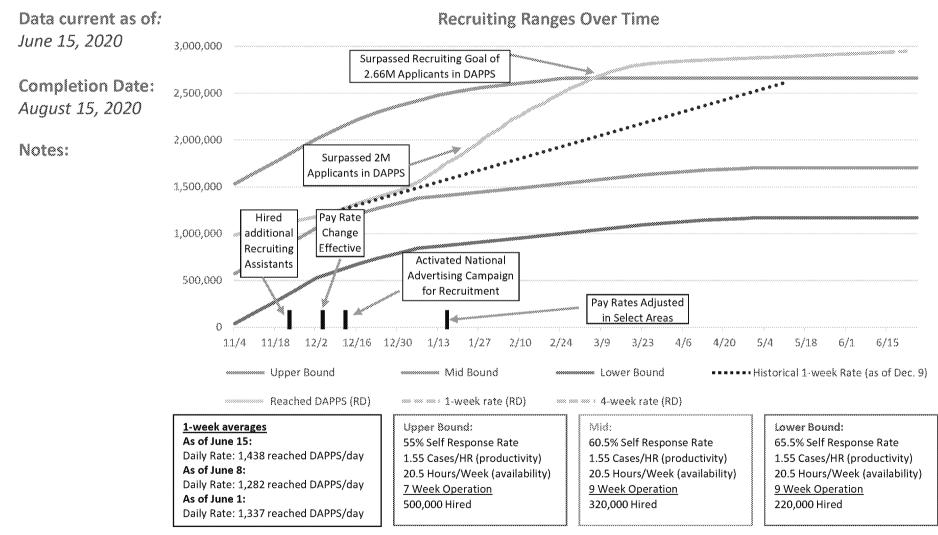
Status	Report Title	Summary	Slide Number
0	2020 Census: States with the Highest and Lowest Self-Response Rates Relative to Projections		12
	2020 Census: Questionnaire Assistance Inbound Calls	Inbound call support continues. A return call option is available to callers who leave a message requesting this option.	13
۲	2020 Census: Partners & Participating Organizations	Progress to establish relationships with National and community organizations is ongoing. The number of partnering organizations at the national-level has grown to 963. The 2020 Census exposure at the local and community level continues; the number of active community partners is over 375,000. We have exceeded the 2010 Census numbers for both national and community partners.	14
	2020 Census: Integrated Communications Campaign Weekly Report Timeline	Steady progress continues on Integrated Communications Campaign efforts. The program is rapidly preparing new messages and delivery vehicles in light of the our current environment.	
۲	2020 Census: Monthly FY 2020 Budget Execution Report	Fiscal Year 2020 budget execution is managing budget to address critical program needs.	16



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### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 148 of 274

# Periodic Performance Management Reports 2020 Census: Recruiting Ranges Over Time





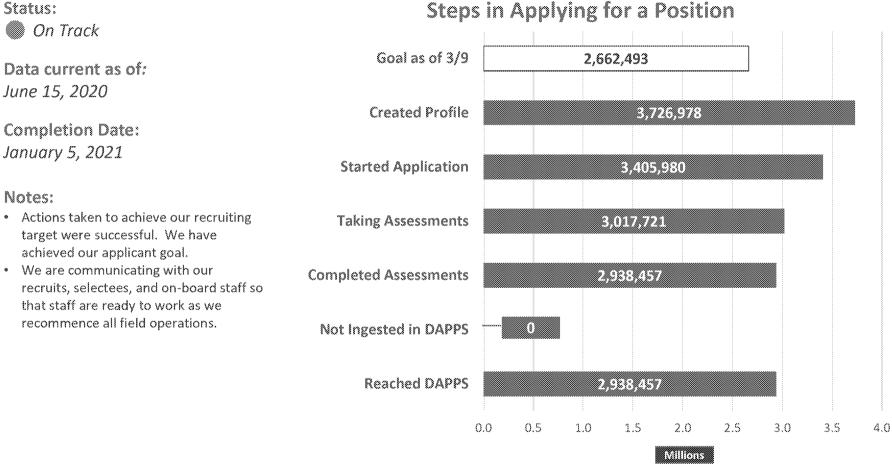
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Source: 2020 R&A/DAPPS Applicant Summary Report

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## Periodic Performance Management Reports 2020 Census: Applicant Status



Steps in Applying for a Position

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Source: 2020 R&A/DAPPS Applicant Summary Report

### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 150 of 274

# Periodic Performance Management Reports 2020 Census: Remote Alaska Progress & Cost

### Status:

🔘 On Track

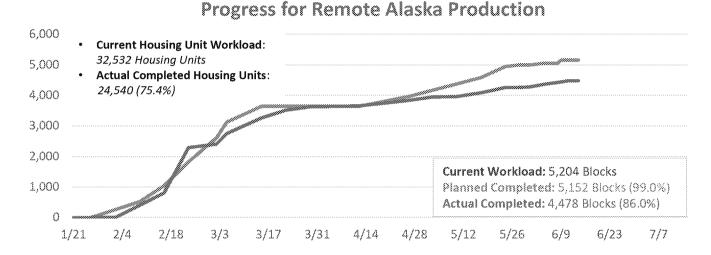
Data current as of: June 15, 2020

Start Date: January 21, 2020

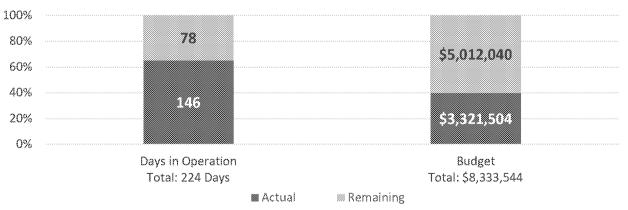
Completion Date: August 31, 2020

### Notes:

Lack of access to some villages due to COVID-19 quarantines has required moving the planned completion of the Remote Alaska operation to August 31, 2020.



## Key Performance Indicators for Remote Alaska



Source: Unified Tracking System, Automated Tracking and Control



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# Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units

Status:

🌑 On Track

Data current as of: June 15, 2020

Start Date: March 12, 2020

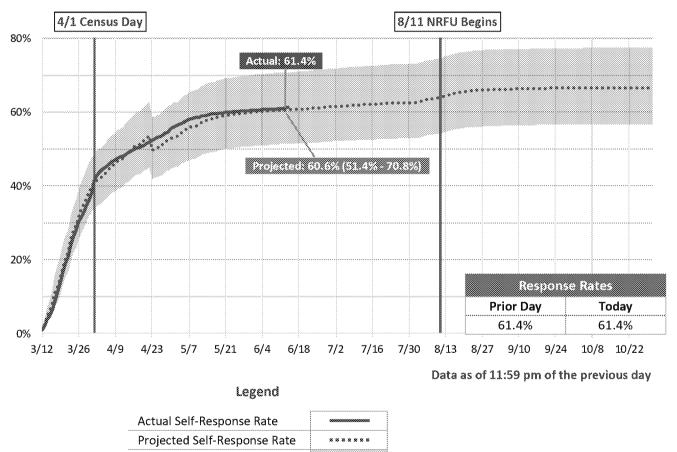
Completion Date: October 31, 2020\*

Notes:

- As of April 22, the projected Self-Response rate has been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.
- Response rates reflect responses from Self-Response and Update Leave.
- \* Internet, Paper, and Phone response options remain available throughout the data collection timeframe to offer maximum flexibility for respondents.



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Actual vs. Projected Self-Response Rates

Source: Census Data Lake & Decennial Statistical Studies Division

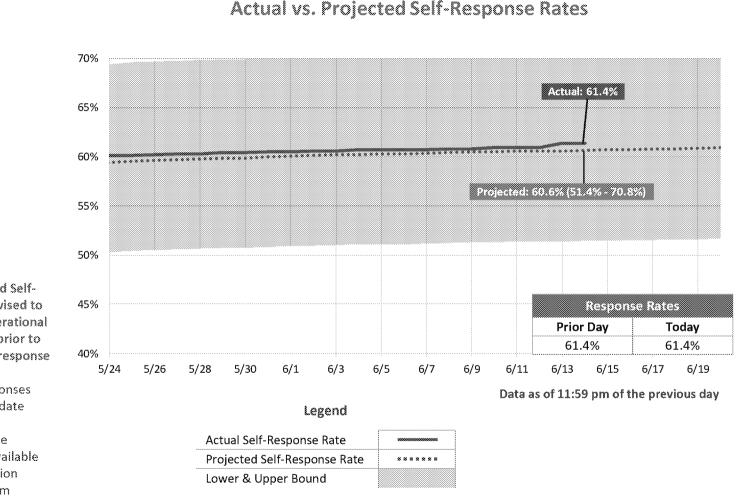
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Lower & Upper Bound

### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 152 of 274

## Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units –Zoomed in View



Data current as of: June 15, 2020

**On Track** 

Start Date:

Status:

March 12, 2020

### Completion Date: October 31, 2020\*

### Notes:

- As of April 22, the projected Self-Response rate has been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.
- Response rates reflect responses from Self-Response and Update Leave.
- \* Internet, Paper, and Phone response options remain available throughout the data collection timeframe to offer maximum flexibility for respondents.



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Source: Census Data Lake & Decennial Statistical Studies Division

### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 153 of 274

# Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units by Response Mode

## Status:

O Management Focus



Start Date: March 12, 2020

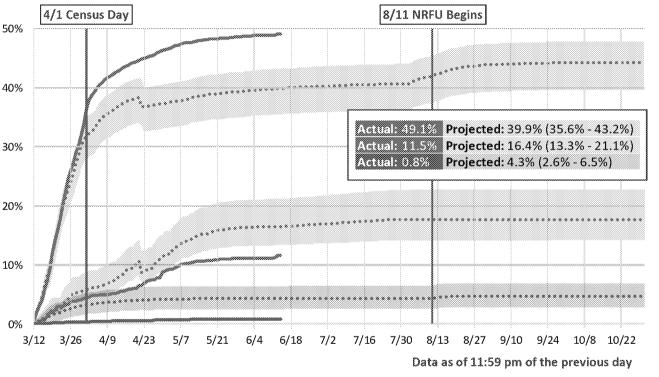
## Completion Date: October 31, 2020\*

Notes:

- As of April 22, the projected Self-Response rates have been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.
- The paper counts include inbound mail.
- \* Internet, Paper, and Phone response options remain available throughout the data collection timeframe to offer maximum flexibility for respondents.



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Actual vs. Projected Self-Response Rates by Mode

Legend

	Internet	Paper	Phone
Actual Self-Response Rate			***********
Projected Self-Response Rate	* * * * * * *	******	******
Lower & Upper Bound			

Source: Census Data Lake & Decennial Statistical Studies Division

Pre-decisional - Internal Only - Not for Public Distribution.

### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 154 of 274

## Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units by Response Mode – Zoomed In

#### Status: Management Focus 50% Data current as of: June 15, 2020 40% Start Date: March 12, 2020 Acaded 48 Projected: 39.9% (35.6% - 43.2%) 30% And the Solution Projected: 16.4% (13.3% - 21.1%) **Completion Date:** Actual: 0.8% Projected: 4.3% (2.6% - 6.5%) October 31, 2020\* 20% Notes: As of April 22, the projected Self-10% Response rates have been revised to account for re-planned operational timing and a sixth 0% mailing prior to the August 11 5/24 5/26 5/28 5/30 6/16/3 6/5 6/7 6/9 6/11 6/13 6/15 6/17 6/19 start of Nonresponse Followup. Data as of 11:59 pm of the previous day The paper counts include inbound mail. Legend \* Internet, Paper, and Phone response options remain available Internet Paper Phone Actual Self-Response Rate throughout the data collection timeframe to offer maximum Projected Self-Response Rate \*\*\*\*\*\* \* \* \* \* \* \* \* flexibility for respondents. Lower & Upper Bound Source: Census Data Lake & Decennial Statistical Studies Division U.S. Department of Commerce United States Economics and Statistics Administration

## Actual vs. Projected Self-Response Rates by Mode

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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 155 of 274 Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units by State

Source: Decennial Statistical Studies Division

Data Current as of: June 15, 2020

State	Actual	2010 Rate (start of NRFU)	2010 Rate (Final)	State	Actual	2010 Rate (start of NRFU)	2010 Rate (Final)
U.S. Total	61.4%	63.5%	66.5%	Nevada	60.7%	58.7%	61.4%
Minnesota	70.9%	71.6%	74.1%	New Hampshire	60.5%	61.5%	64.4%
Wisconsin	68.4%	71.2%	73.5%	Rhode Island	59.3%	62.8%	65.7%
lowa	67.7%	71.0%	73.0%	Delaware	59.3%	60.8%	64.1%
Michigan	67.7%	65.4%	67.7%	Alabama	59.2%	59.5%	62.5%
Nebraska	67.6%	68.8%	71.1%	Florida	58.6%	59.6%	63.0%
Washington	66.8%	63.7%	67.2%	Arizona	57.9%	58.5%	61.3%
Virginia	66.3%	66.2%	69.0%	North Carolina	57.7%	62.1%	64.8%
Illinois	66.1%	67.7%	70.5%	District of Columbia	57.4%	62.2%	66.0%
Ohio	66.1%	66.2%	69.0%	Georgia	57.4%	59.5%	62.5%
Indiana	65.9%	67.0%	69.6%	Hawaii	56.8%	60.7%	64.1%
Utah	65.7%	65.4%	68.6%	New York	56.6%	61.3%	64.6%
Maryland	65.4%	66.5%	69.5%	Mississippi	56.6%	58.1%	61.3%
Kansas	65.3%	67.4%	70.0%	Arkansas	56.3%	59.5%	62.3%
Kentucky	65.0%	63.0%	65.7%	Texas	56.1%	60.3%	64.4%
Idaho	64.9%	64.6%	67.1%	South Carolina	55.9%	62.2%	64.7%
Connecticut	64.8%	66.3%	69.5%	Oklahoma	55.8%	58.9%	62.3%
Pennsylvania	64.7%	67.8%	70.2%	Louisiana	55.6%	57.9%	61.0%
Colorado	64.6%	64.4%	67.2%	Montana	54.9%	62.3%	64.6%
Oregon	63.9%	63.9%	66.9%	Wyoming	54.5%	61.1%	63.4%
Massachusetts	63.4%	65.6%	68.8%	Vermont	54.3%	58.1%	60.3%
New Jersey	63.3%	64.4%	67.6%	West Virginia	53.0%	56.8%	59.1%
California	62.4%	64.7%	68.2%	Maine	52.8%	55.3%	57.4%
South Dakota	62.3%	65.0%	67.1%	New Mexico	49.8%	56.9%	60.0%
Missouri	61.6%	65.3%	67.5%	Alaska	46.8%	51.6%	55.6%
North Dakota	61.2%	66.8%	68.8%	Puerto Rico	18.8%	51.2%	53.8%
Tennessee	61.0%	63.8%	67.1%		Da	ta as of 11:59 pm of th	e previous dav

Data as of 11:59 pm of the previous day



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 156 of 274 Periodic Performance Management Reports 2020 Census: States with the Highest and Lowest Self-Response Rates Relative to Projections

Source: Decennial Statistical Studies Division Data Current as of: June 15, 2020

	High	est	
State	Actual	Projection	Actual/ Projection
Alaska	46.8%	41.7%	1.1216
West Virginia	53.0%	48.2%	1.0986
New Mexico	49.8%	45.4%	1.0963
Nevada	60.7%	55.4%	1.0948
Hawaii	56.8%	52.0%	1.0920

	Lowe	st	
State	Actual	Projection	Actual/ Projection
Rhode Island	59.3%	65.3%	0.9080
Maine	52.8%	56.2%	0.9391
New York	56.6%	60.0%	0.9433
Delaware	59.3%	62.8%	0.9439
New Hampshire	60.5%	63.2%	0.9575

Data as of 11:59 pm of the previous day



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### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 157 of 274

# Periodic Performance Management Reports 2020 Census: Questionnaire Assistance Inbound Calls

Status:		Total	Inbound (	Call Volume	% (PTC	)	Calls Offered to CSRs by Language				
								5/31 - 6/6	6/7 - 6/13	PTD	PTD %
🌑 On Track							English	28,600	40,774	2,950,043	88.6%
Mata armant as al.	English S	ipanish	TTY	Vietnamese	Korean	All Other	English Puerto Rico	141	74	2,020	0.1%
Data current as of:	-	•panaso 10.9%∭	0.7% 🛞	0.2% 🐰	0.1% 🕷	0.7% 🕷	Spanish	2,861	2,684	251,396	7.5%
June 13, 2020		Kev	Performa	nce Metrics	(PTD)		Spanish Puerto Rico	2,311	1,243	23,168	0.7%
Course intigue Mater		,		Planned	. ,	Actual	Chinese Mandarin	103	93	10,074	0.3%
Completion Date: July 31, 2020	Total Inbound Deflection Rat		me	8,145,639 47.0%		10,213,890 67.6%	Chinese Cantonese	139	83	8,585	0.3%
(pending contract MOD)	Service Level	- 30 Seco	nds	80.0%		61.6%	Vietnamese	56	54	12,535	0.4%
	Average Hand	de Time		9:43		9:18	Korean	49	52	12,157	0.4%
Notes:			Inbound	i Call Volum	ne		Russian	26	46	6,195	0.2%
To date, 13,786 callers have	PTD-Lasi Week; 10,138			st Week: 10,138,803	Arabic	18	31	3,870	0.1%		
requested the callback option.	Total Inbound Call Volume				isek: 75,087 10,213,890	Tagalog	15	19	2,503	0.1%	
These callbacks have resulted in					  FTD-Lesi	Week: 9,796,805	Polish	5	8	2,319	0.1%
5,694 completed interviews and 3,631 callers being provided	îvă Cali Volume	8				sk: 70,917 9,867,722	French	3	8	1,102	0.0%
assistance.		STD-Lest	Neek: 275,966				Haitian Creole	33	23	2,377	0.1%
	Direct to CSR	R Lest Week	:: 2,846 278,812				Portuguese	12	10	1,677	0.1%
		1	PTO-Last \	Yeek: 3,296,742			Japanese	7	11	2,177	0.1%
	Total Calls Offered to CSRs		Last Week PTO: 3	: 45,473 342,215			TTY	72	92	36,290	1.1%
		0M 2M		6M 8M	10M	12M 14M 16P	Group Quarters	252	168	3,727	0.1%
		011 28	* ****	in an Inbound Ca		1100 1000 100	Total	34,703	45,473	3,342,215	100.0%

Source: Daily Briefing Deck: Census Questionnaire Assistance



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# Periodic Performance Management Reports 2020 Census: Partners & Participating Organizations

### Status:

🔘 On Track

Data current as of: June 11, 2020

Completion Date: March 2020

### Notes:

- 2010 Census: 256,000 regional partners and 856 national partnering organizations.
- We have exceeded the 2010 Census for both national and community partners.
- The National Partnership Program (NPP) met its 2020 Census goal the week of April 20 of securing 900 national participating organizations. NPP will continue to grow the number of national partners and engagements.

Participating Organizations by Sector				
Sector	National	Community		
Nonprofit	363	70,000		
Business	127	81,212		
Chamber of Commerce/Trade or Professional Association	104	10,291		
Education	91	83,098		
Government	87	70,103		
Faith-Based Organizations	63	38,210		
Media	46	7,947		
Healthcare	43	14,250		
Technology	32	351		
International Governmental/ Consulate/ Embassy	7	348		
Grand Total	963	375,810		

Participating Organizations by Audiences Served*				
Audiences Served	National	Community		
Mass Appeal	404	220,288		
Black/African American	87	16,854		
Young Children	86	5,604		
Rural	77	12,132		
Hispanic/Latino	75	24,683		
Asian	75	9,835		
Native Hawaiian Pacific Islander	47	640		
Veterans	41	3,150		
Young and Mobile	40	7,242		
LGBTQ	24	1,243		
Elderly	23	8,600		
Individuals with Disabilities	24	3,123		
Persons Experiencing Homelessness and Highly Mobile	21	5,315		
American Indian/ Alaskan Native	19	3,549		
MENA	15	33		

\*Participating organizations that serve more than one audience are tallied against multiple audiences served as appropriate, so the sum total is greater than the grand total shown.

Completed Community Partnership Events: 379,150



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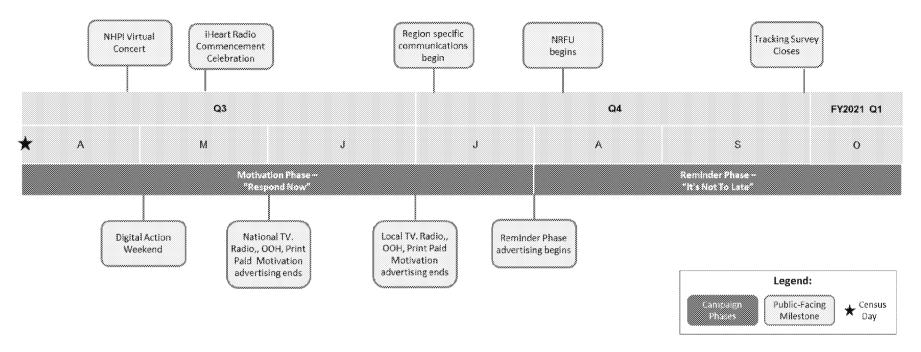
Source: Customer Relationship Management Database

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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 159 of 274 Periodic Performance Management Reports

2020 Census: Integrated Communications Campaign Weekly Report Timeline

Source: Integrated Partnerships and Communication Data Current as of: June 11, 2020



### Significant Accomplishments

- Census Open Innovations Lab (COIL) held their Civic Digital Fellowship kickoff and orientation on June 1st. Fellows met virtually with the Deputy Director of the Census Bureau for open discussion on 6/8.
- Version 2 of the 2020 Integrated Communications Plan was published and is now available on census.gov.
- Social media posts that were paused due to the social unrest resumed on 6/10.
- The Paid Media Fact Sheet (Spanish) was updated on 6/11.



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## Periodic Performatives Markagermentes Refield Ptg 3/20 Page 160 of 274 2020 Census: Monthly FY 2020 Budget Execution Report

Status: 
On Track Data current as of: May 31, 2020 Completion Date: September 30, 2020

Notes: The data are updated monthly following the financial close-out of the previous month, typically about five business days into the next month,

### FY 2020 Actual Budget Execution for the 2020 Census Program - Commitments and Obligations through 5/31/2020

\$ Amounts in Millions	π	Non-IT	Total
Total Planned through May	\$1,686.123	\$4,298.556	\$5,984.679
Available contingency and additional appropriations through May	\$247.942	\$1,432.008	\$1,679.950
Planned Programmatic through May	\$1,438.181	\$2,866.548	\$4,304.729
Total Actual Commitments and Obligations through May	\$1,397.013	\$1,936.113	\$3,333.126
Unplanned commitments/obligations through May related to adjusted 2020 Census operations due to COVID-19 (risk-based contingency)	\$98.268	\$209.442	\$307.710
Actual Programmatic Commitments and Obligations through May	\$1,298.745	\$1,726.671	\$3,025.416
Total Plan Variance (\$/%)	\$289.110 (17.1%)	\$2,362.444 (55.0%)	\$2,651.553 (44.3%)
Remaining contingency and additional appropriations planned through May	\$149.674	\$1,222.566	\$1,372.240
Delayed Field Operation Spending through May	\$0	\$1,188.572	\$1,188.572
Non-Field Operational Programmatic Variance through May	\$139.436	(\$48.694)	\$90.741

### **High-Level Variance Explanations:**

In light of the COVID-19 pandemic, the U.S. Census Bureau adjusted 2020 Census operations in order to protect the health and safety of the American public and Census Bureau employees, implement guidance from Federal, State, and local authorities regarding COVID-19, and ensure a complete and accurate count of all communities. These adjustments resulted in positive variances due to schedule adjustments, offset by additional obligations needed to support operational adjustments through the usage of planned contingency funding. The total variance for the resources planned to be available through May is \$2.652 billion, or 44 percent. Below outlines the breakdown:

- The positive variance through May against the original plan in 2020 Census IT systems and operations is \$289 million, or 17 percent. This variance consists of relatively minor timing adjustments in contract actions and other IT purchases to later months in the fiscal year, totaling \$139 million. The remaining \$150 million represents a portion of contingency funding originally planned in April that has not yet been obligated.
- The positive variance through May against the original plan in 2020 Census non-IT operations is \$2,362 billion, or 55 percent. This variance consists of \$1.189 billion delayed spending in the field operations as a result of schedule adjustments, and \$1.223 billion representing a portion of contingency and additional appropriations originally planned in April that has not yet been obligated. This variance is partially offset by a -\$49 million non-Field variance, primarily from a prior decision to increase funding above the original plan for the ICC contract to facilitate additional media purchases ahead of Census Day.
- While contingency contributes to the overall positive variance, this is a function of a budget decision last October to make all risk-based contingency available for peak operations. Decisions were made to use risk-based contingency funds to support \$308 million in unplanned obligations or commitments through May as the result of the operational adjustments. The funds used to date include funding field staff salaries during to the suspension of field operations, IT purchases for additional devices and licenses, additional media purchases to encourage self response throughout the spring, and additional costs for the extension of the Fingerprint Contract and licenses as the result of the operational timing adjustments. Source: Commerce Business Systems; Decennial Budget Integration Tool



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## Status Reporting: 2020 Decennial Census

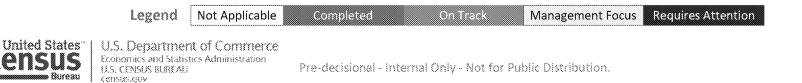
Periodic Reporting: Release for June 15, 2020



# Periodic Performance Management Reports

Release for June 15, 2020

Status	Report Title	Summary	Slide Number
0	2020 Census: Recruiting Ranges Over Time		4
	2020 Census: Applicant Status	Actions taken to achieve our recruiting target were successful. We have achieved our applicant goal.	5
	2020 Census: Remote Alaska Production Progress & Cost	Lack of access to some villages due to COVID-19 quarantines has required moving the planned completion of the Remote Alaska operation to August 31, 2020.	6
۲	2020 Census: Self-Response of Housing Units	Self-Response to the 2020 Census is tracking within the projected range. The projected Self-Response rate has been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.	7
	2020 Census: Self-Response of Housing Units – Zoomed in View		8
0	2020 Census: Self-Response of Housing Units by Response Mode	Internet response is exceeding expectations. The projected Self- Response rates by mode have been revised to account for re- planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.	9
0	2020 Census: Self-Response of Housing Units by Response Mode – Zoomed in View		10
0	2020 Census: Self-Response of Housing Units by State		11



# Periodic Performance Management Reports

Release for June 15, 2020

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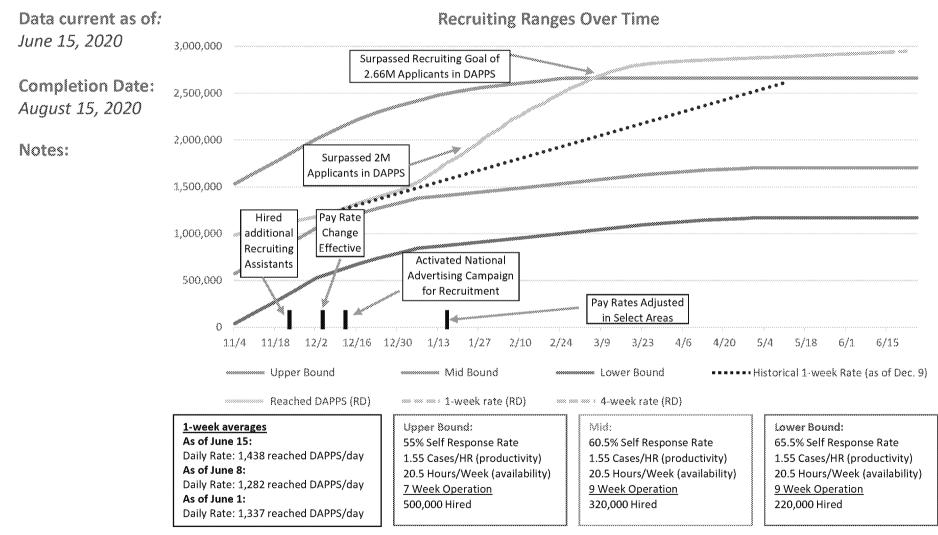
3

Status	Report Title	Summary	Slide Number
0	2020 Census: States with the Highest and Lowest Self-Response Rates Relative to Projections		12
	2020 Census: Questionnaire Assistance Inbound Calls	Inbound call support continues. A return call option is available to callers who leave a message requesting this option.	13
۲	2020 Census: Partners & Participating Organizations	Progress to establish relationships with National and community organizations is ongoing. The number of partnering organizations at the national-level has grown to 963. The 2020 Census exposure at the local and community level continues; the number of active community partners is over 375,000. We have exceeded the 2010 Census numbers for both national and community partners.	14
	2020 Census: Integrated Communications Campaign Weekly Report Timeline	Steady progress continues on Integrated Communications Campaign efforts. The program is rapidly preparing new messages and delivery vehicles in light of the our current environment.	15
	2020 Census: Monthly FY 2020 Budget Execution Report	Fiscal Year 2020 budget execution is managing budget to address critical program needs.	16



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## Periodic Performance Management Reports 2020 Census: Recruiting Ranges Over Time





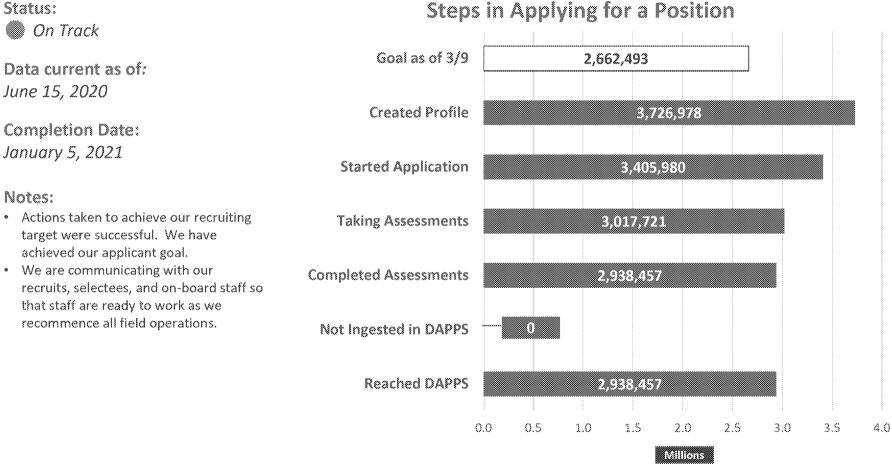
U.S. Department of Commerce Economics and Statistics Administration U.S. CENSUS BUREAU Census gov

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Source: 2020 R&A/DAPPS Applicant Summary Report

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## Periodic Performance Management Reports 2020 Census: Applicant Status



Steps in Applying for a Position

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Source: 2020 R&A/DAPPS Applicant Summary Report

### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 166 of 274

# Periodic Performance Management Reports 2020 Census: Remote Alaska Progress & Cost

### Status:

🔘 On Track

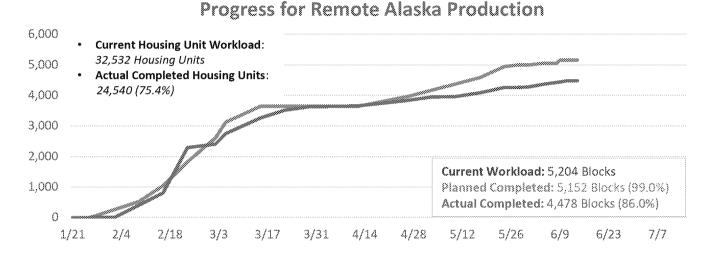
Data current as of: June 15, 2020

Start Date: January 21, 2020

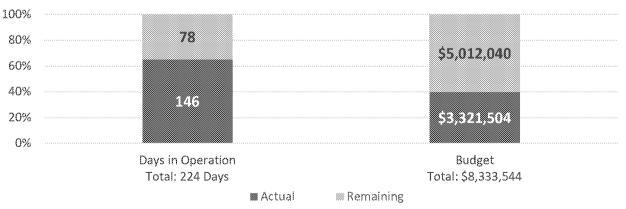
Completion Date: August 31, 2020

### Notes:

Lack of access to some villages due to COVID-19 quarantines has required moving the planned completion of the Remote Alaska operation to August 31, 2020.



## Key Performance Indicators for Remote Alaska



Source: Unified Tracking System, Automated Tracking and Control



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# Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units

Status:

🌑 On Track

Data current as of: June 15, 2020

Start Date: March 12, 2020

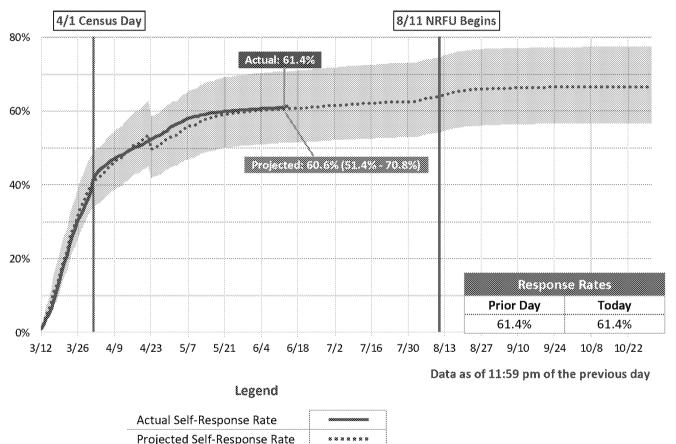
Completion Date: October 31, 2020\*

Notes:

- As of April 22, the projected Self-Response rate has been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.
- Response rates reflect responses from Self-Response and Update Leave.
- \* Internet, Paper, and Phone response options remain available throughout the data collection timeframe to offer maximum flexibility for respondents.



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Actual vs. Projected Self-Response Rates

Source: Census Data Lake & Decennial Statistical Studies Division

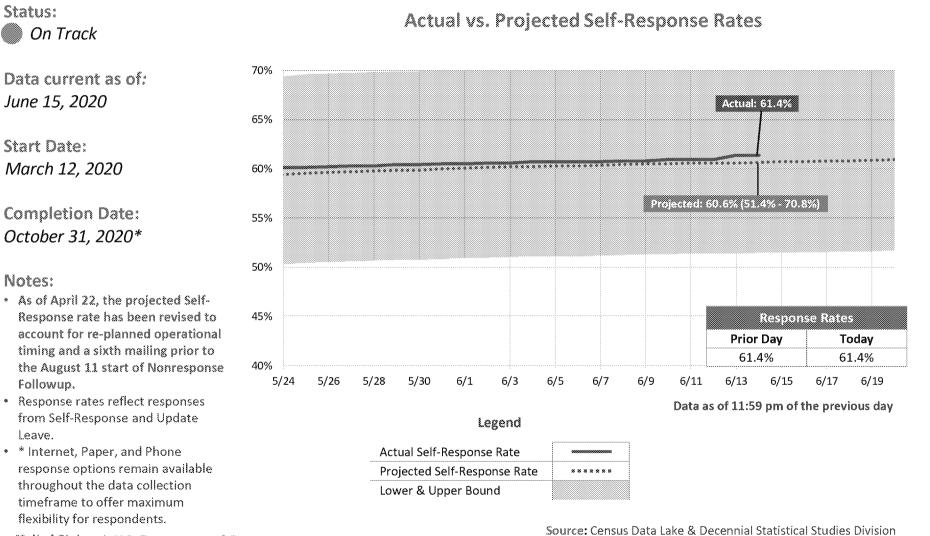
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Lower & Upper Bound

### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 168 of 274

## Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units –Zoomed in View



8

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Status:

**On Track** 

June 15, 2020

March 12, 2020

**Completion Date:** 

October 31, 2020\*

Start Date:

Notes:

Followup.

Leave.

Data current as of:

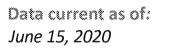
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### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 169 of 274

# Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units by Response Mode

## Status:

O Management Focus



Start Date: March 12, 2020

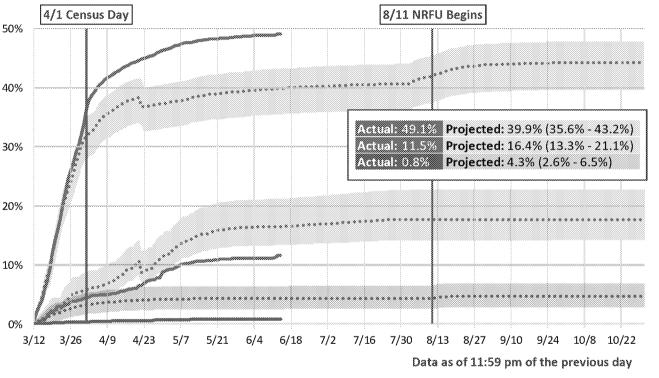
## Completion Date: October 31, 2020\*

Notes:

- As of April 22, the projected Self-Response rates have been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.
- The paper counts include inbound mail.
- \* Internet, Paper, and Phone response options remain available throughout the data collection timeframe to offer maximum flexibility for respondents.



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Actual vs. Projected Self-Response Rates by Mode

Legend

	Internet	Paper	Phone
Actual Self-Response Rate			************
Projected Self-Response Rate	******	******	******
Lower & Upper Bound			

Source: Census Data Lake & Decennial Statistical Studies Division

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### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 170 of 274

## Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units by Response Mode – Zoomed In

#### Status: Actual vs. Projected Self-Response Rates by Mode Management Focus 50% Data current as of: June 15, 2020 40% Start Date: March 12, 2020 Acaded 48 Projected: 39.9% (35.6% - 43.2%) 30% And the Solution Projected: 16.4% (13.3% - 21.1%) **Completion Date:** Actual: 0.8% Projected: 4.3% (2.6% - 6.5%) October 31, 2020\* 20% Notes: As of April 22, the projected Self-10% Response rates have been revised to account for re-planned operational timing and a sixth 0% mailing prior to the August 11 5/24 5/26 5/28 5/30 6/1 6/3 6/5 6/7 6/9 6/11 6/13 6/15 6/17 6/19 start of Nonresponse Followup. Data as of 11:59 pm of the previous day The paper counts include inbound mail. Legend \* Internet, Paper, and Phone response options remain available Internet Paper Phone Actual Self-Response Rate throughout the data collection timeframe to offer maximum Projected Self-Response Rate \*\*\*\*\*\* \* \* \* \* \* \* \* flexibility for respondents. Lower & Upper Bound Source: Census Data Lake & Decennial Statistical Studies Division U.S. Department of Commerce United States Economics and Statistics Administration Pre-decisional - Internal Only - Not for Public Distribution.

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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 171 of 274 Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units by State

Source: Decennial Statistical Studies Division

Data Current as of: June 15, 2020

State	Actual	2010 Rate (start of NRFU)	2010 Rate (Final)	State	Actual	2010 Rate (start of NRFU)	2010 Rate (Final)
U.S. Total	61.4%	63.5%	66.5%	Nevada	60.7%	58.7%	61.4%
Minnesota	70.9%	71.6%	74.1%	New Hampshire	60.5%	61.5%	64.4%
Wisconsin	68.4%	71.2%	73.5%	Rhode Island	59.3%	62.8%	65.7%
lowa	67.7%	71.0%	73.0%	Delaware	59.3%	60.8%	64.1%
Michigan	67.7%	65.4%	67.7%	Alabama	59.2%	59.5%	62.5%
Nebraska	67.6%	68.8%	71.1%	Florida	58.6%	59.6%	63.0%
Washington	66.8%	63.7%	67.2%	Arizona	57.9%	58.5%	61.3%
Virginia	66.3%	66.2%	69.0%	North Carolina	57.7%	62.1%	64.8%
Illinois	66.1%	67.7%	70.5%	District of Columbia	57.4%	62.2%	66.0%
Ohio	66.1%	66.2%	69.0%	Georgia	57.4%	59.5%	62.5%
Indiana	65.9%	67.0%	69.6%	Hawaii	56.8%	60.7%	64.1%
Utah	65.7%	65.4%	68.6%	New York	56.6%	61.3%	64.6%
Maryland	65.4%	66.5%	69.5%	Mississippi	56.6%	58.1%	61.3%
Kansas	65.3%	67.4%	70.0%	Arkansas	56.3%	59.5%	62.3%
Kentucky	65.0%	63.0%	65.7%	Texas	56.1%	60.3%	64.4%
Idaho	64.9%	64.6%	67.1%	South Carolina	55.9%	62.2%	64.7%
Connecticut	64.8%	66.3%	69.5%	Oklahoma	55.8%	58.9%	62.3%
Pennsylvania	64.7%	67.8%	70.2%	Louisiana	55.6%	57.9%	61.0%
Colorado	64.6%	64.4%	67.2%	Montana	54.9%	62.3%	64.6%
Oregon	63.9%	63.9%	66.9%	Wyoming	54.5%	61.1%	63.4%
Massachusetts	63.4%	65.6%	68.8%	Vermont	54.3%	58.1%	60.3%
New Jersey	63.3%	64.4%	67.6%	West Virginia	53.0%	56.8%	59.1%
California	62.4%	64.7%	68.2%	Maine	52.8%	55.3%	57.4%
South Dakota	62.3%	65.0%	67.1%	New Mexico	49.8%	56.9%	60.0%
Missouri	61.6%	65.3%	67.5%	Alaska	46.8%	51.6%	55.6%
North Dakota	61.2%	66.8%	68.8%	Puerto Rico	18.8%	51.2%	53.8%
Tennessee	61.0%	63.8%	67.1%		Dat	ta as of 11:59 pm of th	e previous dav

Data as of 11:59 pm of the previous day



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#### DOC 0000651

## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 172 of 274 Periodic Performance Management Reports 2020 Census: States with the Highest and Lowest Self-Response Rates Relative to Projections

Source: Decennial Statistical Studies Division Data Current as of: June 15, 2020

State	Actual	Projection	Actual/ Projection
Alaska	46.8%	41.7%	1.1216
West Virginia	53.0%	48.2%	1.0986
New Mexico	49.8%	45.4%	1.0963
Nevada	60.7%	55.4%	1.0948
Hawaii	56.8%	52.0%	1.0920

	Lowe	st	
State	Actual	Projection	Actual/ Projection
Rhode Island	59.3%	65.3%	0.9080
Maine	52.8%	56.2%	0.9391
New York	56.6%	60.0%	0.9433
Delaware	59.3%	62.8%	0.9439
New Hampshire	60.5%	63.2%	0.9575

Data as of 11:59 pm of the previous day



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# Periodic Performance Management Reports 2020 Census: Questionnaire Assistance Inbound Calls

C&~&	Total Inbound Call Volume % (PTD)						Calls Offered to CSRs by Language					
								5/31 - 6/6	6/7 - 6/13	PTD	PTD %	
Un Track							English	28,600	40,774	2,950,043	88.6%	
Note enverse es et.	Caolich Span	leh '	TTV	Viatusmoco	Vorazo	All Other	English Puerto Rico	141	74	2,020	0.1%	
				0.2% X	0.1% 🎬	<b>0.7%</b> 🕷	Spanish	2,861	2,684	251,396	7.5%	
June 13, 2020	English       Spanish       TTY       Vietnamese       Korean       All Other         B7.4%       10.9%       0.7%       0.2%       0.1%       0.7%       English       Spanish       141         Spanish       Chinese       2,861       Spanish       2,861       Spanish       2,861         Key Performance Metrics (PTD)       Planned       Actual       Chinese Mandarin       103         Total Inbound Call Volume       8,145,639       10,213,890       Chinese Cantonese       139         Deflection Rate       47.0%       67.6%       Vietnamese       56         Average Handle Time       9:43       9:18       Korean       49         Inbound Call Volume       Inbound Call Volume       Arabic       18         Total Inbound Call Volume       10,138,803       Tagalog       15         Pro-Lest Week: 10,138,803       Lat Week: 75,087       Tagalog       15         Potion.       Intel Inbound Call Volume       Pro-Lest Week: 5,087       Polish       5         Pro-Lest Week: 5,087       Pro-Lest Week: 5,087       Polish       5       French       3	1,243	23,168	0.7%								
Course in the second		,			· .	Actual	Chinese Mandarin	103	93	10,074	0.3%	
•		ll Volume	2	8,145,639			Chinese Cantonese	139	83	8,585	0.3%	
· ·	Service Level - 3		5	80.0%		61.6%	Vietnamese	56	54	12,535	0.4%	
	Average Handle 1	lime		9:43		9:18	Korean	49	52	12,157	0.4%	
812422		;	Inbound	l Call Volun	ne		Russian	26	46	6,195	0.2%	
	PTD-L;					est Week: 10,138,803	Arabic	18	31	3,870	0.1%	
To date, 13,786 callers have requested the callback option.						Tagalog	15	19	2,503	0.1%		
These callbacks have resulted in					 FTD-Les	t Werk: 9,796,805	Polish	5	8	2,319	0.1%	
5,694 completed interviews and 3,631 callers being provided assistance.	IVR Call Volume						French	З	8	1,102	0.0%	
	\$TD-Lest Wesk: 275,966						Haitian Creole	33	23	2,377	0.1%	
	Direct to CSR						Portuguese	12	10	1,677	0.1%	
Status:       ● On Track       English       Spanish       TTY       Vietnamese       Korean       All Other       English       English       English       Spanish       TTY       Vietnamese       Korean       All Other       Spanish       Spanish       English       English       Spanish       English       Spanish       English       Spanish       English       English <td>7</td> <td>11</td> <td>2,177</td> <td>0.1%</td>	7	11	2,177	0.1%								
			Last Week	: 45,473			TTY	72	92	36,290	1.1%	
		588	354	254 Dos 5025 5025 4.684		1945 195 <b>8</b> 103		252	168	3,727	0.1%	
	Ur	. 2M	-4873	A A		12m 1499 199		34,703	45,473	3,342,215	100.0%	

Source: Daily Briefing Deck: Census Questionnaire Assistance



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# Periodic Performance Management Reports 2020 Census: Partners & Participating Organizations

### Status:

🔘 On Track

Data current as of: June 11, 2020

Completion Date: March 2020

### Notes:

- 2010 Census: 256,000 regional partners and 856 national partnering organizations.
- We have exceeded the 2010 Census for both national and community partners.
- The National Partnership Program (NPP) met its 2020 Census goal the week of April 20 of securing 900 national participating organizations. NPP will continue to grow the number of national partners and engagements.

Participating Organizations by Sector										
Sector	National	Community								
Nonprofit	363	70,000								
Business	127	81,212								
Chamber of Commerce/Trade or Professional Association	104	10,291								
Education	91	83,098								
Government	87	70,103								
Faith-Based Organizations	63	38,210								
Media	46	7,947								
Healthcare	43	14,250								
Technology	32	351								
International Governmental/ Consulate/ Embassy	7	348								
Grand Total	963	375,810								

Participating Organizations									
by Audiend	(es Serve)								
Audiences Served	National	Community							
Mass Appeal	404	220,288							
Black/African American	87	16,854							
Young Children	86	5,604							
Rural	77	12,132							
Hispanic/Latino	75	24,683							
Asian	75	9,835							
Native Hawailan Pacific Islander	47	640							
Veterans	41	3,150							
Young and Mobile	40	7,242							
LGBTQ	24	1,243							
Elderly	23	8,600							
Individuals with Disabilities	24	3,123							
Persons Experiencing Homelessness and Highly Mobile	21	5,315							
American Indian/ Alaskan Native	19	3,549							
MENA	15	33							

\*Participating organizations that serve more than one audience are tallied against multiple audiences served as appropriate, so the sum total is greater than the grand total shown.

Completed Community Partnership Events: 379,150



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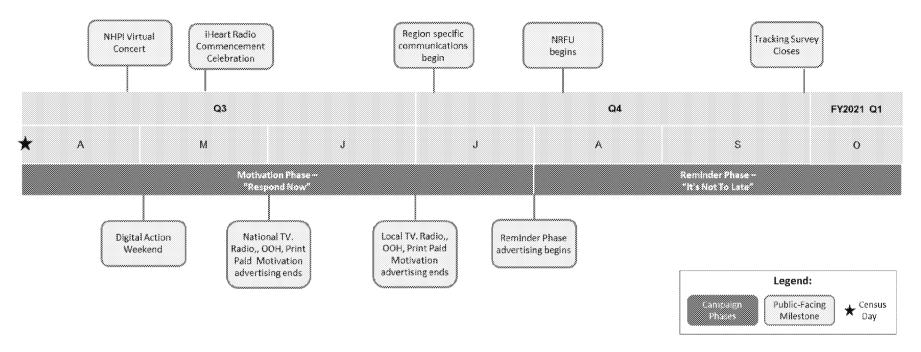
Source: Customer Relationship Management Database

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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 175 of 274 Periodic Performance Management Reports

2020 Census: Integrated Communications Campaign Weekly Report Timeline

Source: Integrated Partnerships and Communication Data Current as of: June 11, 2020



### Significant Accomplishments

- Census Open Innovations Lab (COIL) held their Civic Digital Fellowship kickoff and orientation on June 1st. Fellows met virtually with the Deputy Director of the Census Bureau for open discussion on 6/8.
- Version 2 of the 2020 Integrated Communications Plan was published and is now available on census.gov.
- Social media posts that were paused due to the social unrest resumed on 6/10.
- The Paid Media Fact Sheet (Spanish) was updated on 6/11.



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## Periodic Performatives Markagermentes Refield Ptg 3/20 Page 176 of 274 2020 Census: Monthly FY 2020 Budget Execution Report

Status: 
On Track Data current as of: May 31, 2020 Completion Date: September 30, 2020

Notes: The data are updated monthly following the financial close-out of the previous month, typically about five business days into the next month,

### FY 2020 Actual Budget Execution for the 2020 Census Program - Commitments and Obligations through 5/31/2020

\$ Amounts in Millions	т	Non-IT	Total
Total Planned through May	\$1,686.123	\$4,298.556	\$5,984.679
Available contingency and additional appropriations through May	\$247.942	\$1,432.008	\$1,679.950
Planned Programmatic through May	\$1,438.181	\$2,866.548	\$4,304.729
Total Actual Commitments and Obligations through May	\$1,397.013	\$1,936.113	\$3,333.126
Unplanned commitments/obligations through May related to adjusted 2020 Census operations due to COVID-19 (risk-based contingency)	\$98.268	\$209.442	\$307.710
Actual Programmatic Commitments and Obligations through May	\$1,298.745	\$1,726.671	\$3,025.416
Total Plan Variance (\$/%)	\$289.110 (17.1%)	\$2,362.444 (55.0%)	\$2,651.553 (44.3%)
Remaining contingency and additional appropriations planned through May	\$149.674	\$1,222.566	\$1,372.240
Delayed Field Operation Spending through May	\$0	\$1,188.572	\$1,188.572
Non-Field Operational Programmatic Variance through May	\$139.436	(\$48.694)	\$90.741

### **High-Level Variance Explanations:**

In light of the COVID-19 pandemic, the U.S. Census Bureau adjusted 2020 Census operations in order to protect the health and safety of the American public and Census Bureau employees, implement guidance from Federal, State, and local authorities regarding COVID-19, and ensure a complete and accurate count of all communities. These adjustments resulted in positive variances due to schedule adjustments, offset by additional obligations needed to support operational adjustments through the usage of planned contingency funding. The total variance for the resources planned to be available through May is \$2.652 billion, or 44 percent. Below outlines the breakdown:

- The positive variance through May against the original plan in 2020 Census IT systems and operations is \$289 million, or 17 percent. This variance consists of relatively minor timing adjustments in contract actions and other IT purchases to later months in the fiscal year, totaling \$139 million. The remaining \$150 million represents a portion of contingency funding originally planned in April that has not yet been obligated.
- The positive variance through May against the original plan in 2020 Census non-IT operations is \$2,362 billion, or 55 percent. This variance consists of \$1.189 billion delayed spending in the field operations as a result of schedule adjustments, and \$1.223 billion representing a portion of contingency and additional appropriations originally planned in April that has not yet been obligated. This variance is partially offset by a -\$49 million non-Field variance, primarily from a prior decision to increase funding above the original plan for the ICC contract to facilitate additional media purchases ahead of Census Day.
- While contingency contributes to the overall positive variance, this is a function of a budget decision last October to make all risk-based contingency available for peak operations. Decisions were made to use risk-based contingency funds to support \$308 million in unplanned obligations or commitments through May as the result of the operational adjustments. The funds used to date include funding field staff salaries during to the suspension of field operations, IT purchases for additional devices and licenses, additional media purchases to encourage self response throughout the spring, and additional costs for the extension of the Fingerprint Contract and licenses as the result of the operational timing adjustments. Source: Commerce Business Systems; Decennial Budget Integration Tool



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## Status Reporting: Phased Restart for the 2020 Decennial Census

Periodic Reporting: Release for June 15, 2020



# Periodic Performance Management Reports

Report Title	Slide Number
2020 Census: Phased Restart Update Leave Status by State	3
2020 Census: Update Leave Progress & Cost	4
2020 Census: Update Leave – Status Update	5
2020 Census: Status of National Processing Center's Paper Data Capture Centers (PDCCs)	6
2020 Census: Status of National Processing Center's Paper Data Capture Centers (PDCCs)	7
2020 Census: Revised Production Schedule for Paper Data Capture Centers (PDCCs)	8
2020 Census: Phased Restart Fingerprinting Location Status by State	9
2020 Census: Phased Restart Fingerprinting Status	10
2020 Census: Nonresponse Followup (NRFU) Soft Launch	11
2020 Census: Nonresponse Followup (NRFU) Soft Launch Decisions & Key Dates	12



## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 179 of 274 Periodic Performance Management Reports 2020 Census: Phased Restart Update Leave Status by State

Decisions to Restart work are informed by data available on the All Hazards Consortium site - "US State and Territory Actions in Response to COVID 19.

Source: Unified Tracking System Data Current as of: June 15, 2020

				% HUS C	omplete					% HUS C	omplete	
State	% Update Leave	HUs in UL Workload	Prior Week	Current Week	Change	State	% Update Leave	HUs in UL Workload	Prior Week	Current Week	Change	
U.S. Total	4.5%	6,805,523	85.7%	94.4%	8.8%	Nebraska	3.5%	30,670	89.3%	90.4%	1.0%	
Alabama	3.2%	81,964	99.8%	99.8%	0.0%	Nevada	3.6%	47,778	97.9%	98.6%	0.7%	
Alaska	34.1%	110,022	89.3%	94.2%	4.8%	New Hampshire	9.9%	65,936	43.7%	72.3%	28.6%	
Arizona	6.6%	214,291	61.7%	74.1%	12.5%	New Jersey	1.1%	40,514	59.8%	80.9%	21.1%	
Arkansas	5.0%	77,716	100.0%	100.0%	0.0%	New Mexico	19.2%	200,664	46.4%	60.5%	14.1%	
California	2.3%	348,797	73.9%	92.8%	18.9%	New York	3.0%	270,545	65.4%	80.3%	14.9%	
Colorado	7.5%	195,895	92.4%	97.6%	5.1%	North Carolina	3.3%	164,775	97.6%	97.8%	0.1%	
Connecticut	0.4%	5,868	78.2%	98.1%	19.8%	North Dakota	9.9%	40,051	98.3%	98.6%	0.3%	
Florida	1.7%	171,871	98.7%	98.7%	0.0%	Ohio	0.6%	34,686	90.8%	100.0%	9.2%	
Georgia	2.3%	111,905	100.0%	100.0%	0.0%	Oklahoma	9.8%	187,921	100.0%	100.0%	0.0%	
Hawaii	10.8%	63,303	54.6%	91.5%	36.9%	Oregon	1.4%	27,198	100.0%	100.0%	0.0%	
Idaho	9.0%	70,780	99.9%	99.9%	0.0%	Pennsylvania	3.3%	197,124	100.0%	100.0%	0.0%	
Illinois	0.8%	42,827	67.1%	94.5%	27.4%	Rhode Island	1.1%	5,657	100.0%	100.0%	0.0%	
Indiana	1.3%	39,142	100.0%	100.0%	0.0%	South Carolina	2.4%	61,375	76.3%	98.1%	21.7%	
lowa	0.9%	14,050	100.0%	100.0%	0.0%	South Dakota	12.4%	51,715	62.0%	72.5%	10.5%	
Kansas	2.4%	32,178	100.0%	100.0%	0.0%	Tennessee	0.3%	9,010	100.0%	100.0%	0.0%	
Kentucky	3.7%	78,593	100.0%	100.0%	0.0%	Texas	3.6%	441,668	82.8%	94.4%	11.6%	
Louisiana	4.0%	91,447	100.0%	100.0%	0.0%	Utah	7.6%	90,972	93.4%	97.4%	4.0%	
Maine	14.2%	111,689	98.1%	100.0%	1.9%	Vermont	17.2%	61,075	100.0%	100.0%	0.0%	
Massachusetts	2.2%	69,244	80.2%	90.4%	10.2%	Virginia	0.9%	34,615	100.0%	100.0%	0.0%	
Michigan	2.2%	106,770	64.2%	90.8%	26.6%	Washington	2.8%	92,093	95.8%	97.5%	1.7%	
Minnesota	3.4%	86,706	56.9%	76.2%	19.3%	West Virginia	28.8%	289,189	100.0%	100.0%	0.0%	
Mississippi	3.7%	54,499	100.0%	100.0%	0.0%	Wisconsin	3.3%	93,399	74.3%	93.1%	18.8%	
Missouri	4.3%	131,018	100.0%	100.0%	0.0%	Wyoming	22.9%	67,114	73.6%	95.6%	22.0%	
Montana	19.2%	112,978	87.2%	92.2%	5.0%	Puerto Rico	100.0%	1,776,226	89.1%	99.4%	10.4%	

All ACOs with UL Workload Have Restarted Legend:

Some ACOs with UL Workload Have Restarted



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### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 180 of 274

## Periodic Performance Management Reports 2020 Census: Update Leave Progress & Cost

Millions

Ś80

\$60

\$40

\$20

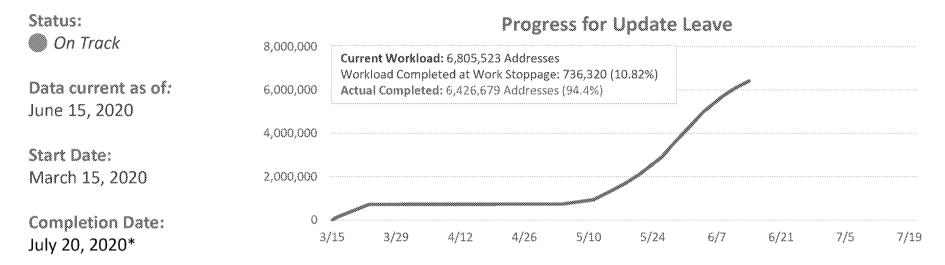
ŚŌ

3/15

Total Budget: \$57.3 M

3/29

Actual Cost: \$61.4M (107.3%)



### Notes:

\* Addresses in the Update Leave workload that do not self-respond are included in the Nonresponse Followup operation.

- Current Block Workload: 311,358 Blocks
- Actual Completed Blocks: 287,762 Blocks (92.4%)
  - Lister Productivity
- Addresses per Hour 2.2
- Life Cycle Cost Model Estimate
   for Addresses per Hour, 5.3

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4/26

5/10

Cost for Update Leave

6/7

5/24

6/21

7/19

7/5

Source: Unified Tracking System

### DOC 0000660

4/12

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## Periodic Performance Management Reports 2020 Census: Update Leave – Status Update

Source: Unified Tracking System, Census Data Lake, Decennial Statistical Studies Division Data Current as of: June 15, 2020

## **Operation:**

The Update Leave (UL) operation is designed to occur in areas where the majority of housing units either do not have mail delivered to the physical location of the housing unit, or the mail delivery information for the housing unit cannot be verified. A Census Bureau employee will physically deliver a 2020 Census invitation to these housing units.

### Workload:

- Update Leave Original Workload (does not change): 6,805,523
- Workload Completed March 18 (date field operations were suspended): 736,320
  - Percentage Completed at suspension: 10.82%
- Workload Completed as of June 15: 6,426,679
  - Percentage Completed: 94.43%

**Response Rates:** 

- UL Total Responses (as of March 18): 139,825
  - Internet: 12,478 (8.92%)
  - Paper: 127,189 (90.96%)
  - Phone: 158 (0.11%)
- UL Total Responses (as of June 15): 1,820,436
  - Internet: 989,898 (54.38%)
  - Paper: 799,774 (43.93%)
  - Phone: 30,764 (1.69%)



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 182 of 274 Periodic Performance Management Reports 2020 Census: Status of National Processing Center's Paper Data Capture Centers (PDCCs)

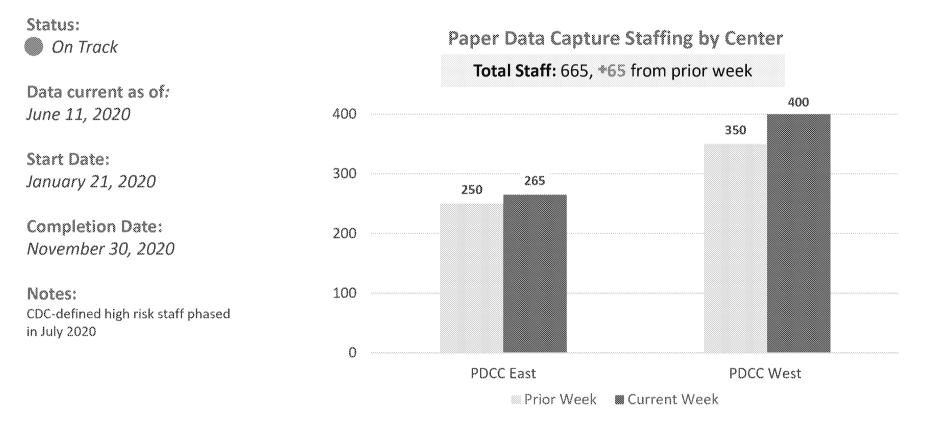
Source: National Processing Center Data Current as of: June 11, 2020

- Staffing Status:
  - Current: 265 staff working at PDCC-East and 400 staff working at PDCC-West
  - Teams reducing unprocessed paper backlog by more than 100K questionnaires/day (both sites)
  - NPC staff in CDC-defined high risk groups projected back to work in July 2020
- Personnel Protective Equipment (PPE) Status:
  - Adequate supply of disposable gloves, hand sanitizer, and face coverings on hand.
  - NPC distributing hand sanitizer and face coverings to support field operations
- Stay Home Order/Healthcare System Status:
  - Indiana: Entering Stage 4 early on June 12 instead of June 14, 2020; health data remains stable
  - Arizona: Experiencing an acute spike in Coronavirus associated hospitalizations; ICU beds 76% filled (same as peak in Mar/Apr 2020); may delay return of NPC high-risk staff in Phoenix



## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 183 of 274

# Periodic Performance Management Reports 2020 Census: Phased Restart Paper Data Capture Center Staffing Status



DOC 0000663



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# Periodic Performance Management Reports

2020 Census: Revised Production Schedule for Paper Data Capture Centers (PDCCs)

Source: National Processing Center Data Current as of: June 15, 2020

	Revised Schedule
Estimated Workload	26 Million Questionnaires (current estimate)
Calendar Time Frame	May 1 – November 30 (29 weeks)
Production Schedule	Ramp up: May 4 – July 15 (10.5 weeks) Full Capacity: July 15 – November 30 (18.5 weeks)
Full Capacity Production	404,000 questionnaires processed per day *based on scanner production line (slowest production line)
Full Production Days Total	July 15 – November 30: 94 production days
Total Processing Capacity	Jun 15 – July 15: 3.5 million questionnaires July 15 – November 30: 38 million questionnaires
Total Processing Capacity	<ul> <li>41.5 million questionnaires</li> <li>+ <u>3.5 million questionnaires already processed to date</u></li> <li>45.0 million questionnaires</li> <li>19.0 million questionnaire excess capacity (using current estimates)</li> </ul>



## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 185 of 274 Periodic Performance Management Reports 2020 Census: Phased Restart Fingerprinting Location Status by State

Source: 2020 R&A and DAPPS

Data current for the week of: June 15, 2020

	Number of		Sites	Open					Sites	Open
State	ACOS	Fingerprint Sites	Prior Week	Current Week	Change	State	Number of ACOs	Engerprint Sites	Prior Week	Current Week
U.S. Total	248	824	823	823	0	Nebraska	1	11	11	11
Alabama	3	19	19	19	0	Nevada	2	6	6	6
Alaska	1	3	3	3	0	New Hampshire	1	4	4	4
Arizona	6	13	13	13	0	New Jersey	8	13	13	13
Arkansas	2	14	14	14	0	New Mexico	2	15	15	15
California	30	60	60	60	0	New York	21	26	26	26
Colorado	4	22	22	22	0	North Carolina	7	32	32	32
Connecticut	3	6	6	6	0	North Dakota	1	11	11	11
Delaware	1	1	1	1	0	Ohio	8	34	34	34
Florida	15	49	49	49	0	Oklahoma	3	11	11	11
Georgia	8	22	22	22	0	Oregon	3	12	12	12
Hawaii	1	7	7	7	0	Pennsylvania	9	25	25	25
Idaho	1	6	6	6	0	Rhode Island	1	3	3	3
Illinois	10	17	17	17	0	South Carolina	3	13	13	13
Indiana	4	20	20	20	0	South Dakota	1	10	10	10
lowa	1	13	13	13	0	Tennessee	4	17	17	17
Kansas	2	13	13	13	0	Texas	26	65	65	65
Kentucky	2	17	17	17	0	Utah	2	10	10	10
Louisiana	4	12	12	12	0	Vermont	1	4	4	4
Maine	1	6	6	6	0	Virginia	6	15	15	15
Maryland	4	8	8	8	0	Washington	5	20	20	20
Massachusetts	6	11	11	11	0	Washington DC	1	0*	0	0
Michigan	5	25	25	25	0	West Virginia	1	8	8	8
Minnesota	3	14	14	14	0	Wisconsin	4	18	18	18
Mississippi	2	12	12	12	0	Wyoming	1	12	12	12
Missouri	3	16	16	16	0	Puerto Rico	3	7	7	7
Montana	1	16	15	15	0					

Legend: All ACOs Have Restarted

Some ACOs Have Restarted



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Change

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Periodic Performance Management Reports 2020 Census: Phased Restart Fingerprinting Status

Status: On Track

Change from Quincini 27107 Stellus Data current for Week Prior Week Maak the week of: Total Number of Applicants that 2,929,968 +8,489 2,938,457 June 15, 2020 **Reached DAPPS Total Number Selected** 1,015,423 +36.1791,051,602 Start Date: January 21, 2020 **Total Number Fingerprinted** 643.563 +31.436 674.999 **Completion Date: Total Pending Fingerprinting** 371.860 +4.743376.603 October 31, 2020 Total Remaining Applicant Pool 1,914,545 -27,690 1,886,855 Notes:

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**Overall Fingerprinting Status** 

Source: Unified Tracking System, Automated Tracking and Control



## Periodic Performance Management Reports 2020 Census: Nonresponse Followup (NRFU) Soft Launch

Source: Decennial Census Management Division Data Current as of: June 15, 2020

## Soft Launch Design

- One office per region Allows us to start in a controlled and orderly way that catches and solves possible problems early, especially in light of any untested changes required for our response to COVID-19.
- The NRFU soft launch will start small to verify our systems work without problems.
- We have designed a three-cycle soft launch. As each cycle is completed, the following cycle will include more ACOs with more cases.

## **Criteria Considered**

Offices in each soft launch cycle will be chosen based on a number of factors:

- 1. Safe To Work: States satisfy the federal gating criteria a second time
- 2. Public Response: Are the patterns of "approved" public behavior consistent with in-person contact? Are there ongoing restrictions regarding public engagement which conflict with conducting personal visits?
- 3. Internal Readiness: Devices must be available at the ACOs selected; must be able to select and onboard trainees in time for training; must be able to deliver PPE to trainees in sufficient quantities.
- 4. Key operational and systems priorities: ACOs are selected because they meet soft launch criteria such as: ACO in a rural area, urban, or suburban area; has military bases and/or American Indian reservations in its area; has challenging road networks; or connectivity issues.



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## Periodic Performance Management Reports 2020 Census: Nonresponse Followup (NRFU) Soft Launch Decisions & Key Dates

Source: Decennial Census Management Division Data Current as of: June 15, 2020

## **Soft Launch Decisions**

- Cycle 1: Six ACOs, one per region, totaling approximately 10,000 enumerators.
- Cycle 2: Approximately 12-24 ACOs with special weighting on Southeast costal areas and Puerto Rico, totaling approximately 20,000 40,000 enumerators.
- Cycle 3: Scale to be determined based on results of Cycle 1 and 2.

## **Key Dates**

Activity	Cycle 1 Soft Launch Key Dates	Cycle 2 Soft Launch Key Dates
Confirm ACO selection	7/1	7/14
CFS Training	6/18	7/1
Enumerator Training	7/7	7/21
Deploy to Field	7/16	7/30



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## Status Reporting: 2020 Decennial Census

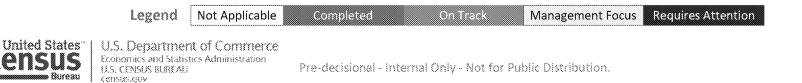
Periodic Reporting: Release for June 22, 2020



# Periodic Performance Management Reports

Release for June 22, 2020

Status	Report Title	Summary	Slide Number
0	2020 Census: Recruiting Ranges Over Time		4
	2020 Census: Applicant Status	Actions taken to achieve our recruiting target were successful. We have achieved our applicant goal.	5
	2020 Census: Remote Alaska Production Progress & Cost	Lack of access to some villages due to COVID-19 quarantines has required moving the planned completion of the Remote Alaska operation to August 31, 2020.	6
۲	2020 Census: Self-Response of Housing Units	Self-Response to the 2020 Census is tracking within the projected range. The projected Self-Response rate has been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.	7
	2020 Census: Self-Response of Housing Units – Zoomed in View		8
0	2020 Census: Self-Response of Housing Units by Response Mode	Internet response is exceeding expectations. The projected Self- Response rates by mode have been revised to account for re- planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.	9
0	2020 Census: Self-Response of Housing Units by Response Mode – Zoomed in View		10
0	2020 Census: Self-Response of Housing Units by State		11



# Periodic Performance Management Reports

Release for June 22, 2020

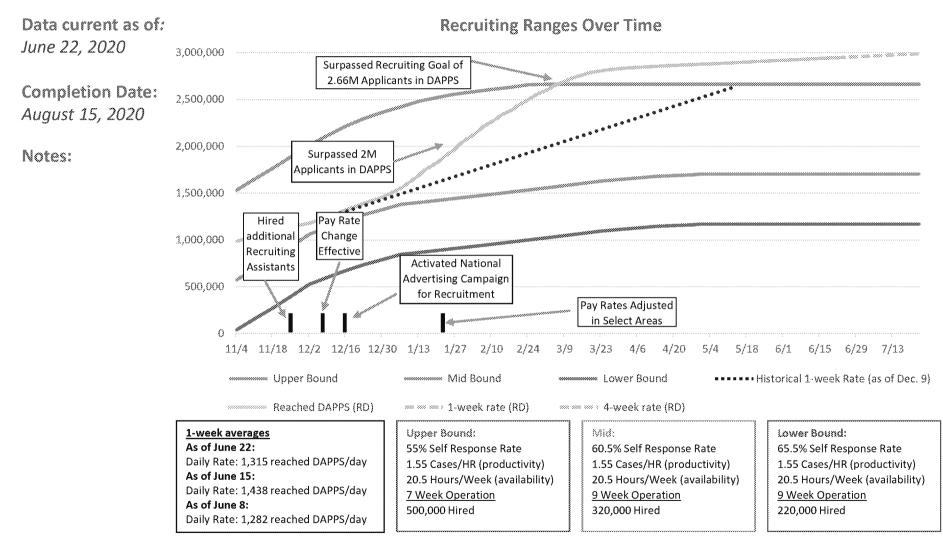
Status	Report Title	Summary	Slide Number	
0	2020 Census: States with the Highest and Lowest Self-Response Rates Relative to Projections		12	
	2020 Census: Questionnaire Assistance Inbound Calls	Inbound call support continues. A return call option is available to callers who leave a message requesting this option.	13	
۲	2020 Census: Partners & Participating Organizations	Progress to establish relationships with National and community organizations is ongoing. The number of partnering organizations at the national-level has grown to 973. The 2020 Census exposure at the local and community level continues; the number of active community partners is almost 379,000. We have exceeded the 2010 Census numbers for both national and community partners.	14	
	2020 Census: Integrated Communications Campaign Weekly Report Timeline	Steady progress continues on Integrated Communications Campaign efforts. The program is rapidly preparing new messages and delivery vehicles in light of the our current environment.	15	
۲	2020 Census: Monthly FY 2020 Budget Execution Report	Fiscal Year 2020 budget execution is managing budget to address critical program needs.	16	



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## Periodic Performance Management Reports 2020 Census: Recruiting Ranges Over Time





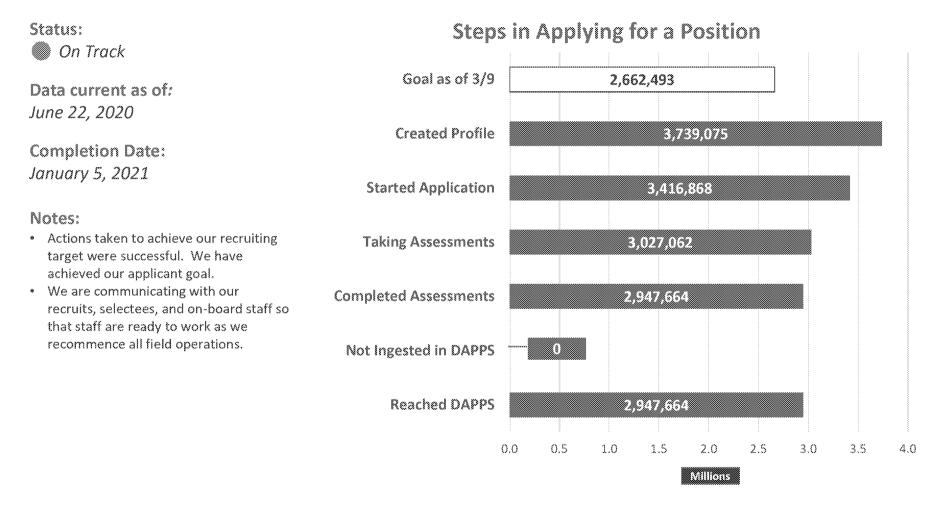
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Source: 2020 R&A/DAPPS Applicant Summary Report

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## Periodic Performance Management Reports 2020 Census: Applicant Status



Source: 2020 R&A/DAPPS Applicant Summary Report



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# Periodic Performance Management Reports 2020 Census: Remote Alaska Progress & Cost

### Status:

🌑 On Track

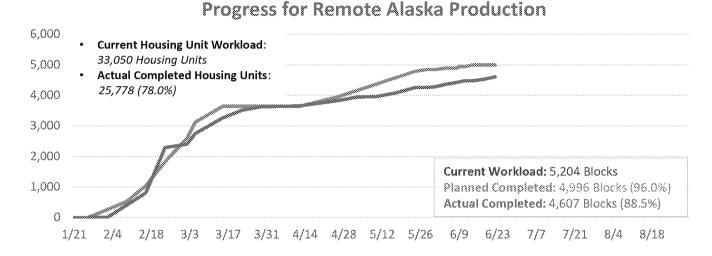
Data current as of: June 22, 2020

Start Date: January 21, 2020

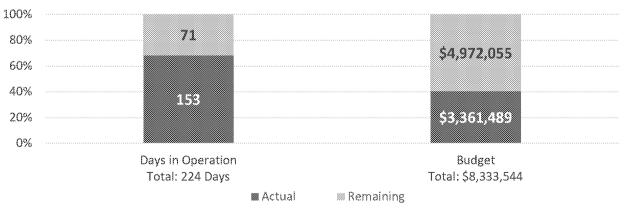
Completion Date: August 31, 2020

### Notes:

Lack of access to some villages due to COVID-19 quarantines has required moving the planned completion of the Remote Alaska operation to August 31, 2020.



## Key Performance Indicators for Remote Alaska



Source: Unified Tracking System, Automated Tracking and Control



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# Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units

Status:

🌑 On Track

Data current as of: June 22, 2020

Start Date: March 12, 2020

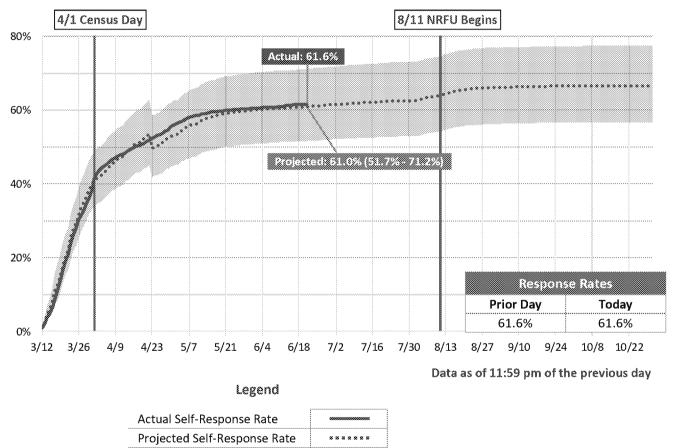
Completion Date: October 31, 2020\*

Notes:

- As of April 22, the projected Self-Response rate has been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.
- Response rates reflect responses from Self-Response and Update Leave.
- \* Internet, Paper, and Phone response options remain available throughout the data collection timeframe to offer maximum flexibility for respondents.



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Actual vs. Projected Self-Response Rates

Lower & Upper Bound

Source: Census Data Lake & Decennial Statistical Studies Division

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## Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units –Zoomed in View

# Status:

Data current as of: June 22, 2020

Start Date:

March 12, 2020

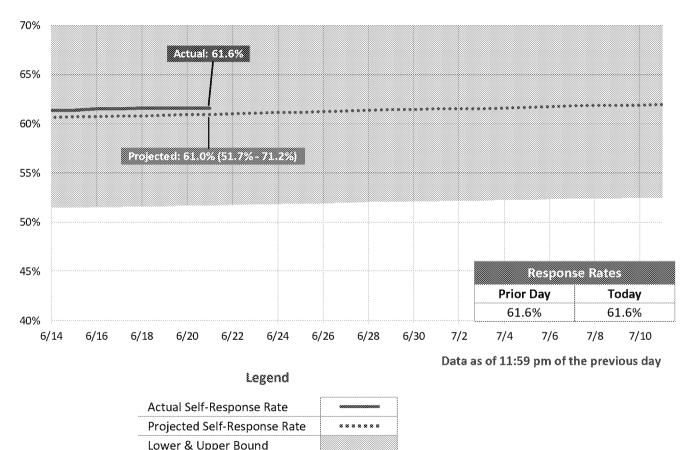
Completion Date: October 31, 2020\*

### Notes:

- As of April 22, the projected Self-Response rate has been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.
- Response rates reflect responses from Self-Response and Update Leave.
- \* Internet, Paper, and Phone response options remain available throughout the data collection timeframe to offer maximum flexibility for respondents.



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## Actual vs. Projected Self-Response Rates

Source: Census Data Lake & Decennial Statistical Studies Division

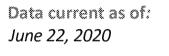
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### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 199 of 274

# Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units by Response Mode

### Status:

O Management Focus



Start Date:

March 12, 2020

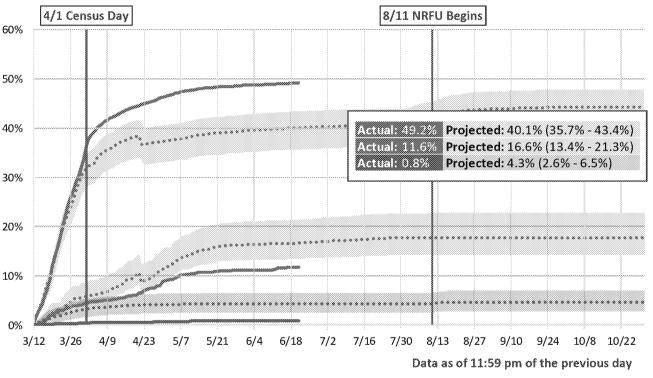
## Completion Date: October 31, 2020\*

Notes:

- As of April 22, the projected Self-Response rates have been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.
- The paper counts include inbound mail.
- \* Internet, Paper, and Phone response options remain available throughout the data collection timeframe to offer maximum flexibility for respondents.



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Actual vs. Projected Self-Response Rates by Mode

Legend

	Internet	Paper	Phone
Actual Self-Response Rate			************
Projected Self-Response Rate	******	******	******
Lower & Upper Bound			

Source: Census Data Lake & Decennial Statistical Studies Division

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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 200 of 274

## Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units by Response Mode – Zoomed In

Status: Management Focus

Data current as of: June 22, 2020

Start Date:

March 12, 2020

## Completion Date: October 31, 2020\*

Notes:

- As of April 22, the projected Self-Response rates have been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.
- The paper counts include inbound mail.
- \* Internet, Paper, and Phone response options remain available throughout the data collection timeframe to offer maximum flexibility for respondents.



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60% 50% 40% AGREE (35.7% - 43.4%) And the Projected: 16.6% (13.4% - 21.3%) 30% Actual 0.8% Projected: 4.3% (2.6% - 6.5%) 20% 10% 0% 6/16 6/18 6/20 6/22 6/24 6/26 6/28 6/30 7/2 7/4 7/6 7/8 7/10 6/14 Data as of 11:59 pm of the previous day

Actual vs. Projected Self-Response Rates by Mode

	Legend		
	Internet	Paper	Phone
Actual Self-Response Rate			************
Projected Self-Response Rate	* * * * * * *	******	******
Lower & Upper Bound			

Source: Census Data Lake & Decennial Statistical Studies Division

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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 201 of 274 Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units by State

Source: Decennial Statistical Studies Division

Data Current as of: June 22, 2020

State	Actual	2010 Rate (start of NRFU)	2010 Rate (Final)	State	Actual	2010 Rate (start of NRFU)	2010 Rate (Final)
U.S. Total	61.6%	63.5%	66.5%	New Hampshire	61.2%	61.5%	64.4%
Minnesota	71.2%	71.6%	74.1%	Nevada	60.9%	58.7%	61.4%
Wisconsin	68.6%	71.2%	73.5%	Rhode Island	59.5%	62.8%	65.7%
Michigan	67.9%	65.4%	67.7%	Delaware	59.4%	60.8%	64.1%
lowa	67.8%	71.0%	73.0%	Alabama	59.4%	59.5%	62.5%
Nebraska	67.8%	68.8%	71.1%	Florida	58.8%	59.6%	63.0%
Washington	67.0%	63.7%	67.2%	Arizona	58.2%	58.5%	61.3%
Virginia	66.5%	66.2%	69.0%	North Carolina	57.9%	62.1%	64.8%
Illinois	66.3%	67.7%	70.5%	District of Columbia	57.6%	62.2%	66.0%
Ohio	66.3%	66.2%	69.0%	Hawaii	57.6%	60.7%	64.1%
Indiana	66.1%	67.0%	69.6%	Georgia	57.5%	59.5%	62.5%
Utah	65.9%	65.4%	68.6%	New York	56.9%	61.3%	64.6%
Maryland	65.6%	66.5%	69.5%	Mississippi	56.7%	58.1%	61.3%
Kansas	65.4%	67.4%	70.0%	Arkansas	56.4%	59.5%	62.3%
Kentucky	65.2%	63.0%	65.7%	Texas	56.3%	60.3%	64.4%
Idaho	65.1%	64.6%	67.1%	South Carolina	56.1%	62.2%	64.7%
Connecticut	65.0%	66.3%	69.5%	Oklahoma	56.0%	58.9%	62.3%
Pennsylvania	64.9%	67.8%	70.2%	Louisiana	55.8%	57.9%	61.0%
Colorado	64.9%	64.4%	67.2%	Wyoming	55.4%	61.1%	63.4%
Oregon	64.1%	63.9%	66.9%	Montana	55.2%	62.3%	64.6%
Massachusetts	63.6%	65.6%	68.8%	Vermont	54.6%	58.1%	60.3%
New Jersey	63.5%	64.4%	67.6%	West Virginia	53.2%	56.8%	59.1%
California	62.7%	64.7%	68.2%	Maine	53.1%	55.3%	57.4%
South Dakota	62.7%	65.0%	67.1%	New Mexico	50.3%	56.9%	60.0%
Missouri	61.8%	65.3%	67.5%	Alaska	47.3%	51.6%	55.6%
North Dakota	61.4%	66.8%	68.8%	Puerto Rico	21.1%	51.2%	53.8%
Tennessee	61.2%	63.8%	67.1%		Da	ta as of 11:59 pm of th	ie previous dav

Data as of 11:59 pm of the previous day



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 202 of 274 Periodic Performance Management Reports 2020 Census: States with the Highest and Lowest Self-Response Rates Relative to Projections

Source: Decennial Statistical Studies Division Data Current as of: June 22, 2020

	High	est	
State	Actual	Projection	Actual/ Projection
Nevada	60.9%	55.8%	1.0920
Hawaii	57.6%	52.7%	1.0920
New Mexico	50.3%	46.4%	1.0852
Alaska	47.3%	43.7%	1.0833
California	62.7%	57.9%	1.0824

	Lowe	51	
State	Actual	Projection	Actual/ Projection
Rhode Island	59.5%	65.5%	0.9079
Maine	53.1%	57.3%	0.9262
New York	56.9%	60.3%	0.9445
Delaware	59.4%	62.9%	0.9447
New Hampshire	61.2%	64.1%	0.9547

Data as of 11:59 pm of the previous day



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# Periodic Performance Management Reports 2020 Census: Questionnaire Assistance Inbound Calls

Status:		Total	Inbound (	Call Volume	% (PTC	))	Calls (	Offered to	CSRs by	Language	
On Track								6/7 - 6/13	6/14 - 6/20	PTD	pid %
							English	40,774	24,902	2,984,945	88.5%
Data current as of:	Enalish	Spanish	TTY	Vietnamese	Korean	All Other	English Puerto Rico	74	53	2,073	0.1%
June 20, 2020	87.4%	11.0%	0.7% 🛞	0.2% 🐰	0.1% 🕷	0.7% 🕷	Spanish	2,684	2,665	254,061	7.5%
		Key	/ Performa	nce Metrics	(PTD)		Spanish Puerto Rico	1,243	797	23,965	0.7%
Completion Date:				Planned		Actual	Chinese Mandarin	93	62	10,136	0.3%
July 31, 2020	Total Inb Deflection	ound Call Volu 1 Pote	ime	8,195,412 47.0%		10,266,768 67.4%	Chinese Cantonese	83	68	8,653	0.3%
(pending contract MOD)	Service L	evel - 30 Seco	ands	80.0%		61.9%	Vietnamese	54	52	12,587	0.4%
	Average	Handle Time		9:43		9:18	Korean	52	48	12,205	0.4%
Notes:			Inbound	l Call Volum	ne		Russian	46	125	6,320	0.2%
To date, 13,846 callers have					PID-C	ast Week: 10,213,898	Arabic	31	17	3,887	0.1%
requested the callback option.	Total Inbour V	d Call olume				Veek: 52,878 : 10,269,758	Tagalog	19	10	2,513	0.1%
These callbacks have resulted in					PTD-Los	t Week: 9,867,722	Polish	8	6	2,325	0.1%
5,725 completed interviews and 3,641 callers being provided	IVR Call V	niume				ek: 48,529 9,917,251	French	8	5	1,107	0.0%
assistance.		PTO-Last	week: 278,812				Haitian Creole	23	23	2,400	0.1%
	Direct t		k: 2,169 283,981				Portuguese	10	11	1,688	0.1%
			PTD-Last V	Veek: 3,343,215			Japanese	11	5	2,182	0.1%
	Total Calls O to	fterad CSRs	Last Week PTD: 3	: 29,048 .371,263			TTY	92	63	36,353	1.1%
		OM 21	M 4M	6M 8M	1.0M	128 1481 168	Group Quarters	168	136	3,863	0.1%
		0m 23	19 AL	in on Inbound Ca		12.00 Americ 15287	Total	45,473	29,048	3,371,263	100.0%

Source: Daily Briefing Deck: Census Questionnaire Assistance



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# Periodic Performance Management Reports 2020 Census: Partners & Participating Organizations

### Status:

🔘 On Track

Data current as of: June 18, 2020

Completion Date: March 2020

### Notes:

- 2010 Census: 256,000 regional partners and 856 national partnering organizations.
- We have exceeded the 2010 Census for both national and community partners.
- The National Partnership Program (NPP) met its 2020 Census goal the week of April 20 of securing 900 national participating organizations. NPP will continue to grow the number of national partners and engagements.

Participating Organizations by Sector						
Sector	National	Community				
Nonprofit	367	70,367				
Business	127	82,617				
Chamber of Commerce/Trade or Professional Association	107	10,363				
Education	91	83,491				
Government	87	70,447				
Faith-Based Organizations	63	38,626				
Media	46	8,015				
Healthcare	44	14,360				
Technology	32	352				
International Governmental/ Consulate/ Embassy	9	350				
Grand Total	973	377,988				

Participating Organizations by Audiences Served*									
Audiences Served	National	Community							
Mass Appeal	409	220,319							
Black/African American	88	16,991							
Young Children	86	5,648							
Rural	77	12,358							
Asian	77	9,894							
Hispanic/Latino	76	24,890							
Native Hawalian Pacific Islander	47	645							
Veterans	41	3,170							
Young and Mobile	40	7,282							
LGBTQ	24	1,257							
Elderly	23	8,651							
Individuals with Disabilities	24	3,140							
Persons Experiencing Homelessness and Highly Mobile	22	5,363							
American Indian/ Alaskan Native	19	3,561							
MENA	15	38							

\*Participating organizations that serve more than one audience are tallied against multiple audiences served as appropriate, so the sum total is greater than the grand total shown.

Completed Community Partnership Events: 385,266



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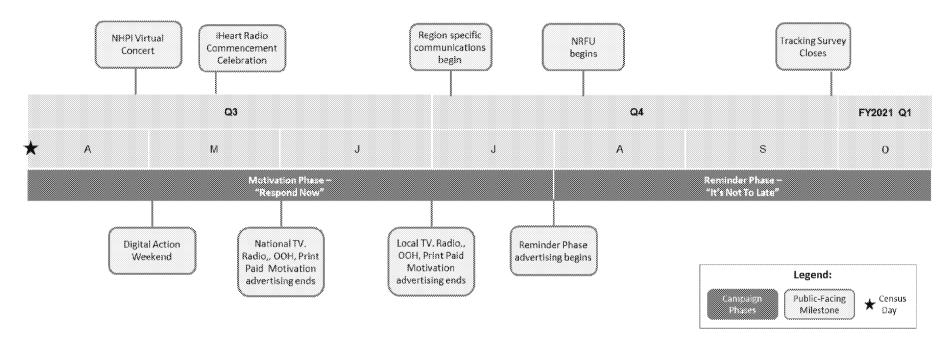
Source: Customer Relationship Management Database

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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 205 of 274 Periodic Performance Management Reports

2020 Census: Integrated Communications Campaign Weekly Report Timeline

Source: Integrated Partnerships and Communication Data Current as of: June 18, 2020



### Significant Accomplishments

- A paid search click to call ad pilot was launched in English on June 11<sup>th</sup> and in Spanish and on June 12<sup>th</sup>.
- Launched a geo-targeted test for Chicago and Los Angeles DMAs for 2020census.gov on June 15th.
- OCIA staff presented a webinar for the National Associations of Counties Rural Action Caucus on the update/leave operation and changes to the communications plan as a result of COVID-19 on June 17<sup>th</sup>



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## Periodic Performatives Markagermentes Refield Ptg 3/20 Page 206 of 274 2020 Census: Monthly FY 2020 Budget Execution Report

Status: 
On Track Data current as of: May 31, 2020 Completion Date: September 30, 2020

Notes: The data are updated monthly following the financial close-out of the previous month, typically about five business days into the next month,

### FY 2020 Actual Budget Execution for the 2020 Census Program - Commitments and Obligations through 5/31/2020

\$ Amounts in Millions	π	Non-IT	Total
Total Planned through May	\$1,686.123	\$4,298.556	\$5,984.679
Available contingency and additional appropriations through May	\$247.942	\$1,432.008	\$1,679.950
Planned Programmatic through May	\$1,438.181	\$2,866.548	\$4,304.729
Total Actual Commitments and Obligations through May	\$1,397.013	\$1,936.113	\$3,333.126
Unplanned commitments/obligations through May related to adjusted 2020 Census operations due to COVID-19 (risk-based contingency)	\$98.268	\$209.442	\$307.710
Actual Programmatic Commitments and Obligations through May	\$1,298.745	\$1,726.671	\$3,025.416
Total Plan Variance (\$/%)	\$289.110 (17.1%)	\$2,362.444 (55.0%)	\$2,651.553 (44.3%)
Remaining contingency and additional appropriations planned through May	\$149.674	\$1,222.566	\$1,372.240
Delayed Field Operation Spending through May	\$0	\$1,188.572	\$1,188.572
Non-Field Operational Programmatic Variance through May	\$139.436	(\$48.694)	\$90.741

#### **High-Level Variance Explanations:**

In light of the COVID-19 pandemic, the U.S. Census Bureau adjusted 2020 Census operations in order to protect the health and safety of the American public and Census Bureau employees, implement guidance from Federal, State, and local authorities regarding COVID-19, and ensure a complete and accurate count of all communities. These adjustments resulted in positive variances due to schedule adjustments, offset by additional obligations needed to support operational adjustments through the usage of planned contingency funding. The total variance for the resources planned to be available through May is \$2.652 billion, or 44 percent. Below outlines the breakdown:

- The positive variance through May against the original plan in 2020 Census IT systems and operations is \$289 million, or 17 percent. This variance consists of relatively minor timing adjustments in contract actions and other IT purchases to later months in the fiscal year, totaling \$139 million. The remaining \$150 million represents a portion of contingency funding originally planned in April that has not yet been obligated.
- The positive variance through May against the original plan in 2020 Census non-IT operations is \$2,362 billion, or 55 percent. This variance consists of \$1.189 billion delayed spending in the field operations as a result of schedule adjustments, and \$1.223 billion representing a portion of contingency and additional appropriations originally planned in April that has not yet been obligated. This variance is partially offset by a -\$49 million non-Field variance, primarily from a prior decision to increase funding above the original plan for the ICC contract to facilitate additional media purchases ahead of Census Day.
- While contingency contributes to the overall positive variance, this is a function of a budget decision last October to make all risk-based contingency available for peak operations. Decisions were made to use risk-based contingency funds to support \$308 million in unplanned obligations or commitments through May as the result of the operational adjustments. The funds used to date include funding field staff salaries during to the suspension of field operations, IT purchases for additional devices and licenses, additional media purchases to encourage self response throughout the spring, and additional costs for the extension of the Fingerprint Contract and licenses as the result of the operational timing adjustments. Source: Commerce Business Systems; Decennial Budget Integration Tool



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## Status Reporting: Phased Restart for the 2020 Decennial Census

Periodic Reporting: Release for June 22, 2020



# Periodic Performance Management Reports

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2020 Census: Update Leave Progress & Cost	4
2020 Census: Update Leave – Status Update	5
2020 Census: Status of National Processing Center's Paper Data Capture Centers (PDCCs)	6
2020 Census: Status of National Processing Center's Paper Data Capture Centers (PDCCs)	7
2020 Census: Revised Production Schedule for Paper Data Capture Centers (PDCCs)	8
2020 Census: Phased Restart Fingerprinting Location Status by State – FINAL June 18, 2020	9
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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 209 of 274 Periodic Performance Management Reports Decisions a 2020 Census: Phased Restart Update Leave Status by State Consortium

Decisions to Restart work are informed by data available on the All Hazards Consortium site - "US State and Territory Actions in Response to COVID 19.

Source: Unified Tracking System Data Current as of: June 22, 2020

		100	% HUs C	omplete					% HUs (	omplete	
State	% Update Leave	HUs in UL Workload	Prior Week	Current Week	Change	State	% Update Leave	HUs in UL Workload	Prior Week	Current Week	Change
U.S. Total	4.5%	6,805,523	94.4%	97.4%	2.9%	Nebraska	3.5%	30,670	90.4%	94.2%	3.9%
Alabama	3.2%	81,964	99.8%	99.8%	0.0%	Nevada	3.6%	47,778	98.6%	98.7%	0.1%
Alaska	34.1%	110,022	94.2%	96.7%	2.5%	New Hampshire	9.9%	65,936	72.3%	88.9%	16.7%
Arizona	6.6%	214,291	74.1%	78.9%	4.8%	New Jersey	1.1%	40,514	80.9%	94.7%	13.8%
Arkansas	5.0%	77,716	100.0%	100.0%	0.0%	New Mexico	19.2%	200,664	60.5%	71.4%	10.9%
California	2.3%	348,797	92.8%	99.3%	6.5%	New York	3.0%	270,545	80.3%	96.0%	15.7%
Colorado	7.5%	195,895	97.6%	98.6%	1.0%	North Carolina	3.3%	164,775	97.8%	99.6%	1.8%
Connecticut	0.4%	5,868	98.1%	100.0%	1.9%	North Dakota	9.9%	40,051	98.6%	98.6%	0.0%
Florida	1.7%	171,871	98.7%	98.7%	0.0%	Ohio	0.6%	34,686	100.0%	100.0%	0.0%
Georgia	2.3%	111,905	100.0%	100.0%	0.0%	Oklahoma	9.8%	187,921	100.0%	100.0%	0.0%
Hawaii	10.8%	63,303	91.5%	99.97%	8.51%	Oregon	1.4%	27,198	100.0%	100.0%	0.0%
Idaho	9.0%	70,780	99.9%	99.9%	0.0%	Pennsylvania	3.3%	197,124	100.0%	100.0%	0.0%
Illinois	0.8%	42,827	94.5%	98.9%	4.4%	Rhode Island	1.1%	5,657	100.0%	100.0%	0.0%
Indiana	1.3%	39,142	100.0%	100.0%	0.0%	South Carolina	2.4%	61,375	98.1%	100.0%	1.9%
lowa	0.9%	14,050	100.0%	100.0%	0.0%	South Dakota	12.4%	51,715	72.5%	83.5%	11.0%
Kansas	2.4%	32,178	100.0%	100.0%	0.0%	Tennessee	0.3%	9,010	100.0%	100.0%	0.0%
Kentucky	3.7%	78,593	100.0%	100.0%	0.0%	Texas	3.6%	441,668	94.4%	99.4%	5.0%
Louisiana	4.0%	91,447	100.0%	100.0%	0.0%	Utah	7.6%	90,972	97.4%	97.6%	0.2%
Maine	14.2%	111,689	100.0%	100.0%	0.0%	Vermont	17.2%	61,075	100.0%	100.0%	0.0%
Massachusetts	2.2%	69,244	90.4%	97.7%	7.3%	Virginia	0.9%	34,615	100.0%	100.0%	0.0%
Michigan	2.2%	106,770	90.8%	99.2%	8.4%	Washington	2.8%	92,093	97.5%	99.7%	2.2%
Minnesota	3.4%	86,706	76.2%	83.8%	7.6%	West Virginia	28.8%	289,189	100.0%	100.0%	0.0%
Mississippi	3.7%	54,499	100.0%	100.0%	0.0%	Wisconsin	3.3%	93,399	93.1%	97.9%	4.8%
Missouri	4.3%	131,018	100.0%	100.0%	0.0%	Wyoming	22.9%	67,114	95.6%	100.0%	4.4%
Montana	19.2%	112,978	92.2%	93.1%	0.9%	Puerto Rico	100.0%	1,776,226	99.4%	99.97%	0.56%

Legend: All ACOs with UL Workload Have Restarted

All UL Workload Completed



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### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 210 of 274

## Periodic Performance Management Reports 2020 Census: Update Leave Progress & Cost

Millions

Ś80

\$60

Ś40

\$20

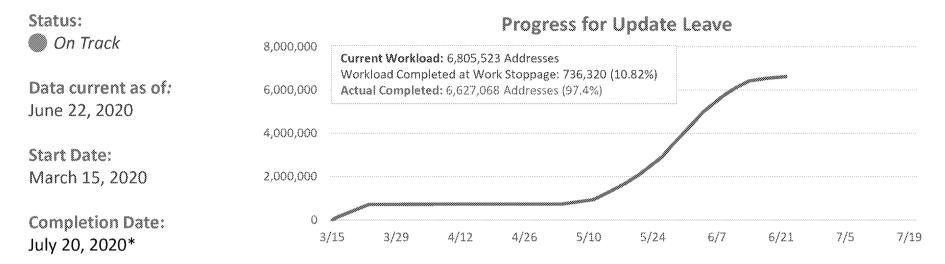
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3/15

Total Budget: \$57.3 M

3/29

Actual Cost: \$63.9M (111.7%)



### Notes:

\* Addresses in the Update Leave workload that do not self-respond are included in the Nonresponse Followup operation.

- Current Block Workload: 311,358 Blocks
- Actual Completed Blocks: 296,996 Blocks (95.4%)
  - Lister Productivity
- Addresses per Hour 3.1
- Life Cycle Cost Model Estimate
  for Addresses per Hour: 5:3



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4/26

5/10

Cost for Update Leave

6/7

5/24

6/21

7/19

7/5

Source: Unified Tracking System

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4/12

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## Periodic Performance Management Reports 2020 Census: Update Leave – Status Update

Source: Unified Tracking System, Census Data Lake, Decennial Statistical Studies Division Data Current as of: June 18, 2020

## **Operation:**

The Update Leave (UL) operation is designed to occur in areas where the majority of housing units either do not have mail delivered to the physical location of the housing unit, or the mail delivery information for the housing unit cannot be verified. A Census Bureau employee will physically deliver a 2020 Census invitation to these housing units.

### Workload:

- Update Leave Original Workload (does not change): 6,805,523
- Workload Completed March 18 (date field operations were suspended): 736,320
  - Percentage Completed at suspension: 10.82%
- Workload Completed as of June 22: 6,627,068
- Percentage Completed: 97.38%

**Response Rates:** 

- UL Total Responses (as of March 18): 139,825
  - Internet: 12,478 (8.92%)
  - Paper: 127,189 (90.96%)
  - Phone: 158 (0.11%)
- UL Total Responses (as of June 22): 1,930,460
  - Internet: 1,018,914 (52.78%)
  - Paper: 880,066 (45.59%)
  - Phone: 31,480 (1.63%)



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 212 of 274 Periodic Performance Management Reports 2020 Census: Status of National Processing Center's Paper Data Capture Centers (PDCCs)

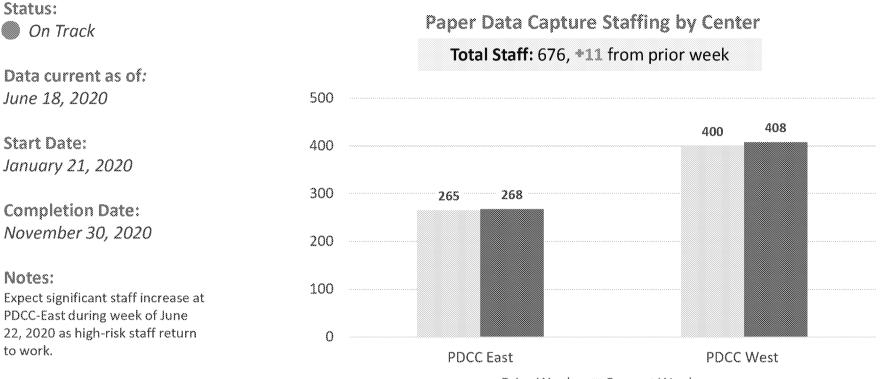
Source: National Processing Center Data Current as of: June 18, 2020

- Staffing Status:
  - Current: 268 staff working at PDCC-East and 408 staff working at PDCC-West
  - Unprocessed paper backlog down by more than 200K questionnaires/day during week of June 15
  - NPC staff in CDC-defined high risk groups:
    - Indiana projected back to work week of June 22, 2020
    - Arizona on hold at the current time due to acute spike in COVID-19 cases
- Personnel Protective Equipment (PPE) Status: (No change)
  - Adequate supply of disposable gloves, hand sanitizer, and face coverings on hand.
  - NPC distributing hand sanitizer and face coverings to support field operations
- Stay Home Order/Healthcare System Status:
  - Indiana: Entered Stage 4 of 5 on June 12, 2020; health data remains stable
  - Arizona: Experiencing an acute spike in Coronavirus associated hospitalizations; ICU beds 76% filled (same as peak in Mar/Apr 2020); is delaying return of high-risk staff in Phoenix



## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 213 of 274

# Periodic Performance Management Reports 2020 Census: Phased Restart Paper Data Capture Center Staffing Status



Prior Week Current Week



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Source: National Processing Center

# Periodic Performance Management Reports

2020 Census: Revised Production Schedule for Paper Data Capture Centers (PDCCs)

Source: National Processing Center Data Current as of: June 19, 2020

	Revised Schedule
Estimated Workload	26 Million Questionnaires (current estimate)
Calendar Time Frame	May 1 – November 30 (29 weeks)
Production Schedule	Ramp up: May 4 – July 15 (10.5 weeks) Full Capacity: July 15 – November 30 (18.5 weeks)
Full Capacity Production	404,000 questionnaires processed per day *based on scanner production line (slowest production line)
Full Production Days Total	July 15 – November 30: 94 production days
Total Processing Capacity	Jun 19 – July 15: 3.3 million questionnaires July 15 – November 30: 38 million questionnaires
Total Processing Capacity	<ul> <li>41.3 million questionnaires</li> <li>+ <u>4.4 million questionnaires already processed to date</u></li> <li><b>45.7 million questionnaires</b></li> <li>19.7 million questionnaire excess capacity (using current estimates)</li> </ul>



## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 215 of 274 Periodic Performance Management Reports 2020 Census: Phased Restart Fingerprinting Location Status by State

Final

Source: 2020 R&A and DAPPS

Data current for the week of: June 18, 2020

State	Number of	Fingerprint	Sites	Open			Number of	Fingerprint	Sites Open		
	ACOs	Sites	Prior Week	Current Week	Change	State	ACOS	Sites	Prior Week	Current Week	Change
U.S. Total	248	824	823	824	1	Nebraska	1	11	11	11	0
Alabama	3	19	19	19	0	Nevada	2	6	6	6	0
Alaska	1	3	3	3	0	New Hampshire	1	4	4	4	0
Arizona	6	13	13	13	0	New Jersey	8	13	13	13	0
Arkansas	2	14	14	14	0	New Mexico	2	15	15	15	0
California	30	60	60	60	0	New York	21	26	26	26	0
Colorado	4	22	22	22	0	North Carolina	7	32	32	32	0
Connecticut	3	6	6	6	0	North Dakota	1	11	11	11	0
Delaware	1	1	1	1	0	Ohio	8	34	34	34	0
Florida	15	49	49	49	0	Oklahoma	3	11	11	11	0
Georgia	8	22	22	22	0	Oregon	3	12	12	12	0
Hawaii	1	7	7	7	0	Pennsylvania	9	25	25	25	0
ldaho	1	6	6	6	0	Rhode Island	1	3	3	3	0
Illinois	10	17	17	17	0	South Carolina	3	13	13	13	0
Indiana	4	20	20	20	0	South Dakota	1	10	10	10	0
lowa	1	13	13	13	0	Tennessee	4	17	17	17	0
Kansas	2	13	13	13	0	Texas	26	65	65	65	0
Kentucky	2	17	17	17	0	Utah	2	10	10	10	0
Louisiana	4	12	12	12	0	Vermont	1	4	4	4	0
Maine	1	6	6	6	0	Virginia	6	15	15	15	0
Maryland	4	8	8	8	0	Washington	5	20	20	20	0
Massachusetts	6	11	11	11	0	Washington DC	1	0	0	0	0
Michigan	5	25	25	25	0	West Virginia	1	8	8	8	0
Minnesota	3	14	14	14	0	Wisconsin	4	18	18	18	0
Mississippi	2	12	12	12	0	Wyoming	1	12	12	12	0
Missouri	3	16	16	16	0	Puerto Rico	3	7	7	7	0
Montana	1	16	15	16	1						••••••



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Periodic Performance Management Reports 2020 Census: Phased Restart Fingerprinting Status

Status:

🔘 On Track

2103 Change from Quincint Seins Data current for Week Prior Week W/aak the week of: Total Number of Applicants that 2,938,457 +9,207 2,947,664 June 22, 2020 **Reached DAPPS Total Number Selected** 1,051,602 +56,968 1,108,570 Start Date: January 21, 2020 **Total Number Fingerprinted** +38.788 713,787 674.999 **Completion Date: Total Pending Fingerprinting** 376,603 +18,180 394.783 October 31, 2020 **Total Remaining Applicant Pool** 1,886,855 -47,761 1,839,094 Notes:

**Overall Fingerprinting Status** 

Census Bureau

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Source: Unified Tracking System, Automated Tracking and Control

Periodic Performance Management Reports 2020 Census: Restarting and Monitoring NRFU Operations

Data Current as of: June 22, 2020

In response to the COVID-19 pandemic, the Census Bureau suspended in-person field activity in March 2020. *This document lays out guidance for restarting and ongoing monitoring in-person interviewing (also called personal visits) for Census Bureau activities.* 

Interviewing typically involves contacting households, businesses and other organizations to collect information either via an electronic instrument (laptop, tablet or phone) or a paper document.



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Periodic Performance Management Reports 2020 Census: Fundamentals for In-Person Interviewing

Data Current as of: June 22, 2020

## Three Key Fundamentals



We will incorporate the use of PPE, social distancing, and other procedural guidance in accordance with local directives while conducting personal visits.



We will supply masks/face coverings and instruct field workers to wash hands frequently in accordance with CDC guidance. We will supply other PPE (sanitizer and hand coverings) as appropriate and available.



We will work in areas where State and Local officials have allowed businesses and services to expand public interaction commensurate with inperson interviewing.



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## Periodic Performance Management Reports 2020 Census: Key Decision Points for Activating In-Person Interviewing

Data Current as of: June 22, 2020

### 1. Safe to Work (Determined Nationally)

**<u>OBJECTIVE</u>**: We will only conduct in-person interviews in locations where we can minimize risk to our employees and the American public.

### CRITERIA:

- States satisfy the federal gating criteria a second time.
- Data supports ongoing cycle of 14-day downward trends (similar to criteria used to determine Phase 2).
- Governor declares the State's entry into Phase 2 (or similar declaration).

## 2. Public Response

(Determined Regionally at the ACO Level, with Nationally-provided data)

**<u>OBJECTIVE</u>**: Identify areas where the effect of the virus does not substantially undermine public response to in-person interviewing.

### CRITERIA:

- Are the patterns of "approved" public behavior consistent with in-person contact? (e.g., barber shops open, restrictions on public gatherings relaxed, other personal contact business open)
- Are there levels of public engagement consistent with an open response to cooperate?
- Evidence from other organizations/agencies

   Delivery services, Restaurants/Theaters, Schools
- Are there ongoing restrictions regarding public engagement which conflict with conducting personal visits?

## 3. Internal Readiness

(Determined Regionally at the ACO Level)

**<u>OBJECTIVE</u>**: Ensure we are ready to conduct inperson interviewing in a way that minimizes risk to the public and our employees.



### CRITERIA:

- Are workers available to conduct the work?
  - Do we have positive indication they are available for work?
  - Have they completed the required awareness training and using PPE?
- Is the appropriate PPE in place? (Masks/face coverings must be available, hand sanitizer & gloves available as appropriate)
- Do we have data collection equipment staged and ready for use?



## Periodic Performance Management Reports 2020 Census: Nonresponse Followup (NRFU) Soft Launch

Source: Decennial Census Management Division Data Current as of: June 18, 2020

## Soft Launch Design

- One office per region (COVID-19 resurgence permitting) Allows us to start in a controlled and orderly way that catches and solves possible problems early, especially in light of any untested changes required for our response to COVID-19.
- The NRFU soft launch will start small to verify our systems work without problems.
- We have designed a three-cycle soft launch. As each cycle is completed, the following cycle will include more ACOs with more cases.

## **Criteria Considered**

Offices in each soft launch cycle will be chosen based on a number of factors:

- 1. Safe To Work: States satisfy the federal gating criteria a second time
- 2. Public Response: Are the patterns of "approved" public behavior consistent with in-person contact? Are there ongoing restrictions regarding public engagement which conflict with conducting personal visits?
- 3. Internal Readiness: Devices must be available at the ACOs selected; must be able to select and onboard trainees in time for training; must be able to deliver PPE to trainees in sufficient quantities.
- 4. Key operational and systems priorities: ACOs are selected because they meet soft launch criteria such as: ACO in a rural area, urban, or suburban area; has military bases and/or American Indian reservations in its area; has challenging road networks; or connectivity issues.



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# Periodic Performance Management Reports 2020 Census: Nonresponse Followup (NRFU) Soft Launch Decisions & Key Dates

Source: Decennial Census Management Division Data Current as of: June 18, 2020

## **Soft Launch Decisions**

- Cycle 1: Six ACOs, one per region, totaling approximately 10,000 enumerators.
- Cycle 2: Approximately 12-24 ACOs with special weighting on Southeast costal areas and Puerto Rico, totaling approximately 20,000 40,000 enumerators.
- Cycle 3: Scale to be determined based on results of Cycle 1 and 2.

## **Key Dates**

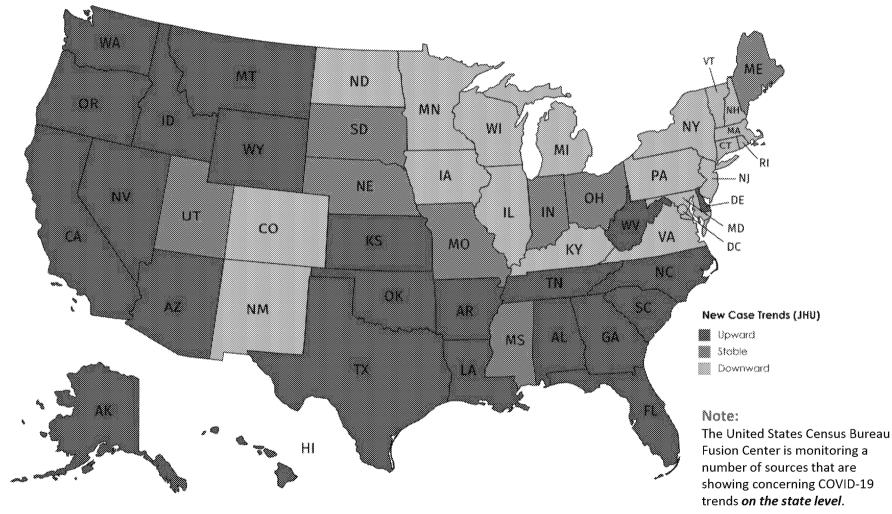
Activity	Cycle 1 Soft Launch Key Dates	Cycle 2 Soft Launch Key Dates
Confirm ACO selection	7/1	7/14
CFS Training	6/18	7/1
Enumerator Training	7/7	7/21
Deploy to Field	7/16	7/30



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## Periodic Performance Management Reports 2020 Census: Case Trends

Source: Johns Hopkins University Data Current as of: June 22, 2020





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# Periodic Performance Management Reports 2020 Census: Initial and Backup ACOs for NRFU Soft Launch

Source: Decennial Census Management Division Data Current as of: June 18, 2020

	Initial ACO Ris	k Score Sumr	nary
Number	Name	State	ACO Risk Score
2262	Gardiner	Maine	Low
2382	Nashville	Tennessee	High
2581	Kansas City	Missouri	Medium
2901	Gulfport	Mississippi	High
3167	Oklahoma County	Oklahoma	Medium
3256	Boise	Idaho	Medium

	Backup ACO I	Risk Score Sumn	nary
Number	Name	State	ACO Risk Score
2254	Hartford	Connecticut	Low
2379	State College	Pennsylvania	Low
2390	Beckley	West Virginia	Low
2569	Evansville	Indiana	Low
2988	Baton Rouge	Louisiana	Low
2990	New Orleans	Louisiana	Low
3159	Wichita	Kansas	Low
3297	Tacoma	Washington	Low

## ACO Risk Score Methodology

	DHS Risk Categorization
LOW	The growth in new cases through two successive weeks has to be less than 10% each week.
MEDIUM	The ACO is not low risk and the rate of new cases is <100 per 100K population.
HIGH	The ACO is not low risk and the rate of new cases is >=100 per 100K population.

### ACO Risk Score

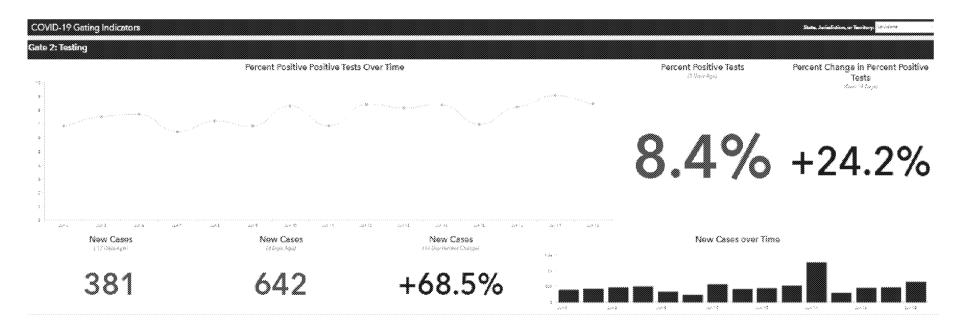
- Determined using the USAFacts.org dataset for ACO . level metrics
- Applies the DHS Risk Score methodology for identify . Low, Medium and High risk areas to the ACO boundary level to provide an ACO Risk Score



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## Periodic Performance Management Reports 2020 Census: Louisiana High Risk State

Source: Data from HHS GEO Health Platform <a href="https://geohealth.hhs.gov/arcgis/apps/MapSeries/index.html?appid=cf82ec972495419796e14b5c2459523e">https://geohealth.hhs.gov/arcgis/apps/MapSeries/index.html?appid=cf82ec972495419796e14b5c2459523e</a> Data Current as of: June 21, 2020



### Notes:

Louisiana is identified as a *high risk state on the JHU dashboard*. USCB FC state monitoring efforts have flagged the state for its *inability to meet federal gating criteria 9 out of the last 10 days* and for overall state data trending in the wrong direction.



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## Periodic Performance Management Reports 2020 Census: Louisiana – ACO Risk Score Summary

Source: Data from HHS GEO Health Platform <a href="https://geohealth.hhs.gov/arcgis/apps/MapSeries/index.html?appid=cf82ec972495419796e14b5c2459523e">https://geohealth.hhs.gov/arcgis/apps/MapSeries/index.html?appid=cf82ec972495419796e14b5c2459523e</a> Data Current as of: June 21, 2020

### Further analysis at the ACO level shows certain areas are *lower risk* than others.

ACO Risk Score Summary				
Number	Name	ACO Risk Score		
2988	Baton Rouge*	Low		
2989	Jefferson Parish	High		
2990	New Orleans*	Low		
2991	Shreveport	High		
*ACO identified as Low Risk, further analysis provided on subsequent slides				

ACO Risk Score Methodology			
DHS Risk Categorization			
LOW The growth in new cases through two successive weeks has to be less than 10% each week.			
MEDIUMThe ACO is not low risk and the rate of new cases is <100 per 100K population.			
HIGHThe ACO is not low risk and the rate of new cases is >=100 per 100K population.			

### ACO Risk Score

- Determined using the USAFacts.org dataset for ACO level metrics
- Applies the DHS Risk Score methodology for identify Low, Medium and High risk areas to the ACO boundary level to provide an ACO Risk Score



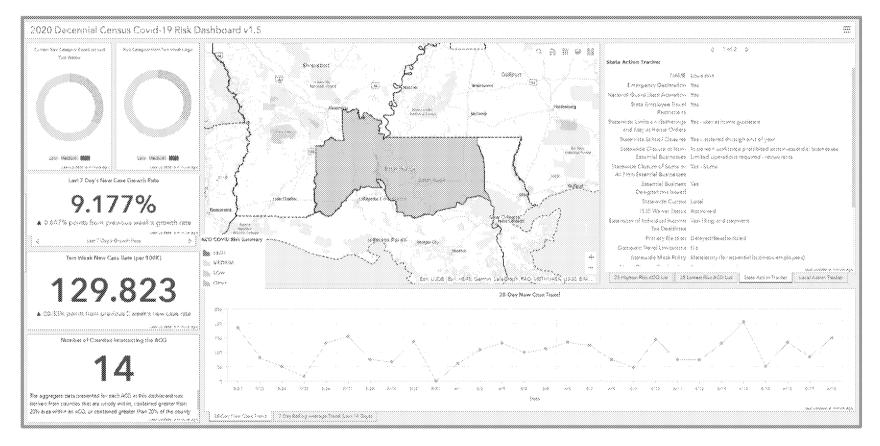
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## Periodic Performance Management Reports 2020 Census: Louisiana – ACO 2988: Baton Rouge (LOW Risk)

Data Current as of: June 18, 2020



\*ACO metrics aggregate the number of counties that are either wholly within, contained greater than 20% area within an ACO, or contained greater than 20% of the county housing units within the ACO. All the ACO summary statistics in this file are generated from the data associated with these counties, resulting in a systematic over-estimation of COVID-19 summary statistics attributed to the ACO.

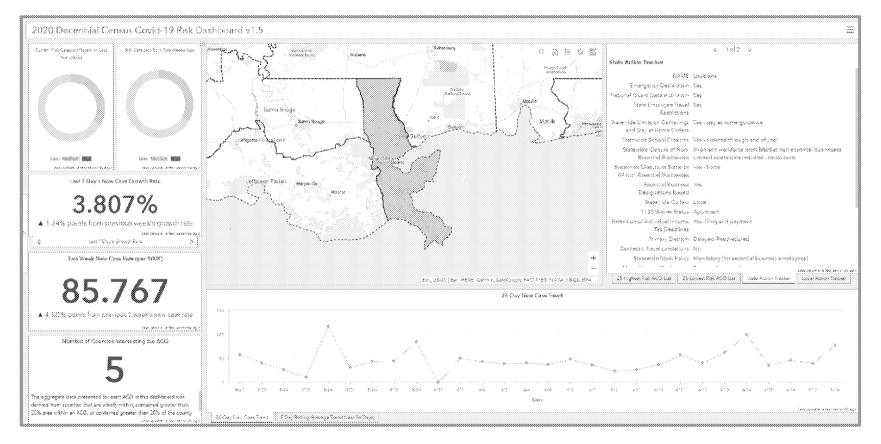


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## Periodic Performance Management Reports 2020 Census: Louisiana – ACO 2990: New Orleans (LOW Risk)

Data Current as of: June 18, 2020



ACO metrics aggregate the number of counties that are either wholly within, contained greater than 20% area within an ACO, or contained greater than 20% of the county housing units within the ACO. All the ACO summary statistics in this file are generated from the data associated with these counties, resulting in a systematic over-estimation of COVID-19 summary statistics attributed to the ACO.



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## Status Reporting: 2020 Decennial Census

Periodic Reporting: Release for June 29, 2020



# Periodic Performance Management Reports

Release for June 29, 2020

2

Status	Report Title	Summary	Slide Number
0	2020 Census: Recruiting Ranges Over Time		4
	2020 Census: Applicant Status	Actions taken to achieve our recruiting target were successful. We have achieved our applicant goal.	5
	2020 Census: Remote Alaska Production Progress & Cost	Enumerations have resumed in all remaining areas that were incomplete in mid-March when work was suspended. Lack of access to some villages due to COVID-19 quarantines has required moving the planned completion of the Remote Alaska operation to August 31, 2020.	6
۲	2020 Census: Self-Response of Housing Units	Self-Response to the 2020 Census is tracking within the projected range. The projected Self-Response rate has been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.	7
	2020 Census: Self-Response of Housing Units – Zoomed in View		8
0	2020 Census: Self-Response of Housing Units by Response Mode	Internet response is exceeding expectations. The projected Self- Response rates by mode have been revised to account for re- planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.	9
0	2020 Census: Self-Response of Housing Units by Response Mode – Zoomed in View		10
0	2020 Census: Self-Response of Housing Units by State		11



# Periodic Performance Management Reports

Release for June 29, 2020

Status	Report Title	Summary	Slide Number
	2020 Census: Questionnaire Assistance Inbound Calls	Inbound call support continues. A return call option is available to callers who leave a message requesting this option.	12
۲	2020 Census: Partners & Participating Organizations	Progress to establish relationships with National and community organizations is ongoing. The number of partnering organizations at the national-level has grown to 985. The 2020 Census exposure at the local and community level continues; the number of active community partners is over 382,000. We have exceeded the 2010 Census numbers for both national and community partners.	13
	2020 Census: Integrated Communications Campaign Weekly Report Timeline	Steady progress continues on Integrated Communications Campaign efforts. The program is rapidly preparing new messages and delivery vehicles in light of the our current environment.	14
	2020 Census: Monthly FY 2020 Budget Execution Report	Fiscal Year 2020 budget execution is managing budget to address critical program needs.	15

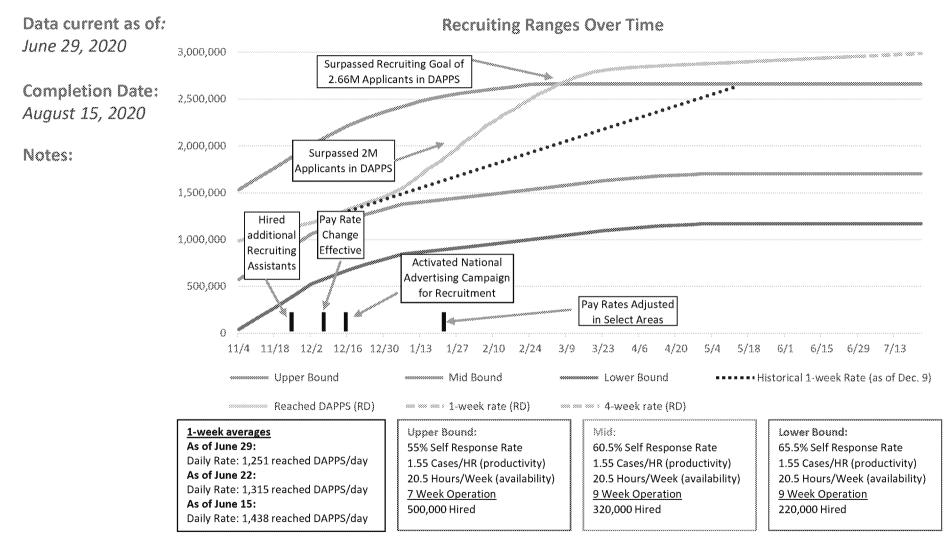


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# Periodic Performance Management Reports 2020 Census: Recruiting Ranges Over Time





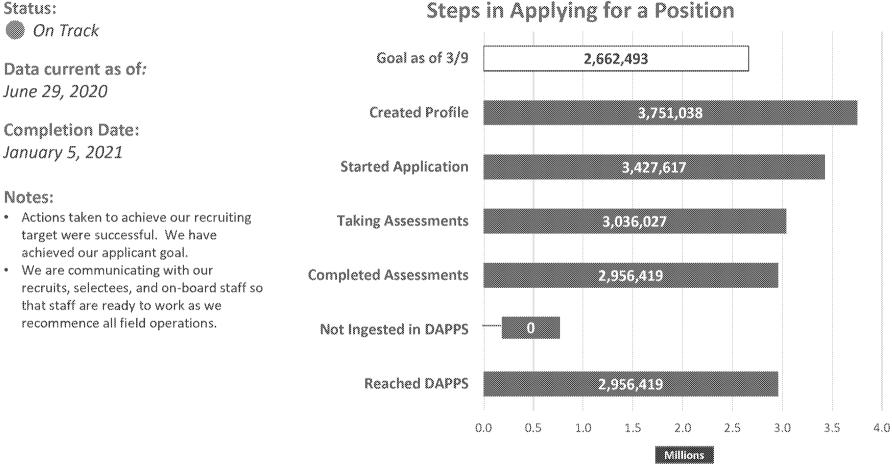
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Pre-decisional - Internal Only - Not for Public Distribution.

Source: 2020 R&A/DAPPS Applicant Summary Report

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## Periodic Performance Management Reports 2020 Census: Applicant Status



Steps in Applying for a Position

United States

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Source: 2020 R&A/DAPPS Applicant Summary Report

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# Periodic Performance Management Reports 2020 Census: Remote Alaska Progress & Cost

### Status:

🌑 On Track

Data current as of: June 29, 2020

Start Date: January 21, 2020

Completion Date: August 31, 2020

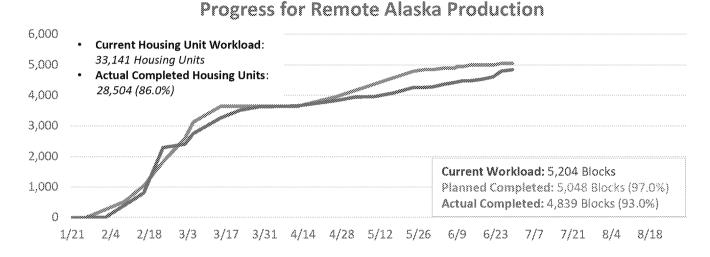
### Notes:

- Lack of access to some villages due to COVID-19 quarantines has required moving the planned completion of the Remote Alaska operation to August 31, 2020.
- Enumerations have resumed in all remaining areas that were incomplete in mid-March when work was suspended.

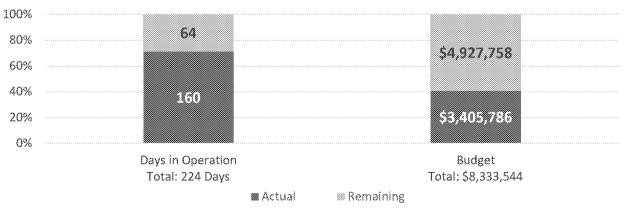
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## Key Performance Indicators for Remote Alaska



Source: Unified Tracking System, Automated Tracking and Control

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# Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units

Status:

🌑 On Track

Data current as of: June 29, 2020

Start Date: March 12, 2020

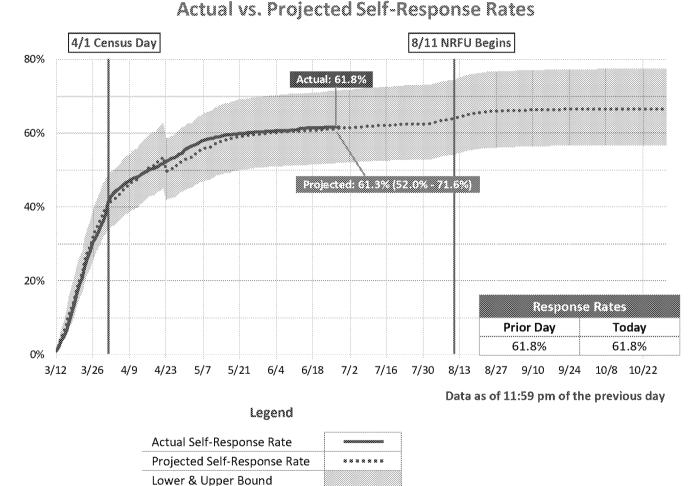
Completion Date: *October 31, 2020\** 

Notes:

- As of April 22, the projected Self-Response rate has been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.
- Response rates reflect responses from Self-Response and Update Leave.
- \* Internet, Paper, and Phone response options remain available throughout the data collection timeframe to offer maximum flexibility for respondents.



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Source: Census Data Lake & Decennial Statistical Studies Division

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# Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units –Zoomed in View



Notes:

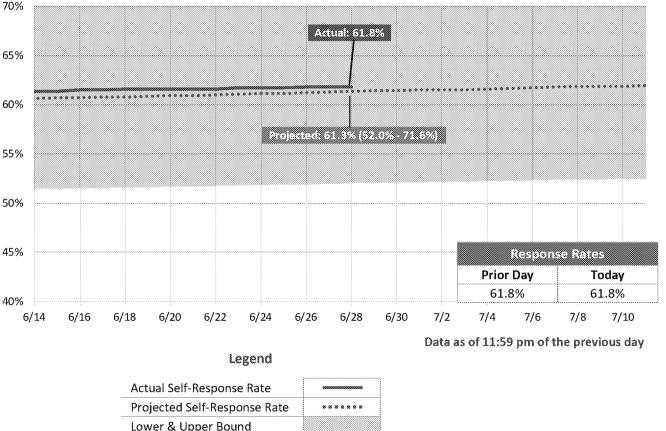
October 31, 2020\*

Status:

- As of April 22, the projected Self-Response rate has been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.
- Response rates reflect responses from Self-Response and Update Leave.
- \* Internet, Paper, and Phone response options remain available throughout the data collection timeframe to offer maximum flexibility for respondents.



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Actual vs. Projected Self-Response Rates

Source: Census Data Lake & Decennial Statistical Studies Division

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# Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units by Response Mode

### Status:

O Management Focus

Data current as of: June 29, 2020

Start Date:

March 12, 2020

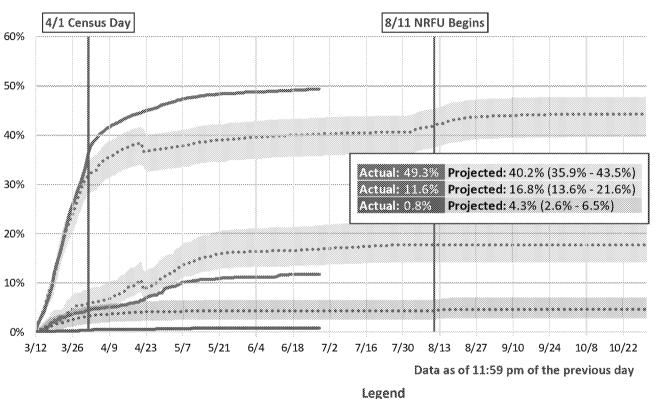
## Completion Date: October 31, 2020\*

Notes:

- As of April 22, the projected Self-Response rates have been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.
- The paper counts include inbound mail.
- \* Internet, Paper, and Phone response options remain available throughout the data collection timeframe to offer maximum flexibility for respondents.



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Actual vs. Projected Self-Response Rates by Mode

	Internet	Paper	Phone
Actual Self-Response Rate			**********
Projected Self-Response Rate	* * * * * * *	******	******
Lower & Upper Bound			

Source: Census Data Lake & Decennial Statistical Studies Division

Pre-decisional - Internal Only - Not for Public Distribution.

### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 239 of 274

# Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units by Response Mode – Zoomed In

Status: Management Focus

Data	cur	rent	as	of:
June	29,	2020	)	

Start Date:

March 12, 2020

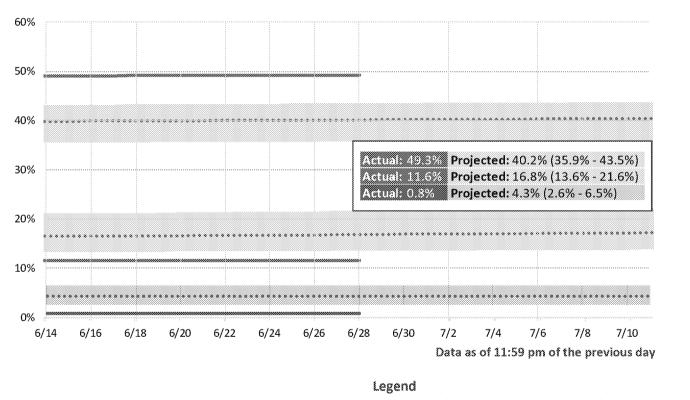
## Completion Date: October 31, 2020\*

Notes:

- As of April 22, the projected Self-Response rates have been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.
- The paper counts include inbound mail.
- \* Internet, Paper, and Phone response options remain available throughout the data collection timeframe to offer maximum flexibility for respondents.



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## Actual vs. Projected Self-Response Rates by Mode

Source: Census Data Lake & Decennial Statistical Studies Division

Paper

\*\*\*\*\*\*

Phone

\* \* \* \* \* \* \*

Internet

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Actual Self-Response Rate

Lower & Upper Bound

Projected Self-Response Rate

## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 240 of 274 Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units by State

Source: Decennial Statistical Studies Division

Data Current as of: June 29, 2020

State	Actual	2010 Rate (start of NRFU)	2010 Rate (Final)	State	Actual	2010 Rate (start of NRFU)	2010 Rate (Final)
U.S. Total	61.8%	63.5%	66.5%	Tennessee	61.3%	63.8%	67.1%
Minnesota	71.3%	71.6%	74.1%	Nevada	61.0%	58.7%	61.4%
Wisconsin	68.7%	71.2%	73.5%	Rhode Island	59.6%	62.8%	65.7%
Michigan	68.0%	65.4%	67.7%	Delaware	59.6%	60.8%	64.1%
lowa	67.9%	71.0%	73.0%	Alabama	59.5%	59.5%	62.5%
Nebraska	67.9%	68.8%	71.1%	Florida	58.9%	59.6%	63.0%
Washington	67.1%	63.7%	67.2%	Arizona	58.4%	58.5%	61.3%
Virginia	66.6%	66.2%	69.0%	North Carolina	58.0%	62.1%	64.8%
Illinois	66.5%	67.7%	70.5%	Hawaii	58.0%	60.7%	64.1%
Ohio	66.4%	66.2%	69.0%	District of Columbia	57.8%	62.2%	66.0%
Indiana	66.2%	67.0%	69.6%	Georgia	57.7%	59.5%	62.5%
Utah	66.1%	65.4%	68.6%	New York	57.2%	61.3%	64.6%
Maryland	65.7%	66.5%	69.5%	Mississippi	56.8%	58.1%	61.3%
Kansas	65.6%	67.4%	70.0%	Arkansas	56.5%	59.5%	62.3%
Kentucky	65.3%	63.0%	65.7%	Texas	56.5%	60.3%	64.4%
Idaho	65.3%	64.6%	67.1%	South Carolina	56.2%	62.2%	64.7%
Connecticut	65.2%	66.3%	69.5%	Oklahoma	56.2%	58.9%	62.3%
Colorado	65.1%	64.4%	67.2%	Louisiana	56.0%	57.9%	61.0%
Pennsylvania	65.0%	67.8%	70.2%	Wyoming	55.8%	61.1%	63.4%
Oregon	64.2%	63.9%	66.9%	Montana	55.5%	62.3%	64.6%
Massachusetts	63.8%	65.6%	68.8%	Vermont	55.1%	58.1%	60.3%
New Jersey	63.7%	64.4%	67.6%	West Virginia	53.3%	56.8%	59.1%
South Dakota	63.0%	65.0%	67.1%	Maine	53.3%	55.3%	57.4%
California	62.9%	64.7%	68.2%	New Mexico	50.8%	56.9%	60.0%
Missouri	61.9%	65.3%	67.5%	Alaska	47.7%	51.6%	55.6%
New Hampshire	61.6%	61.5%	64.4%	Puerto Rico	22.3%	51.2%	53.8%
North Dakota	61.5%	66.8%	68.8%		Da	ta as of 11:59 pm of th	e previous dav

Data as of 11:59 pm of the previous day



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# Periodic Performance Management Reports 2020 Census: Questionnaire Assistance Inbound Calls

Status:	Total Inbound Call Volume % (PTD)	Calls Offered to CSRs by Language		
		6/14-6/20 6/21-6/27 PTD PTD %		
🌑 On Track		English 24,902 18,243 3,003,188 88.5%		
Asta suurant as st.	English Spanish TTY Vietnamese Korean All Other	English Puerto Rico 53 38 2,111 0.1%		
Data current as of:	87.3% 11.0% 0.7% 0.2% 0.1% 0.1% 0.7% 0.7% 0.2% 0.1% 0.7% 0.7% 0.7% 0.2% 0.1% 0.7% 0.7% 0.7% 0.7% 0.7% 0.7% 0.7% 0.7	Spanish 2,665 1,974 256,035 7.5%		
June 27, 2020	Key Performance Metrics (PTD)	Spanish Puerto Rico 797 634 24,599 0.7%		
Conceletter Date.	Planned Actual	Chinese Mandarin 62 71 10,207 0.3%		
Completion Date: July 31, 2020	Total Inbound Call Volume         8,245,183         10,307,676           Deflection Bate         47.0%         67.4%	Chinese Cantonese 68 70 8,723 0.3%		
(pending contract MOD)	Service Level - 30 Seconds 80.0% 62.2%	Vietnamese 52 34 12,621 0.4%		
	Average Handle Time 9:43 9:18	Korean 48 40 12,245 0.4%		
Notes:	Inbound Call Volume	Russian 125 74 6,394 0.2%		
To date, 13,902 callers have	PTD-Last Week: 10,266,768	Arabic 17 1.8 3,905 0.1%		
requested the callback option.	Total Inbound Call Volume PTD: 10,307,676	Tagalog 10 12 2,525 0.1%		
These callbacks have resulted in	PTD-Last Week: 9,917,251	Polish 6 6 2,331 0.1%		
5,738 completed interviews and 3,645 callers being provided	TVR Call Volume PTD: 9,955.275	French 5 7 1,114 0.0%		
assistance.		Haitian Creole 23 15 2,415 0.1%		
	Divertito CSR Last Week: 1,625 PTD: 282,807	Portuguese 11 12 1,700 0.1%		
	7 970-Lasi Werk: 3,571,263	Japanese 5 7 2,189 0.1%		
	Tatal Calls Offered to CSRs PTD: 3,392,753	TTY 63 59 36,412 1.1%		
		Group Quarters 136 176 4,039 0.1%		
	Inbothd Calls	Total 29,048 21,490 3,392,753 100.0%		

Source: Daily Briefing Deck: Census Questionnaire Assistance



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# Periodic Performance Management Reports 2020 Census: Partners & Participating Organizations

### Status:

🔘 On Track

Data current as of: June 25, 2020

Completion Date: March 2020

### Notes:

- 2010 Census: 256,000 regional partners and 856 national partnering organizations.
- We have exceeded the 2010 Census for both national and community partners.
- The National Partnership Program (NPP) met its 2020 Census goal the week of April 20 of securing 900 national participating organizations. NPP will continue to grow the number of national partners and engagements.

Participating Organizations by Sector								
Sector National Community								
Nonprofit	370	70,738						
Business	127	84,037						
Chamber of Commerce/Trade or Professional Association	108	10,399						
Education	95	83,705						
Government	88	70,869						
Faith-Based Organizations	65	39,078						
Media	46	8,098						
Healthcare	44	14,490						
Technology	32	347						
International Governmental/ Consulate/ Embassy	10	354						
Grand Total	985	382,115						

Participating	Organizat	tions						
by Audiences Served*								
Audiences Served	National	Community						
Mass Appeal	414	224,281						
Black/African American	91	17,150						
Young Children	86	5,693						
Rural	77	12,662						
Asian	77	9,944						
Hispanic/Latino	77	25,129						
Native Hawailan Pacific Islander	47	657						
Veterans	41	3,207						
Young and Mobile	40	7,313						
LGBTQ	24	1,267						
Elderly	23	8,687						
Individuals with Disabilities	24	3,151						
Persons Experiencing Homelessness and Highly Mobile	22	5,410						
American Indian/ Alaskan Native	19	3,568						
MENA	15	51						

\*Participating organizations that serve more than one audience are tallied against multiple audiences served as appropriate, so the sum total is greater than the grand total shown.

Completed Community Partnership Events: 391,177



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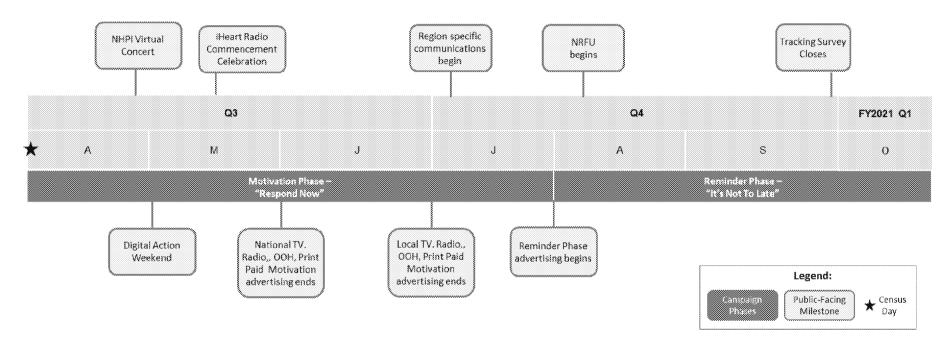
Source: Customer Relationship Management Database

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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 243 of 274 Periodic Performance Management Reports

2020 Census: Integrated Communications Campaign Weekly Report Timeline

Source: Integrated Partnerships and Communication Data Current as of: June 25, 2020



### Significant Accomplishments

- On 6/24, Census Open Innovations Lab (COIL), as part of its Census Accelerate program, hosted a virtual event to announce the winners of the "2020 Census Get Out the Count" Video Prize Challenge live on the U.S. Census Bureau YouTube channel.
- Staff participated in the Asian Americans Advancing Justice Webinar on 6/24.
- The final Afro-Caribbean Virtual Concert aired on 06/28.



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# Periodic Performatives Markagermentes Refield Ptg 3/20 Page 244 of 274 2020 Census: Monthly FY 2020 Budget Execution Report

Status: 
On Track Data current as of: May 31, 2020 Completion Date: September 30, 2020

Notes: The data are updated monthly following the financial close-out of the previous month, typically about five business days into the next month,

### FY 2020 Actual Budget Execution for the 2020 Census Program - Commitments and Obligations through 5/31/2020

\$ Amounts in Millions	π	Non-IT	Total
Total Planned through May	\$1,686.123	\$4,298.556	\$5,984.679
Available contingency and additional appropriations through May	\$247.942	\$1,432.008	\$1,679.950
Planned Programmatic through May	\$1,438.181	\$2,866.548	\$4,304.729
Total Actual Commitments and Obligations through May	\$1,397.013	\$1,936.113	\$3,333.126
Unplanned commitments/obligations through May related to adjusted 2020 Census operations due to COVID-19 (risk-based contingency)	\$98.268	\$209.442	\$307.710
Actual Programmatic Commitments and Obligations through May	\$1,298.745	\$1,726.671	\$3,025.416
Total Plan Variance (\$/%)	\$289.110 (17.1%)	\$2,362.444 (55.0%)	\$2,651.553 (44.3%)
Remaining contingency and additional appropriations planned through May	\$149.674	\$1,222.566	\$1,372.240
Delayed Field Operation Spending through May	\$0	\$1,188.572	\$1,188.572
Non-Field Operational Programmatic Variance through May	\$139.436	(\$48.694)	\$90.741

#### **High-Level Variance Explanations:**

In light of the COVID-19 pandemic, the U.S. Census Bureau adjusted 2020 Census operations in order to protect the health and safety of the American public and Census Bureau employees, implement guidance from Federal, State, and local authorities regarding COVID-19, and ensure a complete and accurate count of all communities. These adjustments resulted in positive variances due to schedule adjustments, offset by additional obligations needed to support operational adjustments through the usage of planned contingency funding. The total variance for the resources planned to be available through May is \$2.652 billion, or 44 percent. Below outlines the breakdown:

- The positive variance through May against the original plan in 2020 Census IT systems and operations is \$289 million, or 17 percent. This variance consists of relatively minor timing adjustments in contract actions and other IT purchases to later months in the fiscal year, totaling \$139 million. The remaining \$150 million represents a portion of contingency funding originally planned in April that has not yet been obligated.
- The positive variance through May against the original plan in 2020 Census non-IT operations is \$2,362 billion, or 55 percent. This variance consists of \$1.189 billion delayed spending in the field operations as a result of schedule adjustments, and \$1.223 billion representing a portion of contingency and additional appropriations originally planned in April that has not yet been obligated. This variance is partially offset by a -\$49 million non-Field variance, primarily from a prior decision to increase funding above the original plan for the ICC contract to facilitate additional media purchases ahead of Census Day.
- While contingency contributes to the overall positive variance, this is a function of a budget decision last October to make all risk-based contingency available for peak operations. Decisions were made to use risk-based contingency funds to support \$308 million in unplanned obligations or commitments through May as the result of the operational adjustments. The funds used to date include funding field staff salaries during to the suspension of field operations, IT purchases for additional devices and licenses, additional media purchases to encourage self response throughout the spring, and additional costs for the extension of the Fingerprint Contract and licenses as the result of the operational timing adjustments. Source: Commerce Business Systems; Decennial Budget Integration Tool



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## Status Reporting: Phased Restart for the 2020 Decennial Census

Periodic Reporting: Release for June 29, 2020



# Periodic Performance Management Reports

Report Title	Slide Number		
2020 Census: Phased Restart Update Leave Status by State	3		
2020 Census: Update Leave Progress & Cost	4		
2020 Census: Update Leave – Status Update	5		
2020 Census: Phased Restart of Paper Data Capture Centers Staffing Status	6		
2020 Census: Phased Restart Fingerprinting Status	7		
2020 Census: Case Trends	8		
2020 Census: NRFU Soft Launch – Cycle 1 ACOs	9		
2020 Census: NRFU Soft Launch – Cycle 2 ACOs	10-11		



### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 247 of 274 Periodic Performance Management Reports Decisions 1 data availa 2020 Census: Phased Restart Update Leave Status by State Consortiur

Decisions to Restart work are informed by data available on the All Hazards Consortium site - "US State and Territory Actions in Response to COVID 19.

Source: Unified Tracking System Data Current as of: June 29, 2020

State			% HUs Complete						% HUs Complete		
	% Update Leave	HUs in UL Workload	Prior Week	Current Week	Change	State	% Update Leave	HUs in UL Workload	Prior Week	Current Week	Change
U.S. Total	4.5%	6,805,523	97.4%	98.2%	0.8%	Nebraska	3.5%	30,670	94.2%	96.2%	2.0%
Alabama	3.2%	81,964	99.8%	99.8%	0.0%	Nevada	3.6%	47,778	98.7%	98.7%	0.0%
Alaska	34.1%	110,022	96.7%	97.6%	0.9%	New Hampshire	9.9%	65,936	88.9%	96.0%	7.0%
Arizona	6.6%	214,291	78.9%	80.7%	1.8%	New Jersey	1.1%	40,514	94.7%	96.9%	2.3%
Arkansas	5.0%	77,716	100.0%	100.0%	0.0%	New Mexico	19.2%	200,664	71.4%	78.5%	7.1%
California	2.3%	348,797	99.3%	99.5%	0.2%	New York	3.0%	270,545	96.0%	99.2%	3.2%
Colorado	7.5%	195,895	98.6%	99.2%	0.6%	North Carolina	3.3%	164,775	99.6%	99.8%	0.2%
Connecticut	0.4%	5,868	100.0%	100.0%	0.0%	North Dakota	9.9%	40,051	98.6%	98.6%	0.0%
Florida	1.7%	171,871	98.7%	98.7%	0.0%	Ohio	0.6%	34,686	100.0%	100.0%	0.0%
Georgia	2.3%	111,905	100.0%	100.0%	0.0%	Oklahoma	9.8%	187,921	100.0%	100.0%	0.0%
Hawaii	10.8%	63,303	100.0%	100.0%	0.0%	Oregon	1.4%	27,198	100.0%	100.0%	0.0%
Idaho	9.0%	70,780	99.9%	99.9%	0.0%	Pennsylvania	3.3%	197,124	100.0%	100.0%	0.0%
Illinois	0.8%	42,827	98.9%	99.8%	0.9%	Rhode Island	1.1%	5,657	100.0%	100.0%	0.0%
Indiana	1.3%	39,142	100.0%	100.0%	0.0%	South Carolina	2.4%	61,375	100.0%	100.0%	0.0%
lowa	0.9%	14,050	100.0%	100.0%	0.0%	South Dakota	12.4%	51,715	83.5%	92.7%	9.1%
Kansas	2.4%	32,178	100.0%	100.0%	0.0%	Tennessee	0.3%	9,010	100.0%	100.0%	0.0%
Kentucky	3.7%	78,593	100.0%	100.0%	0.0%	Texas	3.6%	441,668	99.4%	99.9%	0.5%
Louisiana	4.0%	91,447	100.0%	100.0%	0.0%	Utah	7.6%	90,972	97.6%	97.6%	0.0%
Maine	14.2%	111,689	100.0%	100.0%	0.0%	Vermont	17.2%	61,075	100.0%	100.0%	0.0%
Massachusetts	2.2%	69,244	97.7%	99.9%	2.2%	Virginia	0.9%	34,615	100.0%	100.0%	0.0%
Michigan	2.2%	106,770	99.2%	99.4%	0.2%	Washington	2.8%	92,093	99.7%	99.8%	0.1%
Minnesota	3.4%	86,706	83.8%	92.4%	8.6%	West Virginia	28.8%	289,189	100.0%	100.0%	0.0%
Mississippi	3.7%	54,499	100.0%	100.0%	0.0%	Wisconsin	3.3%	93,399	97.9%	99.8%	1.9%
Missouri	4.3%	131,018	100.0%	100.0%	0.0%	Wyoming	22.9%	67,114	100.0%	100.0%	0.0%
Montana	19.2%	112,978	93.1%	93.6%	0.5%	Puerto Rico	100.0%	1,776,226	99.97%	100.0%	0.03%

Legend: All ACOs with UL Workload Have Restarted



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All UL Workload Completed

### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 248 of 274

# Periodic Performance Management Reports 2020 Census: Update Leave Progress & Cost

Millions

\$80

\$60

\$40

\$20

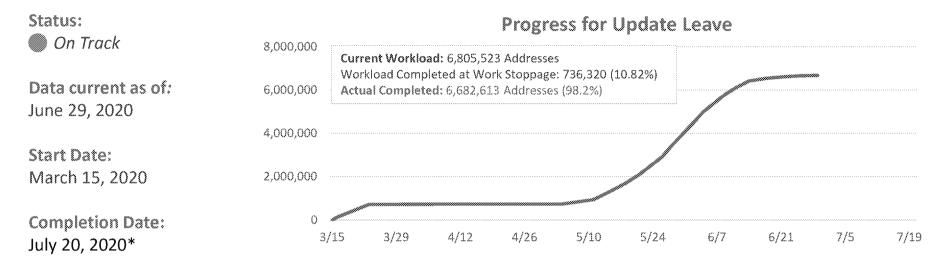
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3/15

Total Budget: \$57.3 M

3/29

Actual Cost: \$65.1M (113.7%)



### Notes:

\* Addresses in the Update Leave workload that do not self-respond are included in the Nonresponse Followup operation.

- Current Block Workload: 311,358 Blocks
- Actual Completed Blocks: 300,550 Blocks (96.5%)
  - Lister Productivity
- Addresses per Hour 7.9
- Life Cycle Cost Model Estimate
   for Addresses per Hour: 5.3

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4/26

5/10

Cost for Update Leave

6/7

5/24

6/21

7/19

7/5

Source: Unified Tracking System

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4/12

### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 249 of 274

## Periodic Performance Management Reports 2020 Census: Update Leave – Status Update

Source: Unified Tracking System, Census Data Lake, Decennial Statistical Studies Division Data Current as of: June 29, 2020

### **Operation:**

The Update Leave (UL) operation is designed to occur in areas where the majority of housing units either do not have mail delivered to the physical location of the housing unit, or the mail delivery information for the housing unit cannot be verified. A Census Bureau employee will physically deliver a 2020 Census invitation to these housing units.

### Workload:

- Update Leave Original Workload (does not change): 6,805,523
- Workload Completed March 18 (date field operations were suspended): 736,320
  - Percentage Completed at suspension: 10.82%
- Workload Completed as of June 25: 6,682,613
- Percentage Completed: 98.19%

**Response Rates:** 

- UL Total Responses (as of March 18): 139,825
  - Internet: 12,478 (8.92%)
  - Paper: 127,189 (90.96%)
  - Phone: 158 (0.11%)
- UL Total Responses (as of June 29): 1,998,923
  - Internet: 1,039,498 (52.00%)
  - Paper: 927,362 (46.39%)
  - Phone: 32,063 (1.60%)

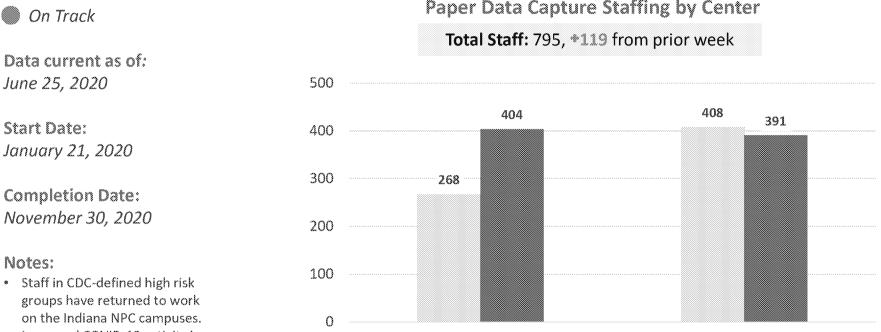


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### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 250 of 274

# Periodic Performance Management Reports 2020 Census: Phased Restart of Paper Data Capture Centers Staffing Status



Increased COVID-19 activity in Arizona is impacting PDCC West staffing.

Paper Data Capture Staffing by Center

Prior Week Current Week



Status:

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**PDCC East** 

PDCC West

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Periodic Performance Management Reports 2020 Census: Phased Restart Fingerprinting Status

Status:

🌑 On Track

2107 Change from Quincint Seins Data current for Prior Week Week W/aak the week of: Total Number of Applicants that 2,947,664 +8,755 2,956,419 June 29, 2020 **Reached DAPPS Total Number Selected** 1,108,570 +40,495 1,149,065 Start Date: January 21, 2020 **Total Number Fingerprinted** 713,787 +39.962 753,749 **Completion Date: Total Pending Fingerprinting** 394.783 +533 395,316 October 31, 2020 **Total Remaining Applicant Pool** 1,839,094 -31,740 1,807,354 Notes:

**Overall Fingerprinting Status** 

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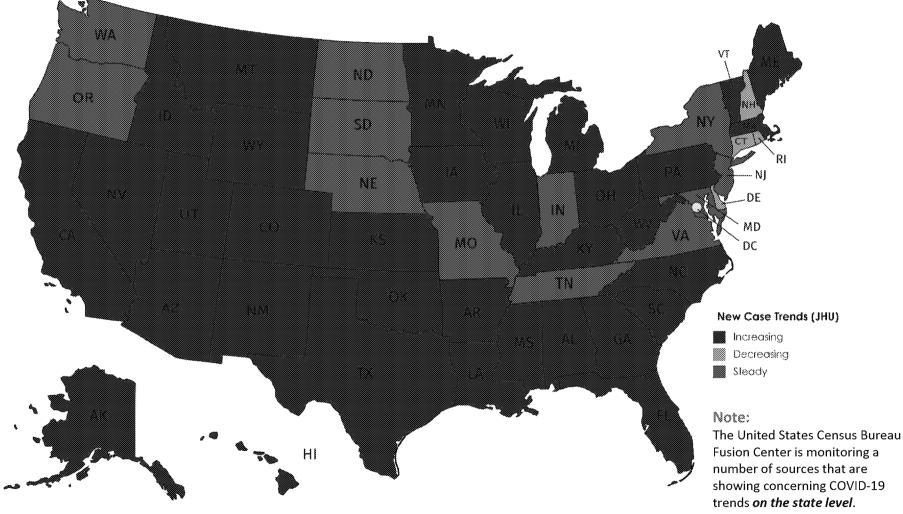
7

Source: Unified Tracking System, Automated Tracking and Control

### Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 252 of 274

## Periodic Performance Management Reports 2020 Census: Case Trends

Source: Johns Hopkins University Data Current as of: June 29, 2020





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# Periodic Performance Management Reports 2020 Census: NRFU Soft Launch – Cycle 1 ACOs

Source: Decennial Census Management Division Data Current as of: June 25, 2020

## Cycle 1A ACOs

RCC	ACO #	City	State	CFS Training Start Date	Enumerator Training Start Date	Production Start
NY	2262	Gardiner	ME	June 18	July 7	July 16
PHI	2382	Nashville	TN	June 18	July 7	July 16
CHI	2581	Kansas City	MO	June 18	July 7	July 16
ATL	2901	Gulfport	MS	June 18	July 7	July 16
DAL	3167	Oklahoma County	ОК	June 18	July 7	July 16
LA	3256	Boise	ID	June 18	July 7	July 16

## Cycle 1B ACOs

RCC	ACO #	City	State	CFS Training Start Date	Enumerator Training Start Date	Production Start
NY	2254	Hartford	СТ	June 25	July 14	July 23
PHI	2379	State College	PA	June 25	July 14	July 23
РНІ	2390	Beckley	WV	June 25	July 14	July 23
СНІ	2569	Evansville	IN	June 25	July 14	July 23
ATL	2988	Baton Rouge	LA	June 25	July 14	July 23
ATL	2990	New Orleans	LA	June 25	July 14	July 23
DAL	3159	Wichita	KS	June 25	July 14	July 23
LA	3297	Tacoma	WA	June 25	July 14	July 23



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# Periodic Performance Management Reports 2020 Census: NRFU Soft Launch – Cycle 2 ACOs

Source: Decennial Census Management Division Data Current as of: June 25, 2020

RCC	ACO #	City	State	CFS Training Start Date	Enumerator Training Start Date	Production Start
NY	2293	Guaynabo	PR	July 1	July 21	July 30
NY	2294	Caguas	PR	July 1	July 21	July 30
NY	2295	Mayaguez	PR	July 1	July 21	July 30
NY	2253	Danbury	СТ	July 1	July 21	July 30
NY	2258	Quincy	MA	July 1	July 21	July 30
NY	2260	Waltham	MA	July 1	July 21	July 30
NY	2261	Worcester	MA	July 1	July 21	July 30
NY	2271	Trenton	NJ	July 1	July 21	July 30
NY	2276	Buffalo	NY	July 1	July 21	July 30
PHI	2359	Hanover	MD	July 1	July 21	July 30
PHI	2361	Hagerstown	MD	July 1	July 21	July 30
PHI	2362	Towson	MD	July 1	July 21	July 30
PHI	2364	Mansfield	ОН	July 1	July 21	July 30
PHI	2372	Cranberry Township	PA	July 1	July 21	July 30
PHI	2373	Harrisburg	PA	July 1	July 21	July 30
PHI	2377	Pittsburgh	PA	July 1	July 21	July 30
PHI	2384	Crystal City	VA	July 1	July 21	July 30
DAL	3154	Aurora	CO	July 1	July 21	July 30
DAL	3155	Colorado North	со	July 1	July 21	July 30
DAL	3157	Denver	CO	July 1	July 21	July 30
DAL	3158	Overland Park	KS	July 1	July 21	July 30
DAL	3162	Bismarck	ND	July 1	July 21	July 30



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# Periodic Performance Management Reports 2020 Census: NRFU Soft Launch – Cycle 2 ACOs cont'd

Source: Decennial Census Management Division Data Current as of: June 25, 2020

RCC	ACO #	City	Stette	CFS Training Start Date	Enumerator Training Start Date	Production Start
СНІ	2559	Chicago Central	IL.	July 1	July 21	July 30
СНІ	2560	Chicago Far Southwest	١L	July 1	July 21	July 30
СНІ	2561	Chicago South	IL.	July 1	July 21	July 30
СНІ	2562	Cook County NW	١L	July 1	July 21	July 30
СНІ	2563	Cook County South	IL.	July 1	July 21	July 30
СНІ	2564	Dekalb	١L	July 1	July 21	July 30
СНІ	2565	Oswego	IL.	July 1	July 21	July 30
СНІ	2566	Peoria	١L	July 1	July 21	July 30
СНІ	2567	Skokie	IL.	July 1	July 21	July 30
СНІ	2571	Indianapolis	IN	July 1	July 21	July 30
СНІ	2572	Lake County	IN	July 1	July 21	July 30
СНІ	2585	Green Bay	WI	July 1	July 21	July 30
ATL	2910	Atlanta	GA	July 1	July 21	July 30
ATL	2982	Dekalb County	GA	July 1	July 21	July 30
LA	3255	Honolulu	HI	July 1	July 21	July 30
LA	3280	San Francisco	CA	July 1	July 21	July 30
LA	3282	San Mateo	CA	July 1	July 21	July 30
LA	3289	Sunnyvale	CA	July 1	July 21	July 30
LA	3293	Everett	WA	July 1	July 21	July 30
LA	3294	Olympia	WA	July 1	July 21	July 30
LA	3295	Seattle	WA	July 1	July 21	July 30



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# How the 2020 Census Counts People Experiencing Homelessness



The 2020 Census has an operation that counts people receiving services from shelters, soup kitchens, and mobile food vans, as well as people living in certain previously identified outdoor locations and other places where people are known to sleep.

COVID-19 delayed our plans to count people during this operation. Census takers now plan to resume this operation from September 22–24, 2020. People experiencing homelessness who are not counted in households or other operations are counted where they stay or receive services when census takers visit. These operations were originally scheduled for March 30–April 1.

# The 2020 Census counts people living outdoors and at other locations where they are known to sleep.

The Census Bureau works with local groups to identify outdoor and other locations where people are known to sleep. Census takers will count people in person at these previously identified locations.



Outdoor and Other Locations

Potential outdoor locations include parks, wooded areas,
 designated beach areas, tent cities, alleys, and under
 highway systems.

### The 2020 Census counts people at service locations.

The 2020 Census will count people at the following locations:



Emergency and Transitional Shelters

Shelters with sleeping facilities for people to stay overnight, missions, hotels and motels used as shelters, and places for children experiencing homelessness, neglected, or who have run away from home.



Soup Kitchens

Facilities that serve meals (using service lines or bag lunches).



Regularly Scheduled Mobile Food Vans

Stops where such vans distribute meals.

Shape your future START HERE > Census 2020

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# The Census Bureau works with service providers to get a complete and accurate count at their locations.

Service providers decide whether people at their locations will be counted by:

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- **In-person interview:** Using a paper questionnaire, a census taker interviews each person served a meal or staying at the facility.
- Facility records: Emergency and transitional shelters may opt to provide census workers with a paper listing of census response data for each person served or staying at the facility.

Census workers will begin contacting administrators in late August 2020 to:



- Verify or confirm the address and contact information of the facility or food van stop.
- 2. Discuss the expected population at the time of enumeration.
- **3.** Determine the best date and time (between September 22–24, 2020) for conducting the enumeration.
- **4.** Discuss legal and security constraints or issues, and explain confidentiality procedures.
- 5. Determine preferred enumeration method.

Census statistics are crucial to programs and service providers that support people experiencing homelessness. A complete and accurate 2020 Census can ultimately help organizations provide better services, more food, and improved shelter options to those in need.



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# Status Reporting: 2020 Decennial Census

Periodic Reporting: Release for July 6, 2020



# Periodic Performance Management Reports

Release for July 5, 2020

Status	Report Title	Summary	Slide Number
0	2020 Census: Recruiting Ranges Over Time		4
	2020 Census: Applicant Status	Actions taken to achieve our recruiting target were successful. We have achieved our applicant goal.	5
	2020 Census: Remote Alaska Production Progress & Cost	Enumerations have resumed in all remaining areas that were incomplete in mid-March when work was suspended. Lack of access to some villages due to COVID-19 quarantines has required moving the planned completion of the Remote Alaska operation to August 31, 2020.	6
۲	2020 Census: Self-Response of Housing Units	Self-Response to the 2020 Census is tracking within the projected range. The projected Self-Response rate has been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.	7
	2020 Census: Self-Response of Housing Units – Zoomed in View		8
0	2020 Census: Self-Response of Housing Units by Response Mode	Internet response is exceeding expectations. The projected Self- Response rates by mode have been revised to account for re- planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.	9
0	2020 Census: Self-Response of Housing Units by Response Mode – Zoomed in View		10
0	2020 Census: Self-Response of Housing Units by State		11



# Periodic Performance Management Reports

Release for July 5, 2020

Status	Report Title	Summary	Slide Number
	2020 Census: Questionnaire Assistance Inbound Calls	Inbound call support continues. A return call option is available to callers who leave a message requesting this option.	12
۲	2020 Census: Partners & Participating Organizations	Progress to establish relationships with National and community organizations is ongoing. The number of partnering organizations at the national-level has grown to 997. The 2020 Census exposure at the local and community level continues; the number of active community partners is over 385,000. We have exceeded the 2010 Census numbers for both national and community partners.	13
۲	2020 Census: Integrated Communications Campaign Weekly Report Timeline	Steady progress continues on Integrated Communications Campaign efforts. The program is rapidly preparing new messages and delivery vehicles in light of the our current environment.	14
	2020 Census: Monthly FY 2020 Budget Execution Report	Fiscal Year 2020 budget execution is managing budget to address critical program needs.	15

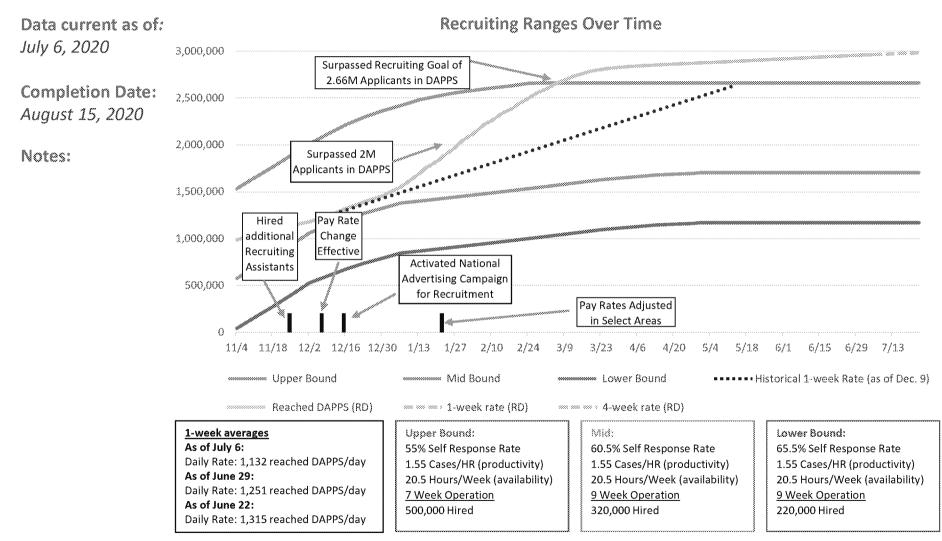


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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 261 of 274

# Periodic Performance Management Reports 2020 Census: Recruiting Ranges Over Time





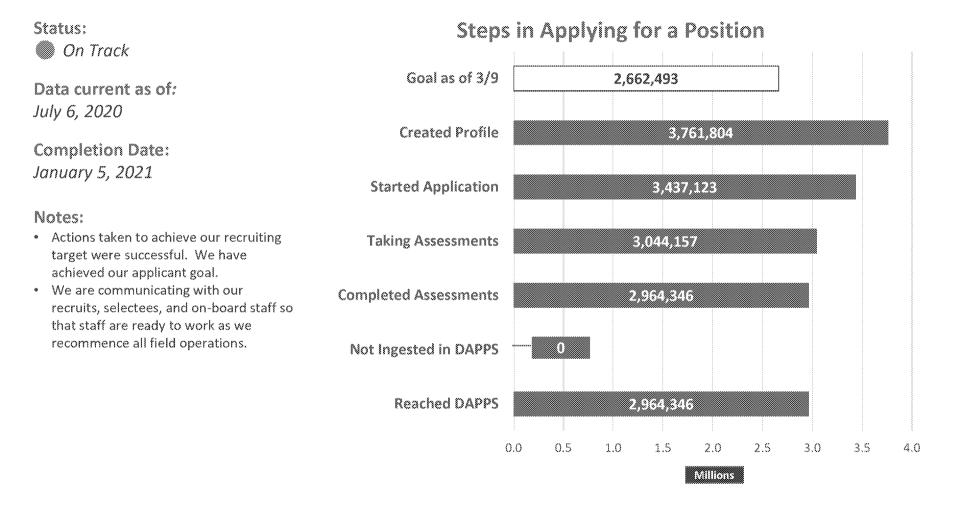
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Source: 2020 R&A/DAPPS Applicant Summary Report

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# Periodic Performance Management Reports 2020 Census: Applicant Status



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Source: 2020 R&A/DAPPS Applicant Summary Report

## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 263 of 274

# Periodic Performance Management Reports 2020 Census: Remote Alaska Progress & Cost

## Status:

🔘 On Track

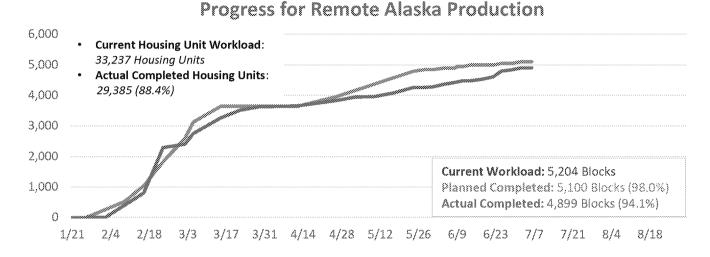
Data current as of: July 6, 2020

Start Date: January 21, 2020

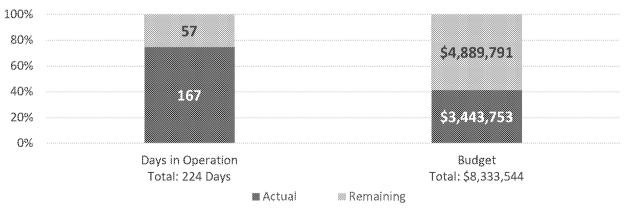
Completion Date: August 31, 2020

### Notes:

- Lack of access to some villages due to COVID-19 quarantines has required moving the planned completion of the Remote Alaska operation to August 31, 2020.
- Enumerations have resumed in all remaining areas that were incomplete in mid-March when work was suspended.



## Key Performance Indicators for Remote Alaska



Source: Unified Tracking System, Automated Tracking and Control

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# Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units

Status:

🌑 On Track

Data current as of: July 6, 2020

Start Date: March 12, 2020

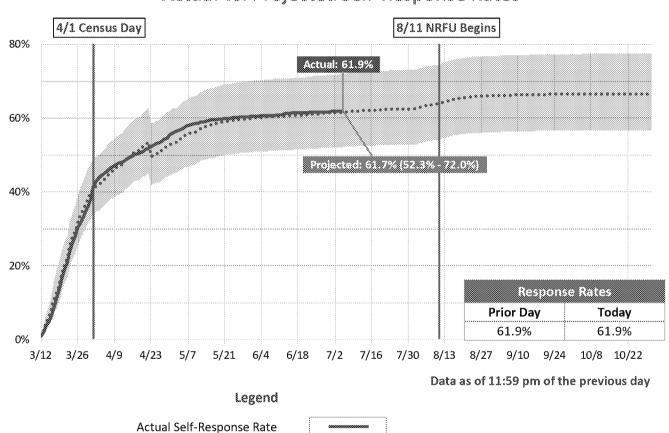
Completion Date: October 31, 2020\*

Notes:

- As of April 22, the projected Self-Response rate has been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.
- Response rates reflect responses from Self-Response and Update Leave.
- \* Internet, Paper, and Phone response options remain available throughout the data collection timeframe to offer maximum flexibility for respondents.



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## Actual vs. Projected Self-Response Rates

Source: Census Data Lake & Decennial Statistical Studies Division

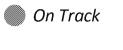
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Projected Self-Response Rate

Lower & Upper Bound

## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 265 of 274

# Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units –Zoomed in View



Status:

Data current as of: July 6, 2020

Start Date:

March 12, 2020

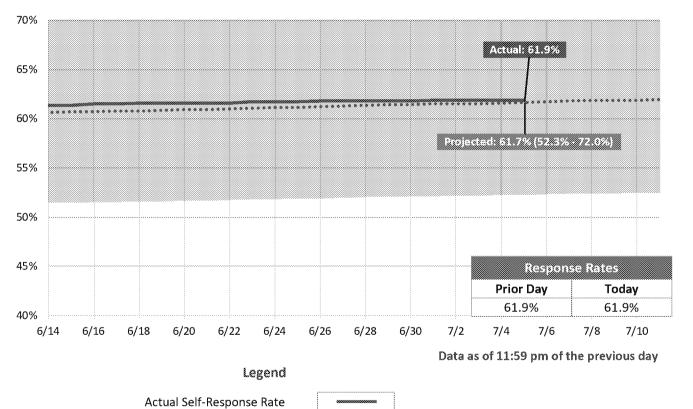
## Completion Date: October 31, 2020\*

### Notes:

- As of April 22, the projected Self-Response rate has been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.
- Response rates reflect responses from Self-Response and Update Leave.
- \* Internet, Paper, and Phone response options remain available throughout the data collection timeframe to offer maximum flexibility for respondents.



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# Actual vs. Projected Self-Response Rates

Source: Census Data Lake & Decennial Statistical Studies Division

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Projected Self-Response Rate

Lower & Upper Bound

## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 266 of 274

# Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units by Response Mode

## Status:

O Management Focus

Data current as of: July 6, 2020

Start Date:

March 12, 2020

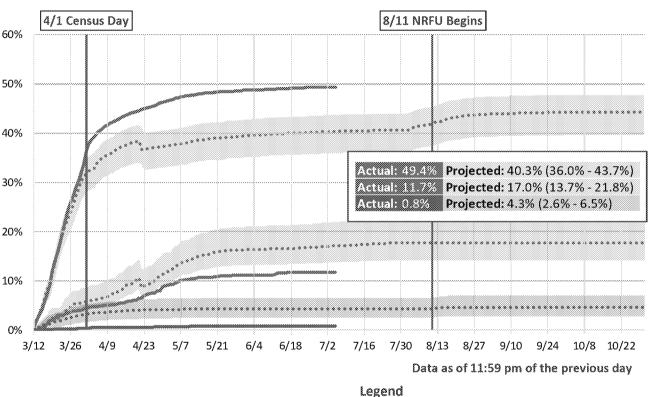
## Completion Date: October 31, 2020\*

Notes:

- As of April 22, the projected Self-Response rates have been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.
- The paper counts include inbound mail.
- \* Internet, Paper, and Phone response options remain available throughout the data collection timeframe to offer maximum flexibility for respondents.



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Actual vs. Projected Self-Response Rates by Mode

	Internet	Paper	Phone
Actual Self-Response Rate			***********
Projected Self-Response Rate	* * * * * * * *	******	******
Lower & Upper Bound			

Source: Census Data Lake & Decennial Statistical Studies Division

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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 267 of 274

# Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units by Response Mode – Zoomed In

Status: Management Focus

Data current as of: July 6, 2020

Start Date:

March 12, 2020

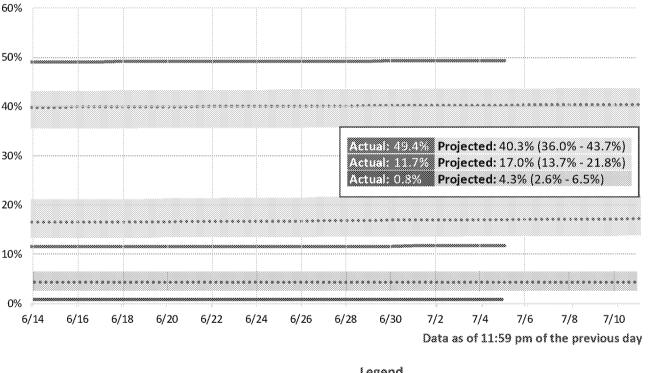
## Completion Date: October 31, 2020\*

Notes:

- As of April 22, the projected Self-Response rates have been revised to account for re-planned operational timing and a sixth mailing prior to the August 11 start of Nonresponse Followup.
- The paper counts include inbound mail.
- \* Internet, Paper, and Phone response options remain available throughout the data collection timeframe to offer maximum flexibility for respondents.



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Actual vs. Projected Self-Response Rates by Mode

	regenu		
	Internet	Paper	Phone
Actual Self-Response Rate			***********
Projected Self-Response Rate	******	******	******
Lower & Upper Bound			

Source: Census Data Lake & Decennial Statistical Studies Division

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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 268 of 274 Periodic Performance Management Reports 2020 Census: Self-Response of Housing Units by State

Source: Decennial Statistical Studies Division

Data Current as of: July 6, 2020

State	Actual	2010 Rate	2010 Rate	State	Astual	2010 Rate	2010 Rate
We T + 1	64.00/	(start of NRFU)	(filnal)	<b>T</b>	64.40/	(start of NREU)	(Final)
U.S. Total	61.9%	63.5%	66.5%	Tennessee	61.4%	63.8%	67.1%
Minnesota	71.4%	71.6%	74.1%	Nevada	61.1%	58.7%	61.4%
Wisconsin	68.8%	71.2%	73.5%	Rhode Island	59.8%	62.8%	65.7%
Michigan	68.1%	65.4%	67.7%	Delaware	59.7%	60.8%	64.1%
lowa	68.0%	71.0%	73.0%	Alabama	59.6%	59.5%	62.5%
Nebraska	68.0%	68.8%	71.1%	Florida	59.0%	59.6%	63.0%
Washington	67.3%	63.7%	67.2%	Arizona	58.5%	58.5%	61.3%
Virginia	66.7%	66.2%	69.0%	Hawaii	58.1%	60.7%	64.1%
Illinois	66.7%	67.7%	70.5%	North Carolina	58.1%	62.1%	64.8%
Ohio	66.5%	66.2%	69.0%	District of Columbia	58.1%	62.2%	66.0%
Indiana	66.3%	67.0%	69.6%	Georgia	57.8%	59.5%	62.5%
Utah	66.3%	65.4%	68.6%	New York	57.4%	61.3%	64.6%
Maryland	65.8%	66.5%	69.5%	Mississippi	56.9%	58.1%	61.3%
Kansas	65.6%	67.4%	70.0%	Texas	56.7%	60.3%	64.4%
Idaho	65.4%	64.6%	67.1%	Arkansas	56.6%	59.5%	62.3%
Connecticut	65.3%	66.3%	69.5%	South Carolina	56.3%	62.2%	64.7%
Kentucky	65.3%	63.0%	65.7%	Oklahoma	56.3%	58.9%	62.3%
Colorado	65.2%	64.4%	67.2%	Wyoming	56.1%	61.1%	63.4%
Pennsylvania	65.1%	67.8%	70.2%	Louisiana	56.1%	57.9%	61.0%
Oregon	64.3%	63.9%	66.9%	Montana	55.6%	62.3%	64.6%
Massachusetts	63.9%	65.6%	68.8%	Vermont	55.3%	58.1%	60.3%
New Jersey	63.9%	64.4%	67.6%	West Virginia	53.4%	56.8%	59.1%
South Dakota	63.2%	65.0%	67.1%	Maine	53.4%	55.3%	57.4%
California	63.1%	64.7%	68.2%	New Mexico	51.2%	56.9%	60.0%
Missouri	62.0%	65.3%	67.5%	Alaska	48.0%	51.6%	55.6%
New Hampshire	61.8%	61.5%	64.4%	Puerto Rico	23.4%	51.2%	53.8%
North Dakota	61.6%	66.8%	68.8%		Dai	ta as of 11:59 pm of th	e nrevinus dav

Data as of 11:59 pm of the previous day



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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 269 of 274

# Periodic Performance Management Reports 2020 Census: Questionnaire Assistance Inbound Calls

Status:	Total Inbound Call Volume % (PTD)	Calls Offered to CSRs by Language
🌑 On Track		6/21-6/27 6/28-7/4 PTD PTD %
		English 18,243 15,100 3,018,288 88.5%
Data current as of:	English Spanish TTY Vietnamese Korean All Other	English Puerto Rico 38 48 2,159 0.1%
July 4, 2020	B7.3%         11.0%         0.7%         0.2%         0.1%         0.7%         0.2%	Spanish 1,974 2,138 258,173 7.6%
	Key Performance Metrics (PTD)	Spanish Puerto Rico 634 844 25,443 0.7%
Completion Date:	Planned Actual	Chinese Mandarin 71 66 10,273 0.3%
July 31, 2020	Total Inbound Call Volume         8,295,117         10,343,314           Deflection Rate         47.0%         67.3%	Chinese Cantonese 70 88 8,811 0.3%
(pending contract MOD)	Service Level - 30 Seconds 80.0% 62.4%	Vietnamese 34 32 12,653 0.4%
	Average Handle Time 9:43 9:18	Korean 40 33 12,278 0.4%
Notes:	Inbound Call Volume	Russian 74 52 6,446 0.2%
To date, 13,957 callers have	PTD-Last Week: 10,307,	<sub>876</sub> Arabic 18 18 3,923 0.1%
requested the callback option.	Total Inbound Call Last Week: 35,638 Volume PTD: 10,043,014	Tagalog 12 2 2,527 0.1%
These callbacks have resulted in 5,760 completed interviews and	 	Folish 6 7 2,338 0.1%
3,648 callers being provided	IVR Call Volume PTD: 9,988,556	French 7 3 1,117 0.0%
assistance.	FTD-Last Week: 282,807	Haitian Creole 15 16 2,431 0.1%
	Direct to CSR Last Week: 1,525 PTD: 284,433	Portuguese 12 6 1,706 0.1%
	FTD-1.8st Week: 3,392,753	Japanese 7 4 2,193 0.1%
	Total Calls Offered Last Week (16,511 to CSRs PTD: 3,411,064	TTY 59 42 36,454 1.1%
		Group Quarters 176 112 4,151 0.1%
	Inbound Calls	Total 21,490 18,611 3,411,364 100.0%

Source: Daily Briefing Deck: Census Questionnaire Assistance



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# Periodic Performance Management Reports 2020 Census: Partners & Participating Organizations

### Status:

🔘 On Track

## Data current as of: July 2, 2020

Completion Date: March 2020

### Notes:

- 2010 Census: 256,000 regional partners and 856 national partnering organizations.
- We have exceeded the 2010 Census for both national and community partners.
- The National Partnership Program (NPP) met its 2020 Census goal the week of April 20 of securing 900 national participating organizations. NPP will continue to grow the number of national partners and engagements.

	ing Organiz v Sector	ations
Sector	National	Community
Nonprofit	373	70,964
Business	127	86,072
Chamber of Commerce/Trade or Professional Association	109	10,456
Education	102	83,779
Government	88	71,019
Faith-Based Organizations	65	39,997
Media	46	8,158
Healthcare	44	14,601
Technology	32	344
International Governmental/ Consulate/ Embassy	11	353
Grand Total	997	335,1,43

Participating Organizations by Audiences Served*				
Audiences Served	National	Community		
Mass Appeal	423	226,676		
Black/African American	91	17,266		
Young Children	86	5,715		
Asian	78	10,032		
Hispanic/Latino	78	12,873		
Rural	77	25,268		
Native Hawailan Pacific Islander	47	658		
Veterans	41	3,223		
Young and Mobile	40	7,339		
LGBTQ	24	1,272		
Individuals with Disabilities	24	3,167		
Elderly	23	8,706		
Persons Experiencing Homelessness and Highly Mobile	22	5,453		
American Indian/ Alaskan Native	19	3,551		
MENA	15	54		

\*Participating organizations that serve more than one audience are tallied against multiple audiences served as appropriate, so the sum total is greater than the grand total shown.

Completed Community Partnership Events: 397,282



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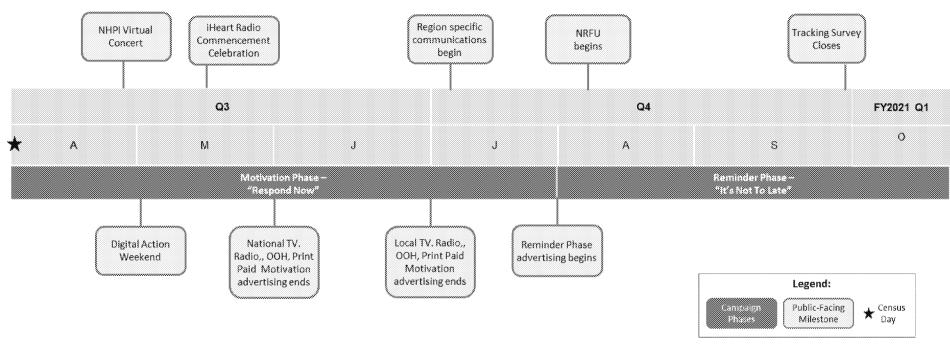
Source: Customer Relationship Management Database

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## Case 5:20-cv-05799-LHK Document 105-2 Filed 09/13/20 Page 271 of 274 Periodic Performance Management Reports

2020 Census: Integrated Communications Campaign Weekly Report Timeline

Source: Integrated Partnerships and Communication Data Current as of: July 2, 2020



### Significant Accomplishments

- Essence Communications hosted the first of two virtual Essence Festival events, which include Census Bureau participation on 6/27.
- Field recruitment paid search ads began running on 6/31.
- Staff joined the Black Caucus of the American Library Association (BCALA) for "Counting Black Communities Census 2020 & Libraries", a webinar to help participants strategize on how libraries can assist in increasing the response rate for HTC communities on 7/1 for a Census Solutions activity, and discussion.



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# Periodic Performatives Markagermentes Refield Ptg 3/20 Page 272 of 274 2020 Census: Monthly FY 2020 Budget Execution Report

Status: 
On Track Data current as of: May 31, 2020 Completion Date: September 30, 2020

Notes: The data are updated monthly following the financial close-out of the previous month, typically about five business days into the next month,

## FY 2020 Actual Budget Execution for the 2020 Census Program - Commitments and Obligations through 5/31/2020

\$ Amounts in Millions	п	Non-IT	Total
Total Planned through May	\$1,686.123	\$4,298.556	\$5,984.679
Available contingency and additional appropriations through May	\$247.942	\$1,432.008	\$1,679.950
Planned Programmatic through May	\$1,438.181	\$2,866.548	\$4,304.729
Total Actual Commitments and Obligations through May	\$1,397.013	\$1,936.113	\$3,333.126
Unplanned commitments/obligations through May related to adjusted 2020 Census operations due to COVID-19 (risk-based contingency)	\$98.268	\$209.442	\$307.710
Actual Programmatic Commitments and Obligations through May	\$1,298.745	\$1,726.671	\$3,025.416
Total Plan Variance (\$/%)	\$289.110 (17.1%)	\$2,362.444 (55.0%)	\$2,651.553 (44.3%)
Remaining contingency and additional appropriations planned through May	\$149.674	\$1,222.566	\$1,372.240
Delayed Field Operation Spending through May	\$0	\$1,188.572	\$1,188.572
Non-Field Operational Programmatic Variance through May	\$139.436	(\$48.694)	\$90.741

### **High-Level Variance Explanations:**

In light of the COVID-19 pandemic, the U.S. Census Bureau adjusted 2020 Census operations in order to protect the health and safety of the American public and Census Bureau employees, implement guidance from Federal, State, and local authorities regarding COVID-19, and ensure a complete and accurate count of all communities. These adjustments resulted in positive variances due to schedule adjustments, offset by additional obligations needed to support operational adjustments through the usage of planned contingency funding. The total variance for the resources planned to be available through May is \$2.652 billion, or 44 percent. Below outlines the breakdown:

- The positive variance through May against the original plan in 2020 Census IT systems and operations is \$289 million, or 17 percent. This variance consists of relatively minor timing adjustments in contract actions and other IT purchases to later months in the fiscal year, totaling \$139 million. The remaining \$150 million represents a portion of contingency funding originally planned in April that has not yet been obligated.
- The positive variance through May against the original plan in 2020 Census non-IT operations is \$2,362 billion, or 55 percent. This variance consists of \$1.189 billion delayed spending in the field operations as a result of schedule adjustments, and \$1.223 billion representing a portion of contingency and additional appropriations originally planned in April that has not yet been obligated. This variance is partially offset by a -\$49 million non-Field variance, primarily from a prior decision to increase funding above the original plan for the ICC contract to facilitate additional media purchases ahead of Census Day.
- While contingency contributes to the overall positive variance, this is a function of a budget decision last October to make all risk-based contingency available for peak operations. Decisions were made to use risk-based contingency funds to support \$308 million in unplanned obligations or commitments through May as the result of the operational adjustments. The funds used to date include funding field staff salaries during to the suspension of field operations, IT purchases for additional devices and licenses, additional media purchases to encourage self response throughout the spring, and additional costs for the extension of the Fingerprint Contract and licenses as the result of the operational timing adjustments. Source: Commerce Business Systems; Decennial Budget Integration Tool



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# Status Reporting: Phased Restart for the 2020 Decennial Census

Periodic Reporting: Release for July 6, 2020



# Periodic Performance Management Reports

Report Title	Slíde Number
2020 Census: Phased Restart Update Leave Status by State	3
2020 Census: Update Leave Progress & Cost	4
2020 Census: Update Leave – Status Update	5
2020 Census: Phased Restart of Paper Data Capture Centers Staffing Status	6
2020 Census: Phased Restart Fingerprinting Status	7
2020 Census: NRFU Tip Sheet	8
2020 Census: County- Level COVID-19 Risk Level Map – Gardiner, Maine Area Census Office	9
2020 Census: County- Level COVID-19 Risk Level Map – Beckley, West Virginia Area Census Office	10
2020 Census: County- Level COVID-19 Risk Level Map – Kansas City, Missouri Area Census Office	11
2020 Census: County- Level COVID-19 Risk Level Map – New Orleans, Louisiana Area Census Office	12
2020 Census: County- Level COVID-19 Risk Level Map – Oklahoma County, Oklahoma Area Census Office	13
2020 Census: County- Level COVID-19 Risk Level Map – Boise, Idaho Area Census Office	14
2020 Census: NRFU Soft Launch – Cycle 1 ACOs	15
2020 Census: NRFU Soft Launch – Cycle 2 ACOs	16-17



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